

Notice of Meeting of the Governing Body of the City of Georgetown, Texas July 27, 2021

The Georgetown City Council will meet on July 27, 2021 at 2:00 PM at City Council Chambers, 510 W 9th Street Georgetown, TX 78626

The City of Georgetown is committed to compliance with the Americans with Disabilities Act (ADA). If you require assistance in participating at a public meeting due to a disability, as defined under the ADA, reasonable assistance, adaptations, or accommodations will be provided upon request. Please contact the City Secretary's Office, at least three (3) days prior to the scheduled meeting date, at (512) 930-3652 or City Hall at 808 Martin Luther King Jr. Street, Georgetown, TX 78626 for additional information; TTY users route through Relay Texas at 711.

THIS IS A REVISED AGENDA.

Last revised on Friday, July 23, 2021 at 9:30 a.m.

The Georgetown City Council is now meeting in person. A quorum of the City Council will be in attendance at the Georgetown City Council Chambers located at 510 W 9th Street Georgetown, TX 78626. It is possible that one or more Council members may attend via video Conference using the Zoom client.

To allow for as much citizen participation as possible, citizen comments are accepted either in person or via the Zoom client.

To participate via Zoom:

You may log onto the meeting, at the link below, and “raise your hand” during the item. If you are unsure if your device has a microphone please use your home or mobile phone to dial the toll free number. To Join a Zoom Meeting, click on the link and join as an attendee. You will be asked to enter your name and email address – this is so we can identify you when you are called upon. At the bottom of the webpage of the Zoom Meeting, there is an option to Raise your Hand. To speak on an item, simply click on that Raise Your Hand option once the item you wish to speak on has opened. When you are called upon by the Mayor, your device will be remotely un-muted by the Administrator and you may speak for three minutes. Please state your name clearly upon being allowed to speak. When your time is over, your device will be muted again.

Face masks are encouraged. Use of profanity, threatening language, slanderous remarks or threats of harm are not allowed and will result in you being immediately removed from the meeting.

If you have questions or need assistance, please contact the City Secretary's office at cs@georgetown.org or at 512-930-3651.

To have your comments forwarded to the City Council, but not read aloud during the meeting, submit the following form by 12:00 p.m. on the date of the meeting – <https://records.georgetown.org/Forms/AddressCouncil>

To join from a PC, Mac, iPad, iPhone or Android device, please click this URL:

**[https://georgetowntx.zoom.us/j/98503156654?](https://georgetowntx.zoom.us/j/98503156654?pwd=SzFUM0gxU1dtUE9ZTm5ZVmVQcVJWdz09)
[pwd=SzFUM0gxU1dtUE9ZTm5ZVmVQcVJWdz09](https://georgetowntx.zoom.us/j/98503156654?pwd=SzFUM0gxU1dtUE9ZTm5ZVmVQcVJWdz09)
Webinar ID:985 0315 6654
Passcode: 409522**

Or to join by phone dial:
(346)248-7799 OR (253)215-8782 OR (669)900-6833 OR (312)626-6799 OR
TOLL FREE (877)853-5257 OR (888)475-4499 OR (833)548-0276 OR (833)548-0282

Policy Development/Review Workshop -

- A Presentation and update on the regular 87th legislative session and special sessions ahead -- Mayra Cantu, Assistant to the City Manager and Snapper Carr, Focused Advocacy
- B Presentation and discussion on the Council Strategic Goal Update, including Downtown Parking, Sidewalks and Master Plan -- Laurie Brewer, Assistant City Manager
- C Presentation, update and possible direction regarding action steps related to Councils goals derived from the Council visioning sessions completed on February 5th and 6th -- David Morgan, City Manager
- D Overview, discussion and feedback regarding the FY2022 City of Georgetown Budget and Tax Rate, if needed -- David Morgan, City Manager and Nathan Parras, Assistant Finance Director

Executive Session

In compliance with the Open Meetings Act, Chapter 551, Government Code, Vernon's Texas Codes, Annotated, the items listed below will be discussed in closed session and are subject to action in the regular session.

- E **Sec. 551.071: Consultation with Attorney**
Advice from attorney about pending or contemplated litigation and other matters on which the attorney has a duty to advise the City Council, including agenda items
- Litigation Update

- Application of Aqua Texas, Inc to the Public Utility Commission to Amend CCN No. 21116 (PUC Docket No. 52197)
- Application of AIRW 2017-7, L.P. to the Texas Commission on Environmental Quality (TCEQ) for new Texas Pollutant Discharge Elimination System (TPDES) Permit No. WQ0015878001, to authorize the discharge of treated domestic wastewater (aka "Rockride Lane Water Resource Reclamation Facility")

Sec. 551.072: Deliberations about Real Property

- Block 27, propoerty located near the corner of 6th Street and Austin Avenue
- Scenic Drive

Sec. 551.086: Certain Public Power Utilities: Competitive Matters

- Purchased Power Update

Adjournment

Certificate of Posting

I, Robyn Densmore, City Secretary for the City of Georgetown, Texas, do hereby certify that this Notice of Meeting was posted at City Hall, 808 Martin Luther King Jr. Street, Georgetown, TX 78626, a place readily accessible to the general public as required by law, on the _____ day of _____, 2021, at _____, and remained so posted for at least 72 continuous hours preceding the scheduled time of said meeting.

Robyn Densmore, City Secretary

City of Georgetown, Texas
City Council Workshop
July 27, 2021

SUBJECT:

Presentation and update on the regular 87th legislative session and special sessions ahead -- Mayra Cantu, Assistant to the City Manager and Snapper Carr, Focused Advocacy

ITEM SUMMARY:

Our legislative task force helped in creating Georgetown's legislative agenda for the 87th session that was adopted by Council. This legislative agenda guided staff and Focused Advocacy during the 87th legislature on the issues we advocated for on behalf of our community and organization.

The 87th legislature's regular session ended on May 31st, 2021. This is a recap of the major bills that were passed during the session that pertain to our adopted legislative agenda, as well as an update on what is occurring during the first special session and those to come.

FINANCIAL IMPACT:

Still determining the financial and organizational impact several bills will have across our service areas and processes

SUBMITTED BY:

Mayra Cantu, Assistant to the City Manager

ATTACHMENTS:

Focused Advocacy Presentation
2021 City of Georgetown Legislative Agenda

CITY OF GEORGETOWN

87TH REGULAR SESSION LEGISLATIVE WRAP UP

Brandon Aghamalian, Snapper Carr, Curtis Seidlits & Andrew Keefer



A full-service public affairs firm delivering modern solutions to traditional challenges



2021 TEXAS LEGISLATURE: BY THE NUMBERS

Year	Total Bills Introduced	Total Bills Passed	City-Related bills introduced	City-Related bills passed
2021 (87R)	7,148	1,885	2,200+	249
2019 (86R)	7,324	1,429	2,300+	338
2017 (85R)	6,800	1,208	2,500+	294
2015 (84R)	6,476	1,329	1,900+	220+

- **3,593** Bills/JR's filed in last 10 business days before filing deadline (50%)
- Over 30% of all bills filed were city related bills
- 2,246 Total Bills/JR's tracked by Focused Advocacy



MUNICIPAL BILLS DID NOT PASS

- Community censorship / Taxpayer Funded Lobby
- Sales tax sourcing
- Partisan city elections
- Preemption of city regulation of state licensees
- Expansion of videoconferencing and teleconferencing under TOMA
- Land development shot clock expansion
- ETJ removal
- SOS review / litigation on municipal ballot language
- Short term rental preemption
- Omnibus disaster authority during pandemic
- Extension of Chapter 313 incentives
- Preemption of city employment regulations

WHAT PASSED: PROPERTY TAX





SB 1427: TAX RATE CALCULATION

SB 1427 (Bettencourt/Shine) – effective immediately

- Clarifies that the temporary property tax exemption for a portion of the appraised value of property damaged by a disaster only applies when there is physical damage to a property caused by a disaster



TAX RATE CALCULATION

SB 1438 (Bettencourt/Meyer) – effective immediately

- Repeals existing law relating to the calculation of a tax rate in a disaster area
- The governing body of a taxing unit, other than a school district, may calculate the voter-approval tax rate for a special taxing unit (an eight percent voter-approval rate) if any part of the taxing unit is located in an area declared a disaster
- When increased expenditure of money by a taxing unit other than a school district is necessary to respond to a disaster, including a tornado, hurricane, flood, wildfire, or other calamity, but not including a drought, epidemic, or pandemic, an election is not required to approve a tax rate exceeding the voter-approval tax rate or de minimis tax rate, as applicable, for the year following the year in which the disaster occurs



HB 1869: DEBT

HB 1869 (Burrows/Bettencourt) – effective September 1, 2021

- As originally filed, bill would force a city to count certificates of obligations (CO) debt on the M&O side of the 3.5% cap unless the CO was voter approved
- As finally passed, allows cities to issue COs without voter approval for a wide array of purposes outlined in the statute
- Exemptions include water, sewer, streets, vehicles, equipment, public safety, parks, renovating existing buildings, TIFs, etc.
- Basically, requires voter approval for issuing debt to construct city buildings

WHAT PASSED: PURCHASING





SB 19: FIREARM BOYCOTT

SB 19 (Schwertner/Capriglione) – effective September 1, 2021

- Prohibits a governmental entity from entering a contract of \$100,000 or more with a company unless the contract contains a written verification that the company:
 - does not have a practice, policy, guidance, or directive that discriminates against a firearm entity or firearm trade association
 - will not discriminate during the term of the contract against a firearm entity or firearm trade association



SB 13: ENERGY BOYCOTT

SB 13 (Birdwell/P. King) – effective September 1, 2021

- Prohibits a city from entering a contract with a value of \$100,000 or more that is to be paid from public funds with a company with more than 10 full-time employees for goods or services unless the contract contains a written verification from the company that it:
 - does not boycott energy companies
 - will not boycott energy companies during the term of the contract



SB 58: CLOUD COMPUTING

SB 58 (Zaffirini/Turner) – effective September 1, 2021

- adds cloud computing services to the definition of the term “personal property” for purposes of the Public Property Finance Act

WHAT PASSED: PERSONNEL





HB 2073: PAID QUARANTINE LEAVE

HB 2073 (Burrows/Springer) – effective immediately

- The governing body of a political subdivision shall develop and implement a paid quarantine leave policy for fire fighters, peace officers, detention officers, and emergency medical technicians who are employed by, appointed by, or elected for the political subdivision and ordered to quarantine or isolate due to a possible or known exposure to a communicable disease while on duty
- A paid quarantine leave policy must:
 - provide that a fire fighter, peace officer, detention officer, or emergency medical technician on paid quarantine leave receives:
 - all employment benefits and compensation, including leave accrual, pension benefits, and health benefit plan benefits for the duration of the leave
 - reimbursement for reasonable costs related to the quarantine, including lodging, medical, and transportation
 - require that the leave be ordered by the person's supervisor or the political subdivision's health authority
- a political subdivision may not reduce a fire fighter's, peace officer's, detention officer's, or emergency medical technician's sick leave balance, vacation leave balance, holiday leave balance, or other paid leave balance in connection with paid quarantine leave taken in accordance with adopted policy



DISEASE PRESUMPTION

SB 22 (Springer/Patterson) – effective immediately

- A detention officer, corrections employee, firefighter, peace officer, or EMT who suffered from SARS-CoV-2 or COVID-19 that resulted in death or disability would be presumed to have contracted the virus or disease during the course and scope of employment if the person:
 - was employed in the area designated in a disaster declaration by the governor and the disaster was related to SARS-CoV-2 or COVID19
 - contracted the disease during the disaster.
- An injured employee who is subject to the presumption and whose claim for benefits is determined to be compensable by an insurance carrier or division of the workers' compensation of the Texas Department of Insurance, may request reimbursement for health care paid by the employee

WHAT PASSED: PUBLIC SAFETY





HB 1927: HANDGUNS

HB 1927 (Schaefer/Schwertner) – effective September 1, 2021

- Authorizes most Texans over 21 years of age to carry a handgun in a concealed manner or openly in a holster, without the requirement to obtain a handgun license
- Leaves the current handgun licensing scheme in place, presumably for purposes of reciprocity with other states and ease of handgun purchases
- An unlicensed carrier may not enter a room where an open meeting of a governmental entity is occurring. Licensed carriers are subject to the same restrictions as before for open meetings.
- A city may not prohibit a person who is authorized by law to carry a handgun from doing so:
 - in a public park
 - at a political rally, parade, or official political meeting
 - at a nonfirearms-related school, college, or professional athletic event



HB 1938: BODY WORN CAMERAS

HB 1938 (Jetton/Kolkhorst) – effective September 1, 2021

- Provides that a law enforcement agency that provides body worn cameras to its peace officers may apply to the office of the governor for a grant to defray the cost of data storage for recordings created with the body worn cameras

WHAT PASSED: LAND USE & ECONOMIC DEVELOPMENT





HB 1929: ETJ AGREEMENTS

HB 1929 (Wilson/Buckingham) – effective September 1, 2021

- Except in the ETJ of a city with a population of 1.9 million or more, provide that:
 - a city that enters into an ETJ development agreement waives immunity from suit for the purpose of adjudicating a claim for breach of contract
 - actual damages, specific performance, attorney's fees, injunctive relief, and any amount owed by the landowner as a result of the city's failure to perform, including compensation for the increased cost of infrastructure may be granted in an adjudication brought against a city for breach of an ETJ development agreement
 - A development agreement entered into by a city and a landowner prior to the effective date of this bill is validated, enforceable, and may be adjudicated subject to the terms and conditions of this bill



ANNEXATION ACROSS R.O.W.

SB 374 (Seliger/Shine) – effective immediately

- A city annexing (1) an area on request of the owners, (2) an area with less than 200 population by petition, (3) an area with at least 200 population by election, or (4) an area within certain special districts may also annex:
 - the right-of-way of a street, highway, alley or other public way that is contiguous to the city's boundaries and that is contiguous to the area being annexed
- A city may only annex a right-of-way if the city:
 - provides written notice of the annexation to the owner of the right-of-way not later than the 61st day before the date of the proposed annexation and
 - the owner of the right-of-way does not submit a written objection to the city before the date of the proposed annexation



SB 1168: IMPOSING FINES IN ETJ

SB 1168 (Campbell/C. Bell) – effective immediately

- In an area in a city's extraterritorial jurisdiction that has been disannexed under certain law or for which the city has attempted and failed to obtain consent for annexation under certain law, this bill:
 - prohibits a city from imposing a fine or fee on a person based on an activity that occurs wholly in the area, or the management or ownership of property located wholly in the area
 - provides that the prohibition does not apply to a fine or fee for water, sewer, drainage, or other related utility services

WHAT PASSED: UTILITIES





SB 387: ETJ WATER RATES

SB 387 (Schwertner/Wilson) – effective September 1, 2021

- Expands the circumstances where ratepayers for water or sewer service who reside outside the corporate limits of a city may appeal the rates for that service to the PUC to include an increase in rates when the MOU takes over the provision of service to ratepayers previously served by another retail public utility
- Does not apply to a MOU that takes over the provision of service to ratepayers previously served by another retail public utility if the MOU:
 - takes over the service at the request of the ratepayer
 - takes over the due to a sale or merger under state law
 - is required to take over the service by state law, an order of the Texas Commission on Environmental Quality, or an order of the PUC
- A ratepayer may use the appeals process to appeal increased rates charged to the ratepayer by a MOU by filing a petition for review with the PUC and the MOU not later than December 1, 2021, if the MOU began providing service to the ratepayer on or after September 1, 2016 only if the MOU has not changed rates since the MOU began providing service to the ratepayer



EMERGENCY PREPAREDNESS

SB 3 (Schwertner/Paddie) – effective immediately

- Weatherizes electric generation
- Improves load-shed planning
- Power outage alert system
- Weatherizes critical natural gas facilities
- Better coordination among agencies



HB 4492: SECURITIZATION

HB 4492 (Paddie/Hancock) – effective immediately

- State Comptroller to invest up to \$800 million of the state Rainy Day fund to finance the default balance owed by competitive market participants that would otherwise be uplifted, to be recovered by default charges paid to ERCOT.
- ERCOT may also use this money to rebuild the CRR auction revenues that ERCOT applied to the default balance shortly after the short pays began, as well as costs incurred by a state agency or ERCOT to implement this process.
- Establishes process to securitize \$2.1 billion of the price adder charges and ancillary service costs in excess of the PUC's system-wide offer cap during the storm
- Both obligations will be paid back with a maximum term of 30 years
- Proposal that would have given direct payments of \$350 to each residential ratepayer was not included in the conference committee report
- Repricing the last 32 hours of \$9,000/MWh was not included in the bill

NEXT STEPS





SUMMER SPECIAL SESSION(S)

- First called special session began on **July 8, 2021**
 - Special sessions cannot last more than 30 days
- Special Session agenda:
 - Bail Reform
 - Election Integrity
 - Border Security
 - Social Media Censorship
 - Article X Funding
 - Family Violence Prevention
 - Youth sports/transgender
 - Abortion-inducing Drugs
 - Thirteenth Check (TRS)
 - Critical Race Theory
 - Legislation providing appropriations for the following purposes:
 - property-tax relief
 - foster-care system providers
 - cybersecurity



FALL SPECIAL SESSION(S)

- A second special session expected September/October for:
 - Redistricting
 - Due to pandemic, the census data not available until September 2021
 - Federal funds
 - Governor may compromise with lawmakers to give them bigger say in determining the allocation of \$16B for COVID-19 recovery

THANK YOU

QUESTIONS?



2021 STATE LEGISLATIVE PROGRAM



CITY OF GEORGETOWN

87TH STATE LEGISLATIVE SESSION



PROGRAM OVERVIEW

The City of Georgetown's Intergovernmental Affairs Program advocates, coordinates and advances the City's legislative agenda to enhance the City's ability to govern and provide essential municipal and community services. The purpose of the program is to ensure the City's interests are protected and enhanced through active involvement in the legislative process and strong intergovernmental relationships.

The City of Georgetown's 2021 State Legislative Program is formed and created by community leaders to advocate for the citizens of Georgetown.

LEGISLATIVE AND INTERGOVERNMENTAL AFFAIRS SUBCOMMITTEE OF COUNCIL

The City of Georgetown Legislative and Intergovernmental Affairs Subcommittee is a Standing Subcommittee, a permanent Subcommittee of the City Council established to coordinate City policies related to state and federal legislation and local ordinances.

The Subcommittee oversees:

- development of state and federal legislative agendas
- position on local partner ordinances
- development of position papers
- policies and programs that promote interagency cooperation
- advocating activities

2020/21 Legislative and Intergovernmental Affairs Subcommittee Members:

Mayor Dale Ross
Councilmember Steve Fought, District 4
Councilmember Rachel Jonrowe, District 6

LEGISLATIVE TASK FORCE

The Legislative Task Force provided input to the Legislative and Intergovernmental Affairs Subcommittee on the issues relevant to the State Legislative Agenda in preparation for the 87th Texas State Legislative Session. The Task Force met from August 2020 through October 2020 to develop a draft Agenda for the Subcommittee's consideration.

The Legislative Task Force is a special ad hoc group comprised of active leaders in the community - the leadership of City Boards and Commissions. With the membership comprised of the Boards and Commissions leadership, the Legislative Task Force are knowledgeable members of the community, educated on City priorities, and representing a wide range of City interests.

2020/21 Legislative Task Force Members:

Levera Patton, ADA Advisory Board
Laura Klein Plunkett, Animal Shelter Advisory Board
Jane Estes, Arts and Culture Advisory Board
Bill Stump, Building Standards Commission
George Lourigan, Commission on Aging
Dawn Korman, Ethics Commission
Gordon Pierce, Firefighters' and Police Officers' Civil Service Commission
Rick Woodruff, Georgetown Electric Utility Advisory Board
Robert Case, Georgetown Electric Utility Advisory Board
Councilmember Tommy Gonzalez, Georgetown Government and Finance Advisory Board
Larry Raper, Georgetown Housing Authority
Sheila Mills, Georgetown Transportation Advisory Board
Alfred Hajka, Georgetown Transportation Enhancement Corporation
Thomas Glab, Georgetown Water Utility Advisory Board
Amanda Parr, Historic and Architectural Review Commission
Bob Weimer, Housing Advisory Board
Michael Kelley, Library Advisory Board
Aaron Adams, Main Street Advisory Board
Katherine Kainer, Parks and Recreation Advisory Board
Aaron Albright, Planning and Zoning Commission: Appointed
Jaquita Wilson, Strategic Partnerships for Community Services
PJ Stevens, Unified Development Code Advisory Commission
John Marler, Zoning Board of Adjustment

PROTECT CITY OF GEORGETOWN INTERESTS

The City of Georgetown (City) supports legislation that benefits the City and opposes legislation detrimental to the City, including bills that:

- Limit the City's ability to abide by the principle of self-government;
- Mandate increased City costs;
- Mandate decreased City revenue;
- Limit the City's ability to advocate on behalf of the community through trade associations and consultants; and
- Diminish the City's authority to provide for the public's health, safety, and welfare.

PRESERVE MUNICIPAL-GOVERNMENT POLICY ENACTMENT

The City supports legislation that protects the rights of elected municipal officials to enact ordinances that address the policy priorities and needs of cities' residents, businesses, and visitors.

PROVIDE PROPERTY TAX RELIEF WHILE PRESERVING CURRENT SALES TAX REVENUE

The City supports legislation that provides meaningful property tax relief to owners of property in the City's jurisdiction.

- The City supports transparency regarding property tax rates, property values, and property tax income.
- The City opposes expansion of revenue, tax, or appraisal caps which limit the City's ability to raise sufficient funds to pay for critical municipal public policy services.
- The City opposes shifting the tax burden from one taxpayer to another taxpayer.
- The City supports maintaining provisions for debt financing so it can issue financial debt to pay for such expenditures as infrastructure and equipment.

The City supports legislation allowing for the local sourcing of sales and use taxes for internet orders.



PROTECTING TAXPAYERS' INVESTMENT IN PUBLIC UTILITIES AND ASSETS

The City supports legislation that ensures the City can continue to own and operate the City of Georgetown Utility Systems.

The City opposes legislation that negatively impacts the service level, stability, or return-on-investment for its residents.

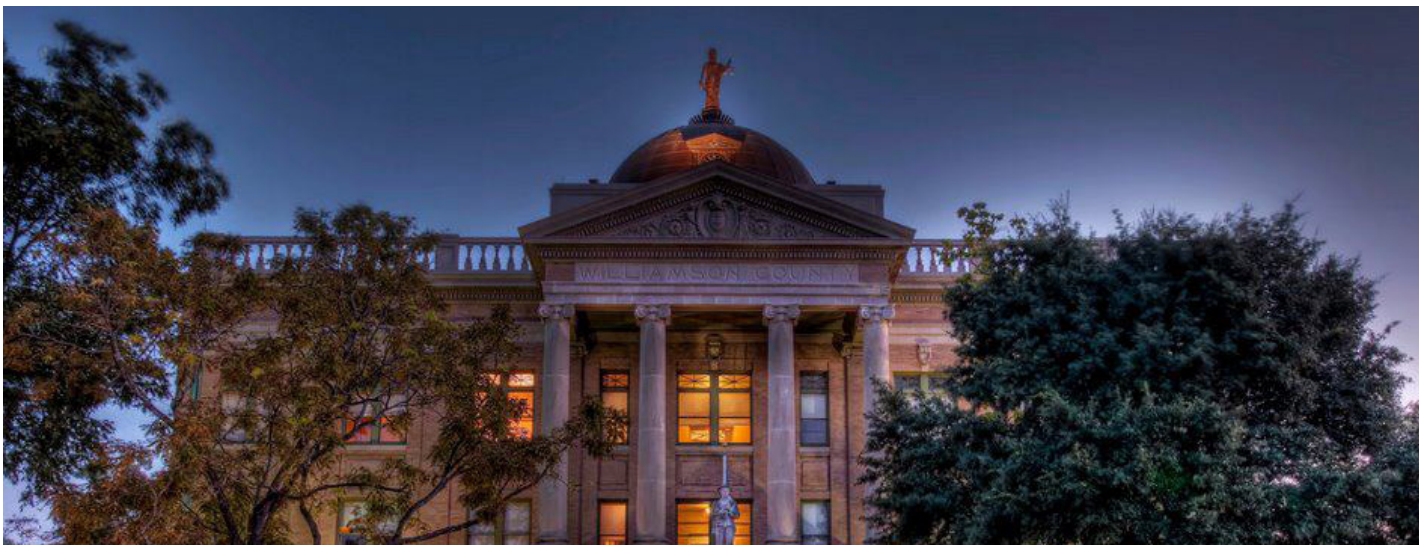
The City supports legislation that maintains state and regional water plans while preserving authority to continue the City of Georgetown Water Utility's current operational system within its current jurisdictional boundaries.

The City opposes legislation that would deny the City from being adequately compensated for the use of its rights-of-way, would erode municipal authority over the management and control of rights-of-way, or both.

KEEPING GEORGETOWN COMPETITIVE

The City supports legislation maintaining incentives that supplement local economic development strategies to fund employee recruitment and retention.

The City supports the continuation of Type A and Type B sales tax that can be used to pursue and retain primary employer jobs.



TRANSPORTATION FUNDING FOR CURRENT AND FUTURE GROWTH

The City supports legislation that would allow municipal-elected officials, municipal voters, or both to approve city funding options to pay for construction, maintenance, and repair of streets, sidewalks, and transportation authorities.

The City supports efforts to ensure the equitable distribution of state funding and the continued full funding of Propositions 1 & 7, as well as the extension of the Proposition 1 sunset provision.

PLANNING AND DEVELOPMENT TO MAINTAIN GEORGETOWN'S UNIQUE CHARACTER

The City supports legislation to maintain the municipal election officials' authority to regulate city growth and development through city land development ordinances.

Annexation:

- Primary Position: The City supports a position which would allow for pre-2017 annexation requirements.
- Secondary Position: The City supports retaining requirements established in 2019 while expanding opportunities for voluntary annexation by property owners that are not contiguous to the city limits and allowing for pre-2017 annexation requirements for areas surrounded by City limits for contiguous City boundaries.

Development Process:

- Primary Position: The City supports legislation that clarifies that House Bill 3167 (86th Regular Session) only applies to changes made to an application intake process or unified-development-code-approval process while improving the opportunity to collaborate with applicants to solve problems and challenges.
- Secondary Position: Support the retention of House Bill 3167 (86th Regular Session) for only the largest of Texas cities or else allow for local control on decision making regarding an applicant's request for a waiver relating to House Bill 3167 requirements.

Building Codes and Materials:

- The City supports legislation that repeals amendments to House Bill 2439 (86th Regular Session) which preempted cities from regulating building materials.

PARKS AND RECREATION INVESTMENT FOR A HEALTHY GEORGETOWN

The City supports legislation that enhances the investment in parks and open spaces and conserves open spaces that connect communities safely to the mental, social, and physical benefits of outdoor and recreational opportunities.

CONTINUATION OF A VIBRANT ARTS & CULTURE COMMUNITY

The City supports legislation that funds the arts and libraries to support a strong and vibrant City of Georgetown arts and cultural industry by:

- Preserving the use of Municipality Hotel Occupancy Tax (HOT) to fund the arts; and
- Maintaining municipality autonomy in allocation of HOT revenue



City of Georgetown, Texas
City Council Workshop
July 27, 2021

SUBJECT:

Presentation and discussion on the Council Strategic Goal Update, including Downtown Parking, Sidewalks and Master Plan -- Laurie Brewer, Assistant City Manager

ITEM SUMMARY:

At their February 5 and 6th Vision Session, City Council developed Areas of Emphasis and Strategic Initiatives. Some key items noted to date are:

- March 23
 - City Council confirmed the Strategic Initiatives language and goals to accomplish those initiatives
- May 11
 - City Council reviewed and ranked the action steps to accomplish the goals
- June 7
 - City Council held a work study session to further discuss the strategies and develop a plan of work to accomplish the highest ranking goals

Today's meeting is to review the work study session outcomes and discuss specific options and tasks to ensure alignment with Council direction.

FINANCIAL IMPACT:

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SUBMITTED BY:

Danella Elliott, Executive Assistant

ATTACHMENTS:

Council Goals for Downtown Presentation

An aerial photograph of a downtown city. In the center is a large, light-colored building with a prominent dark dome and classical architectural features like columns. Surrounding this central building are various other commercial and residential structures, mostly two to three stories high. The city is interspersed with green trees. In the far background, a dense forest line is visible under a clear sky. A semi-transparent white banner is overlaid across the middle of the image, containing the text.

Council Strategic Goal | Downtown

Next Steps

City Council Workshop 7.27.2021

Agenda – 2021 Council Goals - Downtown

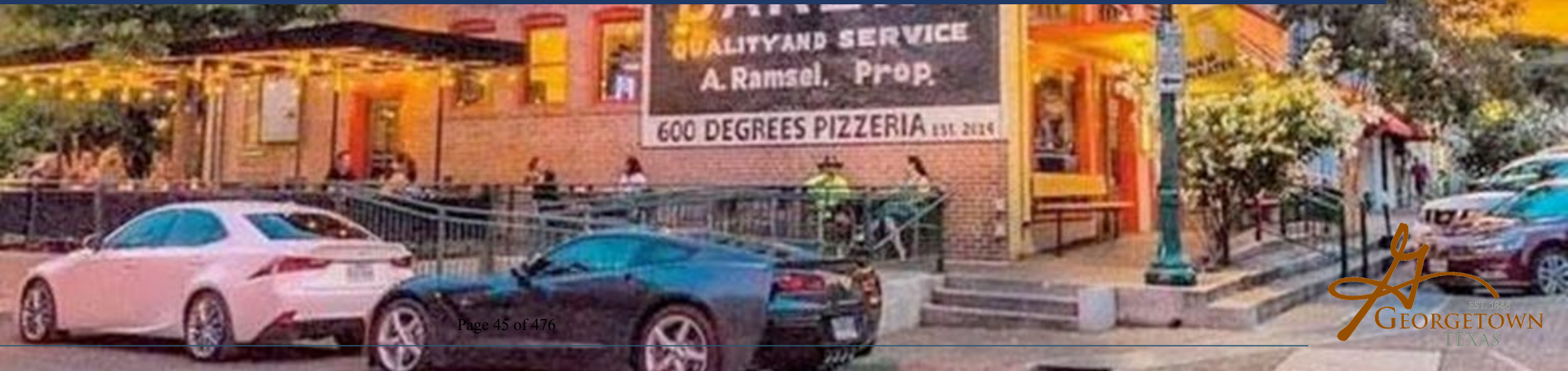
- City Council developed Areas of Emphasis and Strategic Initiatives in a Feb 5th - 6th Visioning Session
- On March 23, the City Council confirmed the Strategic Initiatives language and goals to accomplish those initiatives
- May 11, the City Council reviewed and ranked the action steps to accomplish the goals
- June 7, the City Council held a work study session to further discuss the strategies and develop a plan of work to accomplish the highest ranking goals
- Today's meeting is to review the work study session outcomes and discuss specific options and tasks to ensure alignment with Council direction

Top Council Goals & Actions for Downtown

Enhance and manage continued growth in downtown

- Improve mobility opportunities: Complete a parking study (7 votes)
- Improve mobility opportunities: Evaluate the sidewalk master plan (4 votes)
- Update the downtown master plan (3 votes)
- Implement enhanced downtown trash collection and identify future needs (3 votes)
 - Discuss in future – currently evaluating pilot ambassador program
- Enhance partnerships for downtown
- Create regular dialogue on short term and long term downtown facility planning with the County among elected officials (4 votes)

Work/Study Session Results



Summary of Council's Future Vision for Downtown

- Diversity in density, retail and experiences
- Expansion opportunities – ready for growth
- Preservation of historical assets
- Safety
- Family friendly
- Garage parking
- Pedestrian mobility
- Connections to parks and other assets
- Arts and music destination

Summary of Council's Identification of Threats for the Future Vision

- **Lack of parking and accessibility**
 - Need multiple options and approaches
- **Business Mix shift**
 - Cost driving need for potential historic tax incentive
- **Impact of higher use**
 - Visitor behavior
 - Maintenance issues

4.1 Enhance and manage the continued development of downtown



4.1.2 Improve mobility opportunities to include accessibility, parking, pedestrian access, and general movement through downtown

Complete a parking study to include a multifaceted plan - Accessibility - Rideshare - Shuttles - Parking lot development/redevelopment

Parking – Council feedback from work study session

- **GOAL:** Complete a parking study to include a multifaceted plan
 - Accessibility - Rideshare - Shuttles - Parking lot development/redevelopment
- **COUNCIL WORK STUDY FEEDBACK:** Need current solution for immediate impact as well as long term solutions
 - Council emphasized a need to add parking now
 - Review Garage locations and funding/cost per space
 - Review parking fees/paid parking options/valet
 - Increase accessible parking
 - Parking should be routinely reviewed, along with potential enhancements

Parking Study - 2 Options

Option A (Review and Update Existing Study then do full study) – begin immediately

- **Phase 1**

- Pick up the parking study from the Council's last direction in February 2020 where Council paused the construction at 6th and Main
- Direction was to study additional sites other than 6th and Main and identify options to add parking on city-owned sites
- Use design that stakeholder committee developed

Phase 2 – Do the full parking study over next 18 months (Option B)

Option B – Full restart of parking study (no Option A Phase 1)

- **New Comprehensive Parking Study in FY22**

Parking Study A - Phase 1

- Update Parking Study with emphasis on site selection for parking structure on city-owned sites to add parking spaces as soon as possible
- Establish Criteria for evaluation
- Apply Criteria to sites currently owned by City
 - Austin Avenue and 4th
 - 9th and Main
 - 6th and Main
 - *Rock and 9th (Library) (new)*
- Ensure stakeholder input
- *Estimated Costs and Timeline: \$90K-\$150K; 12-24 weeks, including public engagement*

City-Owned Sites for Potential Parking Garage



Parking Study – Two phased approach

- **Option B (and/or Option A Phase 2) – Begin in FY22 – Full update of the FY2015 study**
 - Development Trends
 - Best practices and site visits from successful benchmark cities
 - Feasibility of paid parking and valet
 - Trolley option
 - Mid term to long range sites for additional parking
 - One-way street evaluation for parking expansion options
 - Continue to evaluate parking strategies as development changes
 - Commit to a study update every 5 years to plan for next steps
 - Evaluate employee parking needs
 - Determine whether property acquisition should be evaluated for long term solutions
 - Evaluate P3 solutions for future; Issue RFP for potential partnership
- ***ESTIMATED COSTS AND TIMELINES: \$225K-\$300K; 45-52 weeks, including public engagement***

Parking Study – Communication/Engagement Strategies (to be incorporated into study)

- **Public Engagement**
 - Surveys (online and printed)
 - Town halls (virtual and in-person)
 - Open houses
 - Office hours with consultants and staff
 - Stakeholder conversations
 - Booth at local events
 - Site Tours
- **Distribution and promotion**
 - Website
 - News releases
 - Social media
 - Reporter
 - Advertisements
 - Handouts and signage around the Square
 - Stakeholder emails

Parking – Other Options

- **Accessibility pilot - increase accessibility friendliness**
 - Adds more accessible parking directly on the square
 - Review and improve slopes and access points to be friendlier to meet needs
 - Review impact/opportunities for one-way streets
 - Add handrails at strategic locations

Additional Potential Solutions – accessibility – Phase 1A

- Pilot project to add accessible parking on blocks where none exist now 1 block at a time
- Helps visitors get to the sidewalk system
- Restriping, build ramps to assist with mobility
- Add to existing contract work being done downtown
- Assess for results





7th Street Before



7th Street After

4.1 Enhance and manage the continued development of downtown

4.1.2 Improve mobility opportunities to include accessibility, parking, pedestrian access, and general movement through downtown

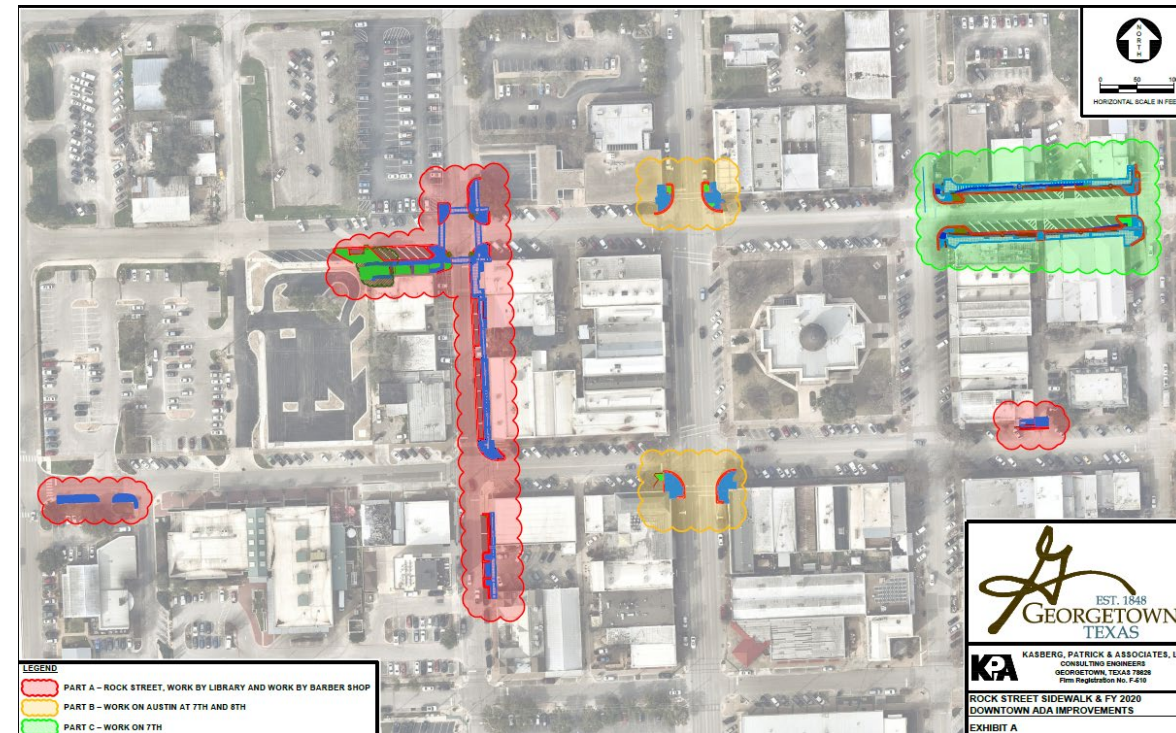
Evaluate sidewalk master plan and identify additional improvements for downtown

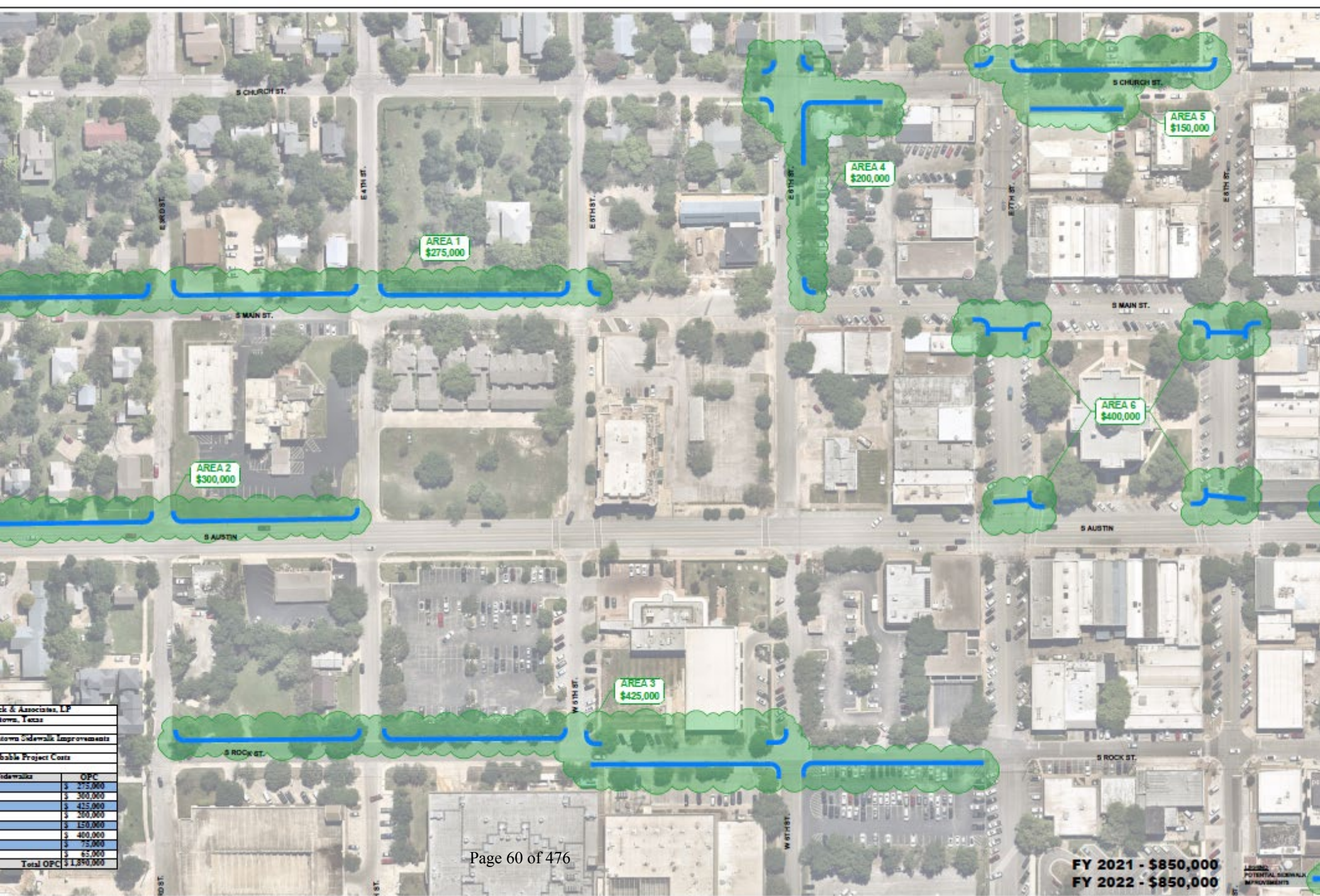
Sidewalks – Council identified issues to consider

- **GOAL:** Evaluate sidewalk master plan and identify additional opportunities for improvement
- **COUNCIL WORK STUDY FEEDBACK:**
 - Crosswalks and approaches
 - ADA focus/accessibility
 - Accelerate timeline for downtown sidewalks
 - Sidewalk use policy for barriers, such as sandwich board signage, retail products, etc

Sidewalks and Facilities Public Access Audit

- \$2.1M budgeted (\$1.3M encumbered) of the total \$3.6M allocated for Priority 1
- \$200K identified and completed for ADA improvements for access to public facilities
- Sidewalk improvements underway
 - E. 8th Street
 - Rock Street
 - Austin Ave. Crossings
 - E. 7th Street
 - W. 8th Street
- Increase bumpouts to reduce crossing area for pedestrians





Additional
sidewalks
planned for
work – FY22

City of Austin, Texas	
Sidewalk Improvements	
Estimated Project Costs	
Sidewalks	OPC
	\$ 275,000
	\$ 300,000
	\$ 425,000
	\$ 200,000
	\$ 150,000
	\$ 400,000
	\$ 75,000
	\$ 65,000
Total OPC	\$ 1,890,000



Sidewalks – FY22

To allow for safe pedestrian access from points around the square to Blue Hole and the San Gabriel Trail, sidewalks listed below have been identified as non-compliant or have sidewalk gaps and represent projects in FY22 and FY23.

- Continue a compliant path from 7th Street to Blue Hole along Rock Street
- Compliant path from 6th Street to 2nd Street along Main Street
- Compliant path from 5th Street to 2nd Street on the east side of Austin Ave and other smaller locations
- Cleaning up ramps and sidewalk along Church Street from 8th Street to 6th Street

Sidewalks – Future actions

- Continue to plan for sidewalk improvements
- Evaluate sidewalks for future connections to trails, other amenities
- Continue to review opportunities to increase sidewalk intersection bump outs to reduce pedestrian area to cross street
- Evaluate potential bond referendum for downtown improvements
- Evaluate potential sidewalks for expansion to allow for outdoor dining/furniture as well as enhanced accessibility



4.1 Enhance and manage the continued development of downtown

4.1.1 Update the downtown master plan to address density, historic guidelines, and transition zones

Updated Downtown Master Plan to include the following areas: - Vision for Downtown - Land use/density - Transition Zones between commercial and residential - Historic Preservation - Placemaking

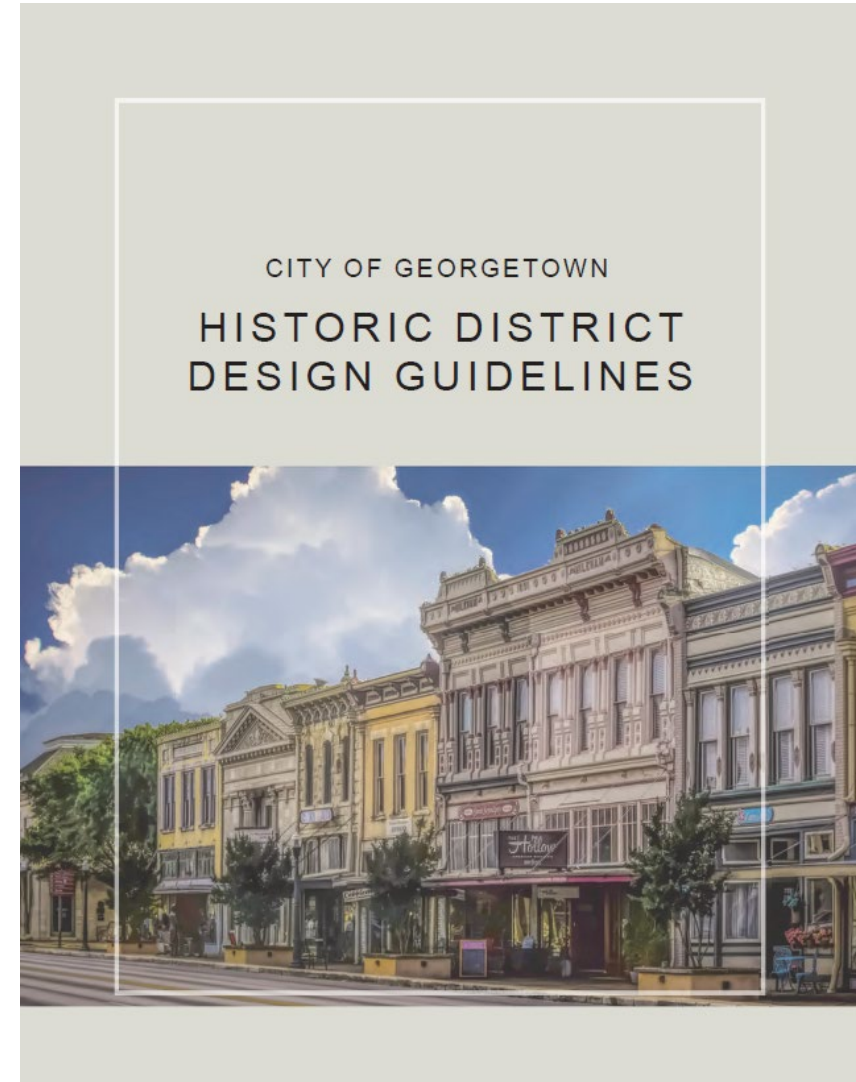
Master Plan

- **GOAL: Updated Downtown Master Plan to include the following areas: - Vision for Downtown - Land use/density - Transition Zones between commercial and residential - Historic Preservation - Placemaking**
- **COUNCIL WORK STUDY FEEDBACK:**
 - Emphasized parking solutions
 - Density and compatibility
 - Future location of visitors center and arts attractions
 - Pedestrian friendly – look for redesign opportunities for pedestrian only
 - Business district/transition zones
 - Evaluate traffic patterns for efficiency

Master Plan - Compatibility

Changes to the Guidelines Include:

- **Infill Construction:**
 - Additional guidance for compatible new (infill) construction
 - Identified commercial and residential contexts for Downtown Area 2
- **In-Kind Materials:**
 - Flexibility on materials when replacement has an appearance similar to original (windows, siding, etc.)
- **Demolition & Relocation:**
 - Additional guidance for salvage and archive requirements for demolition of historic structures
- **Signs:**
 - Signs limited to 3 total per business



Master Plan - placemaking

- Downtown MP identifies need for small outdoor space for modest assemblies outside of the courthouse square lawn
 - Proposed project at 9th and Church
- Stakeholder feedback
 - Support from surrounding stakeholders/business owners
- Grant application approved by CC 6/8
- Match proposed to be funded through TIRZ



Founders Park and Grace Plaza Expansion

South Main Arts District

Master Plan - placemaking

- Downtown MP identifies need for small outdoor space for modest assemblies outside of the courthouse square lawn
- Stakeholder feedback
 - 71% support or strongly support
 - Concern about removing parking
- Propose a smaller scale project to close Forest Street between library and Light and Water Works building
 - Add Art/Landscaping/green space
 - Ensure neighborhood recognition/ Shotgun house
- Fund pilot project through TIRZ; look for voter input for larger scale project
- Include this area in the full parking study



City Center Open Space

9th and MLK

Master Plan - Future

- Update Downtown Master Plan – propose for future FY23 or FY24

Summary of Workplan for Short Term, FY21-22

- Update parking study for quick implementation of additional parking
- Continue to work towards the medium and long range options for parking
- Continue to implement sidewalk master plan and plan for future
- Work on north side of square to add street parking that is accessible and convenient
- Incorporate Council feedback on Downtown Design Guidelines for approval in FY21
- Work on placemaking opportunities on city property to enhance business and programming support, but limit impacts on parking

Additional Work for the Future

- Create regular dialogue on short-term and long-term downtown facility planning with the County among elected officials (Prioritization – 4 votes)
- Implement enhanced downtown trash collection and identify future needs (Prioritization – 3 votes)
 - Note: Staff team evaluating the current pilot ambassador program, making adjustments and beginning to transfer costs to customers (currently pilot funded by TIRZ)

Council feedback on Parking Next Steps

- Direction on proceeding with parking study
- Options
 - A.
 - Phase 1 - Modified update of parking study with established vendor
 - Focus on structure on city owned structure
 - Estimated cost: \$90-\$150K Time: 12-24 weeks
 - Phase 2 Option B (below) could begin in FY22
 - B.
 - Request proposals from new vendors
 - Estimated cost: \$225K-\$300K Time: 45-52 weeks
- Other comments, scope requests
- Work on pilot project for accessible street parking on north side of square

Council feedback on Sidewalks – Next Steps

- Plan is to continue to implement master plan
- Working on sidewalk accessibility pilot project
- Improve ramps/crosswalks to improve pedestrian experience
- Look for opportunities to expand sidewalks in the future
- Work with businesses to emphasize accessible paths

Council feedback – Master Plan

- Adopt new design guidelines – FY21
- Continue with placemaking options that do not significantly impact parking
 - Founders Park/Grace Plaza/South Main Arts District
 - City Center – pilot greenspace area
 - Both projects to be TIRZ funded

Resources

- **Downtown Parking Garage FAQs**
 - <https://mainstreet.georgetown.org/downtown-parking-garage-project/>
- **Downtown Sidewalk Master Plan**
 - <https://georgetowntx.maps.arcgis.com/apps/MapJournal/index.html?appid=f8ab659f07944842b3919fde32023c7f>
- **Facilities Accessibility Plan**
 - <https://ada.georgetown.org/>
 - <https://sidewalksandfacilities.georgetown.org/introduction-to-the-sidewalk-master-plan-facilities-audit/>
- **Downtown Master Plan**
 - <https://2030.georgetown.org/downtown-master-plan/>

City of Georgetown, Texas
City Council Workshop
July 27, 2021

SUBJECT:

Presentation, update and possible direction regarding action steps related to Councils goals derived from the Council visioning sessions completed on February 5th and 6th -- David Morgan, City Manager

ITEM SUMMARY:

Council prioritized their goals at their May 11th workshop to help create a work plan for staff. Staff created action plans for each prioritized goal to present today. This is an update to Council so that they can provide further direction to staffs work plan to help complete these goals.

FINANCIAL IMPACT:

Action steps have varying costs to address council goals

SUBMITTED BY:

Mayra Cantu, Assistant to the City Manager

ATTACHMENTS:

Action Plan - Council Goals

Councils Visioning Report and Strategic Plan - March 9, 2021

Prioritized Council Goals

Council Goals Prioritization Exercise

Georgetown City Council Goals 2021

July 27, 2021

Governance

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
1.1	Confirming Council / City Manager Roles	1.1.1	Review agenda format and items with an eye toward streamlining	Post one agenda for Workshop and Regular	City Secretary	4
1.1	Confirming Council / City Manager Roles	1.1.1	Review agenda format and items with an eye toward streamlining	Part of the agenda review process confirm what is legally required and what is Council policy	Legal	4
1.2	Equipping the Council to be successful	1.2.2	Be deliberate to develop relationships and trust among City Councilmembers	Annual Council Visioning	CMO	4
1.2	Equipping the Council to be successful	1.2.3	Develop learning and training opportunities for current/future City Councilmembers	Quarterly informal study sessions with Council	CMO	3
1.3	Communication & Engagement with citizens and board members	1.3.3	Improve opportunities for residents to raise and resolve service issues/requests	Develop enhanced 311 “like” system to improve resident accessibility to service requests	CMO	4
1.3	Communication & Engagement with citizens and board members	1.3.1	Improve citizen education and engagement	Annual & Town Hall meetings to cover general or current topics of special interest for our residents (ADDED LANGUAGE)	CAPE	3

Goal 1.1.1: Review agenda format and items with an eye towards streamlining

- **Action Step: Post one agenda for Workshop and Regular meetings**
- **4 Votes**
- **Owner: City Secretary**
- **Agenda Software and Format Transition**
 - As the City Secretary Department works on transitioning to a new agenda software, the posting of one agenda will be part of the transition. The department hopes to have the new software up and running by the end of the calendar year at the latest.
- **Any other format suggestions are welcomed for review**

Goal 1.1.1: Review agenda format and items with an eye towards streamlining

- **Action Step:** Part of the agenda review process confirm what is legally required and what is Council policy
- **4 Votes**
- **Owner: Legal**
- **Agenda reviews before Council meetings**
- **Recommended charter amendments**

Goal 1.2.2: Be deliberate to develop relationships and trust among City Councilmembers

- **Action Step: Annual Council Visioning**
- **4 votes**
- **Owner: City Manager's Office (CMO)**
- **Conduct an annual council visioning session**
 - December 3-4 (Tentative dates)

Goal 1.2.3: Be deliberate to develop relationships and trust among City Councilmembers

- **Action Step: Quarterly informal study sessions with Council**
- **5 votes**
- **Owner: City Manager's Office (CMO)**
- **Conducted downtown study session**
- **Scheduling special topic study sessions for the remaining quarters**
 - Next session tentatively set for September 7th

Goal 1.3.1: Improve opportunities for residents to raise and resolve service issues/requests

- **Action Step: Develop enhanced 311 “like” system to improve resident accessibility to service requests**
- **4 votes**
- **Owner: City Manager’s Office (CMO)**

CMO Action Plan

Quick Action: Improve citizen communication during utility outages.

Problem: When a significant outage occurs, the City's phone systems are overwhelmed by callers, resulting in calls being dropped. Technical limitations on phone capacity prevent increasing call capacities to accommodate these types of events.

Solution: City IT and Customer Care staff are implementing Cloud based phone systems that are capable of "bursting" capacity to meet this call load.

- **Upgrades to improve outage management underway**
 - PORSCHE IVR for outage management being upgraded
 - CISCO phone system being upgraded
 - GGAF in July
 - Expected implementation by Jan 1

Estimated completion: January of 2022.

Estimated cost: \$150,000

CMO Action Plan (Cont.)

Future

- Feasibility analysis for enhancing website self-service options as well as a 311-like phone management system
- FY22 – Allocated \$125,000 for this

Goal 1.3.3: Improve citizen education and engagement

- **Action Step: Annual Town Hall meetings to cover general or current topics of special interest for our residents**
- **3 Votes**
- **Owner: Communications and Public Engagement (CAPE)**

CAPE Action Plan

- **Planned town halls**
 - State of the City
 - Peak Water Demand
 - Quarterly: Neighborhood Leaders Round Table
- **Other town halls will be provided:**
 - Upon request (i.e. by department, Council member, etc.)
 - As part of public engagement strategies
 - As needed to address confusing, controversial, or other important topics
 - For employees-only

Growth

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
2.1	Proactively plan for growth	2.1.1		Evaluate a full UDC update	Planning	3
2.1	Proactively plan for growth	2.1.3	Maintain and Update Master Plans to respond to rapid growth	Implement master plans and ensure they are updated consistent with the growth needs of the community	CMO	4
2.2	Ensure financial capacity to manage growth	2.2.3	Implement the mobility bond	Maintain implementation plan schedule for CIP	Systems Eng.	3
2.2	Ensure financial capacity to manage growth	2.2.5	Promote public/private partnerships (PPP) to fund infrastructure needs related to growth and development	Research federal/state grant and low interest loans for infrastructure	Finance	4
2.3	Develop and manage water supply sources and treatment capacity for future growth	2.3.2	Actively develop additional water resources	Complete resource evaluation with BRA and other regional partners	Water	7
2.4	Maintain high customer service levels	2.4.4	Retention of quality city staff	Maintain competitive compensation and benefits program	HROD	3

Goal 2.1.1 : 2030 Plan

- **Action Step: Evaluate full UDC**
- **3 Votes**
- **Owner: Planning**

- **UDC Diagnostic:**

- Approximately 4-6 month time period to complete
- \$100,000.00 budget request

- **UDC Rewrite:**

- Approximately 2-year time period to complete
- \$400,000.00 (this figure will be further refined with the findings of the UDC Diagnostic)

Goal 2.1.3: Maintain and Update Master Plans to respond to rapid growth

- **Action Step: Implement master plans and ensure they are updated consistent with the growth needs of the community**
- **4 Votes**
- **Owner: City Manager's Office (CMO)**
- **Water and Wastewater master plan update underway**
 - Update expected in six months
- **Automated metering infrastructure plan being implemented**
 - RFP issued for a turnkey solution and a phased plan
 - Funding included in FY22 proposed budget plan
- **Information Technology 5-year plan being implemented**
 - Full funding of the FY22 plan for IT included in proposed budget
- **Parks and Recreation Open Space Master Plan Update**
- **Overall Transportation Master Plan Update**

Goal 2.2.4: create capacity for operational dollars to be used for CIP

- **Action Step: Implement measures to reduce cost for service and create goals for cash funding CIP**
- **2 Votes**
- **Owner: Finance Administration**

Action Plan

- **Several tasks on the Internal Audit Work presented to GGAF include hiring a firm specializing in various revenue streams to conduct audits of those streams, provide recommendations, and may provide for one-time or ongoing revenue sources**
 - Timeline: Internal audit work plan establishes a few projects per year on a rotating basis, with full reviews of all rotations targeted within 5 years.
- **Prioritize the use of one-time savings toward capital projects (fiscal policies allow multiple appropriate uses of one-time dollars)**
 - Timeline: FY2022 CIP Budget and Debt Sale, or later
- **OOE Lean program could assist to target real savings versus soft savings on improvement projects to reduce operating costs**

Action Plan (Cont.)

- **Impact fee update will provide framework for Water infrastructure funding plan**
- **Utility rate studies may need to be updated more frequently than every 3 years to meet infrastructure needs and funding goals**
 - Timeline and Resources needs: FY2022 budget or later, establish funds and contract for consultant for multiple years instead of one year

Goal 2.2.5: Promote public/private partnerships to fund infrastructure related to growth and development

- **Action Step:** research types of PPPs, and federal/state grant and low interest loans for infrastructure
- **4 Votes**
- **Owner:** Finance Administration

Action Plan

- **Review options to identify how much contributed capital was provided by developers each year**
 - Timeline and Resource needs: FY2021 audit and annual report (February 2022)
- **Use American Rescue Plan dollars for water or other infrastructure**
 - Timeline and Resource needs: FY2022 – FY2026; temp resources may be needed to administer grant program and reporting (eligible grant expense)
- **Research federal/state grant and low interest loans with Financial Advisor, review with qualifying departments**
 - Timeline and Resource needs: add to business plan for late 2022
- **Research PPPs, review with qualifying departments**
 - Include impact of taxable status of bonds; PPP administration costs
 - Timeline and Resource needs: add to business plan for late 2022
- **Work with Brazos River Authority and other partners on regional water infrastructure planning**

2.3.2 Actively develop additional water resources

Action Step: Complete resource evaluation with BRA and other regional partners

- **7 Votes**
- **Owner: Water Department**

Action Plan

- **Complete resource evaluation with BRA and other regional partners**
 - Meeting with 3 suppliers
 - BRA working on contracting strategies
 - Meeting with Groundwater Conservation districts – permitting requirements
- **Further analyze feasibility of ASR (Aquifer Storage and Recovery)**
- **Meeting with neighboring utilities on CCN transfers**
- **Complete Master Plan update that emphasizes long range water strategy (correct combination of resources to meet long term needs) and identify long term treatment needs (complete within 9 months)**
- **Analyze purchase of additional LCRA surface resources**
- **Estimated timeline for wholistic plan 18 months**
- **BRA Contract (Est. 3 Years)**

2.4.4 Retention of Quality City Staff

- **Action Step: Maintain competitive compensation and benefits program**
- **7 Votes**
- **Owner: HROD**
- **Implement market and merit program**
 - Propose enhancements to market adjustment as a part of the budget
 - Fund health benefits
 - Fund tuition reimbursement program
 - Implement flex schedule and telecommuting policy

Housing

Strategic Initiative						# OF VOTES
#	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	
3.2 and 3.4	Establish a multifamily housing policy that encourages mixed-use development	3.2.1	Determine ratio of single family to multi-family units for the city	Enhance the 2030 Comprehensive Plan guidelines on MF	Planning	8
3.2 and 3.4	Establish a multifamily housing policy that encourages mixed-use development	3.2.1	Establish a policy for commercial development in and around multi-family to ensure availability of services	Determine locations where infrastructure exists and/or is needed	Systems Engineering	6
3.5	Encourage the development of executive housing	3.5.2	Define needs and qualities of executive housing	Define executive housing and the demand in the marketplace	Planning/Econ. Dev.	3

Determine ratio of single family to multi-family units for the city

- **Action Step: Enhance the 2030 Comprehensive Plan guidelines on MF**
- **3 Votes**
- **Owner: Planning**

Action Plan

- Update the Housing Subarea Profiles in Fall/Winter of 2021
- Presentation to the City Council in Spring of 2022 to include:
 - Update to the subarea profiles and discussion on the current mix of housing
 - 2030 Plan Future Land Use Ratio- current mix of residential/non-residential development and possible changes to the ratios as a result of the updated subarea profiles.

Establish a policy for commercial development in and around multi-family to ensure availability of services

- **Action Step: Determine locations where infrastructure exists and/or is needed**
- **6 Votes**
- **Owner: System Engineering**
- **Master plan update**
- **Continue strategy to use economic development incentives for targeted commercial practices**
- **Multi-family**
 - Address through planning efforts

3.5.2 Define needs and qualities of executive housing

- **Action Step: Define executive housing and the demand in the marketplace**
- **3 Votes**
- **Owner: Planning**

Action Plan

- **Gather and Analyze Data:**

- Gather feedback from local realtors on what is considered executive housing in central Texas
 - Features/Amenities
 - General Price Point
 - Location
- Gather feedback from economic development prospects or top employers with hire wages on what housing needs have been met and unmet in Georgetown
- Outcome: Gather characteristics of executive housing that will help us prepare a definition

- **Identify Problems, Issues, and Concerns**

- Analyze feedback gathered and determine the current supply within Georgetown
- Who and where is this supply being met.

- Determine number of days housing stays on the market when it is for sale
 - Outcome: Determine demand in the marketplace.

- **Resources**

- Hire a real estate consulting firm that know the central Texas real estate market well but also knows markets for industries relocating Texas well. Example RCLCO

- **Steps**

- Prepare a Request for proposal for the above work with a target to real estate consulting firm. This will give a firmer understanding of cost
- Request budget funds
- Select a consultant.

3.6.1 Establish goals for development standards

- Action Step: Evaluate strategies to encourage residential preservation through tax incentives **(NEW ACTION STEP)**
- 3 Votes
- Owner: Planning

Action Plan

- **Summer and Fall of 2021:**
 - Research on Historic Tax Credit Programs
- **Fall/Winter 2021:**
 - Presentation to City Council on research findings and establish goals for a historic tax credit program
- **Technical work on implementation of Historic Tax Credit Program January 2022-December 2022 for use by residents in 2023**

Downtown

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
4.1	Enhance and manage the continued development of downtown	4.1.2	Improve mobility opportunities to include accessibility, parking, pedestrian access, and general	Complete a parking study to include a multifaceted plan - Accessibility - Rideshare - Shuttles - Parking lot development/redevelopment	CMO	7
4.1	Enhance and manage the continued development of downtown	4.1.2	Improve mobility opportunities to include accessibility, parking, pedestrian access, and general	Evaluate sidewalk master plan and identify additional improvements for downtown.	Systems Engineering	4
4.1	Enhance and manage the continued development of downtown	4.1.1	Update the downtown master plan to address density, historic guidelines, and transition zones	Updated Downtown Master Plan to include the following areas: - Vision for Downtown - Land use/density - Transition Zones between commercial and residential - Historic Preservation - Placemaking	CMO/Planning	3
4.1	Enhance and manage the continued development of downtown	4.1.3	Address infrastructure needs such as trash collection and street maintenance due to growth in downtown	Implement enhanced downtown trash collection and identify future needs	Public Works	3
4.2	Enhance partnerships for downtown	4.2.1	Work with County on government facilities plan for downtown	Create regular dialogue on short-term and long-term downtown facility planning with the County among elected officials	CMO	4

4.1.1 Update the downtown master plan to address density, historic guidelines, and transition zones

- **Action Step:**

Updated Downtown Master Plan to include the following areas:

- Vision for Downtown
- Land use/density
- Transition Zones between commercial and residential
- Historic Preservation
- Placemaking

- **3 Votes**

- **Owner: Planning**

Action Plan

- **Fall/ Winter of 2021- Provide City Council with a presentation on the status of implementation of the downtown master plan and workplan for 2022.**
- **Request funding for an update to the Downtown Master Plan in fiscal year 2023/24**

Goal 4.1.2: Improve mobility opportunities to include accessibility, parking, pedestrian access, and general

- **Action Step: Complete a parking study to include a multifaceted plan**
 - Accessibility
 - Rideshare
 - Shuttles
 - Parking lot development/redevelopment
- **7 Votes**
- **Owner: City Manager's Office (CMO)**
- **Action Step: Evaluate sidewalk master plan and identify additional improvements for downtown.**
- **4 Votes**
- **Owner: Systems Engineering**

CMO Action Plan

Two Phased Approach to address parking study

Phase 1

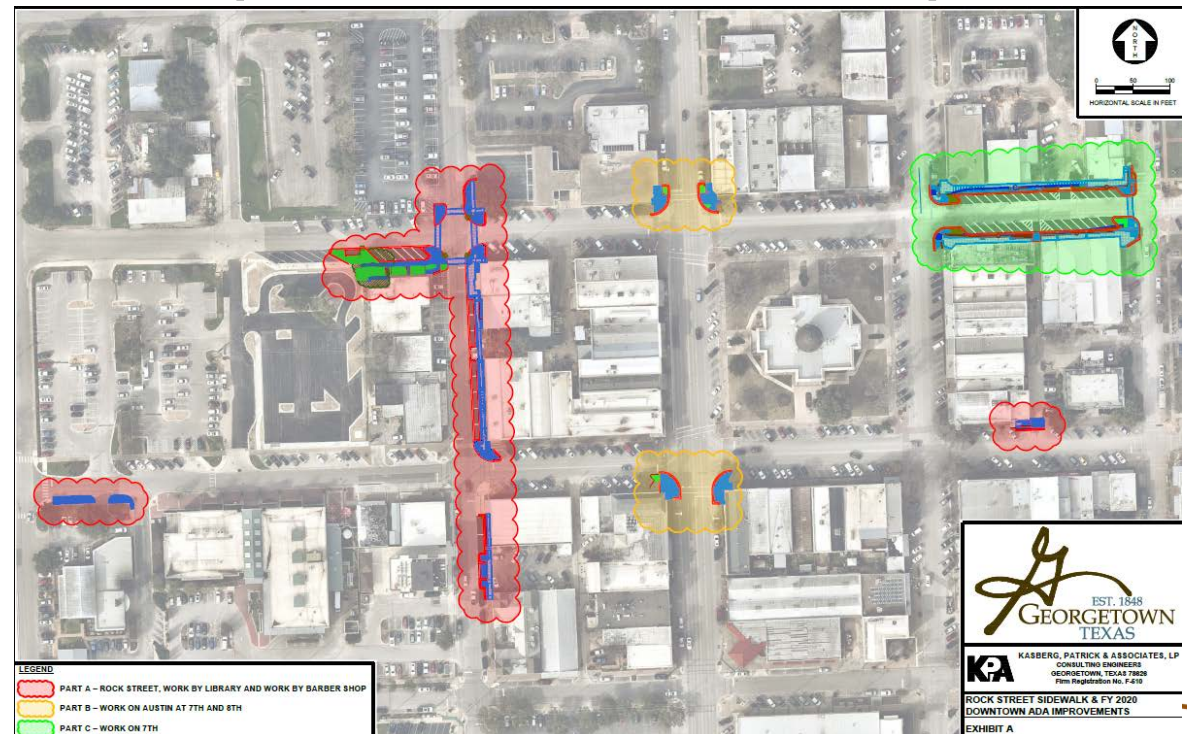
- **Pick up the parking study from the Council's last direction in February 2020 where Council paused the construction at 6th and Main**
 - Direction was to study additional sites and identify options to add parking on city-owned sites
- **Accessibility pilot**
 - Adds more accessible parking directly on the square
 - Review and improve slopes and access points to be friendlier to meet needs

Phase 2

- Full study update

Sidewalks and Facilities Public Access Audit

- \$2.1M budgeted (\$1.3M encumbered) of the total \$3.6M allocated for Priority 1
- \$200K identified and completed for ADA improvements for access to public facilities
- Sidewalk improvements underway
 - E. 8th Street
 - Rock Street
 - Austin Ave. Crossings
 - E. 7th Street
 - W. 8th Street



Additional
sidewalks
planned for
work – FY22

Kasberg, Patrick & Associates, L.P. Georgetown, Texas	
City of Georgetown Downtown Sidewalk Improvements	
Opinion of Probable Project Costs	
Proposed Area for Sidewalks	OPC
Area 1	\$ 275,000
Area 2	\$ 300,000
Area 3	\$ 425,000
Area 4	\$ 200,000
Area 5	\$ 150,000
Area 6	\$ 400,000
Area 7	\$ 75,000
Area 8	\$ 65,000
Total OPC	\$ 1,890,000

Sidewalks – Future actions

- Continue to plan for sidewalk improvements
- Evaluate sidewalks for future connections to trails, other amenities
- Evaluate potential bond referendum for downtown improvements
- Evaluate potential sidewalks for expansion to allow for outdoor dining/furniture as well as enhanced accessibility

Goal 4.2.1: Improve mobility opportunities to include accessibility, parking, pedestrian access, and general

- **Action Step: Create regular dialogue on short-term and long-term downtown facility planning with the County among elected officials**
- **4 Votes**
- **Owner: City Manager's Office (CMO)**
- **Action Plan**
 - Continue monthly meetings with Williamson County Commissioner
 - Work with the County on any future plans

Economic Development

Strategic Initiative

#	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
5.1	Update Strategic Plan	5.1.1	Update Strategic Plan	Increase support for vocational programs through partnership with GISD	Econ. Dev.	5
5.3	Promote industrial and commercial growth in targeted areas	5.3.1	Identify and prioritize high priority growth areas for investment	Work with developers to create shovel ready sites	Econ. Dev.	6
5.3	Promote industrial and commercial growth in targeted areas	5.3.1	Identify and prioritize high priority growth areas for investment	Review UDC for any barriers that may be present for industrial development	Planning	4

Goal 5.1.1: Update economic development strategic plan

- **Action Step: Update economic development strategic plan – increase support for vocational programs through partnership with GISD**
- **5 Votes**
- **Owner: Economic Development**

5.1.1 Action Plan

- **Go through RFP Process to select consultant**
 - Internal selection committee to include CMO, Planning, Electric, Systems Engineering, and Economic Development
 - Timeline: Summer/Fall 2021
 - Already funded in GEDCO
- **Work with consultant for:**
 - Key stakeholder engagement
 - Update of SWOT analysis
 - Integration of tourism and arts into economic development strategy
 - Specific areas of emphasis on small business support and workforce
 - New strategy with best practices

5.3.1 Identify and prioritize high-priority growth areas for development

- **Action Step: Work with developers to create shovel-ready sites**
- **6 Votes**
- **Owner: Economic Development**

5.3.1 Action Plan

- Continue identifying undeveloped land favorable for commercial and industrial development
- Work with brokers to gauge landowner interest in selling/developing
- Identify barriers to development (zoning, utilities, etc.)
- Collaborate with land owners and/or potential developers to address barriers to development and work with city staff to put individual action plans together
- Evaluate potential City investment to aid in development

5.3.1 Identify and prioritize high priority growth areas for investment

- **Action Step: Review UDC for any barriers that may be present for industrial development**
- **3 Votes**
- **Owner: Planning**

Action Plan

As part of the UDC Diagnostic consultant will conduct an audit of barriers to industrial development.

- Approximately 4-6 month time period to complete

UDC Amendment in advance of the full UDC rewrite

- Approximately 3-6 Months

QUESTIONS?



Report
and
Strategic Plan

Adopted
March 9, 2021

Prepared and Facilitated
By
Ron Cox Consulting



REPORT AND STRATEGIC PLAN COUNCIL/STAFF RETREAT

CITY OF GEORGETOWN

February 5 and 6, 2021

Introduction

On February 5 and 6, 2021, the Mayor, City Council and staff of the City of Georgetown met for a retreat planning session. The purpose of this meeting was twofold.

- Confirm and expand the governance philosophy for the City Council. Included in that is identifying key elements of the Council's vision for Georgetown.
- Prepare a strategic plan for the city.

The Mayor, Council and staff freely worked together, and their work was exemplary in all respects. Ron Cox facilitated the process.

Governance

In their February 5, 2021 session the Council confirmed the governance policy they established in 2017 and expanded on it by further defining their governance philosophy. The Council participated in discussions about their role, together and their leadership responsibilities. The elements of a strong governance model are having and following clear vision and mission, establishing leadership and communications philosophies, and identifying the expectations of each other as City Council members, and the City staff and of identifying and recognizing the expectations has staff of the City Council.

The key elements of the Governance Philosophy are leadership, communication and understanding and defining expectations. These define how the team will function together. Visioning and planning are the key elements that define what the strategies and goals are for the City of Georgetown and what they will be to ensure the vision is ultimately attained.

Governance Model

The governance model first begins with leadership. Each member of the Council asked to provide input into how they will lead, communicate and a defining of expectations for themselves and staff.

The facilitator began the process by asking each of the members why they ran and serve on the City Council. They responded as follows:

The Mayor and Council reviewed and confirmed their Governance Policy and Rules of Engagement established in 2017. These are as follows.

Council Governance Policy (2017)

- As a representative democracy, we provide a voice for, and communication to, each district so that the Council can make decisions that serve the best interests of the City of Georgetown as a whole.
- Set policy, and exercise sound financial responsibility, and hold staff accountable for results.
- Ensure alignment of vision, goals, and strategies.
- Identify and define key challenges and opportunities.
- Establish the organizational culture of the City by leading with integrity and upholding legal and ethical standards.
- Ensure that City services emphasize public health, safety, and opportunity.

Council Rules of Engagement (2017)

- To treat everyone with respect, courtesy, and civility.
- To act collaboratively and promote and solicit an open, honest, transparent, respectful, and professional dialogue with each other, our citizens, city staff, and other interested parties.
- To honor our commitments.
- To actively advocate for our point of view, but also to recognize and respect the decisions of Council, even though we might not agree with that decision (we will not undermine the decisions of Council).
- To recognize any preconceptions that we may have about certain individuals, groups, or organizations.

The facilitator asked the members to describe why each member ran for City Council.

Mayor and Council members ran for the office and serve ...

- Experience success in Georgetown, now in a position to give back.
- Have the ability to say no when the issues warrant it.
- To overcome disparities in the community.
- To participate and be a part of the solution.
- Served on other boards and commissions and now Council.
- To help the City achieve its overarching vision.
- Be an example to children to be of service.
- Able and ready to do the necessary work.
- Was recruited.
- Want to be a representative of all of us.
- Lucky to be in a position to serve.

The facilitator then asked the members to describe the attributes they have that will contribute to the work of the Council.

Mayor and Council have the following attributes ...

- Ability to listen.
- If I can learn it, I can teach it to others.
- Analytical and can determine the merit of a proposal.
- Always willing to learn.
- Have a skill set – speaking up when others disagree.
- Can find solutions to hard tasks.
- Love the one-on-one exchange – read, ask questions, listen.
- Life experiences bring wisdom.
- Can bring the minority opinion point of view for better decision making.
- Can express the vision for the city.
- Think long-term.
- Do not take criticism personally.
- Ability to engage others about issues.

It was noted that the Mayor was just elected in November and has served as Mayor for three meetings. The facilitator had asked the Mayor to prepare a short presentation on his philosophy as Mayor and how he intends to lead the meetings.

The Mayor will lead as follows...

- Will allow the conversation to take place.
 - Council – don't be afraid to speak or ask to speak your opinion.
 - (Permission was granted by the Council for the Mayor to speak his opinion as well.)
 - He welcomes constructive feedback to be the best Mayor.
- He prefers long Workshops, short regular meetings.

- Leave Workshop items with full discussion and a clear understanding for next steps.
- The Mayor will distill items into clear issues for discussion – getting to consensus.
- Will not put Council members on the political spot.
- The Mayor has no desire to expand the authority of the Mayor's position.
 - Will express his opinion.
 - Will not tell members how to vote.
 - Will help Council make the best decision possible.
 - Believes in the Council-Manager form of government.
 - 100% believes in the City Manager.
 - Will seek the City Manager's advice.

The Mayor and Council of the City of Georgetown will lead by ...

- By example
 - Lead the way you live.
 - Be willing to do yourself what you ask of others.
- Agree to disagree – in a civil way.
- Give respect.
- Focus on the issue – not the personality.
- Give credit to others.
 - For service.
 - For their opinion/point of view.
 - For being innovative.
 - For speaking up.
- Trust each other.

The Mayor and Council of the City of Georgetown will communicate by ...

- Give fellow members the benefit of the doubt.
 - Don't attribute intent or motives that are not being spoken.
- Acknowledge and consider that we know our own districts the best when expressing an opinion on an issue that affects the districts.
- Separate the people from the problem; the problem from the interest; work the problem.
- Accept each other and their respective interests and opinions.
- Express understanding and empathy.
- Defer/respect the opinions of others.

The Mayor and Council of the City of Georgetown expect the following of the staff ...

- Be 100% open and honest with the facts.
- Be responsive to the Council and citizens.

- For technical staff – Don't lie and don't guess.
- For senior staff – Hold to high ethical standards.
- Be willing to say, "I do not know."
- Be patient.
- Be prepared to explain and ask for clarification.
- Work together to fix mistakes.

(It was noted that the City Council was very complimentary of the entire staff for the dedication, professionalism, and knowledge.)

The staff expects the following of the Mayor and Council of the City of Georgetown (as defined by the City Council) ...

- Clear direction.
- Consistency
- Responsiveness
- Short meetings!
- Be understanding of mistakes that may be made.
- Have their back – no scapegoats.
- Provide fair compensation for the expertise and professionalism.
- Understand the behind-the-scenes complexity of city government.
- Provide constructive feedback.

Governance Initiatives

During their discussion, the Council established several initiatives relative to their process of good governance. These Governance Initiatives are as follows.

- Review agenda format and items with an eye toward streamlining.
- Provide opportunity for Council to observe the day to day of the staff.
- Be deliberate about finding ways to develop relationships and trust among members.
- Begin a Pre-Election Orientation (as well as the post-election orientation) process using the elected officials to inform candidates of the governance process and strategic plan.
- Implement the Citizens Academy to improve transparency, familiarity, communication, and trust with the City government at all levels.
- Explore the possibility of Town Hall meetings for Council members to host within their respective districts.
- Expand information flow on the Vision and Strategic Planning process to Boards and Commissions.
- Seek additional feedback on citizen needs (it was recognized the citizens survey had just been received).

Vision and Mission

On February 6, the Council and senior staff discussed the elements vision they have for Georgetown. Currently, there is a Vision Statement, but no Mission Statement for the City Council itself (the various departments do have Mission Statements). So, the Mayor, Council identified and confirmed the key elements of the vision for the City.

Vision Statement

Georgetown: A caring community honoring our past and innovating for the future.

Vision Elements

These elements were discussed and are presented in no order of priority. It was noted that in reviewing the Vision Statement from the Comprehensive Plan, these key vision elements are consistent with and embodied in the Vision Statement.

- A caring community
- A multifaceted community
 - Old Town
 - San Jose
 - PRG
 - Sun City
 - New development
- A city that honors its past
- A city that is preparing for the future
- A functional city
- Believes in a hand-up versus a hand-out.
 - Prepares people to succeed.
 - Provides resources for others.
 - Willing to do the work to form relationships at all levels.

Mission Elements

These elements are presented in no order of priority.

- Implementing strategies and conducting itself through the governance model.
- Developing the economy of the city.
- Ensuring the highest quality of life
 - Safety
 - Work live and play.

Strategic Planning

The facilitator led the participants in a SWOT analysis, identifying and discussing the strengths, weaknesses, opportunities, and threats for the City of Georgetown, both organizationally and in the community. Areas of Emphasis or Vision Elements were established from the SWOT analysis. Within each of the Areas of Emphasis strategies and goals were identified to overcome the weaknesses. Finally, threats were identified that if not anticipated may get in the way of accomplishing the strategies and goals.

The participants were divided into three groups. Each group focused on strengths and weaknesses as follows.

Strengths

Group 1

- Serve in a nonpartisan capacity.
- Professional staff with strong organizational structure.
- Adequate land area where growth can be guided.
- A diverse citizenry.
- An active citizenry.
- Have invested in technology.
- A safe community with strong public safety presence.
- Parks, trails, and open space.
- A great library.
- Excellent city facilities.
- A prosperous and homegrown downtown.
- A downtown TIRZ that has helped to regenerate downtown.

Group 2

- Good healthcare system.
- Unique and vital downtown.
- Two downtown shopping areas.
 - Downtown square
 - Wolf Ranch/Crossing
- Don't have to leave Georgetown to shop.
- Excellent weather.
- Economic health – new businesses coming.
- Safe place to live and raise a family.
- Adequate school district.
- Diversity of things to do, compared to other cities.
- Parks, trails, and open space.
- Clean
- Relatively easy to get around the city.

Group 3

- Great location within the region and state.
- Good economic health.
- The downtown square.
- The natural beauty of the city and the area.
- Distance from Austin (not too close, not too far away)
- Quality neighborhoods.
- Low tax rate. Great value for the taxes paid.
- Civil discourse throughout the community.
- Sun City.
- Good resident involvement.
- Strong historic preservation.
- Good utility capacity.
- A positive outlook on growth.

Weaknesses (Issues and Challenges)

Note: It is recognized that many of the items identified have been and are being addressed by Council and staff. They continue to be emphasized as issues and challenges to be addressed by the City.

Group 1

- Lack of long-term availability of water resources.
- Difficulty in attracting and attaining quality top employment talent.
- Low unemployment causing difficulty to hire qualified workforce.
- Frozen property taxes, as a percentage of the total collected.
- Need to expand infrastructure to keep up with growth.
- Traffic congestion.
- Not enough diversity of industries and commerce in general.
- Not affordable to all.
- Rapid pace of growth.
- Insufficient protection of the area's natural resources.
- Suddenlink – Wi-Fi needs improvement.

Group 2

- Don't work and plan from a regional perspective enough.
- School district test scores are dropping.
- Lack of diversity in job opportunities.
- Pressure for growth and negative influence of Austin.
- Mobility needs...
 - For trails, bicycles, walking.
 - Traffic flow and signals in general.
 - Parking.

Group 3

- The geography of the area – agriculture on the east; hill country on the west.
- No predictable policy on multi-family housing.

- Traffic congestion.
- Water resources do not meet summer demands.
- Suddenlink Wi-Fi needs improvement.
- Electric rates may be high.
- COVID-19 pandemic response.
- Downtown needs...
 - Parking
 - Handicap accessibility.
 - Ability to have discourse with those who live in the area.

Areas of Emphasis

Reviewing the strengths and weaknesses (issues and challenges) presented resulted in the identification of five areas of emphasis.

- **Governance (see earlier discussion)**
- **Growth**
- **Housing**
- **Downtown**
- **Economic Development**

Below are needs issues and challenges highlighted within each of the Areas of Emphasis.

- **Growth**
 - Transportation infrastructure
 - Water resources
 - Quality of life amenities
 - City service delivery capacity
- **Housing**
 - Need for housing affordability policy direction
 - Need for a policy on multi-family unit growth
 - Need to balance residential and commercial pressures.
- **Downtown**
 - Need for additional parking
 - Need for improved accessibility
 - Need for a shared common vision
- **Economic Development**
 - Workforce/job opportunities
 - Expanding opportunities in Georgetown
 - Focus on regional cooperation.

Opportunities – Strategies and Goals

The groups then brainstormed to identify opportunities – strategies and goals- to address the Areas of Emphasis. These opportunities are the basis for the strategies and goals prepared below.

Note: These items are in raw form, with little to no editing from the work of the Council and staff at the session. During the staff implementation sessions, these items were refined, sometimes combined to add clarity and order to the final product. In that process all items were carefully reviewed to ensure the intent of the process was honored.

- **Growth**
 - **Update Master Plans**
 - Implement and update impact fees.
 - Incentivize fees for attract desired affordable housing.
 - Update and implement corridor studies.
 - Establish a regional water plan.
 - Implement an aggressive CIP plan
 - Update utility master plans.
 - Update parks master plan.
 - **Ensure financing capacity to handle growth.**
 - Implement the mobility bond improvements.
 - Determine policy for debt versus pay-as-you-go for capital spending.
 - Determine General Fund and Utility ROI to finance transportation needs not bond funded.
 - Promote public/private partnerships (PPP) to fund infrastructure needs related to growth and development.
 - **Establish and implement a water conservation program.**
 - **Maintain high customer service capacity.**
 - Establish an organizational capacity plan ensuring efficiency and effectively responding to growth
- **Housing**
 - **Establish an affordable housing policy.**
 - Seek out a list (cast a wide net) of qualified developers to propose innovative affordable housing projects to determine the market and viability of projects for Georgetown.
 - Emphasize projects that partner with nonprofits for long term sustainability.
 - Allow for a diversity of housing including tiny homes, townhomes, studio homes, etc. that have a smaller footprint and provide diversity of housing
 - Establish a policy to incentivize affordable home ownership.
 - Explore a fee structure of grant pool for permit and building fees.

- Promote public/private partnerships (PPP) with local banks and nonprofits to provide financial education to assist local financing of housing.
 - **Establish a policy on multi-family housing.**
 - Determine ratio of single family to multi-family units for the city.
 - Determine locations where infrastructure exists and/or is needed.
 - Establish a policy for commercial development in and around multi-family to ensure availability of services.
 - **Establish a policy determining the residential/neighborhood commercial mix in targeted areas within the city to protect commercially zoned property ensuring economic development.**
 - **Encourage mixed-use developments (combined residential and commercial uses).**
 - **Encourage the development of executive housing.**
 - **Establish strong development standards, ensure quality housing products.**
 - **Establish incentives to encourage annexation of development.**
- **Downtown**
 - **Expand downtown mobility opportunities.**
 - Expand sidewalk program out from downtown.
 - Explore trolley options.
 - Explore additional parking options.
 - Educate business on importance of sidewalk accessibility during events.
 - Improve handicapped accessibility in all aspects of mobility
 - **Update the Downtown Master Plan.**
 - Better define transition zones and uses expanding out from the downtown district.
 - Update downtown historic guidelines.
 - Separate strategies between “old town” and the square.
 - Establish parameters for commercial density in downtown area.
 - **Foster cooperation with the county on downtown development.**
 - Facilitate joint workshop between city and county officials.
 - **Establish policy for holding events in downtown.**
 - Determine mix and size of events that do not overwhelm downtown.
 - Explore moving larger events to other venues.
 - Explore events sized for downtown.
 - **Establish programs to promote downtown businesses.**
 - Promote downtown façade and sign grant program.
 - Promote maintaining authenticity among downtown businesses.
 - Promote businesses with “local” flavor.
 - Facilitate workshops with downtown business owners.
- **Economic Development**

- **Promote a viable workforce development program.**
 - Partner with business employers on workforce development.
 - Increase support for vocational programs.
 - Partner with TSTC for training identified workforce needs.
- **Invest in infrastructure in targeted areas to promote industrial and commercial growth.**
- **Promote business marketing and retention programs.**
 - Promote programs to retain locally based businesses and small businesses.
 - Sustain/improve a predictable, responsive and accountable development process.
 - Create a strong “brand” to market and promote Georgetown to new businesses.
 - Establish programs and policies that reward and incentivize businesses that pay higher wages.
 - Foster ways to keep spending dollars locally as growth occurs.
 - Encourage a diversity of industry.
- **Foster regional cooperation with area governmental partners – county, schools and surrounding cities.**

Threats

Finally, the full group identified threats to accomplishing the goals and strategies that have been identified.

- Pandemic.
- State and federal legislation.
- Voter pressure for limiting government and lowering taxes.
- Poor media relations.
- Climate change.
- Economic downturn.
- Falling behind in technology.
- Volatility in the energy market.
- Economic competition from neighboring cities.
- The “Amazon” effect on tax income.
- Limited revenue options.
- Big box and other retail vacancies due to changing environment.
- County pressure to expand buildings in downtown area.

City Staff Implementation Sessions

February 10, 2021

On February 10, 2021 the facilitator met with the City Manager, Executive Team and Department Directors to review the outcomes of the planning session and to prepare the Implementation Plan.

Implementation Plan Process. The staff reviewed a template to be used to develop the implementation portion of the planning process. During the discussions, they began the process of refining the initiatives, and developed goals and action steps to implement the initiatives. At the end of the day, a draft implementation plan had been established. The implementation plan is a separate document.

Note: It should be noted here that the staff has recommended consolidating various initiatives, adding goals and action step to provide clarity and substance to the strategic plan. The Implementation Plan provided is a product of that effort.

Reporting

Finally, staff established reporting protocols. These protocols serve the purpose of keeping the staff on schedule with the implementation of strategies, keeping the City Manager informed, and providing regular reports to the Mayor and City Council on the status of the implementation of the adopted strategies. This provides for long term accountability toward the implementation of the Strategic Plan.

Reporting Protocols

- **Council**
 - Receives quarterly updates regarding the status various initiatives and projects related to the strategic plan.
 - Receives formal mid-year and annual reports consistent with an annual visioning session from staff to the City Council.
- **City Manager**
 - City Manager receives regular updates from staff at regular staff meetings on progress of assignments.

City Council Approval

March 9, 2021

On March 9, 2021, the City Council reviewed their work as well as the work of the staff since the planning session. After a thorough discussion the Report was approved.

Conclusion

The Mayor, Council and staff of the City of Georgetown worked through a governance and planning process that allowed the Council to create a governance model and identify and expand strategies for moving the city forward. The process brought the staff

leadership and Council closer together as a team and developed an implementation process to ensure the strategies are addressed and accomplished over time.



Strategic Plan 2021

**Council/Staff Planning Retreat
February 5 and 6, 2021**

**Adopted
February 23, 2021**

**Prepared and Facilitated
By
Ron Cox Consulting**

Vision Statement (Adopted 2017)

**Georgetown: A caring community honoring our
past and innovating for the future.**

Key Vision Elements 2021

- **A caring community**
- **A multifaceted community**
 - **Old Town**
 - **San Jose**
 - **PRG**
 - **Sun City**
 - **New development**
- **A city that honors its past**
- **A city that is preparing for the future**
- **A functional city**
- **Believes in a hand-up versus a hand-out**
 - **Prepares people to succeed**
 - **Provides resources for others**
 - **Willing to do the work to form relationships at all levels.**

Mission Elements

- **Implementing strategies and conducting itself through the governance model.**
- **Developing the economy of the city.**
- **Ensuring the highest quality of life**
 - **A safe place.**
 - **A place where residents can work, live and play.**

Governance Policies (Adopted 2017)

- As a representative democracy, we provide a voice for, and communication to, each district so that the Council can make decisions that serve the best interests of the City of Georgetown as a whole.
- Set policy, and exercise sound financial responsibility, and hold staff accountable for results.
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Council Rules of Engagement (Adopted 2017)

- To treat everyone with respect, courtesy, and civility.
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- To honor our commitments.
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- To recognize any preconceptions that we may have about certain individuals, groups, or organizations.

City of Georgetown

City Council

Leadership Philosophy

The City Council of the City of Georgetown will lead by...

- By example
 - Lead the way you live
 - Be willing to do yourself what you ask of others.
- Agree to disagree – in a civil way.
- Give respect.
- Focus on the issue – not the personality.
- Give credit to others
 - For service.
 - For their opinion/point of view.
 - For being innovative.
 - For speaking up.
- Trust each other.

City of Georgetown

City Council

Communication Philosophy

The City Council of the City of Georgetown will communicate by...

- Give fellow members the benefit of the doubt
 - Don't attribute intent or motives that are not being spoken.
- Acknowledge and consider that we know our own districts the best when expressing an opinion on an issue that affects the districts.
- Separate the people from the problem; the problem from the interest; work the problem.
- Accept each other and their respective interests and opinions.
- Express understanding and empathy.
- Defer/respect the opinions of others.

City of Georgetown

City Council and Staff

Expectations

Council expects the following of staff...

- Be 100% open and honest with the facts.
- Be responsive to the Council and citizens.
- For technical staff – Don't lie and don't guess.
- For senior staff – Hold to high ethical standards.
- Be willing to say, "I do not know."
- Be patient.
- Be prepared to explain and ask for clarification.
- Work together to fix mistakes.

Staff expects Council to (as defined by Council members themselves) ...

- Clear direction.
- Consistency
- Responsiveness
- Short meetings!
- Be understanding of mistakes that may be made.
- Have their back – no scapegoats.
- Provide fair compensation for the expertise and professionalism.
- Understand the behind-the-scenes complexity of city government.
- Provide constructive feedback.

City of Georgetown

Strategic

Areas of Emphasis

- **Governance**
 - **Guiding Principle:** *The City of Georgetown follows established rules of governance that promote civil discourse, consistent and predictable deliberation and exemplary action.*
- **Growth**
 - **Guiding Principle:** *The City of Georgetown will proactively work to anticipate growth in all aspects of city government – mobility, infrastructure, customer service.*
- **Housing**
 - **Guiding Principle:** *The City of Georgetown will strive to provide housing opportunities to ensure a diverse population.*
- **Downtown**
 - **Guiding Principle:** *The City of Georgetown will provide a positive economic environment to ensure an active and viable downtown and provide infrastructures and amenities to ensure safety, mobility and accessibility.*
- **Economic Development**
 - **Guiding Principle:** *The City of Georgetown will promote a strong and diverse economy that strengthens the local sales tax and property tax base while also contributing to a high quality of life.*

Note: These items will be updated to reflect the Implementation Plan initiatives that are being submitted.

Area of Emphasis

Governance

- **Guiding Principle:** *The City of Georgetown follows established rules of governance that promote civil discourse, consistent and predictable deliberation and exemplary action.*
- **Review agenda format and items with an eye toward streamlining.**
- **Provide opportunity for Council to observe the day to day of the staff.**
- **Be deliberate about finding ways to develop relationships and trust among members.**
- **Begin a Pre-Election Orientation (as well as the post election orientation) process using the elected officials to inform candidates of the governance process and strategic plan.**
- **Implement the Citizens Academy to improve transparency, familiarity, communication and trust with the City government at all levels.**
- **Explore the possibility of Town Hall meetings for Council members to host within their respective districts.**
- **Expand information flow on the Vision and Strategic Planning process to Boards and Commissions.**
- **Seek additional feedback on citizen needs (it was recognized the citizens survey had just been received).**

Area of Emphasis

Growth

- **Guiding Principle:** *The City of Georgetown will proactively work to anticipate growth in all aspects of city government – mobility, infrastructure, customer service.*

Initiatives

- **Update Master Plans**
 - Implement and update impact fees.
 - Incentivize fees for attract desired affordable housing.
 - Update and implement corridor studies.
 - Establish a regional water plan.
 - Implement an aggressive CIP plan
 - Update utility master plans.
 - Update parks master plan.
- **Ensure financing capacity to handle growth.**
 - Implement the mobility bond improvements.
 - Determine policy for debt versus pay-as-you-go for capital spending.
 - Determine General Fund and Utility ROI to finance transportation needs not bond funded.
 - Promote public/private partnerships (PPP) to fund infrastructure needs related to growth and development.
- **Establish and implement a water conservation program.**
- **Maintain high customer service capacity.**
 - Establish an organizational capacity plan ensuring efficiency and effectively responding to growth

Area of Emphasis

Housing

- **Guiding Principle:** *The City of Georgetown will strive to provide housing opportunities to ensure a diverse population.*

Initiatives

- **Establish an affordable housing policy.**
 - Seek out a list (cast a wide net) of qualified developers to propose innovative affordable housing projects to determine the market and viability of projects for Georgetown.
 - Emphasize projects that partner with nonprofits for long term sustainability.
 - Allow for a diversity of housing including tiny homes, townhomes, studio homes, etc. that have a smaller footprint and provide diversity of housing
 - Establish a policy to incentivize affordable home ownership.
 - Explore a fee structure of grant pool for permit and building fees.
 - Promote public/private partnerships (PPP) with local banks and nonprofits to provide financial education to assist local financing of housing.
- **Establish a policy on multi-family housing.**
 - Determine ratio of single family to multi-family units for the city.
 - Determine locations where infrastructure exists and/or is needed.
 - Establish a policy for commercial development in and around multi-family to ensure availability of services.
- **Establish a policy determining the residential/neighborhood commercial mix in targeted areas within the city to protect commercially zoned property ensuring economic development.**
- **Encourage mixed-use developments (combined residential and commercial uses).**
- **Encourage the development of executive housing.**
- **Establish strong development standards, ensure quality housing products.**
- **Establish incentives to encourage annexation of development.**

Area of Emphasis

Downtown

- **Guiding Principle:** *The City of Georgetown will provide a positive economic environment to ensure an active and viable downtown and provide infrastructures and amenities to ensure safety, mobility and accessibility.*

Initiatives

- **Expand downtown mobility opportunities.**
 - Expand sidewalk program out from downtown.
 - Explore trolley options.
 - Explore additional parking options.
 - Educate business on importance of sidewalk accessibility during events.
 - Improve handicapped accessibility in all aspects of mobility.
- **Update the Downtown Master Plan.**
 - Better define transition zones and uses expanding out from the downtown district.
 - Update downtown historic guidelines.
 - Separate strategies between “old town” and the square.
 - Establish parameters for commercial density in downtown area.
- **Foster cooperation with the county on downtown development.**
 - Facilitate joint workshop between city and county officials.
- **Establish policy for holding events in downtown.**
 - Determine mix and size of events that do not overwhelm downtown.
 - Explore moving larger events to other venues.
 - Explore events sized for downtown.
- **Establish programs to promote downtown businesses.**
 - Promote downtown façade and sign grant program.
 - Promote maintaining authenticity among downtown businesses.
 - Promote businesses with “local” flavor.
 - Facilitate workshops with downtown business owners.

Area of Emphasis

Economic Development

- **Guiding Principle:** *The City of Georgetown will promote a strong and diverse economy that strengthens the local sales tax and property tax base while also contributing to a high quality of life.*

Initiatives

- **Promote a viable workforce development program.**
 - Partner with business employers on workforce development.
 - Increase support for vocational programs.
 - Partner with TSTC for training identified workforce needs.
- **Invest in infrastructure in targeted areas to promote industrial and commercial growth.**
- **Promote business marketing and retention programs.**
 - Promote programs to retain locally based businesses and small businesses.
 - Sustain/improve a predictable, responsive and accountable development process.
 - Create a strong “brand” to market and promote Georgetown to new businesses.
 - Establish programs and policies that reward and incentivize businesses that pay higher wages.
 - Foster ways to keep spending dollars locally as growth occurs.
 - Encourage a diversity of industry.
- **Foster regional cooperation with area governmental partners – county, schools and surrounding cities.**

**Council Goals 2021
3 or More Votes**

Downtown

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
4.1	Enhance and manage the continued development of downtown	4.1.2	Improve mobility opportunities to include accessibility, parking, pedestrian access, and general	Complete a parking study to include a multifaceted plan - Accessibility - Rideshare - Shuttles - Parking lot development/redevelopment	CMO	7
4.1	Enhance and manage the continued development of downtown	4.1.2	Improve mobility opportunities to include accessibility, parking, pedestrian access, and general	Evaluate sidewalk master plan and identify additional improvements for downtown.	Systems Engineering	4
4.1	Enhance and manage the continued development of downtown	4.1.1	Update the downtown master plan to address density, historic guidelines, and transition zones	Updated Downtown Master Plan to include the following areas: - Vision for Downtown - Land use/density - Transition Zones between commercial and residential - Historic Preservation - Placemaking	CMO/Planning	3
4.1	Enhance and manage the continued development of downtown	4.1.3	Address infrastructure needs such as trash collection and street maintenance due to growth in downtown	Implement enhanced downtown trash collection and identify future needs	Public Works	3
4.2	Enhance partnerships for downtown	4.2.1	Work with County on government facilities plan for downtown	Create regular dialogue on short-term and long-term downtown facility planning with the County among elected officials	CMO	4

**Council Goals 2021
3 or More Votes**

Economic Development

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
5.1	Update Strategic Plan	5.1.1	Update Strategic Plan	Increase support for vocational programs through partnership with GISD	Econ. Dev.	5
5.3	Promote industrial and commercial growth in targeted areas	5.3.1	Identify and prioritize high priority growth areas for investment	Work with developers to create shovel ready sites	Econ. Dev.	6
5.3	Promote industrial and commercial growth in targeted areas	5.3.1	Identify and prioritize high priority growth areas for investment	Review UDC for any barriers that may be present for industrial development	Planning	4

Council Goals 2021
3 or More Votes

Governance

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
1.1	Confirming Council / City Manager Roles	1.1.1	Review agenda format and items with an eye toward streamlining	Post one agenda for Workshop and Regular	City Secretary	4
1.1	Confirming Council / City Manager Roles	1.1.1	Review agenda format and items with an eye toward streamlining	Part of the agenda review process confirm what is legally required and what is Council policy	Legal	4
1.2	Equipping the Council to be succesful	1.2.2	Be deliberate to develop relationships and trust among City Councilmembers	Annual Council Visioning	CMO	4
1.2	Equipping the Council to be succesful	1.2.3	Develop learning and training opportunities for current/future City Councilmembers	Quarterly informal study sessions with Council	CMO	3
1.3	Communication & Engagement with citizens and board members	1.3.3	Improve opportunities for residents to raise and resolve service issues/requests	Develop enhanced 311 "like" system to improve resident accessibility to service requests	CMO	4
1.3	Communication & Engagement with citizens and board members	1.3.1	Improve citizen education and engagement	Annual & Town Hall meetings to cover general or current topics of special interest for our residents (ADDED LANGUAGE)	CAPE	3

**Council Goals 2021
3 or More Votes**

Growth

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
2.1	Proactively plan for growth	2.1.1		Evaluate a full UDC update	Planning	3
2.1	Proactively plan for growth	2.1.3	Maintain and Update Master Plans to respond to rapid growth	Implement master plans and ensure they are updated consistent with the growth needs of the community	CMO	4
2.2	Ensure financial capacity to manage growth	2.2.3	Implement the mobility bond	Maintain implementation plan schedule for CIP	Systems Engineering	3
2.2	Ensure financial capacity to manage growth	2.2.5	Promote public/private partnerships (PPP) to fund infrastructure needs related to growth and development	Research federal/state grant and low interest loans for infrastructure	Finance	4
2.3	Develop and manage water supply sources and treatment capacity for future growth	2.3.2	Actively develop additional water resources	Complete resource evaluation with BRA and other regional partners	Water	7
2.4	Maintain high customer service levels	2.4.4	Retention of quality city staff	Maintain competitive compensation and benefits program	HROD	3

Housing

Strategic Initiative #	STRATEGIC INITIATIVE	Goal #	GOALS	ACTION STEPS	OWNER	# OF VOTES
3.2 and 3.4	Establish a multifamily housing policy that encourages mixed-use development	3.2.1	Determine ratio of single family to multi-family units for the city	Enhance the 2030 Comprehensive Plan guidelines on MF	Planning	8
3.2 and 3.4	Establish a multifamily housing policy that encourages mixed-use development	3.2.1	Establish a policy for commercial development in and around multi-family to ensure availability of services	Determine locations where infrastructure exists and/or is needed	Systems Engineering	6
3.5	Encourage the development of executive housing	3.5.2	Define needs and qualities of executive housing	Define executive housing and the demand in the marketplace	Planning/Econ. Dev.	3

DOWNTOWN

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
4.1	Enhance and manage the continued development of downtown						
		4.1.1	Update the downtown master plan to address density, historic guidelines, and transition zones	Updated Downtown Master Plan to include the following areas: <ul style="list-style-type: none"> - Vision for Downtown - Land use/density - Transition Zones between commercial and residential - Historic Preservation - Placemaking 	CMO/Planning	3	Parr Hood Schroeder
		4.1.2	Improve mobility opportunities to include accessibility, parking, pedestrian access, and general movement through downtown	Evaluate sidewalk master plan and identify additional improvements for downtown.	Systems Engineering	4	Parr Fought (2) Triggs
				Complete a parking study to include a multifaceted plan <ul style="list-style-type: none"> - Accessibility - Rideshare - Shuttles - Parking lot development/redevelopment 	CMO	7	Schroeder Parr Hood Triggs Pitts Gonzalez (2)
				Explore alternate modes of transportation in downtown	CMO	1	Triggs
		4.1.3	Address infrastructure needs such as trash collection and street maintenance due to growth in downtown	Implement enhanced downtown trash collection and identify future needs	Public Works	3	Hood Schroeder Pitts
				Identify and implement public restroom and pet friendly resources	CMO/Planning	0	
				Identify and maintain infrastructure for remote workers and visitors such as public wifi, power outlets, park/open space, and entertainment spaces	CMO	0	
				Implement a public infrastructure maintenance program	CMO	1	Gonzalez
			Page 163 of 476	Maintain a public safety program responsive downtown growth	Police		

DOWNTOWN

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
		4.1.4	Enhance and manage the mix and size of events and activities in downtown	Include downtown programming plan as part of the downtown master plan update.	CMO/Planning	2	Schroeder Hood
				Better connectivity from downtown to San Gabriel Park (larger outdoor venue)	Systems Engineering	0	
				Improve special event permit process	Community Services	0	
4.2	Enhance partnerships for downtown						
		4.2.1	Work with County on government facilities plan for downtown	Create regular dialogue on short-term and long-term downtown facility planning with the County among elected officials.	CMO	4	Parr Hood Fought Pitts
				Ensure County officials are included as part of downtown master planning efforts	CMO	1	Triggs
		4.2.2	Promote local businesses including partnerships with the Chamber, the Downtown Georgetown Association (DGA), and Preservation Georgetown	Create a marketing and destination plan with participation from downtown partnerships consistent with the downtown programming plan and part of the updated master plan. The plan will include: <ul style="list-style-type: none"> - Marketing campaigns - Signage and wayfinding improvements 	Econ. Dev.	2	Fought Gonzalez
		4.2.3	Enhance partnerships with education, arts, religious and cultural groups for events and promotion of downtown	Create a marketing and destination plan with participation from downtown partnerships consistent with the downtown programming plan and part of the updated master plan. The plan will include: <ul style="list-style-type: none"> - Marketing campaigns - Signage and wayfinding improvements 	Econ. Dev.	0	
		4.2.4	Review downtown façade and grant program for possible enhancements	Evaluate purpose of the program and expand the grant program as needed to meet the vision for downtown and the downtown master plan.	Econ. Dev.	0	

ECONOMIC DEVELOPMENT

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
5.1	Update Strategic Plan						
		5.1.1	Update Strategic Plan	Increase support for vocational programs through partnership with GISD	Econ. Dev.	5	Hood Schroeder Pitts Triggs Gonzalez
5.2							
		5.2.1	Partner with employers and educational institutions for workforce development	Increase support for vocational programs through partnership with GISD	Econ. Dev.	0	
				Support the Georgetown Project SYEP – Summer Youth Employment Program	Econ. Dev.	0	
				Partner with the Chamber and GISD on Career Fairs	Econ. Dev.	0	
				Partner with GISD and the Chamber to hold manufacturers day annually	Econ. Dev.	0	
				Support Skills Development Fund Applications with local businesses	Econ. Dev.		
				Look at internships/ career path opportunities with Southwestern University and other higher education entities (NEW ACTION STEP)		1	Parr
		5.2.2	Enhance workforce recruitment	Host an online database for Georgetown employers	Econ. Dev.	0	
				Hold a veterans and military spouses job fair	Econ. Dev.	0	
				Promote Georgetown to young professionals for workforce attraction	Econ. Dev.	1	Triggs
				Develop a residential relocation portal for workforce recruitment	Econ. Dev.	0	
5.3	Promote industrial and commercial growth in targeted areas						
		5.3.1	Identify and prioritize high priority growth areas for investment	Work with developers to create shovel ready sites	Econ. Dev.	6	Parr Gonzalez Hood Schroeder Fought Pitts

ECONOMIC DEVELOPMENT

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
5.3	Promote industrial and commercial growth in targeted areas						
		5.3.1	Identify and prioritize high priority growth areas for investment	Maintain vacant land inventory and identify issues with developing	Econ. Dev.	0	
				Review UDC for any barriers that may be present for industrial development	Planning	4	Parr Hood Schroeder Pitts
5.4	Business Retention Programs						
		5.4.1	Maintain primary employer retention program	Continue business outreach and retention visits with Georgetown businesses	Econ. Dev.	2	Gonzalez Fought
				Enhance industry cluster groups	Econ. Dev.	0	
				Continue and Enhance Major Employers Twelve@12 program	Econ. Dev.	0	
				Establish criteria for utilizing benchmarks to review for retention	Econ. Dev.	0	
		5.4.2	Promote programs to retain locally owned and small businesses	Explore a small business revolving loan program	Econ. Dev.	1	Fought
				Continue the Shop Georgetown and "More than a Business" campaigns	Econ. Dev.	2	Gonzalez Parr
				Continue National Small Business Week programming	Econ. Dev.	0	
				Maintain the online Small Business Resource Guide	Econ. Dev.	0	

ECONOMIC DEVELOPMENT

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
5.5	Promote business recruitment programs						
		5.5.1	Encourage a diversity of industry through Target Industry Recruitment	Update Targeted Industries analysis	Econ. Dev.	1	Triggs
				Develop and incubator program to help start-ups and small business owners (equity opportunity)	Econ. Dev.	0	
				Promote a small business/startup resource guide	Econ. Dev.	0	
		5.5.2	Create a strong "brand" to market and promote Georgetown to new businesses and site selectors	Finish & implement branding initiative with website	CAPE	0	
				Implement marketing campaign	Econ. Dev.	0	
				Hold annual symposium and commercial broker events	Econ. Dev.	0	
		5.5.3	Establish programs and policies that reward and incentivize businesses that pay higher wages	Utilize economic impact software to determine incentive package values and return on investment	Econ. Dev.	2	Fought Pitts
		5.5.4	Sustain/improve a predictable, responsive, and accountable development process	Continue involvement in the Georgetown Chamber's Development Alliance to determine development community's needs	CMO	1	Schroeder
				Continue development community calls to update on trends and development	CMO	2	Hood Triggs

ECONOMIC DEVELOPMENT

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
5.6	Foster regional cooperation with area governmental partners – county, schools, and surrounding areas						
		5.6.1	Utilize regional partnerships for program support (recruitment, marketing, workforce)	WilCo EDP (county and cities)	Econ. Dev.	0	
				Opportunity Austin (Regional Group)	Econ. Dev.	0	
				Rural Area Capital Workforce Solutions	Econ. Dev.	0	
				Partner with ARMA (Austin Regional Manufacturers Association)	Econ. Dev.	0	
				Georgetown Chamber of Commerce	Econ. Dev.	0	

GOVERNANCE

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
1.1	Confirming Council / City Manager Roles						
		1.1.1	Review agenda format and items with an eye toward streamlining	Post one agenda for Workshop and Regular	City Secretary	4	Pitts Triggs Parr Fought
				Review /agenda organizational categories	City Secretary	0	
				Part of the agenda review process confirm what is legally required and what is Council policy	Legal	4	Hood Schroeder Gonzalez Fought
1.2	Equipping the Council to be successful						
		1.2.1	Provide opportunity for Council to enhance the understanding of service areas and staff responsibilities	Council tours of City facilities	CMO	0	
				Take existing onboarding info to create pre-election guide	CMO	0	
				Arrange regular Council training opportunities	CMO	0	
				Review/update onboarding material	CMO	0	
		1.2.2	Be deliberate to develop relationships and trust among City Councilmembers	Begin a Pre-Election Orientation (as well as the post-election orientation) process using the elected officials to inform candidates of the governance process and strategic plan.	CMO	0	
				Periodically review Council Governance Guidelines	CMO	0	
				Annual Council Visioning	CMO	4	Triggs Parr Schroeder Fought
		1.2.3	Develop learning and training opportunities for current/future City Councilmembers	Quarterly informal study sessions with Council	CMO	3	Hood Schroeder Gonzalez

GOVERNANCE

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
1.2	Equipping the Council to be successful						
				Attend Council training opportunities, such as TML	City Secretary	1	Triggs
1.3	Communication & Engagement with citizens and board members						
		1.3.1	Improve citizen education and engagement	Citizen Academy	CMO	2	Fought Pitts
				Guides for CC on how to schedule/conduct town halls	CAPE	1	Pitts
				Annual & Town Hall meetings to cover general or current topics of special interest for our residents (ADDED LANGUAGE)	CAPE	3	Parr Hood Gonzalez
				Seek public input on all major project/initiatives	CAPE	0	
		1.3.2	Improve information flow on the Vision and Strategic Planning process to Boards and Commissions.	Annual visioning meeting with Boards	CMO/City Secretary	2	Parr Schroeder
				Add training on visions and goals to Board orientation	City Secretary	0	
		1.3.3	Improve opportunities for residents to raise and resolve service issues/requests	Develop enhanced 311 “like” system to improve resident accessibility to service requests	CMO	4	Pitts Triggs Gonzalez Hood
				Implement staff customer service training program	HROD	0	

GROWTH

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
2.1	Proactively plan for growth						
		2.1.1	2030 Comprehensive Plan				
			<ul style="list-style-type: none"> Stay on track with implementation 	Maintain implementation plan and keep as a living document	Planning	0	
			<ul style="list-style-type: none"> Continue as a living document with periodic updates 	Maintain implementation plan and keep as a living document	Planning	0	
			<ul style="list-style-type: none"> Ensure community engagement plan informs, consults and involves stakeholders 	Maintain community engagement plan and identify opportunities for partnerships	Planning	0	
				Evaluate a full UDC update	Planning	3	Parr Hood Schroeder
		2.1.2	Update and implement transportation corridor studies	Identify desired transportation corridors and create a phased funding plan for consultant support	Public Works	0	
				Continue to implement William Drives Corridor Study	Planning	0	
		2.1.3	Maintain and Update Master Plans to respond to rapid growth	Implement master plans and ensure they are updated consistent with the growth needs of the community	CMO	4	Parr Hood Schroeder Gonzalez
			<ul style="list-style-type: none"> Transportation 	Identify areas deficient with appropriate master planning	CMO	0	
			<ul style="list-style-type: none"> Water/Wastewater 			0	
			<ul style="list-style-type: none"> Electric 			0	
			<ul style="list-style-type: none"> Land Use 			0	
			<ul style="list-style-type: none"> Parks, Recreation, Open Space 			0	
			<ul style="list-style-type: none"> City Facilities 			0	
			<ul style="list-style-type: none"> Police and Fire 			0	

GROWTH

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
2.2	Ensure financial capacity to manage growth						
		2.2.1	Determine policy for debt vs. pay-as-you-go for capital spending	Review existing debt policy for opportunity to clarify/update	Finance	0	
		2.2.2	Implement and update impact fees and other fees	Complete regular fee schedule review during the budget process	Finance	0	
				Develop/improve tracking system for impact fees	Finance	0	
				Update Cost Recovery Policy (subsidy)	Finance	0	
		2.2.3	Implement the mobility bond improvements	Maintain implementation plan/schedule for CIP	Systems Engineering	3	Parr, Schroeder Fought
		2.2.4	Create capacity for operational dollars to be used for CIP	Implement measures to reduce cost for service and create goals for cash funding CIP	Finance	2	Pitts Triggs
		2.2.5	Promote public/private partnerships (PPP) to fund infrastructure needs related to growth and development	Research federal/state grant and low interest loans for infrastructure	Finance	4	Hood, Triggs, Pitts, Gonzalez
2.3	Develop and manage water supply sources and treatment capacity for future growth						
		2.3.1	Improve water conservation through adoption of city codes, rate structures, and active enforcement of watering restrictions	Create expanded education and enforcement program	Water	0	
				Complete regular water rate review and maintain conservation rate structure	Water/Finance	0	
				Evaluate expanded water conservation program	Water	1	Pitts
				Actively work to reduce water loss in the water system	Water	0	
		2.3.2	Actively develop additional water resources	Complete resource evaluation with BRA and other regional partners	Water	7	Parr, Hood, Schroeder, Pitts, Triggs, Gonzalez Fought
			Page 172 of 476	Develop/Maintain appropriate CIP implementation plans	Systems Engineering/Water	1	Fought

GROWTH

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
2.4	Maintain high customer service levels						
		2.4.1	Maintain and enhance the Performance Management Program (PMP) to provide real time data of quantity and quality	Keep/elevate performance measures for all service areas	HROD	0	
				Promote learning and development courses to improve skills and expertise of employees	HROD	0	
				Implement public dashboards of key performance measures	HROD	0	
		2.4.2	Organization and Operational Excellence (OOE) – Continue to equip employees to make incremental change to produce positive, real results	Support on-going professional training on lean process improvement, Implement A-3 projects to reduce waste throughout the organization.	HROD	0	
				Complete complex process improvement projects	CMO	0	
		2.4.3	Establish an organizational capacity plan ensuring efficiency and effectively responding to growth	Document service level expectations and actively monitor challenges to meet service levels due to growth	CMO	0	
		2.4.4	Retention of quality city staff	Implement positive culture change initiatives	CMO	0	
				Maintain competitive compensation and benefits program	HROD	3	Triggs Fought Gonzalez
				Maintain quality training and development program	HROD	0	
				Develop apprenticeships within the City	CMO	0	
		2.4.5	Maintain strong “customer service” levels	Develop enhanced 311 “like” system to improve resident accessibility to service requests	CMO	0	
				Implement staff customer service training program	HROD	0	

HOUSING

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
3.1	Establish an affordable housing policy						
		3.1.1	Pursue innovative affordable housing projects to determine the market and viability of projects for Georgetown	Develop an RFI framework to use to solicit qualified developers to bring project proposals to Georgetown	Planning	0	
		3.1.2	Allow for a diversity of housing including tiny homes, townhomes, studio homes, etc. that have a smaller footprint and provide diversity of housing	Include new housing products and standards in UDC evaluation and update	Planning	2	Parr Hood
		3.1.3	Pursue opportunities affordable home ownership	Update and confirm a Council policy including acceptable tools and funding sources to pursue affordable home ownership	Planning	0	
				Review UDC for barriers to affordable housing	Planning	0	
				Create implementation plan for the Council policy on affordable home ownership	Planning	0	
3.2 and 3.4	Establish a multifamily housing policy that encourages mixed-use development						
		3.2.1	Determine key locations for mixed use development	Enhance the 2030 Comprehensive Plan guidelines on MF	Planning	1	Gonzalez (?)
			Determine ratio of single family to multi-family units for the city	Enhance the 2030 Comprehensive Plan guidelines on MF	Planning	8	Hood Schroeder Pitts (2) Gonzalez (2) Triggs Fought
			Determine goals for new master-planned developments	Evaluate MF definitions in UDC and identify desired ratios for different product types	Planning	0	

HOUSING

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
3.2 and 3.4	Establish a multifamily housing policy that encourages mixed-use development						
			Establish a policy for commercial development in and around multi-family to ensure availability of services	Determine locations where infrastructure exists and/or is needed	Systems Engineering	6	Parr Hood Schroeder Pitts Triggs Fought
3.3	Establish a policy determining the residential/neighborhood commercial mix in targeted areas within the city to protect commercially zoned property ensuring economic development						
		3.3.1	Review and update 2030 Plan policy	Review tools available through zoning and agreements to ensure balance in developments	Planning	0	
3.5	Encourage the development of executive housing						
		3.5.1	Define opportunities to support qualities of executive housing in special districts	Encourage large lots in MUD/PID in our policies	CMO	0	
		3.5.2	Define needs and qualities of executive housing	Define executive housing and the demand in the marketplace	Planning/Econ. Dev.	3	Schroeder Gonzalez Fought

HOUSING

	STRATEGIC INITIATIVE		GOALS	ACTION STEPS	OWNER	# OF VOTES	VOTER(S)
3.6	Establish strong development standards, ensure quality housing products						
		3.6.1	Establish goals for development standards	Evaluate opportunities to enhance development standards in the UDC update.	Planning	2	Schroeder Triggs
				Utilize Special Purpose Districts (MUDs/PIDs) to promote housing diversity with development and design (arch) standards	CMO/Planning		
				Evaluate strategies to encourage residential preservation through tax incentives (NEW ACTION STEP)	Planning	4	Fought Parr Hood Pitts
3.7	Establish incentives to encourage annexation of development						
		3.7.1	Eliminate barriers that discourage annexation of development	Emphasize advantages of being in the city limits	CMO	2	Parr Triggs
				Create options for service enhancements or property tax phase in policies	CMO	0	

City of Georgetown, Texas
City Council Workshop
July 27, 2021

SUBJECT:

Overview, discussion and feedback regarding the FY2022 City of Georgetown Budget and Tax Rate, if needed -- David Morgan, City Manager and Nathan Parras, Assistant Finance Director

ITEM SUMMARY:

FINANCIAL IMPACT:

..

SUBMITTED BY:

kef for David Morgan

ATTACHMENTS:

FY22 Budget Presentation

FY22 Budget Presentation Electric Fund

00 FY 2022 Draft Budget Table of Contents

01 - FY 2022 Draft Budget General Fund

02 FY22 Draft Budget Electric Fund

03 FY22 Draft Budget Water Fund

04 FY22 Draft Budget Other Enterprise Funds

05 FY22 Draft Budget Special Revenue Fund

06 FY22 Draft Budget Internal Service Funds

07 FY22 Draft Budget Capital Improvement and Debt Projects

08 FY22 Draft Budget Reference



FY2022 PROPOSED BUDGET

AND FIVE YEAR CAPITAL IMPROVEMENT PLAN

Purpose – Provide City Management Feedback on Budget Status

- Discuss budget pressures, context/focus areas and council goals
- Provide detail on budget planning
- Council feedback prior to submission of the City Manager proposed budget on August 10
- Provide next steps in budget development and review process

Budget Context and Pressures

Development of the Current FY21 Budget

- Current FY21 budget development during pandemic anticipated economic slow down and focused on cash preservation
 - Implemented budget contingency plan
 - Frozen or delayed positions
 - Cut budgets and lowered service levels in some areas
- Actual economic activity accelerated
 - Residential home permits hit new levels
 - Water district growing at extremely fast pace
 - Workload measures across the organization increased
 - Job market continues to be highly competitive

Budget Themes: FY21 to FY22

- Development pressures due to current growth
- Council Goals (Feb. 2021) Implementation
- Preparing for continued growth in the future through planning
- Service delivery pressures and restoring previous budget cuts
- Staffing - Recruitment and Retention

Service Delivery and Development Pressures

- Additional Staffing being proposed in various areas
 - Public Safety – staffing and support
 - Utility staffing and support
 - Administrative support
 - Utility Operations Technology team
 - Support utility specific technology (SCADA, AMI, OMS)
- Reinstatement of the previous cuts made during budget contingency pandemic planning
 - Quality of life areas – such as parks and library
 - Training for staff development
- Competitive compensation and benefits

Planning for Growth and Council Goals

- Council goals included review/update of Master Plans
 - Unified Development Code
 - Overall Transportation Plan
 - Williams Drive Access Plan
 - Water Master Plan
 - Parks Master Plan (currently underway)
- Implementation of key capital improvements (2008, 2015, 2021 bond program)
- Acceleration of Water and Wastewater treatment infrastructure
- Reorganization of the oversight of development engineering to the Planning Department
 - Systems Engineering will have more capacity to deliver infrastructure CIP
 - Consistency for development review – “one stop shop”
 - Target implementation date – Jan 1, 2022

Staffing Recruitment and Retention - Compensation and Benefits

- Civil Service - Police and Fire – 100% of market implemented in Oct 2021
- Non-civil service Market increases – two phased approach – compare actual salaries and structure; and implement in Oct 2021
- Restore merit compensation to average of 3% for FY22
- Return training levels to pre-pandemic
- 10% increase in health insurance for City and employee contributions

Budget Focus and Planning

Preliminary Budget

- City Manager Proposed Budget will be presented on August 10
- Today's version is a work in progress and intended to review with Council for alignment
 - Allows Council to provide feedback to shape City Manager's proposed budget
- Workbook format provides detail for transparency
 - Funds and line-item detail for current and proposed budgets
 - Utilizing new Workday/Adaptive system so some formatting is different than previous year where manual Excel spreadsheets were utilized
 - Some variances between 2020, 2021, and 2022 may stand out as various data conversion elements normalize over time

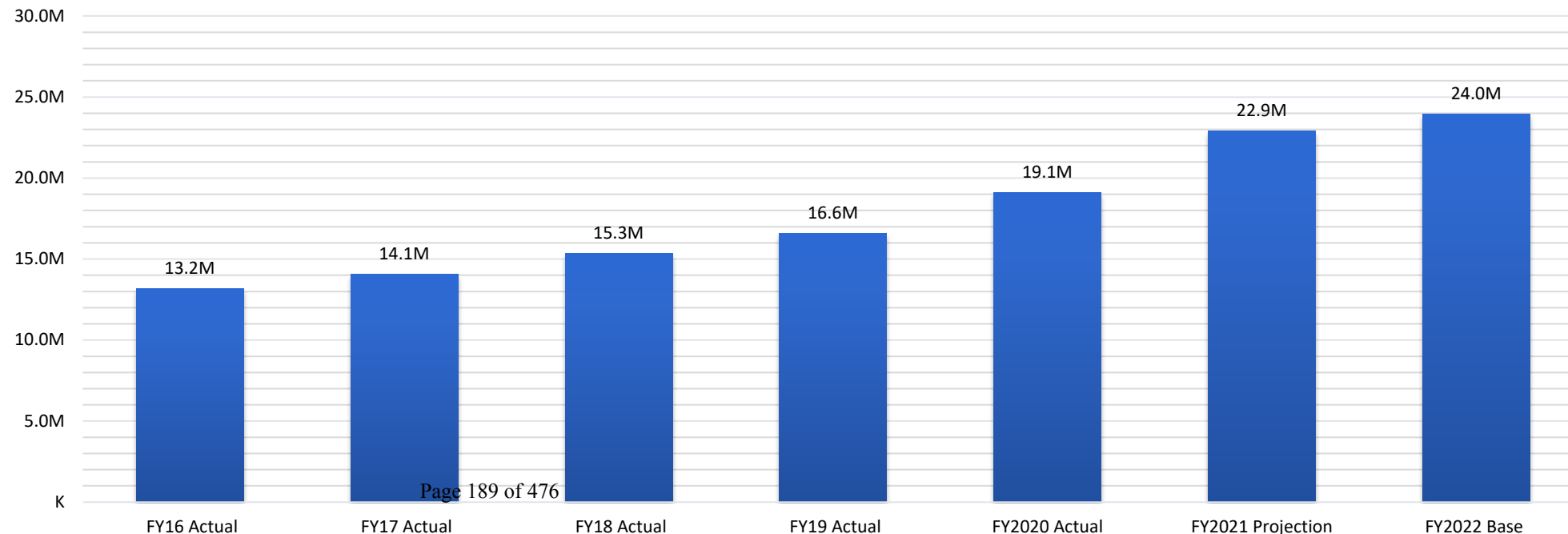
Budget Revenue Assumptions

- Property Tax rate – planning for rate of \$0.404 (lower than current year of \$0.418)
 - Increase in homestead exemption approved by Council (Greater of \$5K or 3%)
 - \$0.166838 for operations
 - \$0.237162 for debt service
- The debt side of the tax rate is projected to increase 1 cent
 - Tax rate increase lower than 2021 Mobility Bond Election estimates
 - Mobility bond implementation – 1st tranche of \$25M (accelerate implementation to 5 years instead of 7 years)
- The operations side of the tax rate is projected to decrease just under 3 cents
 - Value of existing properties went up by 15.4% on average

Budget Revenue Assumptions

- Sales Tax – total of \$23.9M in the General Fund
 - 4.5% increase over FY21 projections
 - FY21 projection is 20% over prior FY20 actual
 - Conservative FY original projections provides ending General Fund balance to be available for one-time studies, funding of capital, reducing new debt, increasing reserves

Sales Tax Revenue - General Fund



Budget Revenue Assumptions

- Continued current growth rate in both utilities
 - 5,000 new water connections
 - 8% increase in electric connections
- Permitting – FY22 is budgeted at continued FY21 growth rates
- Emergency Services District #8 – interlocal contribution towards fire and emergency services – consistent with fire expenditure growth
- Development fee increases to cover credit card fees and other cost recovery, ~3%
- Return on Investment – follows our fiscal policy of providing a 7% benefit for the community owning the utilities and a 3% franchise fee
 - Fiscal policy is built into our utility rate making practices

Budget Cost Assumptions

- Base Budgets
 - Existing staffing, supplies, maintenance and costs to continue levels of service
 - May include increases related to growth, including full-year funding of 2021 mid-year amendments
 - Also includes increases in contracts and commodities
- Service Level Enhancements
 - New staffing, program funding to address growth or specific requests to address issues or fund council goals/initiatives

Budget Assumptions – General Fund & Joint Services

- Continued Public Safety Investments
 - Fire enhancements training, life safety, and logistics
 - Funds to over-hire firefighter positions to address anticipated vacancies and address hold over staff challenges
 - Police investigative staffing and equipment
 - Capital equipment investment to prepare for K9 implementation in FY23
- Administrative staffing enhancements to address growth
 - Administrative positions in numerous departments such as Police, Fire, City Secretary, Accounting, Administrative Services, Planning, System Engineering, etc.
- One-time studies and capital equipment

Budget Assumptions – Electric Utility

- Active management of purchased power costs with implementation of risk management policies and practices
- Enhancements to staffing and other operational costs to improve management of engineering and technology systems
 - 3 positions to dedicate towards maximizing our utility technology investment
- Enhancements to equipment and consultant services to improve system reliability
- Reserve levels continue to be enhanced with target rate stabilization levels achieved

Budget Assumptions – Water Utility

- Significant number of proposed new staff positions to address rapid system growth, improve operational controls, prepare for future water facilities
- Accelerated capital improvement program totaling \$49.8M in water and wastewater treatment capacity and distribution system
 - \$33.2M impact fee and developer reimbursement funded
 - \$16.6M revenue bond funded
- Funding for additional water resources through contracted water and evaluation of new water sources
- Updated rate studies to address rapid growth pressures

Summary of New Staffing – By Fund

(detail will be reviewed in Fund section)

• General Fund	18.5
• Fire: 4 support; 7 overstaffing	
• Police: 3	
• Planning: 2	
• CMO (\$ only), Records 1, Parks 1, Communications 1, Arts (.5)	
Public Works 1	
• Eliminate Management Analyst and Court Supervisor: -2	
• Joint Services Fund	4
• Engineering 2, Accounting 1, City Attorney's Office 1	
• Electric Control Center 1, Operational Tech 3	4
• Water Admin/Regulatory 3, Metering 8.5, Plants 6, Operations 4	21.5
• Stormwater	1
• Facilities	1
• IT	<u>1</u>
• TOTAL	51

Budget Cost Assumptions –Salary and Benefits Summary

- Compensation
 - Public Safety Market: Implement at 100% consistent with 5 years prior to pandemic
 - Merit Pay: Return to pay for performance of 2/3/4% consistent with 3 years prior to pandemic as primarily pay increase mechanism for non-public safety employees
 - Non-Public Safety Market Changes:
 - Implement earlier (from January to October) to decrease lag & align with Public Safety
 - Utilize combination of both midpoint/midpoint & midpoint/market incumbent average as triggers, giving more full picture of competitiveness
 - Increase market increases to 3% per grade movement (previously 2%)

Compensation Projections

Employee	Count	Market	Step/Merit	Total**
Firefighter*	155	@100% =1.9%	2-4%	3.9-5.9%
Police Officer*	90	@100% =3.1%	2-4%	5.1-7.1%
Non-Public Safety	216	Yes = 3%	2-4%	5-7%
Non-Public Safety	329	No = 0%	2-4%	2-4%

Total Cost

- Public Safety: \$779K general fund
- Non-Public Safety: \$444K general fund; \$1.3M all funds

**not all public safety ranks have same market or step as FF & PO, these are illustrative examples*

***variation based on rank and step for public safety; variation based on market eligibility and performance level for non-public safety*

Employee Compensation

Fiscal & Budgetary Policy

- City Council and Management recognize the importance of attracting, hiring, developing, and retaining the best people, and compensating them for the value they create. Our outstanding and innovative City employees work diligently to bring the Vision of Council to life and deliver exceptional services to our customers while exemplifying our Core Values. The following programs are subject to available funding in the annual operating budget.
- **Competitive Compensation** – In order to maintain a competitive pay scale, the City has implemented a ***Competitive Employee Compensation Maintenance Program*** to address competitive market factors and other issues impacting compensation. The program consists of:
 - **Annual Pay Plan Review (Market)**– To ensure the City’s pay system is accurate and competitive within the market, the City will review its pay plans annually for any potential market adjustments necessary to maintain the City’s competitive pay plans.
 - **Pay for Performance (Merit)**– Each year the City will fund performance-based pay adjustments for regular non-public safety personnel. This merit-based program aids in retaining quality employees by rewarding their performance. Pay for Performance adjustments are based on the employee’s most recently completed performance evaluation.
 - **Public Safety Steps (Steps)**– Each year the City will fund anniversary step increases for public safety sworn personnel consistent with public safety pay scale design.

Public Safety Market

- Police Comparison

- Austin, San Marcos, Williamson County, Sugar Land, Leander, Round Rock, Cedar Park, New Braunfels, Pflugerville

- Fire Comparison

- Austin, Lewisville, Round Rock, Cedar Park, Travis County ESD2, Sugar Land, New Braunfels

Public Safety Market Data

Police Officer

Organization	Min	Midpoint	Max
Georgetown	\$56,938	\$70,269	\$83,600
Austin	\$61,662	\$80,886	\$100,110
San Marcos	\$58,306	\$69,704	\$81,101
Williamson County	\$54,387	\$64,524	\$74,661
Sugar Land	\$60,341	\$70,897	\$81,453
Leander	\$58,240	\$70,211	\$82,181
Cedar Park	\$59,989	\$74,008	\$88,026
New Braunfels	\$58,321	\$68,590	\$78,858
Pflugerville	\$55,760	\$68,823	\$81,885
Round Rock	\$61,441	\$74,153	\$86,865
Survey Pool Average	\$58,716	\$71,310	\$83,904
	-3.1%	-1.5%	-0.4%

Summary of Police Market Movement

Police Officer	3.1%
Police Sergeant	3.6%
Police Lieutenant	3.6%
Poice Captain	3.1%

Fire Fighter

Organization	Min	Paramedic assignment	Total
Georgetown	\$52,922	\$5,400	\$58,322
Austin	\$53,911		\$53,911
TCESD 2	\$51,193	\$9,000	\$60,193
Cedar Park	\$54,855		\$54,855
New Braunfels	\$54,773	\$3,000	\$57,773
Round Rock	\$55,736	\$6,000	\$61,736
Lewisville	\$65,014	\$1,800	\$66,814
Sugar Land	\$54,134	\$6,000	\$60,134
Survey Pool Average	\$55,659	\$5,160	\$59,345
	-5.2%	4.4%	-1.8%
New base Pay and Total	\$53,945		\$59,345
Base pay increase	1.9%		

Summary of Fire Market Movement

Firefighter	1.9%
Driver	1.9%
Lieutenant	2.0%
Captain	2.4%
Battalion Chief	2.9%

Public Safety Proposed Pay Scales October 2021

City of Georgetown Police Department Pay Scale

Classification	A	B	C	D	E	F	G	H	I	J	K	L	M	N
Police Officer	\$58,716	\$61,065	\$63,508	\$65,413	\$67,375	\$69,396	\$ 71,478	\$73,622	\$75,831	\$78,106	\$80,449	\$82,862	\$84,519	\$86,209
Police Sergeant	\$80,538	\$82,551	\$84,615	\$86,730	\$88,898	\$91,120	\$ 93,398	\$95,733	\$98,126	\$100,579				
Police Lieutenant	\$92,667	\$94,520	\$96,410	\$98,338	\$100,305	\$102,311	\$ 104,357	\$106,444	\$108,573	\$110,744				
Police Captain	\$105,864	\$107,981	\$110,141	\$112,344	\$114,591	\$116,883	\$ 119,221	\$121,605	\$124,037	\$126,518				
Asst Chief	\$121,744	\$125,396	\$129,158	\$133,033	\$137,024	\$141,135								

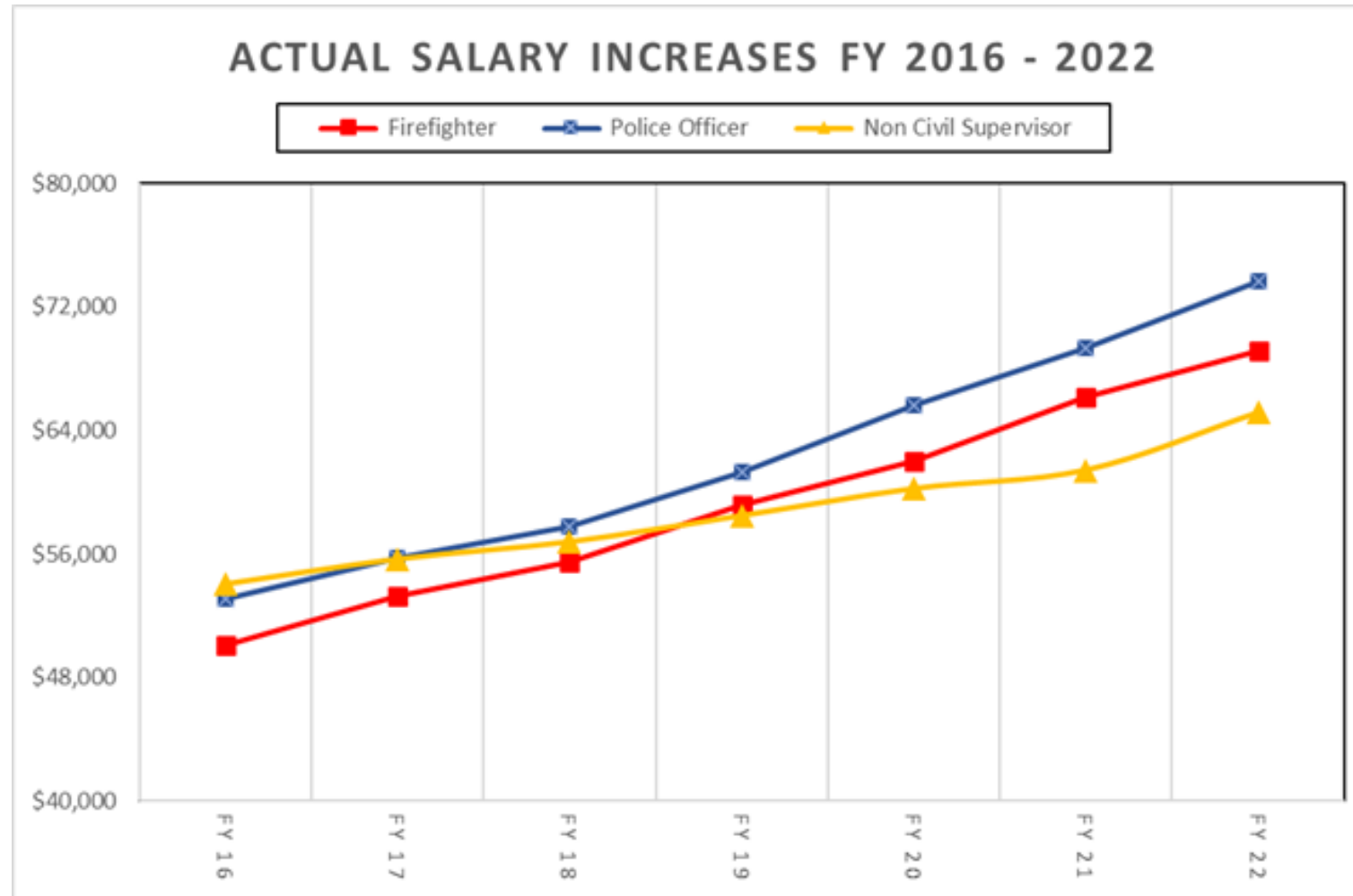
City of Georgetown Fire Department Pay Scale

Classification	A	B	C	D	E	F	G	H	I	J	K	L	M	N
Firefighter	\$53,945	\$56,103	\$58,347	\$60,097	\$61,900	\$63,757	\$65,670	\$67,640	\$69,669	\$71,759	\$73,912	\$75,390	\$76,898	\$78,436
Fire Driver	\$71,118	\$72,896	\$74,718	\$76,586	\$78,501	\$80,464	\$82,476	\$84,538	\$86,651	\$88,817	\$91,037	\$93,313		
Paramedic II	\$71,118	\$72,896	\$74,718	\$76,586	\$78,501	\$80,464	\$82,476	\$84,538	\$86,651	\$88,817	\$91,037	\$93,313		
Fire Lieutenant	\$78,238	\$79,803	\$81,399	\$83,027	\$84,688	\$86,382	\$88,110	\$89,872	\$91,669	\$93,502	\$95,372	\$97,279		
Fire Captain	\$92,770	\$94,625	\$96,518	\$98,448	\$100,417	\$102,425	\$104,474	\$106,563	\$108,694	\$110,868	\$113,085			
Batt Chief	\$104,005	\$106,085	\$108,207	\$110,371	\$112,578	\$114,830	\$117,127	\$119,470	\$121,859					
Division Chief	\$114,406	\$116,694	\$119,028	\$121,409	\$123,837	\$126,314	\$128,840	\$131,417						
Assistant Chief	\$122,606	\$126,284	\$130,073	\$133,975	\$137,994	\$142,134								
FLS Specialist	\$78,238	\$79,803	\$81,399	\$83,027	\$84,688	\$86,382	\$88,110	\$89,872	\$91,669	\$93,502	\$95,372	\$97,279		
Deputy Fire Marshal	\$92,770	\$94,625	\$96,518	\$98,448	\$100,417	\$102,425	\$104,474	\$106,563	\$108,694	\$110,868	\$113,085			
Fire Marshal	\$104,005	\$106,085	\$108,207	\$110,371	\$112,578	\$114,830	\$117,127	\$119,470	\$121,859					

Public Safety Market & Step History

- Market funded between 60% and 100% market
 - Traditionally funded at 100%
 - FY 21 was funded at 80% until February, then increased to 100% market
 - Recommend funding at 100% this year
- Market structure change effective
 - Effective the 1st full pay period in October
 - Paid in the 2nd paycheck in October
- Step
 - Range from 2 to 4% depending on step
 - Awarded on employee anniversary date

Compensation Side by Side History & Projection



- *Firefighter includes paramedic credential pay*
- *Projections based on historical market increases*
- *Non-Civil Supervisor with one prior market adjustment, one in future, and exceeds expectations merit increases for all years*

Non-Public Safety Market

- Defined Central Texas jobs vs Texas Area
 - Where do we recruit and lose employees?
 - Most positions compared to Central Texas
 - Management & specialized municipal professional positions compared to both Central Texas and Texas Area comparators
- Industry specific disciplines such as Utilities, Fire, and Police

Non-Public Safety Market Comparators

Central Texas

Austin
Cedar Park
Leander
Pflugerville
Round Rock
San Marcos
New Braunfels
Williamson County

Texas Area

Sugar Land
Grapevine
Denton
Flower Mound

Industry specific comparators used selectively: Bryan Texas Utilities,
New Braunfels Utilities, CPS Energy, PEC, College Station

Non-Public Safety Market

- Determine Benchmark Titles
 - Jobs that are common within most organizations
 - Review by job families to allow for application of slotting
- Survey city comparators
- Validate matches
- Compare survey data to our current ranges and salaries
- Use approved methodology for implementation

Market example

Payscale (PS)						Midpoint Difference	Market competitiveness (our midpoint over actual market average salaries)
Administrative Assistant		\$ 45,120.87	\$ 37,252.80	\$ 43,784.00	\$ 50,294.40	-7.3%	-8.1%
Organization	Classification	Average	Min	Midpoint	Max	Payscale	Comments
Austin	Administrative Specialist	\$ 53,578.02	\$ 41,017.60	\$ 57,304.00	\$ 73,590.40		
Cedar Park	Adminstrative Assistant	\$ 40,581.49	\$ 36,878.40	\$ 44,980.00	\$ 53,081.60		
Leander	Administrative Assistant	\$ 51,168.00	\$ 42,348.80	\$ 49,556.00	\$ 56,763.20		
New Braunfels	Administrative Assistant		\$ 35,027.20	\$ 42,026.40	\$ 49,025.60		
Pflugerville	Administrative Technician	\$ 39,010.40	\$ 29,993.60	\$ 39,364.00	\$ 48,734.40		
Round Rock	Administrative Assistant	\$ 49,904.87	\$ 36,233.60	\$ 45,292.00	\$ 54,350.40		
San Marcos	Administrative Coordinator	\$ 51,593.24	\$ 41,808.00	\$ 52,260.00	\$ 62,712.00		
WillCo.	No Match		\$ -		\$ -		
		\$ 47,639.34		\$ 47,254.63			

• Current methodology

- Range **our range midpoint** to **market range midpoint** comparison
 - If behind by +5% consider position moves up to next classification

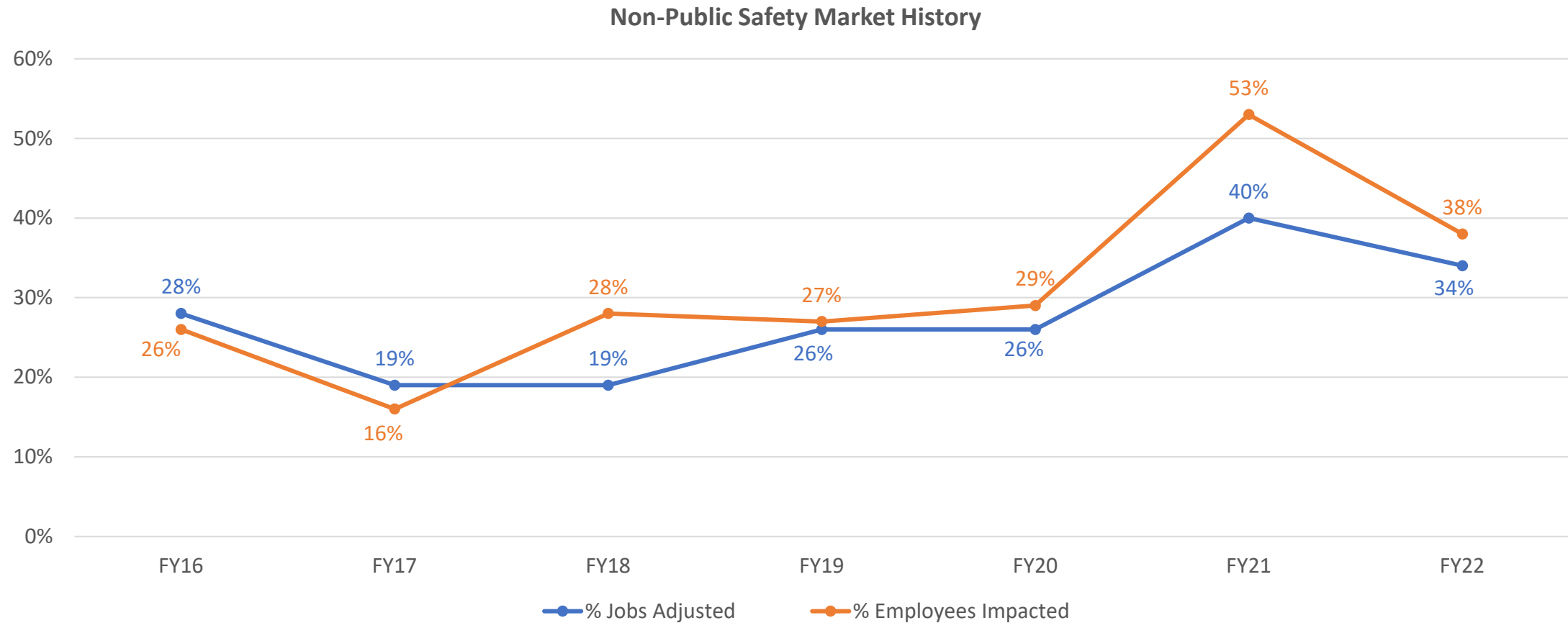
• Proposed methodology for FY22 Budget

- Also review **our range midpoint** to **market actual average salary**
 - If behind by +5% consider position move up to next classification

Non-Public Safety Market Summary

Non-Public Safety Market Summary	
Total Number of Job Profiles (Non-Director, Non-Public Safety)	263
Benchmarks	101
Benchmarks Below Market (midpoint)	37%
Benchmarks Below Market (competitive Comp)	25%
Titles moving based on various market points	
Midpoint	29%
Actual average (competitive Compensation)	16%
Either data point	34%

Non-Public Safety Market History



Non-Civil Service Market Implementation Date

- Current –
 - First Pay Period in January following the market study
 - Significant lag between collection of data in spring to January implementation
- Proposed –
 - First Pay Period in October the year the study is conducted

Non-Civil Service Market Implementation Methodology

Current

Market Difference (Below)	Pay Grade Movement	Pay Rate Increase
0-4.9%	Within Market	0
5% - 9.9%	1	2%
10% -14.9%	2	4%
15%+	3	6%

Proposed

Market Difference (Below)	Pay Grade Movement	Pay Rate Increase
0-4.9%	Within Market	0
5% - 9.9%	1	3%
10% -14.9%	2	5%
15%+	3	7%

Non-Public Safety Merit

Rating	Feb-16	Feb-17	Jan-18	Jan-19	Jan-20	Jan-21*	Jan -22 (projected)
Below Expectations	0%	0%	0%	0%	0%	0%	0%
Meets Expectations	1%	1%	2%	2%	2%	2%	2%
Exceed Expectations	2%	2%	3%	3%	3%	2%	3%
Excellent	3%	3%	4%	4%	4%	2%	4%

**Employees who were eligible for the Merit increase also received one-time \$650 lump sum in February 2021.*

Employee Benefits

- Healthy Self-Insurance Fund, no changes last year
- Medical & Pharmacy Costs trending upward 11-12%
- Following consultant analysis, proposing 10% Increase in January 2022 through ER/EE premiums
- Premium increase to be paired with employee annual physical incentive
 - Currently 51% of employees get annual physicals, a fundamental element of employee wellness
 - Incentive of up to \$25 per month medical premium credit

Budget Workbook

Workbook

- Table of contents
- Set up by Fund – Governmental reporting structure
 - Revenues and highlights in summary
 - Summary fund schedule
 - High level grouping
 - Detailed line items for revenue and expense
 - Detail of new requests and current status
 - Capital and debt program overview
- Reference

Budget Workbook Review

- We will walk through the variances between FY21 projections and FY22
 - Increases due to growth/demands
 - New requests currently included
 - Other variances
- Adjustments for new Workday system
 - Budget is prepared in Adaptive
 - Some minor reconciliation still being reviewed

Government Budget/Accounting Refresher

- Funds are the City's reporting structure
- Each fund is self-balancing and represents a related set of accounts, and include assets, liabilities, revenue and expenses
- Fiscal and budgetary policy outlines specific requirements for most major funds

Governmental Budget/Accounting Refresher

- General Fund - Primary operating fund of the city, traditional resources associated with city government
 - public safety, street maintenance
 - parks, library, administration
 - Funded through sales taxes, fees, property taxes (operating portion) and return on investment from utility funds
- General Debt Service – Funds debt payments for general debt through the debt service or “interest and sinking” portion of property taxes

Governmental Budget/Accounting Refresher

- Enterprise Funds – Electric, Water/Wastewater, Stormwater, Airport
 - Operate more like traditional businesses
 - Rates/Fees are set to recover costs
- Internal Service Funds – Joint Services, Fleet, Facilities, Information Technology, Self Insurance
 - Provide internal support- these overhead costs are allocated out to other funds through formulas based upon demand
- Special Revenue Funds – Required legally, by council order or state law, or for better accounting management
 - Convention & visitors bureau; street maintenance sales tax; etc.

Budget Workbook

Go through workbook



NEXT STEPS

FY2022 Proposed Budget Calendar

- Aug 10: Regular Meeting: City Manager's proposed budget; set max tax rate, & set dates for Public Hearings
- Sep 14: Regular Meeting: public hearings, 1st reading of the budget, 1st reading of the tax rate
- Sep. 28: Regular Meeting: 2nd reading of the budget, 2nd reading of the tax rate

Public Outreach

- Draft workbook and presentation posted at finance.georgetown.org
 - Comment box online
 - Future - proposed Budget (8/10) posted
 - City website and eBook at Library; Facebook
 - Press release on proposed budget
 - Social media education campaign
- Public Hearings on Budget and Tax Rate 9/14
- Adopted Budget in Brief published on website
- Adopted Budget (full book) published on website/library
- News release on adopted budget

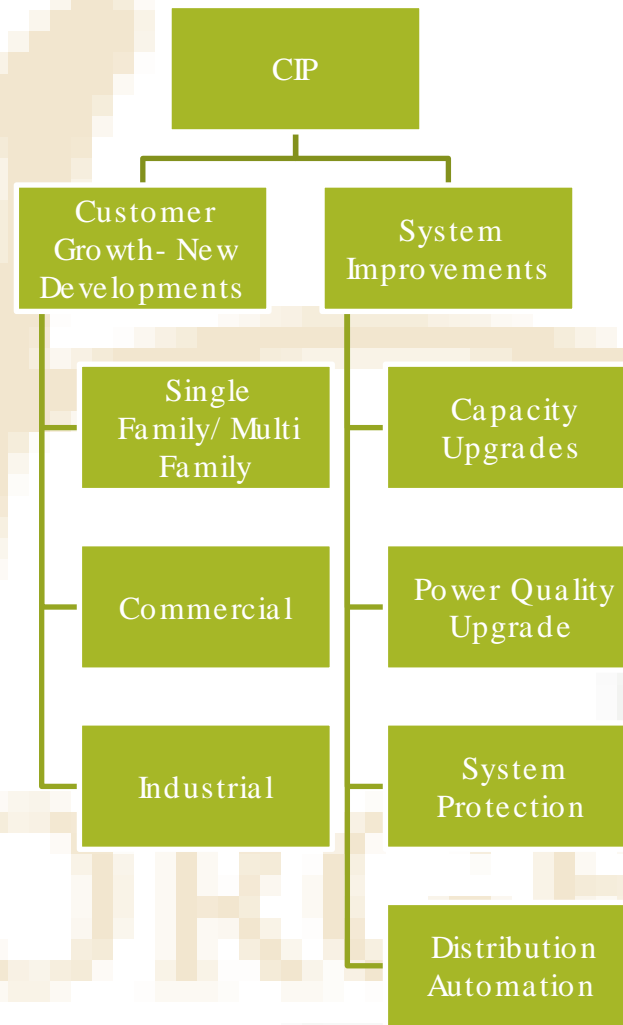
Electric Capital Improvement Projects (CIP) – FY 2022 July 2021.

Mike Westbrook – Operations Manager

Jose E Torres – Electric Engineer

Richard Pajestka – Engineering Design Supervisor

Electric Capital Improvement Projects - Categories



CIP- Customer Growth New Development Projects

Customer Growth Driven Projects: These are electric distribution infrastructure additions driven by customer requests.

1. Single Family Residential including Detached Multi-family and Duplexes
Example: Sun City, Ashby Signature Homes, Various Wolf Ranch Phase's
2. Residential Multi-Family Development (Apartments)
Example: WindMill Hill Multi-Family, WindMill Hill Multi-Family
3. Commercial
Example: Wolf Lakes Village Georgetown Medical All Care Therapies
4. Industrial
Example: Titan Development – NorthPark 35 Aviation Drive Master Plan (total estimated load of 20MW)

FY 2022 Budget: \$4,000,000.00

CIP- System Improvements – Capacity/ Un-anticipated/ Upgrades

System Improvements - Capacity/Un-anticipated/Upgrades:

1. These improvements to the electric distribution infrastructure are needed in order to handle the projected growth (as electric demand increases) and maintain reliable and safe electric service to the customers.
2. The projects include upgrades to supplement Line Capacity, equipment capacity, and substation capacity.
3. The projects also include addition of substation feeder exits to coincide with substation additions and upgrades.

Example: Titan-Aviation Dr to IH35 Underground Addition, Redundant Feed Overhead - IH35 to East Substation, Titan Development Airport Road Upgrades

FY 2022 Budget \$2,250,000.00

CIP- System Improvements – Power Quality

System Improvements – Power Quality Projects help us maintain the required power factor.

- The Electric Reliability Council of Texas (ERCOT) currently requires a minimum power factor of 97% during the peak electric load periods. The City of Georgetown Electrical Utility is required to maintain a load power factor at or above ninety-seven percent by substation distribution feeder.
- Maintaining the desired power factor will improve voltage levels, reduce losses, and reduce conductor and equipment loading. The projects include capacitance studies and adding/removing capacitors as needed.

FY 2022 Budget \$150,000.00

CIP- System Improvements – System Protection and Distribution Automation

1. The objective of coordination & protection/sectionalization/distribution automation is to reduce the frequency of unplanned outages and the duration of outages thereby improving the overall system reliability.
 - System protection analysis is performed to evaluate ratings and settings of electric system protective devices.
 - Based on the analysis system protection schemes are developed to improve coordination of the devices and develop switching options to handle contingency conditions.
2. Distribution automation options include SCADA Controlled Protection Devices and Sectionalization Devices.

Examples: Downtown O.H. to U.G project, Shell Road back feed project

FY 2022 Budget: \$1,000,000.00

Electric 2022 CIP Budget

ELECTRIC CIP PROJECT CATEGORIES & COST	2022
Customer Growth/New Development Projects	Engineering: \$400,000.00 Construction: \$3,600,000.00 Total: \$4,000,000.00
System Improvements - Capacity/Un-anticipated / Upgrades	Engineering: \$250,000.00 Construction: \$2,000,000.00 Total: \$2,250,000
System Improvements - Power Quality	Engineering: \$15,000.00 Construction: \$135,000.00 Total: 150,000.00
System Improvements - Sectionalization/Coordinating & Protection/Distribution Automation	Engineering: \$100,000.00 Construction: \$900,000.00 Total: 1,000,000.00
FY 2022 Budget Total \$7,400,000.00	



Questions!!



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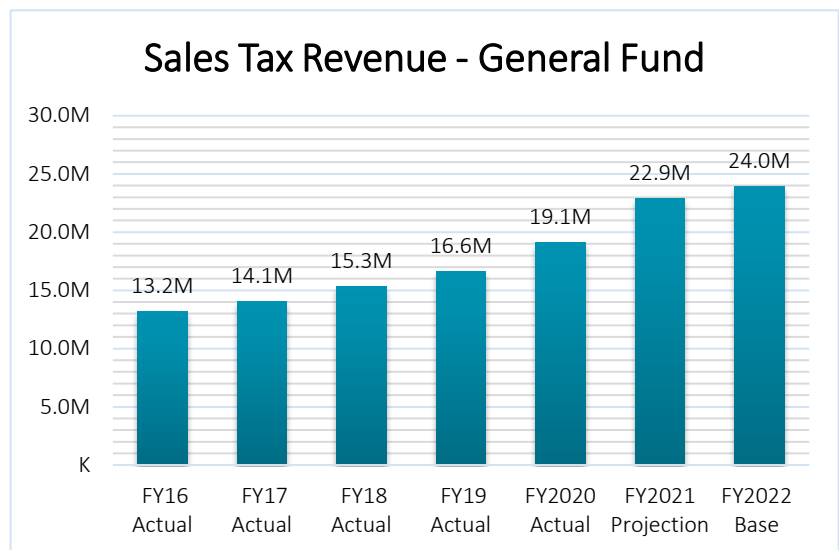
GENERAL FUND SUMMARY

The General Fund is the primary operating fund for the City. This fund is used to account for resources traditionally associated with city government including public safety, parks, streets, library, and city administration.

FISCAL YEAR 2021

Total revenues are projected to be \$87.5 million, which is 4.74% more than the current budget. The increase of overall revenue is related to additional planning fee revenues from city growth and strong performance in sales tax revenues.

Sales tax revenue is expected to finish the year strong, showing a 23% increase over 2021 budget. Pandemic capacity limitations on businesses have steadily decreased over fiscal year 2021, allowing businesses to welcome back customers in person. Many businesses have also pivoted to providing “to go” services to provide safety for staff and the community while remaining open for business. The sales tax revenue projection is 20% over the prior FY2020 ending revenue. Revenue trends for sales tax in 2021 are strong as we are seeing the first full year of Holt Cat revenues, as well as increases in building material revenues reflective of the substantial growth of home development across the city.



Property tax revenue is projected to come in at slightly above \$15.99 million, representing 18.4% of the General Fund revenues and is projected to end the year slightly above target. Sanitation revenue represents 12.2% of total revenues in the General Fund. Year-end projections have sanitation revenue finishing slightly above budget at \$10.3 million.

Return on Investment (ROI) revenue represents 10.13% of total General Fund revenues. The ROI is comprised of a transfer from the Electric, Water, and Stormwater funds for the City’s ownership of these utilities. ROI is projected to end FY2021 at \$8.46 million.

Fire Emergency Medical Services revenue represents 3.18% of total budgeted revenue in the General Fund. The EMS revenues associated with transporting patients are projected to equal budget for 2021. Fire revenue also includes federal grants for firefighters. Interlocal Agreement revenue is comprised of the contract for service with Williamson County Emergency Services District (ESD) #8 which encompasses areas outside the city limits, as well as revenue associated with transporting patients and grants for firefighters.

Parks and Rec fee revenues are 2.13% of budgeted General Fund revenues. FY2021 is projected to end at \$1.48 million, approximately \$289,448 under budget. The variance is due to the cancellation and reduction in number of participants allowed to attend many of the park events and programs during the COVID19 pandemic and includes a decrease in facility rentals.

Franchise Taxes represent 7.52% of the General Fund revenues. The City collects franchise fees on electric, water, cable TV, gas, garbage, telephone (land lines), stormwater, and irrigation. Franchise fees in FY2021 are projected to end slightly lower than budget.

Development Fee and Permit revenues total 5.19% of budgeted General Fund revenues. Development revenues in FY2021 are projected to end 13.03% higher than budget due continued strong residential and commercial growth. Revenues from commercial permit fees totals \$1.55 million and residential permit fees are projected to bring in \$3 million. These revenues were used in a mid-year amendment to cover the increased expense of adding positions to keep up with development demand for services in Planning and Inspections.

Municipal Court Fines are projected to end the year 12% under budget due to decreased activity during the pandemic, but make up a small portion of overall General Fund revenues at \$328,000.

Total expenditures are projected to be \$87.5 million, which is 5.5% more than budget. This is because we are projecting a \$4.7 million transfer out of the General Fund to the Council Discretionary Special Revenue Fund, that is not currently budgeted and would take place after a year-end budget amendment. When FY2020 ended, there was additional ending fund balance above required reserves available for one-time use. In Spring 2021, the Council directed staff to hold on those funds as we continued to evaluate the pandemic economy and the coming budget development process. When transferred to the Council SRF, the funds remain available only for appropriate one-time uses as outlined in the fiscal and budgetary policy.

The FY2021 budget was developed and approved amid the uncertainties of the COVID-19 pandemic. As a result, the expenditure plan for the General Fund reflected frozen positions and reduced expenditure plans assuming a slow down in development activity. However, the City experienced the opposite during FY2021 and the growth in Georgetown continued to accelerate placing significant workload pressures on city staff. The City responded during FY2021 by making budget amendments to address the most significant workload pressure points.

During a budget amendment in January, several ongoing costs for increased demand in services were added for Environmental Services, Streets, Inspections and Planning departments. These included 7 full-time positions and some accompanying one-time costs for vehicles. During a budget amendment in June, expenses increased for the addition of a Deputy Fire Marshall position, consulting support for Planning, 2 more Inspections positions, and a large one-time cost for a police investigation. The amendment included one-time costs for overtime and operations related to February Winter Storm Uri as well.

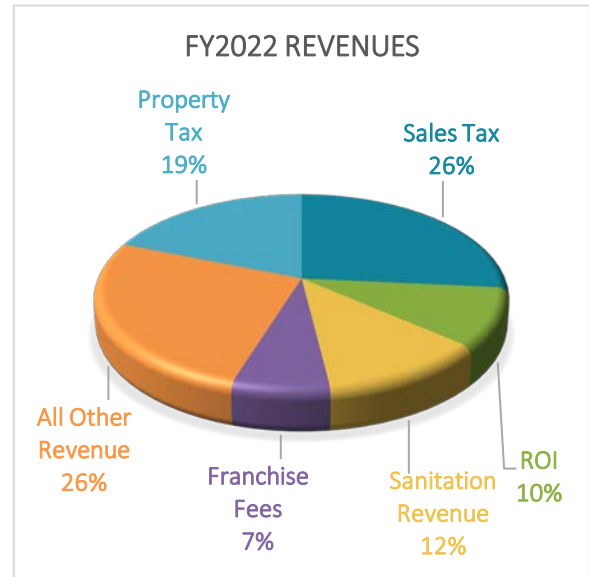
Approximately 73% of all divisions in the fund are projected to finish the year under budget. General government contracts are projected as higher than budgeted due to the city-wide vacancy factor savings being budgeted this cost center, while the actual savings from open positions are realized in the cost centers where the employees work.

Total fund balance is projected to be \$21.3 million as of September 30, 2021. This is greater than the contingency reserve policy requirement of \$12.63 million. The projected available fund balance after accounting for the FY2021 contingency, the FY2021 benefit payout reserve of \$340,000, and the Economic Stability Reserve of \$1.47 million leads to an available balance of \$6.8 million.

FISCAL YEAR 2022

Budgeted revenues total \$90.4 million, an increase of 3% over FY2021 projections. The chart to the right identifies General Fund revenues by source.

Property tax revenue is budgeted at \$17.10 million, with a \$1.1 million, or 6.9% increase over prior year projections. This increase is due to an average 15.4% increase in existing values as well as approximately \$600 million in new property. The preliminary tax rate estimate rate is 40.4 cents per \$100 of valuation, a decrease from the current rate of 41.8 cents. This rate is split between 16.6838 cents for Operations and Maintenance and 23.7162 cents for general debt service. In May 2021, the voters approved a \$90 million Mobility Bond. The impact of the bonds is included on the debt service side of the tax rate. Council voted to increase the homestead exemption to provide some taxpayer relief. The new exemption is \$5,000 or 3% of appraised value, whichever is greater. The effect of this is to lower tax revenues by \$370K. The City will receive certified valuations in late July and perform the Truth in Taxation activities to present a proposed tax rate in August.



Sales tax revenue is budgeted at \$23.9 million, an increase of 4.5% over 2021 projections. This reflects anticipated city and business growth in 2022 while remaining somewhat conservative given the volatility of sales tax. Staff continues to evaluate monthly sales tax receipt impacts related to the pandemic.

Environmental Services revenue totals \$10.6 million in FY2021, an increase of 2.91% over FY2021 projections. A rate increase of \$1.80 per month for Tier II MUD residents outside city limits is anticipated with the new contract currently under negotiation. Services will increase to include yard trimmings and bulky collections. The rate increase will take effect on October 1, 2021.

Utility Return on Investment (ROI) revenue is budgeted to be \$8.87 million. This transfer provides a benefit to the residents for the ownership in Electric, Water, and Stormwater utilities by utilizing revenue from utilities to help fund traditional government services. For the past few years, the Electric ROI has been held at an artificial cap to provide savings in Electric while the fund balance recovers. The FY2022 Electric ROI is budgeted at \$4.8 million, slightly above FY2021 projections. Given the Electric Fund's improved financial stability, the cap may no longer be necessary.

Development related fees are budgeted to follow FY2021 projections. Planning revenues are budgeted at \$2 million. Permit revenues are budgeted at \$4.8 million. Planning and Permitting fees, as well as other fees collected in the General Fund via credit card will be increased approximately 3% over the coming year. This increased fee revenue will offset approximately \$500K in credit card fee expenses from increased online collections.

Budgeted expenditures total \$93.6 million, an increase of 7% over FY2021 projections. Since actual revenues in FY2021 were very healthy and economic growth continued in spite of the pandemic, various budget reductions and frozen positions from the prior year are reinstated in the FY2022 base budget. These reinstatements include training, equipment and supplies across various departments, as well as \$500,000 in street maintenance. Additional increases to the base budget include full year funding for the ongoing costs added in the FY2021 January and June budget amendments. These included positions in the Fire, Inspections, Planning and Street departments. Other base budget increases include resources for Household Hazardous Waste collection, and consulting services for Planning. The base budget also includes increases to ongoing costs of providing merit, market, health and retirement benefits for

all employees. Decreases to the base budget include a \$200,000 reduction in public transit services, which represents a transition from fixed route service to paratransit service only. Another reduction is the elimination of the Court Supervisor position, as overall caseload for the Court has declined for several years.

The Joint Services allocation cost to the General Fund increased 25.87% over FY2021. Due to COVID-19, the City has seen a surge in online credit card payments by customers. Each of these payments has an associated credit card fee cost for the City. All of these fees are paid by the Joint Services Fund and recouped via the allocation. Planning and Inspections fee revenue is one of the largest segments of credit card fees which total \$1.3 million citywide and are planned to be recouped through related development fee increases. Other cost drivers in the Joint Services Allocation are technology related expenses in Customer Care, engineering and development related expenses in Systems Engineering.

The Information Technology Allocation to the General Fund also increased 20% over FY2021. This is primarily due to the need to recover the costs of the multi-year plan moving the Fiber network from the Electric Fund to the IT Fund. There are several enhancements proposed to the IT Fund as well that increase overall security for the City.

Proposed enhancements include the following new positions, one-time expenditures, ongoing costs of requests and new programs to respond to City initiatives and pressures of growth. Highlights are listed below. A full list of potential funded and unfunded requests can be referenced at the end of this book.

- *Planning:*
 - *Unified Development Code (UDC) Diagnostic and Rewrite:* With the adoption of the 2030 plan, the next step in implementing the vision of the city is an examination of the regulations that drive the type of development we receive in Georgetown. This diagnostic and rewrite are an opportunity to examine development process, development regulations such as density, zoning and subdivision, and approval criteria for development applications. This item received high prioritization in the Council goals session.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$500,000
 - Proposed Total Cost: \$500,000
 - *Subarea Demographic Update:* The subarea profiles serve as the basis for making policy recommendations by understanding the housing diversity and choices currently available within various areas of Georgetown. In order to utilize this tool to the fullest and provide the community and decision makers the most accurate information, the subarea demographic information needs to be updated on a regular basis.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$20,000
 - Proposed Total Cost: \$20,000
 - *Future Land Use Map Update:* The Southeast Quadrant of the City and ETJ has been one of the City's fastest growing areas. As interest in development specifically occurs east of SH130 the future land use map needs to be re-examined. The current designation currently reflects a low density residential and rural residential designation. In advance of utility extensions in this area examining the density allowed within this fast growing area is essential to guiding growth in the manners that best reflects the vision of the city.
 - Proposed Ongoing: \$0

- Proposed One-time: \$100,000
 - Proposed Total Cost: \$100,000

- ***Principal Planner and Engineering Tech:*** An additional Principal Planner and Engineering Tech will allow for supplementary technical and administrative support of the development process. The additional technical and administrative support will allow us to address higher workloads and improve development process efficiency. These positions will also create capacity to transition development engineering review from the System Engineering Department to the Planning Department. Additional funding for contract engineering review will also be budgeted.
 - Proposed Ongoing: \$161,045
 - Proposed One-time: \$0
 - Proposed Total Cost: \$161,045

- ***Library:***
 - ***Library OverDrive Purchases:*** Utilization of downloadable materials continues to increase; Friends of the Library donate approximately \$50,000 annually for Overdrive purchases. Requesting funds to meet baseline demands: purchase bestselling titles, fulfill patron requests, and manage reserves.
 - Proposed Ongoing: \$63,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$63,000

 - ***Restore Funding – Children’s Books:*** Population growth spurs continued need for new materials; this line was reduced by \$12,000 several cycles ago, and has been supplemented by donations from the Friends of the Library and individual donations since then. Now the department is requesting additional funds to help maintain enough books to meet the demand.
 - Proposed Ongoing: \$15,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$15,000

- ***Arts and Culture***
 - ***Arts and Culture Coordinator:*** The City’s arts and culture efforts continue to grow within the downtown cultural district and across the rest of the City. This proposal would fund the incremental cost to increase the current coordinator position to full time to enhance programming and events.
 - Proposed Ongoing: \$40,640
 - Proposed One-time: \$0
 - Proposed Total Cost: \$40,640

- ***Parks***
 - ***Parks and Recreation Manager:*** The Parks and Recreation Manager is an important position to ensure the success of new departmental policies and initiatives. This position will play a critical role in the success of the Resource Allocation Policy (Cost Recovery) and the implementation and management of accreditation with the Commission for Accreditation of Parks and Recreation Agencies. Additionally, it provides an organizational structure for retention of quality staff and for succession planning.

- Proposed Ongoing: \$84,101
- Proposed One-time: \$5,500
- Proposed Total Cost: \$89,601

- **Fire Administration**

- **Fire and Life Safety Specialist:** Requesting a Fire Life and Safety Specialist to meet needs of the developing city, taking on underground inspections, assist with team workload, ability to inspect legacy buildings, and meet sustained construction demands. This position would also assist the team with scheduling, handling burn permits, and managing records and reporting.

- Proposed Ongoing: \$99,678
- Proposed One-time: \$58,000
- Proposed Total Cost: \$157,678

- **Business Analyst:** We are requesting a Business Analyst to help manage 41 software programs the Fire Department utilizes. Current software is not being fully utilized to its full potential, and thus staff is taking extra time doing things manually that could be leveraged by a system.

- Proposed Ongoing: \$97,393
- Proposed One-time: \$3,000
- Proposed Total Cost: \$100,393

- **Logistics Coordinator:** Currently there is a need for additional support with procurement process, asset tracking, and Texas Commission on Fire Protection compliance. Having a Logistics Coordinator will allow the Logistics Captain to utilize time on asset tracking and compliance.

- Proposed Ongoing: \$69,677
- Proposed One-time: \$3,000
- Proposed Total Cost: \$72,677

- **Fire Station 5 Remodel:** Requesting funds to remodel Fire Station 5 to add a separate storage area for equipment. This remodel will reduce cancer exposure, comply with national standards, reduce damage to fire gear, and standardize safety protocols in stations.

- Proposed Ongoing: \$0
- Proposed One-time: \$35,000
- Proposed Total Cost: \$35,000

- **Fire Emergency Services**

- **Fire Captain:** Requesting to add a Training Officer position to manage leadership development, recruitment and retention and various fire academies. As the Fire department has seen significant growth in call volume and positions, a training officer is needed at this time. This is the cost to back fill the vacancy this creates in CC0422 Fire Emergency Services.

- Proposed Ongoing: \$118,585
- Proposed One-time: \$10,600
- Proposed Total Cost: \$129,185

- ***Firefighter Safety and Service Delivery (Attenuator):*** Requesting funding for an Attenuator, to improve the safety of Fire and Police staff, and significantly reduce cost of repairs and time that fire engines are out of service. The equipment is mounted to fire trucks and acts as a mobile crash cushion that protects public safety personnel working a scene, the vehicles at the scene and the passengers in the striking vehicle.
 - Proposed Ongoing: \$4,360
 - Proposed One-time: \$44,000
 - Proposed Total Cost: \$48,360
- ***Fire EMS***
 - ***Medical Supplies and Equipment:*** The department is requesting additional funds to cover medical upgrades as recommended by the Medical Director. These funds will help meet evolving standard of care requirements, EKG enhancement updates, provide portable oxygen vents and IV pumps, leverage hands-free compression units, and improve critical care unit transition.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$100,226
 - Proposed Total Cost: \$100,226
- ***Administrative Services***
 - ***Assistant City Manager:*** The City Manager's Office previously had three assistant city managers; however, there was a retirement two years ago and the funding for the position was put on hold. Given the growth in departments and services, the City recognizes a need to have the third Assistant City manager position filled again to support the organization and the Council goals. This position will decrease the number of direct reports under the current organizational structure for the current ACM's and City Manager and in turn maximize the oversight of departments and strategic planning for the city. A Management Analyst position will be eliminated from the position count and the funding will go toward the third ACM. A net increase is therefore required to achieve full funding of \$255,569.
 - Proposed Ongoing: \$185,064
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$188,064
 - ***Customer Service "311" Project Manager:*** During a workshop this summer, the Council directed staff to improve customer outage management response and to begin exploring the feasibility of expanding self-service customer options, such as a 311-like system. This funding is to hire a project manager to lead the feasibility analysis and develop options for implementation. Future ongoing costs will be brought back for review.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$125,000
 - Proposed Total Cost: \$125,000
- ***City Secretary***
 - ***Open Records Request Coordinator:*** Open records requests continue to increase each year and put pressure on the one current staff position. Open Records Requests must be handled within 10 business days of receipt and it is challenging to keep up with the number of requests, some of which

can be complex and time consuming to complete. The addition of this position would allow the two Open Records Coordinators to continue to manage the ORR requests, the vast majority of which are for police department records, which include accident reports and other information.

- Proposed Ongoing: \$40,111
- Proposed One-time: \$3,000
- Proposed Total Cost: \$43,111

- **General Government Contracts**

- **Public Safety Placeholder to Initiate K9 Program:**

There is a need to implement a K9 program in Georgetown. Georgetown is one of the few department's 50-100k population that doesn't maintain a K9 capability. A K9 program is first and foremost a force multiplier and officer safety mechanism. The mere presence of a K9 on scenes make officers safer. In addition, K9s assist in addressing drug related activity due to our city size and managing major transportation corridors such as IH35 and SH130. A K9 program is a best practice public safety tool for communities the size of Georgetown and improves the safety of officers. The Georgetown PD currently uses K9 resources from other cities when they are available, but there are significant limitations with this practice. The proposed program would include three police officers and three K9's along with related vehicles and equipment. The full cost of program implementation is approximately \$718k. Ongoing annual costs would include salary and benefits of one sergeant and two officers and approximately \$30k in program specific costs such as pet food, animal care, equipment replacement, etc. The proposed plan will be establishing the program through a phased approach as we focus on the one-time costs for the program in FY22, totaling \$300,000 for the year. FY2023 will be when the full program is rolled out with ongoing staff and K9 costs.

- Proposed One Time FY22: \$300,000
- Proposed Implementation FY23: \$418,000
- Proposed Total Ongoing FY24: \$317,000

- **Public Safety Placeholder for Fire Staffing:** Given the sustained vacancies within the fire department, and understanding there is a training and development requirements that delays when new hires can actually work fire shifts in full capacity, we propose implementing an over hire plan to help mitigate staffing stresses and employee burnout. This plan will allocate \$400,000 for the Fire department to hire additional qualified applicants to place in the academy and to use for overtime pay of current staff. This will allow the City to fill the pipeline of new staff as we continue to see turnover and vacancies and allow us to get caught up with our strength of force.

- Proposed Ongoing: \$400,000
- Proposed One-time: \$0
- Proposed Total Cost: \$400,000

- **Communications and Public Engagement**

- **Website Content Specialist:** The amount of content and information we share and update on the website each day is difficult to keep up with the size of the current team. The current an ad hoc approach, leads to unsustainable workload, as well as outdated, inaccurate, and inconsistent information and broken links. This position will focus on the website, to ensure our front door to the community is accurate, timely, and effective. This person will come on board toward the end of the contracted services listed below, and will be responsible for maintaining the website going forward.

- Proposed Ongoing: \$82,184

- Proposed One-time: \$3,000
 - Proposed Total Cost: \$85,184

- **Contracted Web Services:** Refresh, redesign, and reorganization of our public website. The last time we redesigned our website was in 2015, and its structure can lead to broken links and dated information that can be frustrating for citizens and others seeking information. This funding would modernize our website and implement a more sustainable model for timely updates.
 - Proposed Ongoing: \$10,000
 - Proposed One-time: \$70,000
 - Proposed Total Cost: \$80,000

- **Police Operations**
 - **Ammunition:** The ammunition budget for the department has remained relatively unchanged over the last several years. Since 2010, the Police department significantly increased the amount of firearms training that is being conducted. Due to training demands and the inability to obtain ammunition inventory is critically low. As a result of supply and demand, ammunition costs are significantly higher and delivery times can be upwards of six months to a year. With the anticipation of the forthcoming range facility, changes to our firearms training plan, and the difficulty in obtaining ammunition due to the current market, we are requesting one-time funding to buy two years of ammunition in FY2022. This supply will be used during procurement shortages, and the ongoing increase will address increased costs and enhanced training.
 - Proposed Ongoing: \$55,000
 - Proposed One-time: \$90,000
 - Proposed Total Cost: \$145,000

 - **Digital Forensics Hardware/Software:** Without the proper equipment Police Department is not able to provide digital forensic support to our own investigators without outsourcing. Last year there were 24 cases that needed forensic support and outside resources. Currently, it is difficult to obtain outside agency support unless it is a major case such as a murder case. The proposed hardware and forensic software to support the current staff position will greatly increase the Police department's internal capacity.
 - Proposed Ongoing: \$80,260
 - Proposed One-time: \$22,696
 - Proposed Total Cost: \$102,956

 - **Police Records Specialist:** The Police Records Unit is responsible for receiving, validating, organizing and maintaining all criminal and law enforcement records generated by members of the Georgetown Police Department, according to state law. Although the City and the Police Department have experienced exponential growth in the past decade, the Police Records Unit has not had a staffing increase since 2007. This new position would be instrumental in assisting to clear the backlog of court-ordered expunctions and sealings in order to be in compliance with those orders, and keep up with demand.
 - Proposed Ongoing: \$59,802
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$62,802

- **2 Additional CAD Workstations:** The proposed budget includes a \$480,000 service level increase to add a radio console to existing Computer Automated Dispatch stations, plus two additional, fully functioning workstations. Currently the city owns five workstations that are being utilized by staff every day all day. Backups are needed to cover system outages and increases in call volumes. We have not added any CAD workstations since Dispatch was moved in 2008. In that time, the city population has almost doubled and call volume has doubled.

 - Proposed Ongoing: \$53,000
 - Proposed One-time: \$480,000
 - Proposed Total Cost: \$533,000

- **CTRS Transport Van:** This request is in support of the Central Texas Regional SWAT Team for a deployment vehicle (special purpose van). Currently, the team only has one vehicle supplied by Cedar Park that is end of life and is due for replacement. Cedar Park has plans to replace this vehicle; however, the time frame of replacement is unknown. A second vehicle is both needed and required due to the size of the team (over 20 operators) and the ability to deploy to more than one incident simultaneously. This is a critical need for the regional team, as the team has gone from 7 operations lead in 2015 to 30 operations lead in 2020.

 - Proposed Ongoing: \$3,485
 - Proposed One-time: \$58,070
 - Proposed Total Cost: \$61,555

- **CTRS Budget Increase:** This request is to increase funds to address current equipment needs while working towards the requirements of establishing a DHS FEMA Type II SWAT designation. This designation is supported by the National Tactical Officer's Association (NTOA) and is centered on best practices regarding manpower, equipment, training, and capability. Currently, Georgetown provides the lowest financial support to the team compared to surrounding cities. Over the last two years the Police department spent over \$30,000 in seized funds to help offset equipment needs.

 - Proposed Ongoing: \$25,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$25,000

- **Administrative Assistant:** The last addition to the administrative staff of the Police Department occurred in 1998. Since 2009, the Police Department has struggled to operate with only two administrative staff positions. In 2017 the other administrative staff position was converted to Public Safety Public Information Coordinator, leaving only one Executive Assistant. Currently, the Executive Assistance spends 70% of her time engaged in financial system processing, 20% in administrative duties, and less than 10% in support of the Office of the Chief. This requested position would be responsible for processing invoices, processing travel and training requests and expenses, administrate overtime billing for part-time assignments, planning for special events, and other administrative work.

 - Proposed Ongoing: \$64,679
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$67,679

- ***Criminal Investigations Detective:*** Currently, the Criminal Investigations Division has operated with one lieutenant, one sergeant, one computer forensic detective, and five detectives who work cases. This is essentially the same staffing level the Division had in 2011. From 2011 to 2020, the caseload increased 53%. In 2020, each of the five detectives averaged approximately 29 cases per month. This is up from 20 cases per month in 2019. We are requesting additional staff to allow teams to have adequate time to investigate and deliver quality customer service to victims in the form of justice.
 - Proposed Ongoing: \$85,933
 - Proposed One-time: \$88,242
 - Proposed Total Cost: \$174,175

- ***Department Physical Exams:*** The Police department would like to add the ability to offer annual physicals specific to our profession, similar to the fire department, which boost the health and wellness of the Georgetown Police Department. The physicals are \$700-\$800 per officer per year.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$72,800
 - Proposed Total Cost: \$72,800

- ***Public Works:***
 - ***Overall Transportation Plan Amendment (OTP):*** The current OTP was adopted in 2015, using transportation and land use assumptions from 2008. In 2020, the City adopted a new Comprehensive Plan, which has new land use assumptions, and the new Comp Plan should guide the Overall Transportation Plan Amendment. The updated OTP will also coordinate with county and state transportation planning efforts.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$400,000
 - Proposed Total Cost: \$400,000

 - ***Williams Drive Access Management:*** The City of Georgetown approved the Williams Drive Study in 2017. A key component of the Williams Drive Study was an access management plan for Williams Drive. The City worked with the Capital Area Metropolitan Planning Organization (CAMPO) to put the Access Management Plan on the County Transportation Initiatives List (TIP) and identify funding for the plan.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$105,000
 - Proposed Total Cost: \$105,000

- ***Streets:***
 - ***Public Works Assistant Director:*** The Public Works department has a wide range of responsibilities. The lack of depth in the Department becomes problematic when a vacancy, absence or emergency occurs, sometimes resulting in limited supervision of staff. Adding an Assistant Director position to directly oversee daily maintenance activities will provide increased communication between upper management and frontline workers, increase efficiency, and provide greater employee accountability and within the department.
 - Proposed Ongoing: \$106,141

- Proposed One-time: \$38,000
 - Proposed Total Cost: \$144,141

- ***Pavement Condition Index:*** Every 3 years the City of Georgetown conducts a study of the condition of all of the city's streets. This study consists of a highly specialized van driving virtually every mile of city street and gathering detailed information on overall pavement condition - cracking, potholes, ride quality, roughness, rutting, raveling, and appearance. The data obtained is used to generate individual scores for each street and an overall pavement condition index (PCI) score for the city. Those scores are then used to develop a street maintenance master plan detailing recommended maintenance measures. The department then uses the results as the basis for each year's recommended CIP Street Maintenance Program.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$500,000
 - Proposed Total Cost: \$500,000

The total proposed enhancements include \$3.1 million of one-time expenses and \$2.3 million of ongoing expenses.

Total fund balance is projected to be \$18.1 million as of September 30, 2022. This includes a 90-day contingency of \$15.8 million, a Benefit Payout Reserve of \$340,000 for tenured employees who retire or leave the city, and an Economic Stability Reserve of \$1.47 million.

FUND SCHEDULE

General Fund						
7/15/21 1:23 PM	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	14,441,292	21,196,610	21,196,610	21,261,509		21,261,509
Revenue						
40001:Property Taxes	15,060,590	15,976,505	15,996,505	17,100,000	-	17,100,000
40002:Sales Taxes	19,108,465	18,576,250	22,924,375	23,955,859	-	23,955,859
40005:Franchise Taxes	5,757,843	6,255,270	6,152,563	6,201,100	-	6,201,100
40008:Other Taxes	399,896	400,000	410,000	420,000	-	420,000
41001:Fines	298,524	328,392	290,600	311,150	-	311,150
41002:Penalties	64,989	60,000	70,000	70,000	-	70,000
42001:Interest Income	244,164	75,000	87,429	80,000	-	80,000
43001:Fees	7,099,793	7,028,184	6,826,306	7,759,834	562,000	8,321,834
43002:Garbage Charges	10,086,812	10,151,764	10,300,000	10,600,000	-	10,600,000
43003:Permits	3,435,816	4,317,750	4,880,250	4,849,750	-	4,849,750
43004:Administrative Charges	2,717,730	3,396,447	3,396,447	2,721,543	-	2,721,543
43005:Rental Revenue	110,711	148,140	125,947	54,040	-	54,040
44001:Grant Revenue	1,322,553	679,884	207,580	25,000	-	25,000
44501:Contribution Revenue	150,000	-	-	-	-	-
44502:Developer Contributions	3,217	423,112	423,332	-	-	-
44503:Interlocal Agreement Revenue	4,021,598	5,091,091	5,091,092	5,592,387	-	5,592,387
44504:Donations	19,400	-	-	-	-	-
45001:Misc Revenue	122,015	871,955	904,049	855,935	-	855,935
45003:Misc Reimbursements	872	-	-	-	-	-
70001:Transfers In	373,100	995,302	995,302	394,222	-	394,222
70002:Transfers In - ROI	8,503,933	8,431,375	8,460,467	8,871,270	-	8,871,270
Revenue Total	78,902,022	83,206,421	87,542,242	89,862,090	562,000	90,424,090
Expense						
City of Georgetown (Only)	1,594,076	-	-	-	-	-
CC0001 Non-Departmental	470,654	1,654,691	6,357,848	1,097,635	120,000	1,217,635
CC0107 Planning	1,610,633	1,978,054	1,903,216	2,216,248	791,445	3,007,693
CC0202 Parks Administration	591,379	662,887	643,407	725,109	-	725,109
CC0210 Library	2,681,203	2,837,904	2,852,883	3,186,523	78,000	3,264,523
CC0211 Parks	2,429,923	2,727,414	2,640,698	2,844,317	111,793	2,956,110
CC0212 Recreation	2,598,871	2,899,381	2,870,088	3,349,382	2,000	3,351,382
CC0213 Tennis Center	348,257	442,917	421,451	505,062	3,000	508,062
CC0214 Recreation Programs	779,157	1,251,370	1,093,594	1,288,201	-	1,288,201
CC0215 Garey Park	799,875	982,022	974,873	1,053,909	1,456	1,055,365
CC0218 Arts and Culture	44,405	57,857	57,857	94,680	54,338	149,018
CC0316 Municipal Court	550,120	585,123	556,709	614,939	-	614,939
CC0402 Fire Support Services/Administration	3,208,224	4,348,592	3,795,965	4,334,353	304,034	4,638,387
CC0422 Fire Emergency Services	13,556,473	15,953,391	15,961,522	16,815,573	238,540	17,054,113
CC0448 EMS	2,314,746	2,580,541	3,063,614	3,513,916	100,226	3,614,142
CC0533 Environmental Services	8,450,680	9,662,924	9,666,349	9,707,764	-	9,707,764
CC0536 Inspection Services	1,268,129	1,547,913	1,439,273	1,761,464	-	1,761,464
CC0602 Administrative Services	1,677,740	1,893,936	1,921,512	1,930,504	310,064	2,240,568
CC0605 Community Services	238,102	353,889	359,411	387,343	-	387,343
CC0634 City Council Services	149,260	185,734	190,992	199,274	5,000	204,274
CC0635 City Secretary Services	714,556	1,009,772	988,578	1,088,503	40,107	1,128,609
CC0637 Economic Development	-	-	1,625	-	-	-
CC0638 General Government Contracts	4,202,640	4,774,808	5,529,569	4,774,105	800,000	5,574,105
CC0639 Human Resources	(107)	-	3,599	-	-	-
CC0655 Communications/Public Engagement	490,342	844,604	825,151	907,225	162,184	1,069,410
CC0702 Police Administration	2,387,825	2,567,848	2,565,917	2,799,894	-	2,799,894
CC0742 Police Operations	12,947,788	14,669,105	14,508,770	15,897,739	1,118,957	17,016,696
CC0744 Animal Services	887,000	1,106,702	1,046,689	1,226,273	-	1,226,273
CC0745 Code Compliance	405,933	562,740	520,890	585,634	11,615	597,249
CC0802 Public Works	1,025,296	1,705,914	1,632,799	1,469,615	505,000	1,974,615
CC0846 Streets	3,723,522	3,137,149	3,082,495	3,766,930	681,124	4,448,054
Expense Total	72,146,704	82,985,180	87,477,342	88,142,116	5,438,882	93,580,999
Ending Fund Balance	21,196,610	21,417,850	21,261,509	22,981,483	(4,876,882)	18,104,601
Reserves						
AFR Adjustment	-	-	-	-	-	-
Market Adjustment	-	-	-	150,000	-	150,000
Benefit Payout Reserve	340,000	340,000	340,000	340,000	-	340,000
Contingency Reserve	11,414,340	12,626,752	12,626,752	15,824,255	-	15,824,255
Economic Stability Reserve	1,480,283	1,467,563	1,467,563	1,467,563	-	1,467,563
Reserves Total	13,234,623	14,434,315	14,434,315	17,781,818	-	17,781,818
Available Fund Balance	7,961,987	6,983,535	6,827,194	5,199,665	(4,876,882)	322,783

General Fund: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
REVENUE									
40001:Property Taxes	13,896,439	15,060,590	15,976,505	15,996,505	6.21%	17,100,000	-	17,100,000	6.90%
40002:Sales Taxes	16,584,171	19,108,465	18,576,250	22,924,375	19.97%	23,955,859	-	23,955,859	4.50%
40005:Franchise Taxes	5,646,479	5,757,843	6,255,270	6,152,563	6.86%	6,201,100	-	6,201,100	0.79%
40008:Other Taxes	440,327	399,896	400,000	410,000	2.53%	420,000	-	420,000	2.44%
41001:Fines	348,353	298,524	328,392	290,600	-2.65%	311,150	-	311,150	7.07%
41002:Penalties	106,502	64,989	60,000	70,000	7.71%	70,000	-	70,000	0.00%
42001:Interest Income	221,282	244,164	75,000	87,429	-64.19%	80,000	-	80,000	-8.50%
43001:Fees	7,708,078	7,099,793	7,028,184	6,826,306	-3.85%	7,759,834	562,000	8,321,834	21.91%
43002:Garbage Charges	9,009,892	10,086,812	10,151,764	10,300,000	2.11%	10,600,000	-	10,600,000	2.91%
43003:Permits	2,212,579	3,435,816	4,317,750	4,880,250	42.04%	4,849,750	-	4,849,750	-0.62%
43004:Administrative Charges	2,428,000	2,717,730	3,396,447	3,396,447	24.97%	2,721,543	-	2,721,543	-19.87%
43005:Rental Revenue	398,378	110,711	148,140	125,947	13.76%	54,040	-	54,040	-57.09%
44001:Grant Revenue	453,665	1,322,553	679,884	207,580	-84.30%	25,000	-	25,000	-87.96%
44501:Contribution Revenue	200,000	150,000	-	-	-100.00%	-	-	-	0.00%
44502:Developer Contributions	-	3,217	423,112	423,332	13060.48%	-	-	-	-100.00%
44503:Interlocal Agreement Revenue	3,944,438	4,021,598	5,091,091	5,091,092	26.59%	5,592,387	-	5,592,387	9.85%
44504:Donations	-	19,400	-	-	-100.00%	-	-	-	0.00%
45001:Misc Revenue	148,086	122,015	871,955	904,049	640.93%	855,935	-	855,935	-5.32%
45003:Misc Reimbursements	-	872	-	-	-100.00%	-	-	-	0.00%
45004:Sale of Property	631	-	-	-	0.00%	-	-	-	0.00%
70001:Transfers In	321,783	373,100	995,302	995,302	166.77%	394,222	-	394,222	-60.39%
70002:Transfers In - ROI	7,364,577	8,503,933	8,431,375	8,460,467	-0.51%	8,871,270	-	8,871,270	4.86%
REVENUE TOTAL	71,433,659	78,902,022	83,206,421	87,542,242	10.95%	89,862,090	562,000	90,424,090	3.29%

General Fund: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES	BUDGET	
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,986	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	-	7,238	-	-	-100.00%	-	-	-	0.00%
53010:Uniform Expense	-	88	-	-	-100.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	-	(63,518)	-	3,157	-104.97%	-	-	-	-100.00%
OPERATIONS TOTAL	-	(54,206)	-	3,157	-105.82%	-	-	-	-100.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
80001:Transfers Out	361,000	524,860	1,654,691	6,354,691	1110.74%	1,097,635	120,000	1,217,635	-80.84%
TRANSFERS TOTAL	361,000	524,860	1,654,691	6,354,691	1110.74%	1,097,635	120,000	1,217,635	-80.84%
CC0001 Non-Departmental Total	361,000	470,654	1,654,691	6,357,848	1250.85%	1,097,635	120,000	1,217,635	-80.85%

General Fund: CC0107 Planning

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	791,182	834,204	1,060,239	1,004,033	20.36%	1,140,382	102,976	1,243,358	23.84%
50200:Payroll Tax Expense	57,768	62,230	70,272	68,800	10.56%	88,680	15,755	104,435	51.79%
50201:Worker's Compensation	320	984	1,167	1,140	15.84%	1,422	230	1,652	44.95%
50202:TWC Expense	549	2,334	1,989	2,215	-5.09%	1,350	180	1,530	-30.94%
50300:Benefits	131,412	132,634	139,642	147,335	11.08%	177,707	16,160	193,868	31.58%
50301:TMRS Expense	97,880	103,836	109,717	111,737	7.61%	139,796	25,744	165,540	48.15%
PERSONNEL TOTAL	1,079,112	1,136,224	1,383,026	1,335,261	17.52%	1,549,338	161,045	1,710,383	28.09%
OPERATIONS									
51001:Administrative Expense	110,383	157,480	164,986	164,986	4.77%	190,581	-	190,581	15.51%
51002:Publishing & Printing	-	1,815	3,500	3,500	92.84%	3,500	-	3,500	0.00%
51004:Contractual Services	16,012	-	98,948	90,000	0.00%	240,000	620,000	860,000	855.56%
51006:Subscriptions	6,698	5,883	8,324	8,324	41.50%	11,489	-	11,489	38.02%
51007:Contracts & Leases	30,274	152,038	237,054	230,000	51.28%	130,000	-	130,000	-43.48%
51009:Telephone	2,103	1,770	2,000	2,000	13.00%	3,200	-	3,200	60.00%
51340:Employee Recognition	-	-	130	129	0.00%	-	-	-	-100.00%
52501:Office Supplies	11,044	7,810	11,500	11,500	47.24%	11,500	-	11,500	0.00%
52502:Educational Supplies	2,453	1,438	3,000	3,000	108.56%	3,000	-	3,000	0.00%
52506:Operational Supplies	-	112	450	602	437.84%	450	-	450	-25.25%
53001:Public Notices & Recording Fees	5,707	6,732	16,000	7,800	15.87%	9,000	-	9,000	15.38%
53002:Postage & Freight	1,806	2,570	4,500	4,000	55.67%	4,000	-	4,000	0.00%
53003:Food	2,442	3,323	7,870	2,500	-24.77%	7,780	-	7,780	211.20%
53005:Interlocal Agreement Expense	25,000	25,000	25,000	25,000	0.00%	25,000	-	25,000	0.00%
53015:Other Miscellaneous Expense	69,490	103,430	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	17,198	5,583	8,157	8,377	50.04%	15,700	-	15,700	87.42%
53018:One Time Expenses	117,660	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	(574)	2,557	2,337	-506.93%	11,710	4,000	15,710	572.23%
OPERATIONS TOTAL	418,270	474,409	593,976	564,055	18.90%	666,910	624,000	1,290,910	128.86%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	1,052	3,900	0.00%	-	6,400	6,400	64.10%
OPERATING CAPITAL TOTAL	-	-	1,052	3,900	0.00%	-	6,400	6,400	64.10%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0107 Planning Total	1,497,382	1,610,633	1,978,054	1,903,216	18.17%	2,216,248	791,445	3,007,693	58.03%

General Fund: CC0202 Parks Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	201,972	196,418	217,076	213,258	8.57%	228,047	-	228,047	6.93%
50200:Payroll Tax Expense	15,122	15,193	15,077	16,116	6.08%	16,730	-	16,730	3.81%
50201:Worker's Compensation	99	496	219	210	-57.73%	254	-	254	21.11%
50202:TWC Expense	18	286	306	290	1.25%	180	-	180	-37.89%
50300:Benefits	20,401	20,802	21,560	20,421	-1.83%	22,552	-	22,552	10.44%
50301:TMRS Expense	25,009	24,741	24,212	26,442	6.87%	28,657	-	28,657	8.38%
PERSONNEL TOTAL	262,621	257,936	278,450	276,737	7.29%	296,421	-	296,421	7.11%
OPERATIONS									
51001:Administrative Expense	270,895	271,604	297,834	297,834	9.66%	350,303	-	350,303	17.62%
51004:Contractual Services	6,585	31	200	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	1,557	1,883	1,875	1,875	-0.40%	2,000	-	2,000	6.67%
51007:Contracts & Leases	274	9,792	9,135	6,250	-36.17%	9,600	-	9,600	53.60%
51008:Utilities	28,933	32,357	37,545	37,545	16.03%	37,545	-	37,545	0.00%
51009:Telephone	13,679	6,765	16,480	6,000	-11.30%	6,000	-	6,000	0.00%
51340:Employee Recognition	-	315	-	-	-100.00%	200	-	200	0.00%
52501:Office Supplies	10,250	7,105	12,500	10,000	40.75%	12,500	-	12,500	25.00%
52506:Operational Supplies	-	554	1,000	750	35.46%	1,000	-	1,000	33.33%
53001:Public Notices & Recording Fees	133	45	500	350	677.78%	550	-	550	57.14%
53002:Postage & Freight	277	75	400	206	175.62%	400	-	400	94.17%
53003:Food	994	212	1,218	1,200	465.64%	1,590	-	1,590	32.50%
53004:Insurance Expense	-	-	-	(15)	0.00%	-	-	-	-100.00%
53016:Travel Expense	4,560	2,312	750	3,425	48.15%	4,000	-	4,000	16.79%
53017:Training Expense	-	394	5,000	1,250	217.26%	3,000	-	3,000	140.00%
OPERATIONS TOTAL	338,136	333,443	384,437	366,670	9.96%	428,688	-	428,688	16.91%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0202 Parks Administration Total	600,757	591,379	662,887	643,407	8.80%	725,109	-	725,109	12.70%

General Fund: CC0210 Library

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,284,208	1,222,418	1,365,538	1,394,997	14.12%	1,461,549	-	1,461,549	4.77%
50200:Payroll Tax Expense	94,580	92,958	96,814	94,858	2.04%	111,763	-	111,763	17.82%
50201:Worker's Compensation	738	1,232	1,378	1,502	21.98%	1,803	-	1,803	19.99%
50202:TWC Expense	584	5,479	3,978	9,041	65.01%	2,340	-	2,340	-74.12%
50300:Benefits	187,138	192,156	197,427	184,727	-3.87%	220,295	-	220,295	19.25%
50301:TMRS Expense	139,894	140,071	133,619	143,635	2.54%	160,818	-	160,818	11.96%
PERSONNEL TOTAL	1,707,141	1,654,314	1,798,754	1,828,761	10.54%	1,958,566	-	1,958,566	7.10%
OPERATIONS									
51001:Administrative Expense	563,505	559,885	581,483	581,483	3.86%	762,790	-	762,790	31.18%
51002:Publishing & Printing	-	64	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	-	38,860	-	7,349	-81.09%	-	-	-	-100.00%
51006:Subscriptions	8,251	8,830	7,878	7,878	-10.78%	7,878	-	7,878	0.00%
51008:Utilities	110,084	132,608	128,212	128,212	-3.31%	128,212	-	128,212	0.00%
51009:Telephone	2,461	1,857	999	1,000	-46.15%	1,250	-	1,250	25.00%
52501:Office Supplies	26,825	28,870	53,150	53,150	84.10%	56,150	-	56,150	5.64%
52503:Books and Periodicals	142,634	130,895	152,177	156,677	19.70%	156,677	78,000	234,677	49.78%
52504:Audio and Video	53,920	78,021	45,150	46,908	-39.88%	40,650	-	40,650	-13.34%
52505:Arts & Crafts Supplies	-	9,256	17,500	17,500	89.07%	17,500	-	17,500	0.00%
52506:Operational Supplies	17,870	7,411	1,251	1,750	-76.39%	2,500	-	2,500	42.86%
52507:Janitorial Supplies	25,258	8,070	-	13	-99.84%	-	-	-	-100.00%
52509:Maintenance Expense	1,000	422	1,000	1,000	137.07%	1,000	-	1,000	0.00%
53002:Postage & Freight	5,826	5,714	7,500	7,500	31.25%	7,500	-	7,500	0.00%
53004:Insurance Expense	-	-	-	(81)	0.00%	-	-	-	-100.00%
53015:Other Miscellaneous Expense	(104)	23	250	250	1007.67%	250	-	250	0.00%
53016:Travel Expense	19,253	14,248	12,600	300	-97.89%	36,600	-	36,600	12100.00%
53018:One Time Expenses	991	-	-	-	0.00%	-	-	-	0.00%
53019:Property Tax Expense	2,909	2,820	3,000	2,638	-6.45%	3,000	-	3,000	13.72%
53017:Training Expense	-	(965)	2,000	2,635	-373.06%	6,000	-	6,000	127.70%
OPERATIONS TOTAL	980,683	1,026,889	1,014,150	1,016,162	-1.04%	1,227,957	78,000	1,305,957	28.52%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	25,000	7,960	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	-	25,000	7,960	0.00%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0210 Library Total	2,687,825	2,681,203	2,837,904	2,852,883	6.40%	3,186,523	78,000	3,264,523	14.43%

General Fund: CC0211 Parks

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	971,593	930,984	1,086,342	1,026,960	10.31%	1,092,987	61,932	1,154,919	12.46%
50200:Payroll Tax Expense	69,777	69,951	79,419	77,279	10.48%	87,045	4,738	91,782	18.77%
50201:Worker's Compensation	3,885	6,183	9,505	7,687	24.33%	9,255	69	9,324	21.29%
50202:TWC Expense	186	4,302	3,213	2,858	-33.55%	1,800	90	1,890	-33.87%
50300:Benefits	218,344	236,255	239,097	215,011	-8.99%	241,329	8,530	249,859	16.21%
50301:TMRS Expense	119,403	118,283	123,259	126,193	6.69%	136,297	7,742	144,039	14.14%
PERSONNEL TOTAL	1,383,189	1,365,957	1,540,835	1,455,988	6.59%	1,568,713	83,101	1,651,813	13.45%
OPERATIONS									
51001:Administrative Expense	516,142	328,859	368,858	368,858	12.16%	449,584	-	449,584	21.89%
51004:Contractual Services	16,614	8,638	10,000	9,021	4.43%	16,600	10,192	26,792	197.00%
51006:Subscriptions	875	829	1,000	999	20.53%	1,000	-	1,000	0.10%
51007:Contracts & Leases	205,570	162,647	189,300	189,400	16.45%	191,350	-	191,350	1.03%
51008:Utilities	288,037	365,268	400,000	400,000	9.51%	400,000	-	400,000	0.00%
51009:Telephone	300	1,210	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	(136)	-	-	-	0.00%	-	-	-	0.00%
52506:Operational Supplies	4,977	10,632	27,718	27,520	158.85%	27,520	-	27,520	0.00%
52507:Janitorial Supplies	11,572	11,710	12,000	16,000	36.64%	16,000	-	16,000	0.00%
52509:Maintenance Expense	140,779	149,006	160,478	154,900	3.96%	152,850	15,000	167,850	8.36%
53003:Food	-	322	25	25	-92.25%	-	-	-	-100.00%
53004:Insurance Expense	-	-	-	(69)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	8,718	8,039	10,200	12,250	52.39%	13,200	-	13,200	7.76%
53016:Travel Expense	25,268	11,314	1,500	1,704	-84.94%	3,650	-	3,650	114.20%
53017:Training Expense	-	295	5,500	4,101	1290.17%	3,850	1,000	4,850	18.26%
OPERATIONS TOTAL	1,218,717	1,058,768	1,186,579	1,184,709	11.90%	1,275,604	26,192	1,301,796	9.88%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	3,847	5,198	-	-	-100.00%	-	2,500	2,500	0.00%
60010:Capital Outlay	-	(12,321)	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	3,847	(7,122)	-	-	-100.00%	-	2,500	2,500	0.00%
CIP EXPENSE									
62001:CIP Expense	-	12,321	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE TOTAL	-	12,321	-	-	-100.00%	-	-	-	0.00%
DEBT SERVICE									
TRANSFERS									
CC0211 Parks Total	2,605,753	2,429,923	2,727,414	2,640,698	8.67%	2,844,317	111,793	2,956,110	11.94%

General Fund: CC0212 Recreation

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,096,112	1,035,786	1,140,050	1,154,690	11.48%	1,258,119	-	1,258,119	8.96%
50200:Payroll Tax Expense	80,701	78,166	88,007	85,941	9.95%	96,337	-	96,337	12.10%
50201:Worker's Compensation	4,182	6,481	10,055	10,290	58.78%	9,785	-	9,785	-4.91%
50202:TWC Expense	357	4,281	3,519	3,190	-25.48%	2,070	-	2,070	-35.12%
50300:Benefits	196,272	205,030	224,295	233,454	13.86%	266,012	-	266,012	13.95%
50301:TMRS Expense	135,024	127,631	140,154	141,570	10.92%	157,104	-	157,104	10.97%
PERSONNEL TOTAL	1,512,649	1,457,375	1,606,081	1,629,136	11.79%	1,789,427	-	1,789,427	9.84%
OPERATIONS									
51001:Administrative Expense	793,749	827,617	859,221	859,221	3.82%	1,125,876	-	1,125,876	31.03%
51002:Publishing & Printing	10,223	5,762	12,050	5,000	-13.23%	-	-	-	-100.00%
51003:Marketing & Promotional	8,491	4,496	13,500	7,233	60.87%	25,550	-	25,550	253.24%
51004:Contractual Services	-	593	750	750	26.45%	-	-	-	-100.00%
51006:Subscriptions	720	1,694	4,191	5,215	207.78%	7,641	2,000	9,641	84.87%
51007:Contracts & Leases	61,376	59,486	61,500	61,500	3.39%	74,500	-	74,500	21.14%
51008:Utilities	207,231	215,960	265,148	265,148	22.78%	265,148	-	265,148	0.00%
51009:Telephone	758	1,449	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	(136)	-	-	-	0.00%	-	-	-	0.00%
52502:Educational Supplies	901	825	-	-	-100.00%	-	-	-	0.00%
52505:Arts & Crafts Supplies	8,413	4,251	10,700	700	-83.54%	10,700	-	10,700	1428.57%
52506:Operational Supplies	2,932	3,075	13,000	8,566	178.59%	15,000	-	15,000	75.11%
52507:Janitorial Supplies	513	348	-	750	115.77%	750	-	750	0.00%
52509:Maintenance Expense	12,538	4,292	13,090	13,591	216.67%	13,090	-	13,090	-3.69%
53002:Postage & Freight	-	4	-	-	-100.00%	-	-	-	0.00%
53003:Food	71	1,098	2,500	555	-49.48%	500	-	500	-9.91%
53004:Insurance Expense	-	-	-	(77)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	3,602	2,239	4,850	5,000	123.29%	5,000	-	5,000	0.00%
53015:Other Miscellaneous Expense	445	(33)	200	200	-704.23%	200	-	200	0.00%
53016:Travel Expense	15,902	8,338	21,700	4,036	-51.60%	7,400	-	7,400	83.35%
53017:Training Expense	-	-	10,900	3,564	0.00%	8,600	-	8,600	141.30%
OPERATIONS TOTAL	1,127,729	1,141,496	1,293,300	1,240,952	8.71%	1,559,955	2,000	1,561,955	25.87%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0212 Recreation Total	2,640,378	2,598,871	2,899,381	2,870,088	10.44%	3,349,382	2,000	3,351,382	16.77%

General Fund: CC0213 Tennis Center

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	176,631	141,749	191,225	183,920	29.75%	208,601	-	208,601	13.42%
50200:Payroll Tax Expense	13,183	10,975	12,390	13,760	25.38%	16,015	-	16,015	16.38%
50201:Worker's Compensation	371	1,043	1,212	1,438	37.79%	1,759	-	1,759	22.37%
50202:TWC Expense	71	877	765	459	-47.71%	450	-	450	-1.87%
50300:Benefits	15,613	15,534	15,549	15,846	2.01%	17,446	-	17,446	10.10%
50301:TMRS Expense	13,752	12,944	14,260	15,321	18.36%	16,290	-	16,290	6.33%
PERSONNEL TOTAL	219,620	183,123	235,401	230,744	26.00%	260,560	-	260,560	12.92%
OPERATIONS									
51001:Administrative Expense	96,400	96,548	99,781	99,781	3.35%	126,067	-	126,067	26.34%
51004:Contractual Services	-	7,423	50,000	34,000	358.07%	55,000	-	55,000	61.76%
51008:Utilities	22,688	27,813	34,935	34,935	25.61%	34,935	-	34,935	0.00%
51009:Telephone	633	572	800	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	57,252	28,104	15,000	15,000	-46.63%	21,500	3,000	24,500	63.33%
52509:Maintenance Expense	14,744	4,355	7,000	7,000	60.73%	7,000	-	7,000	0.00%
53004:Insurance Expense	-	-	-	(9)	0.00%	-	-	-	-100.00%
53015:Other Miscellaneous Expense	-	320	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	191,718	165,135	207,516	190,707	15.49%	244,502	3,000	247,502	29.78%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0213 Tennis Center Total	411,338	348,257	442,917	421,451	21.02%	505,062	3,000	508,062	20.55%

General Fund: CC0214 Recreation Programs

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	595,282	366,445	633,152	604,955	65.09%	611,001	-	611,001	1.00%
50200:Payroll Tax Expense	45,747	28,735	35,672	43,398	51.03%	38,714	-	38,714	-10.79%
50201:Worker's Compensation	(1,968)	2,770	10,301	1,436	-48.17%	939	-	939	-34.63%
50202:TWC Expense	1,161	5,742	1,224	1,577	-72.54%	691	-	691	-56.17%
50300:Benefits	-	125	-	-	-100.00%	-	-	-	0.00%
50301:TMRS Expense	1,029	574	28	-	-100.00%	-	-	-	0.00%
PERSONNEL TOTAL	641,250	404,393	680,377	651,365	61.07%	651,345	-	651,345	0.00%
OPERATIONS									
51001:Administrative Expense	12,804	16,816	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	386,370	200,636	298,100	209,520	4.43%	365,100	-	365,100	74.26%
51008:Utilities	22,225	24,277	28,712	28,712	18.27%	28,712	-	28,712	0.00%
51009:Telephone	-	-	-	-	0.00%	-	-	-	0.00%
52505:Arts & Crafts Supplies	-	(127)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	147,309	89,563	187,065	159,301	77.86%	199,044	-	199,044	24.95%
52507:Janitorial Supplies	-	-	-	215	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	39,190	43,119	57,116	44,000	2.04%	44,000	-	44,000	0.00%
53002:Postage & Freight	-	17	-	480	2726.86%	-	-	-	-100.00%
53010:Uniform Expense	-	350	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	-	113	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	607,899	374,764	570,993	442,228	18.00%	636,856	-	636,856	44.01%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0214 Recreation Programs Total	1,249,149	779,157	1,251,370	1,093,594	40.36%	1,288,201	-	1,288,201	17.80%

General Fund: CC0215 Garey Park

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	321,543	299,334	361,279	373,725	24.85%	368,241	-	368,241	-1.47%
50200:Payroll Tax Expense	24,300	22,879	26,285	29,327	28.18%	28,824	-	28,824	-1.71%
50201:Worker's Compensation	1,257	1,963	2,248	2,384	21.47%	2,787	-	2,787	16.90%
50202:TWC Expense	433	1,877	1,377	1,130	-39.82%	1,813	-	1,813	60.46%
50300:Benefits	40,933	46,366	47,714	49,870	7.56%	54,445	-	54,445	9.18%
50301:TMRS Expense	32,565	31,670	32,219	35,019	10.58%	36,240	-	36,240	3.49%
PERSONNEL TOTAL	421,030	404,088	471,122	491,455	21.62%	492,351	-	492,351	0.18%
OPERATIONS									
51001:Administrative Expense	111,475	179,035	208,373	208,373	16.39%	253,808	-	253,808	21.80%
51003:Marketing & Promotional	-	19,537	35,000	31,000	58.67%	34,700	-	34,700	11.94%
51004:Contractual Services	-	-	-	503	0.00%	-	1,456	1,456	189.46%
51006:Subscriptions	681	132	1,000	300	127.27%	1,000	-	1,000	233.33%
51007:Contracts & Leases	88,795	113,680	107,300	107,300	-5.61%	107,300	-	107,300	0.00%
51008:Utilities	28,385	42,286	65,000	65,000	53.72%	65,000	-	65,000	0.00%
52501:Office Supplies	2,309	1,194	2,189	2,500	109.38%	2,500	-	2,500	0.00%
52506:Operational Supplies	3,067	5,644	19,500	9,810	73.81%	24,500	-	24,500	149.75%
52507:Janitorial Supplies	2,837	650	4,000	3,432	428.00%	5,000	-	5,000	45.69%
52509:Maintenance Expense	71,823	27,388	60,227	50,000	82.56%	59,000	-	59,000	18.00%
53001:Public Notices & Recording Fees	25,067	-	-	-	0.00%	-	-	-	0.00%
53002:Postage & Freight	-	6	-	-	-100.00%	-	-	-	0.00%
53003:Food	-	-	-	300	0.00%	300	-	300	0.00%
53004:Insurance Expense	-	-	-	(20)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,274	1,527	4,000	3,950	158.72%	4,450	-	4,450	12.66%
53016:Travel Expense	3,462	1,851	1,000	838	-54.72%	1,600	-	1,600	90.93%
53017:Training Expense	-	-	3,000	132	0.00%	2,400	-	2,400	1718.18%
OPERATIONS TOTAL	339,174	392,929	510,589	483,418	23.03%	561,558	1,456	563,014	16.47%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	2,858	311	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	2,858	311	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0215 Garey Park Total	760,203	799,875	982,022	974,873	21.88%	1,053,909	1,456	1,055,365	8.26%

General Fund: CC0218 Arts and Culture

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	-	-	0.00%	29,422	29,338	58,761	0.00%
50200:Payroll Tax Expense	-	-	-	-	0.00%	2,251	2,244	4,495	0.00%
50201:Worker's Compensation	-	-	-	-	0.00%	40	33	73	0.00%
50202:TWB Expense	-	-	-	-	0.00%	90	90	180	0.00%
50300:Benefits	-	-	-	-	0.00%	-	5,264	5,264	0.00%
50301:TMRS Expense	-	-	-	-	0.00%	-	3,667	3,667	0.00%
PERSONNEL TOTAL	-	-	-	-	0.00%	31,803	40,637	72,440	0.00%
OPERATIONS									
51001:Administrative Expense	26,995	27,145	26,698	26,698	-1.65%	31,718	-	31,718	18.80%
51003:Marketing & Promotional	31	520	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	-	2,035	-	6,442	216.55%	-	13,701	13,701	112.69%
51006:Subscriptions	2,150	2,394	2,200	2,495	4.20%	2,799	-	2,799	12.21%
52501:Office Supplies	241	221	250	250	13.11%	250	-	250	0.00%
52505:Arts & Crafts Supplies	-	11,572	21,575	15,133	30.77%	21,575	-	21,575	42.57%
52506:Operational Supplies	1,353	-	-	-	0.00%	-	-	-	0.00%
53003:Food	89	-	-	-	0.00%	-	-	-	0.00%
53006:Grant Expense	-	-	2,035	2,035	0.00%	2,035	-	2,035	0.00%
53016:Travel Expense	5,100	519	4,500	4,500	767.07%	4,500	-	4,500	0.00%
53017:Training Expense	-	-	599	305	0.00%	-	-	-	-100.00%
OPERATIONS TOTAL	35,959	44,405	57,857	57,857	30.29%	62,877	13,701	76,578	32.36%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	3,118	-	-	-	0.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	3,118	-	-	-	0.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0218 Arts and Culture Total	39,077	44,405	57,857	57,857	30.29%	94,680	54,338	149,018	157.56%

General Fund: CC0316 Municipal Court

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	403,287	349,639	329,436	340,172	-2.71%	362,014	-	362,014	6.42%
50200:Payroll Tax Expense	28,229	25,793	29,245	24,730	-4.12%	27,625	-	27,625	11.71%
50201:Worker's Compensation	190	295	477	336	14.05%	403	-	403	19.78%
50202:TWC Expense	63	1,253	1,070	911	-27.32%	630	-	630	-30.84%
50300:Benefits	76,002	61,125	78,362	75,637	23.74%	78,471	-	78,471	3.75%
50301:TMRS Expense	40,668	36,079	46,145	31,771	-11.94%	34,878	-	34,878	9.78%
PERSONNEL TOTAL	548,440	474,184	484,734	473,558	-0.13%	504,021	-	504,021	6.43%
OPERATIONS									
51001:Administrative Expense	47,565	57,572	61,136	61,136	6.19%	72,873	-	72,873	19.20%
51004:Contractual Services	612	1,355	3,600	1,845	36.21%	3,845	-	3,845	108.40%
51006:Subscriptions	240	330	400	320	-3.03%	650	-	650	103.13%
51007:Contracts & Leases	1,102	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	6,848	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	1,321	826	653	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	12,552	5,561	11,000	9,000	61.86%	11,000	-	11,000	22.22%
52506:Operational Supplies	5,158	2,518	1,200	132	-94.76%	1,450	-	1,450	998.32%
52507:Janitorial Supplies	-	-	-	13	0.00%	-	-	-	-100.00%
53002:Postage & Freight	5,330	3,561	5,300	3,800	6.69%	5,300	-	5,300	39.49%
53003:Food	1,210	825	6,100	1,423	72.48%	6,100	-	6,100	328.70%
53004:Insurance Expense	-	-	-	(18)	0.00%	-	-	-	-100.00%
53015:Other Miscellaneous Expense	(960)	(1,183)	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	5,310	4,500	6,500	1,500	-66.67%	6,200	-	6,200	313.33%
53017:Training Expense	-	71	4,500	4,000	5533.80%	3,500	-	3,500	-12.50%
OPERATIONS TOTAL	86,288	75,936	100,389	83,151	9.50%	110,918	-	110,918	33.39%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0316 Municipal Court Total	634,728	550,120	585,123	556,709	1.20%	614,939	-	614,939	10.46%

General Fund: CC0402 Fire Support Services/Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,501,218	1,649,775	2,252,490	1,838,093	11.41%	1,990,735	190,923	2,181,658	18.69%
50200:Payroll Tax Expense	109,302	123,184	152,373	126,059	2.33%	156,314	14,606	170,919	35.59%
50201:Worker's Compensation	5,371	12,988	17,621	16,349	25.88%	19,921	213	20,134	23.15%
50202:TWC Expense	237	2,609	3,060	2,635	1.02%	1,710	270	1,980	-24.87%
50300:Benefits	170,426	171,233	199,944	163,974	-4.24%	189,796	31,586	221,382	35.01%
50301:TMRS Expense	187,329	208,458	251,888	214,713	3.00%	252,388	23,865	276,253	28.66%
PERSONNEL TOTAL	1,973,883	2,168,247	2,877,376	2,361,824	8.93%	2,610,863	261,464	2,872,327	21.61%
OPERATIONS									
51001:Administrative Expense	659,465	799,659	1,044,213	1,036,763	29.65%	1,271,852	4,570	1,276,422	23.12%
51002:Publishing & Printing	-	-	-	104	0.00%	120	-	120	15.38%
51003:Marketing & Promotional	-	-	-	445	0.00%	450	-	450	1.12%
51004:Contractual Services	30,831	1,426	28,800	31,498	2109.53%	27,980	35,000	62,980	99.95%
51005:Professional Services	-	-	-	-	0.00%	-	-	-	0.00%
51006:Subscriptions	13,058	11,229	13,794	15,965	42.17%	15,965	-	15,965	0.00%
51007:Contracts & Leases	70	1,447	77,400	45,072	3014.26%	75,600	-	75,600	67.73%
51008:Utilities	102,943	129,920	160,225	185,000	42.39%	160,225	-	160,225	-13.39%
51009:Telephone	33,901	31,192	34,551	29,000	-7.03%	32,951	-	32,951	13.62%
51340:Employee Recognition	-	-	-	1,000	0.00%	2,000	-	2,000	100.00%
51341:Wellness Program Expenses	-	2,240	2,380	2,380	6.25%	3,872	-	3,872	62.69%
52501:Office Supplies	17,406	9,169	19,467	8,515	-7.13%	10,500	-	10,500	23.31%
52502:Educational Supplies	-	(1,607)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	22,147	13,584	16,782	24,013	76.78%	36,855	-	36,855	53.48%
52507:Janitorial Supplies	222	209	-	2,000	858.91%	2,000	-	2,000	0.00%
52509:Maintenance Expense	-	451	-	-	-100.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	-	-	-	250	0.00%	250	-	250	0.00%
53002:Postage & Freight	4,555	1,209	6,500	2,500	106.77%	6,250	-	6,250	150.00%
53003:Food	3,465	3,142	6,833	4,200	33.69%	6,700	-	6,700	59.52%
53010:Uniform Expense	3,680	2,341	8,000	6,000	156.35%	8,000	-	8,000	33.33%
53014:Recruitment Expense	-	-	-	16	0.00%	-	-	-	-100.00%
53016:Travel Expense	26,831	17,948	17,122	7,700	-57.10%	14,700	-	14,700	90.91%
53017:Training Expense	-	150	10,000	7,000	4566.67%	10,000	3,000	13,000	85.71%
OPERATIONS TOTAL	918,574	1,023,708	1,446,067	1,409,421	37.68%	1,686,270	42,570	1,728,840	22.66%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	16,270	25,149	24,720	51.94%	37,220	-	37,220	50.57%
OPERATING CAPITAL TOTAL	-	16,270	25,149	24,720	51.94%	37,220	-	37,220	50.57%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0402 Fire Support Services/Administration Total	2,892,457	3,208,224	4,348,592	3,795,965	18.32%	4,334,353	304,034	4,638,387	22.19%

General Fund: CC0422 Fire Emergency Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	8,133,838	8,556,090	10,511,849	10,456,203	22.21%	10,656,884	89,142	10,746,027	2.77%
50200:Payroll Tax Expense	595,805	645,975	700,412	757,008	17.19%	951,552	6,728	958,279	26.59%
50201:Worker's Compensation	28,935	70,607	68,143	85,784	21.50%	100,477	98	100,575	17.24%
50202:TWC Expense	1,769	17,903	16,524	16,586	-7.36%	10,182	90	10,272	-38.07%
50300:Benefits	1,074,826	1,125,911	1,230,558	1,089,042	-3.27%	1,231,130	10,529	1,241,658	14.01%
50301:TMRS Expense	1,008,533	1,072,461	966,500	1,214,244	13.22%	1,323,154	10,993	1,334,147	9.87%
50900:Fringe Benefit Estimates	-	-	-	-	0.00%	-	-	-	0.00%
PERSONNEL TOTAL	10,843,708	11,488,948	13,493,986	13,618,867	18.54%	14,273,378	117,580	14,390,958	5.67%
OPERATIONS									
51001:Administrative Expense	929,819	937,758	1,001,547	1,001,547	6.80%	1,086,230	4,360	1,090,590	8.89%
51003:Marketing & Promotional	-	-	-	-	0.00%	-	-	-	0.00%
51004:Contractual Services	128,897	170,127	374,000	204,968	20.48%	278,700	70,000	348,700	70.12%
51006:Subscriptions	44,305	35,432	43,800	85,000	139.90%	43,800	-	43,800	-48.47%
51007:Contracts & Leases	-	2,449	-	3,410	39.23%	-	-	-	-100.00%
51009:Telephone	2,960	1,320	3,000	3,000	127.27%	3,000	-	3,000	0.00%
51341:Wellness Program Expenses	-	13,750	10,000	10,169	-26.04%	10,000	-	10,000	-1.66%
52501:Office Supplies	2,140	3,451	5,000	6,500	88.35%	8,000	-	8,000	23.08%
52502:Educational Supplies	5,298	8,044	8,400	8,400	4.43%	8,400	-	8,400	0.00%
52506:Operational Supplies	140,385	541,764	496,158	520,355	-3.95%	548,765	-	548,765	5.46%
52507:Janitorial Supplies	35,638	22,894	-	16,500	-27.93%	22,000	-	22,000	33.33%
52509:Maintenance Expense	25,291	40,840	70,000	93,024	127.78%	115,800	35,000	150,800	62.11%
53002:Postage & Freight	1,010	271	1,000	1,000	268.84%	1,000	-	1,000	0.00%
53003:Food	1,184	1,230	6,500	6,750	448.97%	11,500	-	11,500	70.37%
53004:Insurance Expense	-	1,091	-	232	-78.70%	-	-	-	-100.00%
53010:Uniform Expense	279,809	112,858	170,000	170,000	50.63%	135,000	7,600	142,600	-16.12%
53014:Recruitment Expense	-	62	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	205,142	82,477	132,787	51,300	-37.80%	108,000	-	108,000	110.53%
53018:One Time Expenses	124,372	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	790	57,213	80,500	10089.87%	82,000	1,000	83,000	3.11%
OPERATIONS TOTAL	1,926,249	1,976,606	2,379,405	2,262,655	14.47%	2,462,195	117,960	2,580,155	14.03%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	77,498	90,919	80,000	80,000	-12.01%	80,000	3,000	83,000	3.75%
OPERATING CAPITAL TOTAL	77,498	90,919	80,000	80,000	-12.01%	80,000	3,000	83,000	3.75%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0422 Fire Emergency Services Total	12,847,455	13,556,473	15,953,391	15,961,522	17.74%	16,815,573	238,540	17,054,113	6.85%

General Fund: CC0448 EMS

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,222,256	1,129,032	1,368,375	1,668,286	47.76%	1,902,797	-	1,902,797	14.06%
50200:Payroll Tax Expense	93,693	85,009	70,381	117,514	38.24%	173,274	-	173,274	47.45%
50201:Worker's Compensation	2,822	8,802	7,519	13,730	55.99%	17,073	-	17,073	24.35%
50202:TWC Expense	153	2,844	2,448	2,711	-4.68%	2,113	-	2,113	-22.03%
50300:Benefits	227,375	251,465	187,293	238,276	-5.25%	288,307	-	288,307	21.00%
50301:TMRS Expense	152,315	141,253	113,026	194,182	37.47%	238,667	-	238,667	22.91%
PERSONNEL TOTAL	1,698,614	1,618,405	1,749,042	2,234,698	38.08%	2,622,233	-	2,622,233	17.34%
OPERATIONS									
51001:Administrative Expense	85,777	90,110	83,214	83,214	-7.65%	97,398	-	97,398	17.05%
51004:Contractual Services	63,384	63,307	105,200	81,200	28.26%	102,200	-	102,200	25.86%
51005:Professional Services	-	189,028	174,000	165,000	-12.71%	200,000	-	200,000	21.21%
51006:Subscriptions	1,278	1,575	2,000	2,644	67.87%	2,000	-	2,000	-24.36%
51007:Contracts & Leases	173,793	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	2,251	2,596	5,035	5,035	93.98%	5,035	-	5,035	0.00%
51341:Wellness Program Expenses	-	13,750	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	3,998	2,191	4,000	3,000	36.91%	3,000	-	3,000	0.00%
52502:Educational Supplies	-	(187)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	225,172	271,692	316,800	360,000	32.50%	372,100	-	372,100	3.36%
52509:Maintenance Expense	-	9,324	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	1,458	21	1,500	2,700	12905.78%	2,500	-	2,500	-7.41%
53004:Insurance Expense	-	1,651	-	2,700	63.54%	3,000	-	3,000	11.11%
53010:Uniform Expense	53,396	20,659	60,300	60,300	191.88%	25,000	-	25,000	-58.54%
53016:Travel Expense	64,852	29,145	14,500	2,173	-92.54%	14,500	-	14,500	567.28%
53017:Training Expense	-	(4,461)	7,200	3,200	-171.73%	7,200	-	7,200	125.00%
OPERATIONS TOTAL	675,360	690,402	773,749	771,166	11.70%	833,933	-	833,933	8.14%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	5,940	57,750	57,750	872.25%	57,750	100,226	157,976	173.55%
60005:Capital Outlay - Vehicles	-	-	-	-	0.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	5,940	57,750	57,750	872.25%	57,750	100,226	157,976	173.55%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0448 EMS Total	2,373,973	2,314,746	2,580,541	3,063,614	32.35%	3,513,916	100,226	3,614,142	17.97%

General Fund: CC0533 Environmental Services

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
51001:Administrative Expense	9,149	2,250	-	-	-100.00%	-	-	-	0.00%
51003:Marketing & Promotional	1,804	2,138	9,000	9,000	320.95%	9,000	-	9,000	0.00%
51004:Contractual Services	7,802,011	8,428,221	9,532,514	9,508,515	12.82%	9,593,514	-	9,593,514	0.89%
51006:Subscriptions	373	-	500	500	0.00%	500	-	500	0.00%
51007:Contracts & Leases	-	10,085	12,000	38,000	276.79%	30,000	-	30,000	-21.05%
51008:Utilities	4,152	4,675	5,645	5,645	20.76%	-	-	-	-100.00%
51009:Telephone	59	23	200	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	359	3,356	3,165	3,615	7.72%	1,000	-	1,000	-72.34%
52502:Educational Supplies	1,501	957	5,000	5,000	422.52%	5,000	-	5,000	0.00%
52506:Operational Supplies	-	689	500	1,174	70.55%	550	-	550	-53.17%
52509:Maintenance Expense	21,582	8,144	17,000	17,000	108.73%	17,000	-	17,000	0.00%
52510:Bad Debt Expense	-	-	50,000	50,000	0.00%	50,000	-	50,000	0.00%
53001:Public Notices & Recording Fees	766	1,001	-	1,000	-0.13%	200	-	200	-80.00%
53002:Postage & Freight	-	31	-	-	-100.00%	500	-	500	0.00%
53003:Food	389	392	500	-	-100.00%	-	-	-	0.00%
53012:Franchise Fee Expense	-	(11,485)	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	1,898	203	-	-	-100.00%	-	-	-	0.00%
53018:One Time Expenses	7,105	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	1,900	1,900	0.00%	500	-	500	-73.68%
OPERATIONS TOTAL	7,851,148	8,450,680	9,637,924	9,641,349	14.09%	9,707,764	-	9,707,764	0.69%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	25,000	25,000	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	-	25,000	25,000	0.00%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0533 Environmental Services Total	7,851,148	8,450,680	9,662,924	9,666,349	14.39%	9,707,764	-	9,707,764	0.43%

General Fund: CC0536 Inspection Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	787,387	789,078	1,008,675	942,502	19.44%	1,140,159	-	1,140,159	20.97%
50200:Payroll Tax Expense	56,802	59,168	66,597	65,320	10.40%	87,387	-	87,387	33.78%
50201:Worker's Compensation	676	1,350	1,837	1,658	22.86%	2,313	-	2,313	39.50%
50202:TWC Expense	281	3,028	2,453	2,249	-25.72%	1,731	-	1,731	-23.03%
50300:Benefits	172,525	174,822	180,051	160,655	-8.10%	194,652	-	194,652	21.16%
50301:TMRS Expense	97,904	99,746	107,079	108,490	8.77%	143,746	-	143,746	32.50%
PERSONNEL TOTAL	1,115,575	1,127,191	1,366,692	1,280,873	13.63%	1,569,989	-	1,569,989	22.57%
OPERATIONS									
51001:Administrative Expense	74,235	73,617	92,831	92,831	26.10%	103,086	-	103,086	11.05%
51002:Publishing & Printing	-	-	1,000	-	0.00%	-	-	-	0.00%
51004:Contractual Services	-	24,064	1,310	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	2,012	2,150	5,000	700	-67.44%	4,885	-	4,885	597.86%
51008:Utilities	-	-	5,175	5,175	0.00%	5,175	-	5,175	0.00%
51009:Telephone	6,819	8,291	6,625	3,330	-59.84%	3,330	-	3,330	0.00%
52501:Office Supplies	4,877	5,971	3,940	6,250	4.66%	6,250	-	6,250	0.00%
52502:Educational Supplies	-	-	-	-	0.00%	-	-	-	0.00%
52506:Operational Supplies	1,065	9,478	21,260	21,404	125.83%	21,460	-	21,460	0.26%
52507:Janitorial Supplies	-	-	-	-	0.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	-	46	200	50	9.58%	200	-	200	300.00%
53002:Postage & Freight	24	12	150	10	-13.27%	10	-	10	0.00%
53003:Food	361	515	700	700	36.04%	700	-	700	0.00%
53010:Uniform Expense	1,328	1,352	2,900	2,950	118.15%	4,250	-	4,250	44.07%
53016:Travel Expense	31,530	14,170	20,130	5,000	-64.71%	20,130	-	20,130	302.60%
53017:Training Expense	-	1,273	20,000	20,000	1471.09%	22,000	-	22,000	10.00%
OPERATIONS TOTAL	122,251	140,938	181,221	158,400	12.39%	191,476	-	191,476	20.88%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0536 Inspection Services Total	1,237,826	1,268,129	1,547,913	1,439,273	13.50%	1,761,464	-	1,761,464	22.39%

General Fund: CC0602 Administrative Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,065,047	1,076,743	1,078,557	1,106,484	2.76%	1,184,523	125,000	1,309,523	18.35%
50200:Payroll Tax Expense	66,114	65,921	66,833	69,198	4.97%	67,919	14,918	82,837	19.71%
50201:Worker's Compensation	1,020	974	1,182	1,088	11.70%	1,227	218	1,445	32.77%
50202:TWC Expense	118	1,377	1,683	1,305	-5.27%	900	90	990	-24.12%
50300:Benefits	87,415	117,945	92,320	94,013	-20.29%	94,935	11,489	106,424	13.20%
50301:TMRS Expense	129,157	130,703	126,654	122,440	-6.32%	138,091	24,375	162,466	32.69%
PERSONNEL TOTAL	1,348,871	1,393,664	1,367,229	1,394,528	0.06%	1,487,595	176,089	1,663,684	19.30%
OPERATIONS									
51001:Administrative Expense	122,487	104,790	88,443	88,442	-15.60%	102,448	-	102,448	15.84%
51002:Publishing & Printing	-	85	6,500	6,500	7592.43%	6,500	-	6,500	0.00%
51003:Marketing & Promotional	50	4,412	31,100	36,022	716.52%	25,600	-	25,600	-28.93%
51004:Contractual Services	3,321	34,062	241,130	242,577	612.17%	178,130	125,000	303,130	24.96%
51005:Professional Services	-	45,888	15,000	33,346	-27.33%	-	-	-	-100.00%
51006:Subscriptions	20,333	30,454	32,780	29,176	-4.19%	30,530	2,025	32,555	11.58%
51007:Contracts & Leases	30,000	(337)	6,116	5,907	-1855.12%	8,516	-	8,516	44.18%
51009:Telephone	7,079	8,389	7,960	7,960	-5.11%	7,960	-	7,960	0.00%
51340:Employee Recognition	7,069	4,591	7,000	2,030	-55.79%	7,000	-	7,000	244.89%
52501:Office Supplies	13,087	17,024	19,000	16,272	-4.41%	13,650	1,950	15,600	-4.13%
52502:Educational Supplies	-	-	-	195	0.00%	-	-	-	-100.00%
52506:Operational Supplies	-	2,591	950	1,034	-60.09%	1,150	-	1,150	11.21%
52507:Janitorial Supplies	-	-	-	104	0.00%	100	-	100	-3.47%
52509:Maintenance Expense	4,860	4,379	8,000	4,000	-8.66%	8,000	-	8,000	100.02%
53001:Public Notices & Recording Fees	1,315	1,590	2,100	2,601	63.55%	2,600	-	2,600	-0.02%
53002:Postage & Freight	2,759	2,683	2,500	2,650	-1.22%	2,650	-	2,650	-0.01%
53003:Food	10,423	5,161	11,853	10,813	109.53%	10,100	-	10,100	-6.59%
53004:Insurance Expense	-	-	-	(75)	0.00%	-	-	-	-100.00%
53006:Grant Expense	-	-	-	700	0.00%	600	-	600	-14.29%
53015:Other Miscellaneous Expense	1	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	33,385	15,297	15,750	14,500	-5.21%	15,750	2,500	18,250	25.86%
53018:One Time Expenses	2,500	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	3,019	30,525	22,232	636.40%	21,625	2,500	24,125	8.51%
OPERATIONS TOTAL	258,668	284,076	526,707	526,984	85.51%	442,909	133,975	576,884	9.47%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0602 Administrative Services Total	1,607,539	1,677,740	1,893,936	1,921,512	14.53%	1,930,504	310,064	2,240,568	16.60%

General Fund: CC0634 City Council Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	137,800	118,436	139,200	144,168	21.73%	149,323	-	149,323	3.58%
50200:Payroll Tax Expense	10,542	9,336	10,649	11,029	18.14%	11,423	-	11,423	3.58%
50201:Worker's Compensation	39	96	85	203	111.23%	307	-	307	51.51%
50202:TWC Expense	129	1,110	500	659	-40.64%	720	-	720	9.25%
PERSONNEL TOTAL	148,510	128,978	150,434	156,059	21.00%	161,774	-	161,774	3.66%
OPERATIONS									
51001:Administrative Expense	306	1,374	-	-	-100.00%	-	-	-	0.00%
51002:Publishing & Printing	-	-	-	-	0.00%	-	-	-	0.00%
51003:Marketing & Promotional	-	-	-	-	0.00%	-	-	-	0.00%
51004:Contractual Services	-	450	9,500	10,911	2326.82%	9,500	5,000	14,500	32.89%
51006:Subscriptions	15,987	16,900	15,000	17,500	3.55%	17,500	-	17,500	0.00%
51340:Employee Recognition	-	-	-	100	0.00%	300	-	300	200.00%
52501:Office Supplies	60	-	2,500	100	0.00%	2,500	-	2,500	2400.00%
52506:Operational Supplies	-	60	-	-	-100.00%	-	-	-	0.00%
52507:Janitorial Supplies	-	-	-	14	0.00%	-	-	-	-100.00%
53003:Food	-	52	1,500	1,307	2414.40%	500	-	500	-61.76%
53016:Travel Expense	3,206	1,226	4,200	3,500	185.52%	4,200	-	4,200	20.00%
53017:Training Expense	-	220	2,600	1,500	581.82%	3,000	-	3,000	100.00%
OPERATIONS TOTAL	19,559	20,282	35,300	34,932	72.24%	37,500	5,000	42,500	21.66%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0634 City Council Services Total	168,069	149,260	185,734	190,992	27.96%	199,274	5,000	204,274	6.95%

General Fund: CC0635 City Secretary Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	369,967	357,912	386,679	384,333	7.38%	406,689	25,724	432,413	12.51%
50200:Payroll Tax Expense	26,394	26,655	28,420	26,846	0.72%	31,181	1,968	33,149	23.48%
50201:Worker's Compensation	147	302	398	378	25.24%	449	29	478	26.34%
50202:TWC Expense	63	1,094	918	869	-20.53%	540	90	630	-27.54%
50300:Benefits	55,904	64,183	64,108	58,308	-9.15%	62,315	8,080	70,395	20.73%
50301:TMRS Expense	45,632	45,243	43,847	47,298	4.54%	50,706	3,216	53,922	14.00%
PERSONNEL TOTAL	498,106	495,389	524,370	518,033	4.57%	551,880	39,107	590,987	14.08%
OPERATIONS									
51001:Administrative Expense	62,674	74,887	217,822	217,822	190.87%	260,317	-	260,317	19.51%
51002:Publishing & Printing	-	20	-	177	785.50%	200	-	200	12.93%
51003:Marketing & Promotional	-	6	-	145	2413.00%	-	-	-	-100.00%
51004:Contractual Services	27,333	39,390	108,200	95,900	143.46%	53,000	-	53,000	-44.73%
51006:Subscriptions	1,402	28,822	6,000	6,000	-79.18%	57,000	-	57,000	850.00%
51007:Contracts & Leases	24,888	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	4,785	5,709	8,630	8,630	51.17%	8,630	-	8,630	0.00%
51009:Telephone	2,190	1,630	1,000	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	5,434	3,871	6,500	5,525	42.73%	8,425	-	8,425	52.48%
52502:Educational Supplies	-	28	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	-	-	-	50	0.00%	50	-	50	0.00%
52507:Janitorial Supplies	-	137	50	500	265.65%	500	-	500	-0.02%
53001:Public Notices & Recording Fees	4,538	6,432	6,200	6,223	-3.25%	8,000	-	8,000	28.55%
53002:Postage & Freight	-	-	-	-	0.00%	-	-	-	0.00%
53003:Food	11,178	6,371	10,500	10,500	64.80%	15,500	-	15,500	47.62%
53004:Insurance Expense	-	-	-	(27)	0.00%	-	-	-	-100.00%
53007:Election Expense	69,474	47,008	110,000	110,000	134.00%	110,000	-	110,000	0.00%
53014:Recruitment Expense	-	10	-	-	-100.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	-	-	-	100	0.00%	-	-	-	-100.00%
53016:Travel Expense	9,100	4,396	8,000	8,000	82.00%	10,000	-	10,000	25.01%
53018:One Time Expenses	63,716	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	450	2,500	1,000	122.22%	5,000	1,000	6,000	500.00%
OPERATIONS TOTAL	286,713	219,167	485,402	470,545	114.70%	536,622	1,000	537,622	14.26%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0635 City Secretary Services Total	784,820	714,556	1,009,772	988,578	38.35%	1,088,503	40,107	1,128,609	14.16%

General Fund: CC0638 General Government Contracts

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	(1,250,000)	(300,000)	0.00%	(1,500,000)	500,000	(1,000,000)	233.33%
50200:Payroll Tax Expense	-	29	-	-	-100.00%	-	-	-	0.00%
50202:TWC Expense	-	0	-	-	-100.00%	-	-	-	0.00%
PERSONNEL TOTAL	-	30	(1,250,000)	(300,000)	-1008164.52%	(1,500,000)	500,000	(1,000,000)	233.33%
OPERATIONS									
51001:Administrative Expense	3,405,726	3,421,435	4,139,168	4,139,168	20.98%	5,357,840	-	5,357,840	29.44%
51003:Marketing & Promotional	-	-	-	500	0.00%	-	-	-	-100.00%
51004:Contractual Services	-	25,000	646,948	647,998	2491.99%	662,244	-	662,244	2.20%
51007:Contracts & Leases	53,395	53,195	54,190	54,190	1.87%	35,732	-	35,732	-34.06%
51008:Utilities	47,376	108,674	218,289	60,000	-44.79%	218,289	-	218,289	263.82%
51340:Employee Recognition	-	-	-	1,500	0.00%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	150,000	-	-	-	0.00%	-	-	-	0.00%
53009:Strategic Partnership	557,828	566,159	-	-	-100.00%	-	-	-	0.00%
53011:Economic Development Agreements	24,976	20,958	966,213	926,213	4319.48%	-	-	-	-100.00%
53018:One Time Expenses	133,413	7,189	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	4,372,715	4,202,610	6,024,808	5,829,569	38.71%	6,274,105	-	6,274,105	7.63%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	-	-	0.00%	-	300,000	300,000	0.00%
OPERATING CAPITAL TOTAL	-	-	-	-	0.00%	-	300,000	300,000	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0638 General Government Contracts Total	4,372,715	4,202,640	4,774,808	5,529,569	31.57%	4,774,105	800,000	5,574,105	0.81%

General Fund: CC0655 Communications/Public Engagement

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021				% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	
PERSONNEL									
50100:Salaries	224,909	274,993	426,353	419,629	52.60%	450,295	58,677	508,972	21.29%
50200:Payroll Tax Expense	17,228	21,715	31,394	31,984	47.29%	34,515	4,489	39,003	21.95%
50201:Worker's Compensation	110	237	458	423	78.76%	500	65	566	33.57%
50202:TWC Expense	27	495	765	869	75.53%	450	90	540	-37.82%
50300:Benefits	16,868	26,520	24,584	40,405	52.36%	44,714	10,529	55,243	36.72%
50301:TMRS Expense	28,387	34,948	50,415	52,261	49.54%	56,822	7,335	64,156	22.76%
PERSONNEL TOTAL	287,528	358,907	533,969	545,571	52.01%	587,296	81,184	668,480	22.53%
OPERATIONS									
51001:Administrative Expense	19,923	23,369	31,035	31,035	32.80%	35,329	-	35,329	13.84%
51002:Publishing & Printing	28,720	30,707	21,000	31,800	3.56%	37,500	-	37,500	17.92%
51003:Marketing & Promotional	44,344	62,861	169,090	131,415	109.05%	91,520	-	91,520	-30.36%
51004:Contractual Services	-	397	40,000	44,000	10984.52%	74,400	80,000	154,400	250.91%
51006:Subscriptions	3,761	2,527	21,890	21,000	730.88%	49,560	-	49,560	136.00%
51008:Utilities	-	-	-	1,400	0.00%	2,000	-	2,000	42.86%
51009:Telephone	2,273	6,501	3,850	1,100	-83.08%	2,400	-	2,400	118.18%
51340:Employee Recognition	-	-	-	700	0.00%	1,000	-	1,000	42.86%
52501:Office Supplies	397	649	1,320	500	-22.92%	3,020	-	3,020	504.00%
52506:Operational Supplies	-	-	250	300	0.00%	1,000	-	1,000	233.33%
53002:Postage & Freight	-	175	-	11	-93.70%	-	-	-	-100.00%
53003:Food	103	947	7,200	1,350	42.49%	7,200	-	7,200	433.33%
53004:Insurance Expense	-	-	-	(31)	0.00%	-	-	-	-100.00%
53016:Travel Expense	7,765	3,302	7,500	7,500	127.17%	7,500	-	7,500	0.00%
53018:One Time Expenses	14,939	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	7,500	7,500	0.00%	7,500	1,000	8,500	13.33%
OPERATIONS TOTAL	122,225	131,435	310,635	279,580	112.71%	319,929	81,000	400,929	43.40%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0655 Communications/Public Engagement Total	409,753	490,342	844,604	825,151	68.28%	907,225	162,184	1,069,410	29.60%

General Fund: CC0702 Police Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	406,955	428,187	491,685	494,937	15.59%	508,463	-	508,463	2.73%
50200:Payroll Tax Expense	29,354	31,679	33,456	34,789	9.82%	36,493	-	36,493	4.90%
50201:Worker's Compensation	1,498	2,531	3,383	3,021	19.38%	3,768	-	3,768	24.70%
50202:TWC Expense	131	651	765	725	11.36%	450	-	450	-37.89%
50300:Benefits	48,941	44,855	66,805	59,013	31.57%	70,338	-	70,338	19.19%
50301:TMRS Expense	51,534	54,320	56,191	59,958	10.38%	63,152	-	63,152	5.33%
PERSONNEL TOTAL	538,413	562,222	652,285	652,443	16.05%	682,663	-	682,663	4.63%
OPERATIONS									
51001:Administrative Expense	1,317,338	1,264,155	1,168,017	1,168,017	-7.60%	1,369,967	-	1,369,967	17.29%
51004:Contractual Services	-	281	-	-	-100.00%	-	-	-	0.00%
51007:Contracts & Leases	510	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	234,179	307,294	432,921	432,921	40.88%	432,921	-	432,921	0.00%
51009:Telephone	106,067	95,373	118,842	119,036	24.81%	118,842	-	118,842	-0.16%
52506:Operational Supplies	-	70,360	190,283	190,000	170.04%	190,000	-	190,000	0.00%
52507:Janitorial Supplies	-	-	-	-	0.00%	-	-	-	0.00%
53002:Postage & Freight	4,456	3,795	5,500	3,500	-7.78%	5,500	-	5,500	57.14%
53003:Food	150	-	-	-	0.00%	-	-	-	0.00%
53010:Uniform Expense	-	218	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	190,020	83,899	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	229	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	1,852,719	1,825,603	1,915,563	1,913,474	4.81%	2,117,230	-	2,117,230	10.65%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0702 Police Administration Total	2,391,132	2,387,825	2,567,848	2,565,917	7.46%	2,799,894	-	2,799,894	9.12%

General Fund: CC0742 Police Operations

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	8,161,131	8,447,736	9,471,628	9,155,407	8.38%	10,128,679	141,740	10,270,419	12.18%
50200:Payroll Tax Expense	609,685	642,878	685,280	683,136	6.26%	814,685	10,639	825,324	20.81%
50201:Worker's Compensation	36,832	58,974	74,967	71,593	21.40%	85,741	155	85,896	19.98%
50202:TWC Expense	1,153	18,945	17,901	16,982	-10.36%	10,873	270	11,143	-34.38%
50300:Benefits	1,207,800	1,269,429	973,566	1,170,046	-7.83%	1,318,115	31,586	1,349,702	15.35%
50301:TMRS Expense	1,025,406	1,064,001	1,085,555	1,127,253	5.94%	1,250,067	17,384	1,267,451	12.44%
PERSONNEL TOTAL	11,042,008	11,501,963	12,308,896	12,224,416	6.28%	13,608,160	201,774	13,809,934	12.97%
OPERATIONS									
51001:Administrative Expense	834,703	881,360	1,369,068	1,368,975	55.33%	1,572,812	6,415	1,579,227	15.36%
51003:Marketing & Promotional	8,799	5,313	8,084	4,300	-19.06%	8,084	-	8,084	88.00%
51004:Contractual Services	10,908	75,249	199,217	153,600	104.12%	215,042	-	215,042	40.00%
51006:Subscriptions	10,327	17,670	4,346	11,846	-32.96%	4,346	-	4,346	-63.31%
51007:Contracts & Leases	129,128	14,512	-	1,250	-91.39%	-	-	-	-100.00%
51009:Telephone	95	5,203	-	-	-100.00%	-	-	-	0.00%
51340:Employee Recognition	10,627	11,306	8,693	15,000	32.67%	8,693	-	8,693	-42.05%
52501:Office Supplies	22,029	12,323	16,082	16,082	30.50%	19,154	600	19,754	22.83%
52502:Educational Supplies	3,719	4,374	2,608	2,608	-40.38%	3,000	-	3,000	15.03%
52506:Operational Supplies	69,570	72,775	373,393	376,582	417.46%	85,273	255,830	341,103	-9.42%
52507:Janitorial Supplies	-	-	-	710	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	3,882	3,903	5,000	4,050	3.78%	5,000	-	5,000	23.46%
53002:Postage & Freight	152	298	-	25	-91.61%	-	-	-	-100.00%
53003:Food	17,000	15,599	20,391	11,800	-24.35%	22,000	-	22,000	86.44%
53010:Uniform Expense	108,474	147,170	182,568	178,722	21.44%	164,556	19,242	183,798	2.84%
53014:Recruitment Expense	174	171	1,500	50	-70.84%	1,500	72,800	74,300	148500.00%
53015:Other Miscellaneous Expense	-	(75)	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	85,270	76,415	45,894	12,650	-83.45%	41,422	-	41,422	227.45%
53018:One Time Expenses	-	(1)	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	5,366	46,261	49,000	813.19%	50,000	2,000	52,000	6.12%
OPERATIONS TOTAL	1,314,855	1,348,930	2,283,105	2,207,250	63.63%	2,200,882	356,887	2,557,769	15.88%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	40,468	96,895	77,104	77,104	-20.43%	88,697	560,296	648,993	741.71%
OPERATING CAPITAL TOTAL	40,468	96,895	77,104	77,104	-20.43%	88,697	560,296	648,993	741.71%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0742 Police Operations Total	12,397,331	12,947,788	14,669,105	14,508,770	12.06%	15,897,739	1,118,957	17,016,696	17.29%

General Fund: CC0744 Animal Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	445,139	458,882	580,554	525,868	14.60%	639,697	-	639,697	21.65%
50200:Payroll Tax Expense	33,339	35,156	37,688	38,879	10.59%	50,097	-	50,097	28.86%
50201:Worker's Compensation	2,943	4,748	5,973	6,301	32.70%	8,645	-	8,645	37.21%
50202:TWC Expense	302	2,378	1,989	1,511	-36.47%	1,350	-	1,350	-10.65%
50300:Benefits	82,734	89,237	84,085	76,550	-14.22%	103,698	-	103,698	35.46%
50301:TMRS Expense	51,339	52,832	55,609	57,990	9.76%	74,652	-	74,652	28.73%
PERSONNEL TOTAL	615,796	643,233	765,898	707,099	9.93%	878,140	-	878,140	24.19%
OPERATIONS									
51001:Administrative Expense	134,509	140,671	168,186	168,186	19.56%	201,225	-	201,225	19.64%
51002:Publishing & Printing	2,066	383	1,250	1,250	226.58%	1,250	-	1,250	0.00%
51004:Contractual Services	2,015	18,061	10,496	21,035	16.47%	16,000	-	16,000	-23.94%
51006:Subscriptions	1,113	1,129	-	1,763	56.10%	1,850	-	1,850	4.93%
51007:Contracts & Leases	20,499	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	22,389	23,239	55,690	45,000	93.64%	50,000	-	50,000	11.11%
51009:Telephone	1,513	2,013	2,552	2,000	-0.63%	2,000	-	2,000	0.00%
51340:Employee Recognition	-	1,150	250	250	-78.27%	250	-	250	0.00%
52501:Office Supplies	1,344	1,772	1,320	1,300	-26.64%	1,350	-	1,350	3.85%
52502:Educational Supplies	126	451	350	200	-55.63%	250	-	250	25.00%
52506:Operational Supplies	41,597	40,997	82,510	81,690	99.26%	51,773	-	51,773	-36.62%
52507:Janitorial Supplies	2,239	1,346	1,100	1,050	-21.97%	1,000	-	1,000	-4.76%
52509:Maintenance Expense	3,034	2,771	-	-	-100.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	-	-	-	71	0.00%	135	-	135	90.14%
53002:Postage & Freight	1,696	1,760	1,250	2,025	15.08%	1,800	-	1,800	-11.11%
53003:Food	636	628	1,100	900	43.24%	1,000	-	1,000	11.11%
53004:Insurance Expense	-	-	-	(30)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	4,546	1,613	3,500	5,000	209.99%	4,000	-	4,000	-20.00%
53015:Other Miscellaneous Expense	100	(335)	1,250	1,250	-473.13%	1,250	-	1,250	0.00%
53016:Travel Expense	16,679	5,517	4,950	1,600	-71.00%	7,500	-	7,500	368.75%
53017:Training Expense	-	600	5,050	5,050	741.67%	5,500	-	5,500	8.91%
OPERATIONS TOTAL	256,101	243,767	340,804	339,590	39.31%	348,133	-	348,133	2.52%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0744 Animal Services Total	871,897	887,000	1,106,702	1,046,689	18.00%	1,226,273	-	1,226,273	17.16%

General Fund: CC0745 Code Compliance

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	225,679	222,575	339,906	292,889	31.59%	334,568	9,500	344,068	17.47%
50200:Payroll Tax Expense	16,311	16,405	23,766	21,579	31.54%	25,599	927	26,526	22.93%
50201:Worker's Compensation	210	418	763	677	62.01%	830	-	830	22.66%
50202:TWC Expense	38	1,147	918	918	-19.95%	540	-	540	-41.18%
50300:Benefits	44,190	58,391	60,472	64,466	10.40%	73,130	-	73,130	13.44%
50301:TMRS Expense	28,186	28,464	38,268	36,481	28.16%	42,124	1,188	43,312	18.73%
PERSONNEL TOTAL	314,613	327,400	464,093	417,009	27.37%	476,791	11,615	488,406	17.12%
OPERATIONS									
51001:Administrative Expense	49,064	51,215	51,002	51,452	0.46%	51,454	-	51,454	0.00%
51002:Publishing & Printing	-	120	2,100	1,500	1150.00%	1,200	-	1,200	-20.00%
51004:Contractual Services	-	-	-	6,800	0.00%	9,744	-	9,744	43.29%
51006:Subscriptions	1,055	1,079	1,040	1,240	14.93%	1,820	-	1,820	46.77%
51007:Contracts & Leases	9,716	9,771	19,350	16,150	65.29%	17,200	-	17,200	6.50%
51009:Telephone	3,133	2,513	3,920	4,572	81.90%	4,572	-	4,572	0.00%
52501:Office Supplies	1,730	1,124	1,900	2,400	113.44%	2,400	-	2,400	0.00%
52503:Books and Periodicals	-	193	-	300	55.63%	300	-	300	0.00%
52506:Operational Supplies	337	3,534	4,800	3,682	4.19%	5,100	-	5,100	38.51%
52509:Maintenance Expense	-	-	200	148	0.00%	100	-	100	-32.43%
53001:Public Notices & Recording Fees	-	530	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	3,203	3,260	3,885	3,885	19.16%	3,885	-	3,885	0.00%
53003:Food	-	102	200	200	96.06%	300	-	300	50.00%
53004:Insurance Expense	-	-	-	(16)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,454	453	3,100	4,600	914.49%	3,100	-	3,100	-32.61%
53015:Other Miscellaneous Expense	-	13	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	7,047	2,974	1,900	1,400	-52.92%	2,100	-	2,100	50.00%
53017:Training Expense	-	1,000	5,250	5,568	456.80%	5,568	-	5,568	0.00%
OPERATIONS TOTAL	76,740	77,882	98,647	103,881	33.38%	108,843	-	108,843	4.78%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	651	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	651	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0745 Code Compliance Total	391,353	405,933	562,740	520,890	28.32%	585,634	11,615	597,249	14.66%

General Fund: CC0802 Public Works

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	351,273	292,852	465,705	370,495	26.51%	497,664	-	497,664	34.32%
50200:Payroll Tax Expense	26,258	22,985	34,449	28,278	23.03%	38,175	-	38,175	35.00%
50201:Worker's Compensation	1,530	882	665	517	-41.42%	768	-	768	48.61%
50202:TWC Expense	237	725	918	725	-0.01%	540	-	540	-25.56%
50300:Benefits	46,019	52,489	51,663	36,887	-29.72%	49,746	-	49,746	34.86%
50301:TMRS Expense	40,843	37,176	55,431	46,326	24.61%	62,851	-	62,851	35.67%
PERSONNEL TOTAL	466,160	407,110	608,830	483,229	18.70%	649,744	-	649,744	34.46%
OPERATIONS									
51001:Administrative Expense	60,371	105,940	125,786	125,786	18.73%	163,564	-	163,564	30.03%
51002:Publishing & Printing	593	-	500	500	0.00%	500	-	500	0.00%
51004:Contractual Services	512,558	173,716	32,000	53,996	-68.92%	32,500	-	32,500	-39.81%
51005:Professional Services	-	143,934	50,000	53,549	-62.80%	100,000	-	100,000	86.74%
51006:Subscriptions	809	-	1,145	1,500	0.00%	500	-	500	-66.67%
51007:Contracts & Leases	14,091	40,756	243,108	248,770	510.39%	93,650	505,000	598,650	140.64%
51008:Utilities	-	3,542	8,766	8,766	147.51%	8,766	-	8,766	0.00%
51009:Telephone	2,104	1,254	1,941	1,941	54.72%	1,941	-	1,941	0.00%
52501:Office Supplies	7,070	3,624	6,000	6,000	65.58%	5,500	-	5,500	-8.33%
52506:Operational Supplies	-	16	570	10,094	64732.56%	-	-	-	-100.00%
52509:Maintenance Expense	-	817	-	10,930	1237.88%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	90	-	250	99	0.00%	250	-	250	153.68%
53002:Postage & Freight	13	-	-	2	0.00%	-	-	-	-100.00%
53003:Food	1,181	1,331	1,187	1,006	-24.40%	1,500	-	1,500	49.06%
53004:Insurance Expense	-	-	-	(23)	0.00%	-	-	-	-100.00%
53005:Interlocal Agreement Expense	-	127,661	619,369	619,369	385.17%	400,000	-	400,000	-35.42%
53010:Uniform Expense	411	178	1,200	1,200	576.01%	1,200	-	1,200	-0.04%
53016:Travel Expense	15,035	5,124	3,262	5,965	16.41%	10,000	-	10,000	67.65%
53018:One Time Expenses	55,565	10,000	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	-	2,000	-	0.00%	-	-	-	0.00%
OPERATIONS TOTAL	669,889	617,893	1,097,084	1,149,450	86.03%	819,871	505,000	1,324,871	15.26%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	294	-	120	-59.14%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	294	-	120	-59.14%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0802 Public Works Total	1,136,049	1,025,296	1,705,914	1,632,799	59.25%	1,469,615	505,000	1,974,615	20.93%

General Fund: CC0846 Streets

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	882,130	712,929	1,004,161	953,043	33.68%	1,045,263	137,750	1,183,013	24.13%
50200:Payroll Tax Expense	65,015	53,958	62,352	67,372	24.86%	83,744	10,538	94,282	39.94%
50201:Worker's Compensation	12,618	12,628	21,081	17,883	41.62%	22,370	84	22,454	25.56%
50202:TWC Expense	162	3,179	2,601	2,538	-20.15%	1,800	90	1,890	-25.54%
50300:Benefits	201,674	196,363	193,876	197,890	0.78%	237,627	8,800	246,428	24.53%
50301:TMRS Expense	111,407	91,597	100,231	112,236	22.53%	132,232	17,132	149,363	33.08%
PERSONNEL TOTAL	1,273,006	1,070,653	1,384,302	1,350,963	26.18%	1,523,035	174,394	1,697,430	25.65%
OPERATIONS									
51001:Administrative Expense	306,913	256,534	321,132	321,132	25.18%	332,832	5,730	338,562	5.43%
51003:Marketing & Promotional	-	1,503	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	10,444	12,826	-	3,495	-72.75%	500	500,000	500,500	14219.35%
51005:Professional Services	-	22,671	102,500	102,500	352.12%	-	-	-	-100.00%
51006:Subscriptions	585	312	1,559	1,266	306.41%	3,500	-	3,500	176.36%
51007:Contracts & Leases	60,964	36,858	-	-	-100.00%	106,050	-	106,050	0.00%
51008:Utilities	403,494	402,861	463,468	463,468	15.04%	463,468	-	463,468	0.00%
51009:Telephone	16,205	18,094	6,707	6,000	-66.84%	7,000	-	7,000	16.66%
52501:Office Supplies	1,490	1,422	1,689	2,000	40.64%	2,000	-	2,000	-0.02%
52502:Educational Supplies	222	96	500	500	421.43%	500	-	500	0.00%
52506:Operational Supplies	71,406	172,214	538,976	419,741	143.73%	407,750	-	407,750	-2.86%
52507:Janitorial Supplies	-	80	-	11	-86.30%	-	-	-	-100.00%
52509:Maintenance Expense	599,117	713,953	283,400	385,356	-46.02%	884,794	-	884,794	129.60%
53002:Postage & Freight	-	35	-	-	-100.00%	-	-	-	0.00%
53003:Food	2,766	1,923	3,074	1,000	-48.01%	2,500	-	2,500	150.04%
53004:Insurance Expense	-	-	-	(55)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	15,083	6,895	5,000	6,419	-6.90%	9,500	-	9,500	48.00%
53016:Travel Expense	32,174	9,882	14,102	2,152	-78.22%	13,500	-	13,500	527.19%
53018:One Time Expenses	202,185	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	10,000	4,000	0.00%	10,000	1,000	11,000	175.00%
OPERATIONS TOTAL	1,723,050	1,658,161	1,752,107	1,718,988	3.67%	2,243,894	506,730	2,750,624	60.01%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	378	740	58	-84.66%	-	-	-	-100.00%
60006:Capital Outlay - Streets	153,126	723,708	-	-	-100.00%	-	-	-	0.00%
60009:Capital Outlay - Improvements	158,180	45,935	-	12,486	-72.82%	-	-	-	-100.00%
60010:Capital Outlay	-	224,686	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	311,306	994,708	740	12,544	-98.74%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0846 Streets Total	3,307,362	3,723,522	3,137,149	3,082,495	-17.22%	3,766,930	681,124	4,448,054	44.30%

Levels	Reporting - SLR Name	Proposed - Operations	Proposed - Personnel	Not Proposed - Operations	Not Proposed - Personnel
CC0107 Planning	SLR-1: UDC Diagnostic and Rewrite	500,000	0	0	0
	SLR-3: Subarea Demographic Update	20,000	0	0	0
	SLR-4: Future Land Use Map Update	100,000	0	0	0
	SLR-6: Home Repair	0	0	15,000	0
	SLR-8: New Office Furniture	2,500	0	0	0
	SLR-9: New Lobby Furniture	3,900	0	0	0
	SLR-10: Principal Planner and Engineering Tech	4,000	161,045	0	0
	Subtotal	630,400	161,045	15,000	0
CC0536 Inspection Services	SLR-1: Administrative Assistant	0	0	4,200	63,279
	Subtotal	0	0	4,200	63,279
CC0605 Community Services					
CC0744 Animal Services	SLR-1: Community Engagement Supervisor	0	0	4,000	61,099
	SLR-2: Animal Health Technician	0	0	4,000	42,281
	Subtotal	0	0	8,000	103,380
CC0745 Code Compliance	SLR-2: Code Compliance Field Supervisor Reclass	11,615	0	0	0
	Subtotal	11,615	0	0	0
CC0533 Environmental Services	SLR-1: Environmental Services Program Coordinator	0	0	0	69,447
	SLR-2: Cost of Service Study	0	0	50,000	0
	Subtotal	0	0	50,000	69,447
CC0802 Public Works	SLR-1: Overall Transportation Plan Amendment	400,000	0	0	0
	SLR-2: Williams Drive Access Management Study	105,000	0	0	0
	Subtotal	505,000	0	0	0
CC0846 Streets	SLR-1: Assistant Director of Public Works	6,730	99,411	0	0
	SLR-2: OT and Standby Stipends	74,983	0	0	0
	SLR-3: Pavement Condition Index Assessment	500,000	0	0	0
	Subtotal	581,713	99,411	0	0
CC0316 Municipal Court	SLR-1: Software Upgrade	0	0	50,000	0
	Subtotal	0	0	50,000	0
CC0210 Library	SLR-1: Library Circulation Supervisor	0	0	4,000	58,585
	SLR-2: Library Electronic Materials	63,000	0	0	0
	SLR-3: Restore Funding - Children's Books	15,000	0	0	0
	SLR-4: Library Assistant	0	0	4,000	44,007

	SLR-5: Library Collection Needs - Adult	0	0	25,000	0
	SLR-6: Library Collection Needs - DVD/CD	0	0	11,000	0
	SLR-7: Library Collection Needs - Youth	0	0	3,000	0
	Subtotal	78,000	0	47,000	102,592
CC0218 Arts and Culture	SLR-1: Arts & Culture Coordinator Upgrade to Full-Time	0	40,637	0	0
	SLR-1: Arts and Culture Programming	13,701	0	0	0
	Subtotal	13,701	40,637	0	0
CC0202 Parks Administration					
CC0211 Parks	SLR-1: Parks & Recreation Manager	3,500	83,101	0	0
	SLR-2: Records Specialist	0	0	6,500	48,432
	SLR-4: iPads for Field Staff	10,192	0	0	0
	SLR-5: Sports Field Maintenance Increase for Rentals	15,000	0	0	0
	Subtotal	28,692	83,101	6,500	48,432
CC0215 Garey Park	SLR-2: iPads for Field Maintenance Staff	1,456	0	0	0
	Subtotal	1,456	0	0	0
CC0212 Recreation	SLR-1: Social Media Monitoring Tool	2,000	0	0	0
	Subtotal	2,000	0	0	0
CC0213 Tennis Center	SLR-1: McMaster Pickleball Tournaments	2,000	0	0	0
	SLR-2: McMaster Pickleball Programs	1,000	0	0	0
	Subtotal	3,000	0	0	0
CC0214 Recreation Programs					
CC0001 Non-Departmental	SLR-1: Assistant City Manager - Restore Funding	3,000	0	0	0
	SLR-1: Assistant Director of Public Works	38,000	0	0	0
	SLR-1: Business Analyst	3,000	0	0	0
	SLR-1: Open Records Coordinator	3,000	0	0	0
	SLR-1: Parks & Recreation Manager	3,000	0	0	0
	SLR-4: Police Records Specialist	3,000	0	0	0
	SLR-4: Website content specialist	3,000	0	0	0
	SLR-5: Logistics Coordinator	3,000	0	0	0
	SLR-6: Fire and Life Safety Specialist	3,000	0	0	0
	SLR-9: Administrative Assistant	3,000	0	0	0
	SLR-10: Criminal Investigations Detective	5,000	0	0	0
	SLR-10: Principal Planner and Engineering Tech	6,000	0	0	0
	SLR-11: Firefighter Safety and Service Delivery - Traffic Equipment	44,000	0	0	0
	Subtotal	120,000	0	0	0
CC0634 City Council Services	SLR-1: Consulting - Council Goals Facilitator	5,000	0	0	0

	Subtotal	5,000	0	0	0
CC0635 City Secretary Services	SLR-1: Open Records Coordinator	1,000	39,107	0	0
	Subtotal	1,000	39,107	0	0
CC0602 Administrative Services	SLR-1: Assistant City Manager - Restore Funding	-61,025	246,089	0	0
	SLR-3: Internship Program	0	0	10,000	0
	SLR-4: Purchase of Art for City Hall	0	0	3,000	0
	SLR-5: City Hall Holiday Decorations	0	0	1,500	0
	SLR-6: ICMA Expenses for FY22 Annual Conference	0	0	7,500	0
	SLR-7: 311 Like System - Project Consulting	125,000	0	0	0
	Subtotal	63,975	246,089	22,000	0
CC0638 General Government Contracts	SLR-1: Fire Over Hire and Police K9 Start Up	800,000	0	0	0
	Subtotal	800,000	0	0	0
CC0655 Communications/Public Engagement	SLR-1: Contract for website redesign	80,000	0	0	0
	SLR-3: Social Media and Marketing Coordinator	0	0	5,500	63,744
	SLR-4: Website content specialist	1,000	81,184	0	0
	SLR-5: Multimedia Specialist	0	0	4,000	84,717
	SLR-6: Public information specialist	0	0	4,000	81,190
	Subtotal	81,000	81,184	13,500	229,650
CC0402 Fire Support Services/Administration	SLR-1: Business Analyst	1,000	96,393	0	0
	SLR-5: Logistics Coordinator	1,000	68,677	0	0
	SLR-6: Fire and Life Safety Specialist	3,285	96,393	0	0
	SLR-8: PSOTC FLS Conference Room Remodel	35,000	0	0	0
	SLR-9: Fire Inspector Vehicle (Existing Position)	2,285	0	0	0
	Subtotal	42,570	261,464	0	0
CC0422 Fire Emergency Services	SLR-2: Fire Captain - Training Officer	11,600	117,580	0	0
	SLR-3: Firefighter - Second Battalion	0	0	152,800	218,623
	SLR-4: Firefighter - Overtime Float	0	0	34,800	218,623
	SLR-11: Firefighter Safety and Service Delivery - Traffic Equipment	4,360	0	0	0
	SLR-12: Fire Station 5 Remodel	20,000	0	0	0
	SLR-13: Security Cameras	60,000	0	0	0
	SLR-14: Washer/Extractor/Dryer	25,000	0	0	0
	SLR-15: Firefighter - Rescue Unit Staffing	0	0	104,400	655,689
	Subtotal	120,960	117,580	292,000	1,092,935
CC0448 EMS	SLR-10: Medical Supplies and Equipment	100,226	0	0	0
	Subtotal	100,226	0	0	0
CC0742 Police Operations	SLR-2: Ammunition Budget Increase (New Range)	145,000	0	0	0

	SLR-3: Digital Forensics Hardware/Software	102,956	0	0	0
	SLR-4: Police Records Specialist	1,400	58,396	0	0
	SLR-5: K9 Sergeant and 2 Officers	0	0	399,385	323,808
	SLR-6: 2 Additional Dispatch Workstations	533,000	0	0	0
	SLR-7: Central Texas Regional SWAT Transport Van	11,555	0	0	0
	SLR-8: Central Texas Regional SWAT Budget Increase	25,000	0	0	0
	SLR-9: Administrative Assistant	1,400	63,274	0	0
	SLR-10: Criminal Investigations Detective	24,072	80,103	0	0
	SLR-12: 75th Anniversary Badges/Books	0	0	22,000	0
	SLR-13: Department Physical Exams	72,800	0	0	0
	SLR-15: Emergency Operations Center and Training Rooms AV Upgrades	0	0	65,918	0
	Subtotal	917,183	201,774	487,303	323,808



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ELECTRIC FUND

The Electric Fund is used to account for the revenues and expenses of the City's electric utility. This includes operating departments, purchased power costs, debt payments, and capital projects. The fund also transfers a return on investment (ROI) benefit to the General Fund, which represents the value the community receives for utility ownership.

FISCAL YEAR 2021

Total operating revenues are projected to be \$92.9 million, or 7.25% increase over the FY2021 budget. During the January budget amendment, the electric sales revenue was decreased by \$5 million as part of a 1 cent reduction in the Power Cost Adjustment(PCA). While June and July are milder than usual, we expect Electric Sales revenue to be slightly higher than FY2020 due to increased consumption and customer growth. Developer contributions are also projected to end the year at \$3.8 million, compared to the \$1.5 million budget.

Total operating expenses are projected to be \$132.2 million which is over the budget of \$130.6 million. The overage is due to a projected \$1.4 million expense to write off uncollectible bill revenues that are older than 120 days in the Non-departmental cost center. The City hired a collections agency this summer and they are making progress reducing our outstanding receivables. Additionally, the \$200K vacancy factor is budgeted in the Electric Administration cost center but vacancy savings are realized in the projections in the other cost centers.

The largest expense in operations is purchased power, which incurred an additional \$48 million in extra ordinary energy costs due to the February Winter Storm Uri. These extra ordinary energy costs were funded by bond proceeds from a 9.5 year debt-financing that will be repaid with Electric PCA revenue. Excluding the extra ordinary winter storm energy costs of \$48 million, net purchased power costs are expected to be \$59.5 million, which is in line with the budget. Net purchased power includes curtailment related expenses, congestion revenue rights, and renewable energy credits under non-operating revenue. During the June budget amendment, the Electric fund also recognized about \$290K in personnel overtime and other operations costs related to the Winter Storm.

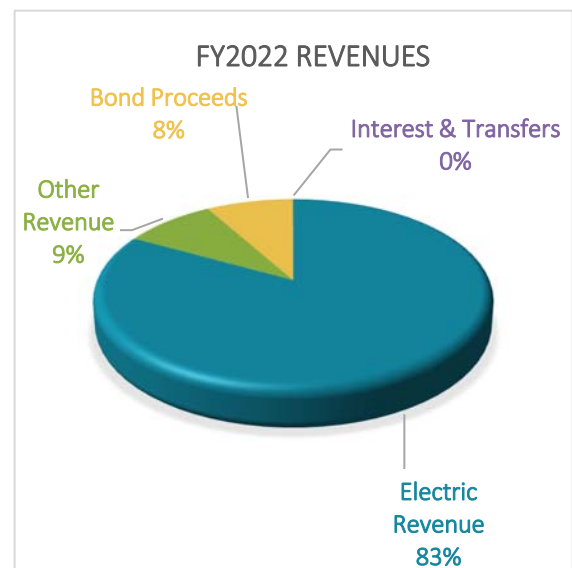
Total non-operating revenue is \$56 million for FY2021. This includes \$6 million in bond proceeds for capital projects and vehicles, \$48 million in bond proceeds for the Winter Storm energy costs, and \$1 million from the sale of renewable energy credits.

Total non-operating expenses are projected to be \$12.5 million. The \$8.2 million in capital project expenses include capitalized labor, as well as a Transfer In from the Georgetown Economic Development Corporation GEDCO to fund some of the electric distribution infrastructure needed for the Titan development project. Debt service represents \$4.3 million of the total.

Total fund balance is projected to be \$32.2 million as of September 30, 2021. The operational contingency reserve is projected to be \$4.0 million at year-end while the rate stabilization reserve is projected at \$18.6 million, and the non-operating contingency is projected to be \$3.4 million. \$4.5 million of proceeds from the 2020 sale of the transformers is reserved to pay the existing debt on the assets.

FISCAL YEAR 2022

Total operating revenues are budgeted to be \$92.8 million. Electric sales revenue is budgeted to increase slightly due to commercial and residential customer growth.

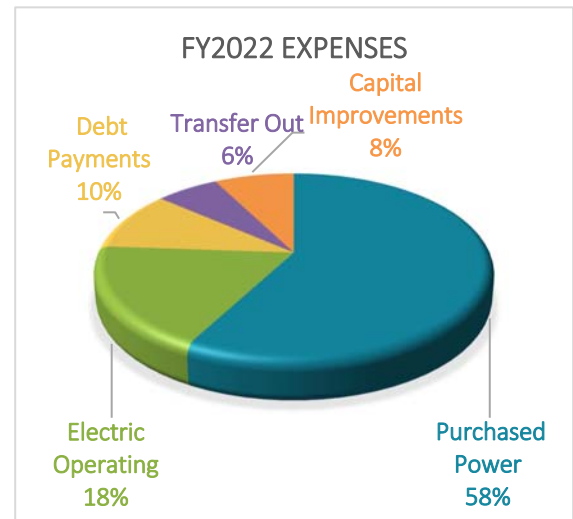


Total operating expenses are \$81.2 million with proposed service level enhancements. Net purchased power costs, including curtailment, and REC sales under non-operating revenue, are expected to be \$54.4 million. The amount of labor budgeted to be capitalized in T&D and Electrical Engineering is \$2 million. Base budget increases include legal expenses, merit, market, health and retirement personnel costs, as well as returning travel and training budgets to pre-pandemic levels, uniforms for staff, and food.

The Electric Fund continues to pursue cost efficiencies through debt-financing new and replacement vehicles, updating cost allocations between funds, and seeking the outsourcing of the warehouse function.

Total non-operating revenues are budgeted at \$10.2 million. \$8.5 million of this revenue is from bond proceeds for capital projects and vehicles. \$1 million is revenue from the sale of Renewable Energy Credits (part of net purchased power), and \$665K is the value of selling the third tranche of the fiber system to the IT Fund.

Total non-operating expenses are budgeted to be \$17.3 million, an increase of 38.1% relative to FY2021 projections. These are comprised of \$7.4 million in capital projects related to electric system growth and enhancements. \$9.7 million is for debt payments. The large increase in debt payments includes the \$5.3 million annual principal and interest payment for the extreme energy costs of Winter Storm Uri. Staff continue to monitor legislative actions related to the winter storm and evaluating potential impacts to the City's existing debt-financed obligation for the storm and debt coverage reserves.



Proposed service level enhancements include programing to meet the business needs for the utility. These include:

- **Technical Services: Utility Operational Technology Manager:** A new technology team is being proposed to enhance our effectiveness in utilization of existing and future utility technology. The operational technology group is created to serve both the Electric and Water utilities by supporting the technical and utility specific technology to improve outage management, the effectiveness and the Automated Metering Infrastructure (AMI), the Outage Management System (OMS) and the Supervisory Control and Data Acquisition (SCADA) systems. The proposed Utility Operational Technology manager will provide strategic and technological leadership to this group.
 - Proposed Ongoing: \$127,973
 - Proposed One-time: \$38,000
 - Proposed Total Cost: \$165,973
- **Technical Services: Network Administrator:** This position is needed to support the network upgrades and maintenance needed to support SCADA and AMI.
 - Proposed Ongoing: \$99,776
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$102,776

- **Technical Services: Electric Engineering Analyst:** This position is needed to provide support and maintenance of the Advanced Metering Infrastructure (AMI) and Meter Data Management (MDM).
 - Proposed Ongoing: \$89,347
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$92,347

- **Electric Systems Operations: Utility Systems Locator:** An additional locator position is needed due to system growth, to cover benefit leave time on the team, and to manage the increasing late ticket count. The request includes a vehicle.
 - Proposed Ongoing: \$62,402
 - Proposed One-time: \$38,000
 - Proposed Total Cost: \$100,402

- **Transmission and Distribution: Pressure Digger Vehicle:** Currently, Electric has one pressure digger that is shared between 4 crews. Last year, between replacing old poles and setting new poles, we set over 200 poles. Since October 1, 2021 we have replaced or set new, 250 poles and we are projecting an additional 150 poles to replace or set new. At this volume it has become increasingly challenging to stay productive sharing one pressure digger between four crews and the large projects. We have approximately 8,000 poles. Considering poles have about a 40-year life expectancy, we are on track to replace about 200 poles a year and this number is not taking into account CIP poles we are currently installing. A second pressure digger would give us the ability to meet the replacement goal, as well as maintain productivity at a high rate. This vehicle will be debt-financed and is shown as a transfer out to the Fleet Fund, which will purchase the vehicle on behalf of Electric.
 - Proposed Ongoing: \$3,500
 - Proposed One-time: \$405,000
 - Proposed Total Cost: \$408,500

- **Transmission and Distribution Services: Underground Inspection Program:** The electric distribution system has significant underground assets that need to be inspected and maintained on a periodic basis. This funding request is for a contractor to provide an underground inspection and maintenance program.
 - Proposed Ongoing: \$150,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$150,000

Total fund balance is budgeted to be \$36.7 million by September 30, 2022. This balance meets the 90-day operating contingency reserve of \$6.4 million. It also reserves \$18.6 million for rate stabilization for purchased power. The non-operating reserve for debt service and cash-funded capital projects is \$6 million. The bond proceed reserve to pay the remaining debt on the 2020 sale of transformers is \$4 million.

FUND SCHEDULE

Electric Services						
7/23/21 3:31 PM	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	6,614,742	28,133,711	28,133,711	32,262,069	-	32,262,069
Operating Revenue						
40002:Sales Taxes	7,358	5,000	5,000	5,000	-	5,000
40005:Franchise Taxes	-	115,732	-	-	-	-
41002:Penalties	529,508	553,724	547,759	600,000	-	600,000
42001:Interest Income	10,703	5,000	20,828	11,000	-	11,000
43001:Fees	614,274	685,000	868,887	691,000	-	691,000
43004:Administrative Charges	3,192,618	3,222,103	3,222,103	3,539,712	-	3,539,712
43601:Electric Sales Revenue	85,733,316	78,982,278	82,818,619	85,541,593	-	85,541,593
44502:Developer Contributions	4,476,298	1,500,000	3,863,191	2,500,000	-	2,500,000
70001:Transfers In	500,000	1,562,058	1,562,058	-	-	-
Operating Revenue Total	95,064,075	86,630,895	92,908,445	92,888,305	-	92,888,305
Operating Expense						
City of Georgetown Only	252,201	-	-	-	-	-
CC0001 Non-Departmental	4,831,749	5,506,375	6,668,720	6,476,362	487,000	6,963,362
CC0521 Electric Technical Services	619,871	727,388	717,148	798,920	317,756	1,116,676
CC0522 Electric Administration	9,419,346	8,738,792	8,944,477	9,695,459	-	9,695,459
CC0524 Metering Services	1,795,658	2,022,094	2,029,912	2,117,881	-	2,117,881
CC0525 T&D Services	3,931,610	3,002,421	3,089,942	3,278,088	153,500	3,431,588
CC0526 Systems Engineering	177,536	-	80,506	-	-	-
CC0537 Electric Resource Management	60,083,255	108,334,393	108,331,349	55,493,445	-	55,493,445
CC0555 Electric Systems Operations	1,446,533	1,610,228	1,639,454	1,754,974	62,372	1,817,346
CC0557 Electrical Engineering	929,174	663,952	715,684	625,119	-	625,119
Operating Expense Total	83,486,935	130,605,643	132,217,192	80,240,248	1,020,628	81,260,876
Available Operating Fund Balance	18,191,882	(15,841,037)	(11,175,035)	44,910,126	(1,020,628)	43,889,498
Non-Operating Revenue						
44001:Grant Revenue	1,860	-	-	-	-	-
45001:Misc Revenue	195,508	35,000	233,023	35,000	-	35,000
45004:Sale of Property	10,813,949	10,000	1,026,604	1,665,840	-	1,665,840
46001:Bond Proceeds	5,055,000	54,648,625	54,065,000	7,986,500	475,000	8,461,500
46002:Bond Premium	-	-	652,424	-	-	-
Non-Operating Revenue Total	16,066,317	54,693,625	55,977,051	9,687,340	475,000	10,162,340
Non-Operating Expense						
CC0001 Non-Departmental	3,924,104	4,375,805	4,373,805	9,912,271	-	9,912,271
CC0526 Systems Engineering	1,030,860	-	-	-	-	-
CC0557 Electrical Engineering	1,255,863	8,166,143	8,166,142	7,400,000	-	7,400,000
Non-Operating Expense	6,210,827	12,541,948	12,539,947	17,312,271	-	17,312,271
Ending Fund Balance	28,047,373	26,310,640	32,262,069	37,285,194	(545,628)	36,739,566
Reserves						
AFR Adjustment	86,338	-	-	-	-	-
Operating Contingency Reserve	4,142,159	4,018,754	4,018,754	6,188,798	237,763	6,426,561
Rate Stabilization Reserve	-	-	18,600,000	18,600,000	-	18,600,000
Non-Operating Reserve	1,755,000	10,594,999	3,486,903	6,049,061	-	6,049,061
Transformer Reserve	4,448,314	4,448,314	4,448,314	4,069,154	-	4,069,154
Market	-	-	-	82,451	-	82,451
Reserves Total	10,431,811	19,062,067	30,553,971	34,989,464	237,763	35,227,227
Available Fund Balance	22,236,552	7,248,573	1,708,098	2,295,730	(783,391)	1,512,339

Electric Services: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED				% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	TO FY2022 BUDGET
REVENUE									
40002:Sales Taxes	6,876	7,358	5,000	5,000	-32.04%	5,000	-	5,000	0.00%
40005:Franchise Taxes	-	-	115,732	-	0.00%	-	-	-	0.00%
41002:Penalties	800,107	529,508	553,724	547,759	3.45%	600,000	-	600,000	9.54%
42001:Interest Income	78,152	10,703	5,000	20,828	94.60%	11,000	-	11,000	-47.19%
43001:Fees	492,816	614,274	685,000	868,887	41.45%	691,000	-	691,000	-20.47%
43004:Administrative Charges	2,261,048	3,192,618	3,222,103	3,222,103	0.92%	3,539,712	-	3,539,712	9.86%
43601:Electric Charges	80,255,956	85,733,316	78,982,278	82,818,619	-3.40%	85,541,593	-	85,541,593	3.29%
44001:Grant Revenue	-	1,860	-	-	-100.00%	-	-	-	0.00%
44502:Developer Contributions	2,240,473	4,476,298	1,500,000	3,863,191	-13.70%	2,500,000	-	2,500,000	-35.29%
45001:Misc Revenue	76,572	195,508	35,000	233,023	19.19%	35,000	-	35,000	-84.98%
45004:Sale of Property	742,721	10,813,949	10,000	1,026,604	-90.51%	1,665,840	-	1,665,840	62.27%
46001:Bond Proceeds	-	5,055,000	54,648,625	54,065,000	969.54%	7,986,500	475,000	8,461,500	-84.35%
46002:Bond Premium	-	-	-	652,424	0.00%	-	-	-	-100.00%
70001:Transfers In	2,196,009	500,000	1,562,058	1,562,058	212.41%	-	-	-	-100.00%
REVENUE TOTAL	89,150,731	111,130,393	141,324,520	148,885,496	33.97%	102,575,645	475,000	103,050,645	-30.79%

Electric Services: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
52002:Net Congestive Rights Revenue (CRR) Expense	-	-	-	-	0.00%	-	-	-	0.00%
52501:Office Supplies	-	1,957	-	-	-100.00%	-	-	-	0.00%
52510:Bad Debt Expense	-	-	250,000	1,412,345	0.00%	1,089,862	-	1,089,862	-22.83%
OPERATIONS TOTAL	-	1,957	250,000	1,412,345	72073.31%	1,089,862	-	1,089,862	-22.83%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
55001:Principal Reduction	(470,000)	2,693,612	2,831,509	2,831,509	5.12%	7,289,826	-	7,289,826	157.45%
55002:Interest Expense	1,008,339	1,181,242	1,205,823	1,205,823	2.08%	2,450,465	-	2,450,465	103.22%
55003:Handling Fees	3,000	2,750	2,500	500	-81.82%	2,750	-	2,750	450.00%
55004:Bond Issuance Costs	-	46,500	335,973	335,973	622.52%	169,230	-	169,230	-49.63%
DEBT SERVICE TOTAL	541,339	3,924,104	4,375,805	4,373,805	11.46%	9,912,271	-	9,912,271	126.63%
TRANSFERS									
80001:Transfers Out	-	329,792	756,375	756,375	129.35%	586,500	487,000	1,073,500	41.93%
80002:Transfers Out - ROI	3,825,000	4,500,000	4,500,000	4,500,000	0.00%	4,800,000	-	4,800,000	6.67%
TRANSFERS TOTAL	3,825,000	4,829,792	5,256,375	5,256,375	8.83%	5,386,500	487,000	5,873,500	11.74%
CC0001 Non-Departmental Total	4,366,339	8,755,853	9,882,180	11,042,525	26.12%	16,388,633	487,000	16,875,633	52.82%

Electric Services: CC0521 Electric Technical Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	330,437	332,137	294,079	297,528	-10.42%	302,235	229,375	531,610	78.68%
50200:Payroll Tax Expense	24,210	24,943	21,020	20,760	-16.77%	23,686	17,547	41,233	98.62%
50201:Worker's Compensation	828	2,723	2,346	2,461	-9.62%	2,813	256	3,069	24.73%
50202:TWC Expense	45	873	612	580	-33.58%	360	270	630	8.70%
50300:Benefits	54,542	55,743	51,311	50,780	-8.90%	56,173	24,961	81,134	59.78%
50301:TMRS Expense	41,243	41,931	33,763	34,318	-18.16%	38,235	28,672	66,907	94.96%
PERSONNEL TOTAL	451,305	458,349	403,131	406,426	-11.33%	423,502	301,080	724,582	78.28%
OPERATIONS									
51001:Administrative Expense	40,610	56,474	178,078	178,078	215.33%	229,693	2,285	231,978	30.27%
51004:Contractual Services	8,957	-	25,725	25,725	0.00%	26,466	-	26,466	2.88%
51006:Subscriptions	-	25,609	-	-	-100.00%	-	741	741	0.00%
51007:Contracts & Leases	1,725	6,370	3,099	4,000	-37.21%	-	-	-	-100.00%
51009:Telephone	4,609	3,279	6,000	3,024	-7.79%	3,024	-	3,024	0.00%
52501:Office Supplies	1,020	2,996	3,000	3,000	0.15%	3,000	-	3,000	0.00%
52506:Operational Supplies	2,818	3,058	5,500	3,515	14.94%	7,135	-	7,135	102.99%
52509:Maintenance Expense	16,363	54,780	87,332	90,000	64.29%	90,000	-	90,000	0.00%
53003:Food	377	-	523	500	0.00%	500	-	500	0.00%
53004:Insurance Expense	-	-	-	(20)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,977	2,526	2,000	2,000	-20.81%	2,600	650	3,250	62.50%
53016:Travel Expense	12,149	2,264	3,000	900	-60.25%	3,000	-	3,000	233.33%
53018:One Time Expenses	5,600	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	10,000	-	0.00%	10,000	13,000	23,000	0.00%
OPERATIONS TOTAL	96,206	157,356	324,257	310,722	97.46%	375,418	16,676	392,094	26.19%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	9,198	4,166	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	9,198	4,166	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0521 Electric Technical Services Total	556,708	619,871	727,388	717,148	15.69%	798,920	317,756	1,116,676	55.71%

Electric Services: CC0522 Electric Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	295,709	251,600	472,842	59.90%	283,364	-	283,364	-40.07%
50200:Payroll Tax Expense	-	20,763	29,090	32,867	58.30%	31,865	-	31,865	-3.05%
50201:Worker's Compensation	-	236	752	474	100.80%	540	-	540	13.89%
50202:TWC Expense	-	505	459	868	71.95%	360	-	360	-58.51%
50300:Benefits	-	18,759	61,753	51,516	174.62%	54,198	-	54,198	5.21%
50301:TMRS Expense	-	36,519	52,176	58,909	61.31%	60,978	-	60,978	3.51%
PERSONNEL TOTAL	-	372,490	395,830	617,476	65.77%	431,306	-	431,306	-30.15%
OPERATIONS									
51001:Administrative Expense	6,340,129	6,428,558	5,646,267	5,658,227	-11.98%	5,983,929	-	5,983,929	5.76%
51004:Contractual Services	54,369	40,475	-	70,150	73.32%	-	-	-	-100.00%
51005:Professional Services	-	4,000	-	4,000	0.00%	-	-	-	-100.00%
51006:Subscriptions	57,475	59,303	59,463	59,463	0.27%	60,000	-	60,000	0.90%
51008:Utilities	-	95,256	43,200	43,200	-54.65%	43,200	-	43,200	0.00%
51009:Telephone	43	511	11,395	-	-100.00%	11,355	-	11,355	0.00%
51010:Legal Services	378,268	639,066	600,000	617,000	-3.45%	1,100,000	-	1,100,000	78.28%
51340:Employee Recognition	-	-	-	875	0.00%	-	-	-	-100.00%
52501:Office Supplies	(136)	3,186	3,700	4,050	27.11%	4,000	-	4,000	-1.23%
52506:Operational Supplies	-	931	-	30	-96.78%	-	-	-	-100.00%
52507:Janitorial Supplies	-	260	-	400	53.96%	-	-	-	-100.00%
52508:Utility Meters	-	(450)	-	-	-100.00%	-	-	-	0.00%
52509:Maintenance Expense	-	2,094	-	10,000	377.56%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	-	90	-	200	122.22%	-	-	-	-100.00%
53002:Postage & Freight	-	384	1,000	1,000	160.25%	1,000	-	1,000	0.00%
53003:Food	703	2,007	3,502	3,600	79.39%	7,800	-	7,800	116.67%
53004:Insurance Expense	-	-	-	(32)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	-	-	200	200	0.00%	2,800	-	2,800	1300.00%
53012:Franchise Fee Expense	1,899,722	1,769,537	1,964,270	1,844,943	4.26%	2,023,198	-	2,023,198	9.66%
53015:Other Miscellaneous Expense	31,689	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	-	44	1,000	1,000	2176.35%	3,000	-	3,000	200.00%
53017:Training Expense	-	1,605	8,965	8,695	441.83%	23,872	-	23,872	174.55%
OPERATIONS TOTAL	8,762,262	9,046,856	8,342,962	8,327,001	-7.96%	9,264,154	-	9,264,154	11.25%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0522 Electric Administration Total	8,762,262	9,419,346	8,738,792	8,944,477	-5.04%	9,695,459	-	9,695,459	8.40%

Electric Services: CC0524 Metering Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	743,453	700,435	734,348	726,983	3.79%	724,389	-	724,389	-0.36%
50200:Payroll Tax Expense	54,892	53,440	51,455	50,587	-5.34%	58,307	-	58,307	15.26%
50201:Worker's Compensation	1,791	3,595	3,509	4,081	13.53%	4,612	-	4,612	13.01%
50202:TWC Expense	193	2,226	1,836	1,800	-19.15%	1,080	-	1,080	-40.00%
50300:Benefits	116,132	130,632	111,628	116,803	-10.59%	133,685	-	133,685	14.45%
50301:TMRS Expense	93,171	89,595	82,611	85,818	-4.22%	92,813	-	92,813	8.15%
PERSONNEL TOTAL	1,009,632	979,923	985,387	986,071	0.63%	1,014,886	-	1,014,886	2.92%
OPERATIONS									
51001:Administrative Expense	256,403	314,127	242,939	260,141	-17.19%	312,403	-	312,403	20.09%
51003:Marketing & Promotional	-	15	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	2,659	3,603	18,000	8,000	122.01%	18,000	-	18,000	125.00%
51006:Subscriptions	75	152	1,000	1,000	556.60%	1,000	-	1,000	0.00%
51007:Contracts & Leases	-	-	5,500	6,000	0.00%	6,000	-	6,000	0.00%
51009:Telephone	17,647	12,169	33,500	33,500	175.29%	33,500	-	33,500	0.00%
52501:Office Supplies	921	769	2,500	1,900	146.97%	900	-	900	-52.63%
52506:Operational Supplies	5,364	8,683	63,768	63,823	635.08%	63,823	-	63,823	0.00%
52507:Janitorial Supplies	-	-	-	100	0.00%	100	-	100	0.00%
52508:Utility Meters	-	1,750	-	-	-100.00%	-	-	-	0.00%
52509:Maintenance Expense	694,635	451,329	649,000	651,286	44.30%	648,000	-	648,000	-0.50%
53002:Postage & Freight	-	-	-	500	0.00%	500	-	500	0.00%
53003:Food	529	636	2,000	1,500	135.72%	1,000	-	1,000	-33.33%
53004:Insurance Expense	-	-	-	(44)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	10,197	10,533	9,000	8,500	-19.30%	10,268	-	10,268	20.80%
53016:Travel Expense	28,910	11,159	1,500	1,500	-86.56%	1,500	-	1,500	0.00%
53017:Training Expense	-	600	6,000	3,000	400.00%	6,000	-	6,000	100.00%
OPERATIONS TOTAL	1,017,340	815,527	1,034,707	1,040,706	27.61%	1,102,994	-	1,102,994	5.99%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	2,805	209	2,000	3,135	1402.41%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	2,805	209	2,000	3,135	1402.41%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0524 Metering Services Total	2,029,776	1,795,658	2,022,094	2,029,912	13.05%	2,117,881	-	2,117,881	4.33%

Electric Services: CC0525 T&D Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,890,295	2,037,914	878,338	1,030,862	-49.42%	679,430	-	679,430	-34.09%
50200:Payroll Tax Expense	167,325	155,664	172,066	168,170	8.03%	212,288	-	212,288	26.23%
50201:Worker's Compensation	7,805	12,239	13,309	15,960	30.40%	20,643	-	20,643	29.35%
50202:TWC Expense	431	5,000	3,978	3,894	-22.11%	3,240	-	3,240	-16.80%
50300:Benefits	289,764	362,174	284,995	263,757	-27.17%	346,264	-	346,264	31.28%
50301:TMRS Expense	283,296	259,677	276,465	278,197	7.13%	336,893	-	336,893	21.10%
PERSONNEL TOTAL	2,638,915	2,832,667	1,629,151	1,760,840	-37.84%	1,598,758	-	1,598,758	-9.20%
OPERATIONS									
51001:Administrative Expense	78,663	85,220	170,738	170,738	100.35%	219,052	3,500	222,552	30.35%
51003:Marketing & Promotional	-	78	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	40,064	2,939	8,000	2,000	-31.94%	8,000	-	8,000	300.00%
51005:Professional Services	-	21,871	22,000	21,000	-3.98%	22,000	-	22,000	4.76%
51006:Subscriptions	-	1,904	-	200	-89.50%	-	-	-	-100.00%
51008:Utilities	264	264	282	282	6.96%	282	-	282	0.00%
51009:Telephone	24,696	15,499	29,000	29,000	87.11%	29,000	-	29,000	0.00%
51340:Employee Recognition	-	-	1,836	2,353	0.00%	-	-	-	-100.00%
52501:Office Supplies	1,177	1,886	3,000	2,000	6.05%	3,000	-	3,000	50.00%
52502:Educational Supplies	-	-	-	500	0.00%	-	-	-	-100.00%
52506:Operational Supplies	59,682	89,202	154,953	139,474	56.36%	150,000	-	150,000	7.55%
52507:Janitorial Supplies	-	-	-	250	0.00%	-	-	-	-100.00%
52508:Utility Meters	-	28,840	-	-	-100.00%	-	-	-	0.00%
52509:Maintenance Expense	809,305	588,621	843,996	643,293	9.29%	843,996	150,000	993,996	54.52%
53002:Postage & Freight	-	149	-	200	34.68%	-	-	-	-100.00%
53003:Food	4,298	1,709	4,340	5,223	205.66%	4,000	-	4,000	-23.42%
53004:Insurance Expense	-	-	-	(135)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	32,720	12,453	25,000	26,632	113.86%	25,000	-	25,000	-6.13%
53013:Depreciation	1,000,932	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	88,611	26,625	85,125	50,487	89.63%	30,000	-	30,000	-40.58%
53018:One Time Expenses	4,974	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	2,030	25,000	23,265	1046.06%	75,000	-	75,000	222.37%
OPERATIONS TOTAL	2,145,385	879,288	1,373,270	1,116,762	27.01%	1,409,330	153,500	1,562,830	39.94%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	235,579	217,216	-	212,341	-2.24%	270,000	-	270,000	27.15%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	2,440	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	235,579	219,656	-	212,341	-3.33%	270,000	-	270,000	27.15%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0525 T&D Services Total	5,019,879	3,931,610	3,002,421	3,089,942	-21.41%	3,278,088	153,500	3,431,588	11.06%

Electric Services: CC0537 Electric Resource Management

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	235,956	83,023	3,044	-	-100.00%	-	-	-	0.00%
50200:Payroll Tax Expense	17,076	5,995	-	-	-100.00%	-	-	-	0.00%
50201:Worker's Compensation	-	68	-	-	-100.00%	-	-	-	0.00%
50202:TWC Expense	18	159	-	-	-100.00%	-	-	-	0.00%
50300:Benefits	28,726	16,087	-	-	-100.00%	-	-	-	0.00%
50301:TMRS Expense	29,451	10,222	-	-	-100.00%	-	-	-	0.00%
PERSONNEL TOTAL	311,228	115,553	3,044	-	-100.00%	-	-	-	0.00%
OPERATIONS									
51001:Administrative Expense	10,419	11,886	13,349	13,349	12.31%	16,458	-	16,458	23.29%
51004:Contractual Services	135,015	268,881	48,000	-	-100.00%	350,000	-	350,000	0.00%
51006:Subscriptions	3,120	-	-	-	0.00%	-	-	-	0.00%
51007:Contracts & Leases	(2,821,759)	-	(1,000,000)	(1,000,000)	0.00%	(1,000,000)	-	(1,000,000)	0.00%
51009:Telephone	632	23	-	-	-100.00%	-	-	-	0.00%
51010:Legal Services	-	-	-	-	0.00%	-	-	-	0.00%
52001:Purchase Power	58,482,884	61,542,930	107,270,000	107,318,000	74.38%	54,126,987	-	54,126,987	-49.56%
52002:Net Congestive Rights Revenue (CRR) Expense	-	(1,858,623)	2,000,000	2,000,000	-207.61%	2,000,000	-	2,000,000	0.00%
52501:Office Supplies	-	2,605	-	-	-100.00%	-	-	-	0.00%
53006:Grant Expense	70,805	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	7,150	-	-	-	0.00%	-	-	-	0.00%
53018:One Time Expenses	131	-	-	-	0.00%	-	-	-	0.00%
OPERATIONS TOTAL	55,888,397	59,967,702	108,331,349	108,331,349	80.65%	55,493,445	-	55,493,445	-48.77%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0537 Electric Resource Management Total	56,199,624	60,083,255	108,334,393	108,331,349	80.30%	55,493,445	-	55,493,445	-48.77%

Electric Services: CC0555 Electric Systems Operations

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	1,016,030	941,461	1,101,521	1,085,337	15.28%	1,104,049	43,171	1,147,220	5.70%
50200:Payroll Tax Expense	76,370	73,511	80,441	73,064	-0.61%	91,345	2,770	94,115	28.81%
50201:Worker's Compensation	1,661	6,617	6,086	5,964	-9.87%	7,032	40	7,072	18.57%
50202:TWC Expense	315	2,499	2,142	1,885	-24.54%	1,352	90	1,442	-23.50%
50300:Benefits	157,668	131,478	55,048	122,731	-6.65%	148,560	8,350	156,910	27.85%
50301:TMRS Expense	411,741	120,476	129,382	120,412	-0.05%	138,681	4,526	143,207	18.93%
PERSONNEL TOTAL	1,663,786	1,276,042	1,374,619	1,409,393	10.45%	1,491,020	58,947	1,549,967	9.97%
OPERATIONS									
51001:Administrative Expense	65,406	67,081	102,160	107,978	60.97%	139,454	2,285	141,739	31.27%
51004:Contractual Services	25,439	29,600	33,600	30,650	3.55%	50,000	-	50,000	63.13%
51006:Subscriptions	-	12,693	-	3,180	-74.95%	4,000	-	4,000	25.79%
51008:Utilities	-	261	-	-	-100.00%	-	-	-	0.00%
51009:Telephone	11,024	7,343	10,050	12,500	70.22%	12,500	390	12,890	3.12%
52501:Office Supplies	2,443	1,318	5,500	2,500	89.71%	6,500	-	6,500	160.00%
52506:Operational Supplies	2,796	8,938	22,000	19,260	115.47%	21,000	-	21,000	9.03%
52507:Janitorial Supplies	-	5	-	30	532.91%	-	-	-	-100.00%
52509:Maintenance Expense	10,667	20,231	14,500	14,500	-28.33%	2,000	-	2,000	-86.21%
53002:Postage & Freight	-	528	-	30	-94.31%	-	-	-	-100.00%
53003:Food	339	718	800	800	11.47%	800	100	900	12.50%
53004:Insurance Expense	-	-	-	(67)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	2,664	1,872	2,100	1,700	-9.18%	2,700	650	3,350	97.06%
53013:Depreciation	4,840,709	-	-	-	0.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	-	-	-	1,000	0.00%	-	-	-	-100.00%
53016:Travel Expense	19,376	-	774	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	2,150	44,125	36,000	1574.14%	25,000	-	25,000	-30.56%
OPERATIONS TOTAL	4,980,864	152,738	235,609	230,061	50.62%	263,954	3,425	267,379	16.22%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	17,753	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	17,753	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0555 Electric Systems Operations Total	6,644,649	1,446,533	1,610,228	1,639,454	13.34%	1,754,974	62,372	1,817,346	10.85%

Electric Services: CC0557 Electrical Engineering

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	467,618	354,388	81,536	69,107	-80.50%	(98,426)	-	(98,426)	-242.42%
50200:Payroll Tax Expense	34,797	27,095	42,844	39,517	45.85%	53,993	-	53,993	36.63%
50201:Worker's Compensation	840	813	1,399	1,062	30.59%	1,314	-	1,314	23.75%
50202:TWC Expense	54	875	1,071	1,043	19.20%	810	-	810	-22.35%
50300:Benefits	55,350	82,003	87,608	72,028	-12.17%	99,666	-	99,666	38.37%
50301:TMRS Expense	58,917	45,619	68,936	65,369	43.29%	88,642	-	88,642	35.60%
PERSONNEL TOTAL	617,576	510,794	283,394	248,127	-51.42%	145,999	-	145,999	-41.16%
OPERATIONS									
51001:Administrative Expense	313,126	266,048	322,358	322,358	21.17%	420,919	-	420,919	30.58%
51004:Contractual Services	4,450	-	15,000	10,000	0.00%	10,000	-	10,000	0.00%
51005:Professional Services	-	-	-	0	0.00%	-	-	-	-100.00%
51006:Subscriptions	-	-	-	200	0.00%	-	-	-	-100.00%
51007:Contracts & Leases	-	4,194	-	-	-100.00%	-	-	-	0.00%
51009:Telephone	6,010	2,728	7,800	6,900	152.97%	7,800	-	7,800	13.04%
52501:Office Supplies	58	927	1,200	2,500	169.77%	2,500	-	2,500	0.00%
52506:Operational Supplies	114	1,513	7,045	5,000	230.51%	7,200	-	7,200	44.00%
52507:Janitorial Supplies	-	-	-	50	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	18,594	7,047	10,000	17,318	145.76%	6,000	-	6,000	-65.35%
53002:Postage & Freight	-	25	-	3,200	12908.13%	-	-	-	-100.00%
53003:Food	284	-	500	386	0.00%	500	-	500	29.53%
53004:Insurance Expense	-	-	-	(35)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,648	577	3,000	2,150	272.47%	3,000	-	3,000	39.53%
53016:Travel Expense	10,639	1,557	4,000	3,000	92.72%	5,700	-	5,700	90.00%
53017:Training Expense	-	5,565	9,500	6,000	7.82%	15,500	-	15,500	158.33%
OPERATIONS TOTAL	354,923	290,179	380,403	379,027	30.62%	479,119	-	479,119	26.41%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	155	533	0.00%	-	-	-	-100.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	-	-	0	0.00%	-	-	-	-100.00%
60010:Capital Outlay	-	128,201	-	87,997	-31.36%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	128,201	155	88,530	-30.94%	-	-	-	-100.00%
CIP EXPENSE									
62001:CIP Expense	-	1,255,863	8,166,143	8,166,142	550.24%	7,400,000	-	7,400,000	-9.38%
CIP EXPENSE TOTAL	-	1,255,863	8,166,143	8,166,142	550.24%	7,400,000	-	7,400,000	-9.38%
DEBT SERVICE									
TRANSFERS									
CC0557 Electrical Engineering Total	972,499	2,185,037	8,830,095	8,881,826	306.48%	8,025,119	-	8,025,119	-9.65%



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Levels	Reporting - SLR Name	Proposed - Operations	Proposed - Personnel	Not Proposed - Operations	Not Proposed - Personnel
CC0001 Non-Departmental	SLR-1: Utility Operational Technology Manager	38,000	0	0	0
	SLR-1: Utility Systems Locator	38,000	0	0	0
	SLR-2: Network Administrator (SCADA)	3,000	0	0	0
	SLR-3: Electrical Engineering Analyst	3,000	0	0	0
	SLR-3: Pressure Digger for New Installations	405,000	0	0	0
	Subtotal	487,000	0	0	0
CC0522 Electric Administration					
CC0525 T&D Services	SLR-1: Underground Inspection Program	150,000	0	0	0
	SLR-3: Pressure Digger for New Installations	3,500	0	0	0
	Subtotal	153,500	0	0	0
CC0555 Electric Systems Operations	SLR-1: Utility Systems Locator	3,425	58,947	0	0
	Subtotal	3,425	58,947	0	0
CC0521 Electric Technical Services	SLR-1: Utility Operational Technology Manager	7,935	119,998	0	0
	SLR-2: Network Administrator (SCADA)	5,000	94,736	0	0
	SLR-3: Electrical Engineering Analyst	3,000	86,347	0	0
	SLR-4: Motorola maintenance	741	0	0	0
	Subtotal	16,676	301,080	0	0



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WATER SERVICES FUND

The Water Services Fund is used to account for the revenues generated from operating and maintenance activities related to the Water, Wastewater, and Irrigation utilities. Each of these utility services is tracked separately within this fund to ensure the rate and rate design will fully recover the cost of providing each service. Expenses include operating costs, debt service payments, capital costs, and transfers out to the General Fund per the City's return on investment (ROI) policy. The ROI represents the value that residents receive for owning the utility.

FISCAL YEAR 2021

Total operating revenues are projected to be \$92 million, which is 29% higher than the current budget. The higher than expected revenue is primarily the result of Impact Fees and Developer Contributions received. Water Services has continued to see record setting growth inside the City limits and in the service territory outside the City limits. The City is now averaging adding 370 new water meters a month and 3,388 new wastewater connections per year over the past two years. Impact fees help pay for the costs of eligible infrastructure.

Total operating expenditures are projected to be \$47.8 million, or 1.3% over the current budget. Increased chemical costs, sludge hauling costs, repair and maintenance of aging mechanical equipment, updated multi-year rate study, and increased lab testing expenses for the rate study have all lead to operating expenses being higher than prior years. Winter Storm Uri resulted in \$900K of personnel overtime and operations expenses that were added during the June budget amendment. The June amendment also re-organized Conservation activities from Customer Care to Water Services to better align utility programs.

Total non-operating revenues are \$18.9 million, which includes \$15 million of bond proceeds for projects funded through debt. The Sale of Property revenue is for the Chisholm Trail Special Utility District building sold to the City of Florence for \$1.3 million.

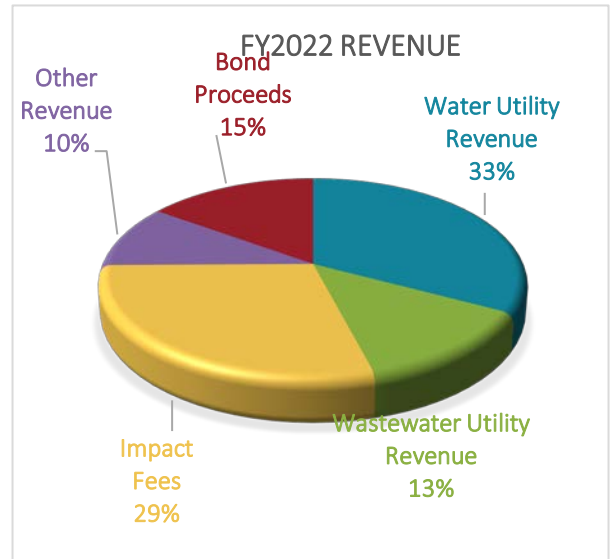
Total non-operating expenditures are projected to be at budget for \$124.2 million. Capital projects that are not completed during this fiscal year will be re-appropriated in the following year. There is a correction between the Systems Engineering cost center and Wastewater and Water cost centers to account for a correction in capital spending, thus reflecting a negative projection. Debt service is \$7 million.

Total fund balance is projected to be \$64.4 million, which meets the \$9.1 million operating contingency reserve, as well as a non-operating contingency of \$10 million.

FISCAL YEAR 2022

Budgeted operating revenues total \$92.2 million, a 1.9% increase from FY2021 projection. The increase reflects moderate customer growth, as well as the continuation of a high volume of impact fees. Phase 2 of a water rate study is in progress, and results will be presented to the Water Board and Council in the Fall.

Budgeted operating expenses total \$57.8 million, which represents a 20.8% over FY2021 projections. This is primarily due to the increase in the wholesale water purchases, laboratory services, and increases to the Joint Services Fund allocation for a large shift in online payments during the pandemic resulting in increased credit card fee expense. Base budget increases also include merit, market, and benefit increases for employees. Proposed changes to service level enhancements services are discussed in more detail below.



Budgeted non-operating revenues total \$18.1 million, which includes \$16.6 million in bond proceeds for Water and Wastewater Capital Improvement Projects (CIP). The target is to fund the 5-year CIP with 50% debt and 50% cash from impact fees; individual years will vary based on projects. Historically, the City has sold water infrastructure debt with a 20 year amortization. Because the City is significantly increasing infrastructure costs over the next five years due to growth, the Council has reviewed a cost benefit analysis and directed staff to amortize the large treatment plants over 25 years. This aligns with the useful life of the plants and allows for spreading the rate impact over more users.

Budgeted non-operating expenses total \$58 million. Debt service and issuance costs total \$8.2 million. New CIP projects total \$49.8 million. With the continued strong residential growth in the area, an update of the Water/Wastewater Master Plan will be conducted over the next six months to update system wide planning efforts. FY2022 represents one of the largest investments in utility infrastructure in the City's history. New capital improvements include \$14.2 million of wastewater improvements, including construction of the new Wolf Ranch lift station (\$1.7 million for design) and decommissioning the interceptor lift station, \$2.5 million for design and easements of the rerouted gravity line. Wastewater service expansion projects include construction of the expansion of the Cimarron Hills plant at \$4.5 million and the design and permitting of the expansion of the Pecan Branch for 3MGD at \$5 million. Two plant rehabilitation projects are proposed, where a plant undergoes substantial capital maintenance. This includes design work at the San Gabriel Park Plant costing \$2 million and the Dove Springs plant costing \$500,000.

Water projects are also significant for FY2022, with \$35.5 million in projects. Water line construction for economic development expansion around Aviation drive is funded at \$2.1 million, while the construction of a line on CR262 is funded for \$2.5 million. The Carriage Oaks line is being designed for \$600,000, with anticipated construction in the next fiscal year. A pump station at Stonewall Ranch is being designed in FY2022, with construction planned in a future year. Tank rehabilitation, resiliency projects, SCADA improvements, and a \$3 million rehabilitation of the Southside Plant are also planned for the upcoming year. A new South Lake Water Treatment Plant is under design and the first phase of construction will begin in the fall at a cost of \$20 million in FY2022. The Council has directed the construction of the plant to be delivered in two phases – the first phase at 22 MGD to be online in FY2025 and the second 22MGD phase to be constructed shortly thereafter. The total cost of the plant is \$160 million and will address treatment capacity for all of the raw water the City currently has obligated. The City is working with the Brazos River Authority and other regional partners to identify and obligate ground water to meet future growth needs.

Proposed Enhancements total \$4.1 million. The detail is as follows:

- **Water Administration**

- **Assistant Director:** The water utility system continues to exceed the growth rate of the City. This position will provide operational oversight to support the continued growth, as well as analysis and support of infrastructure planning and coordination.

- Proposed Ongoing: \$80,791
 - Proposed One-time: \$4,000
 - Proposed Total Cost: \$84,791

- **Compliance Officer:** This new position will provide operational support for the City's backflow inspection program, pending industrial pretreatment program, as well as additional support during enforcement of watering restrictions and other water ordinance enforcement efforts that cannot be done by city code compliance, but need to be enforced within the City's Certified service area.

- Proposed Ongoing: \$59,324
 - Proposed One-time: \$41,000
 - Proposed Total Cost: \$100,324

- **Marketing Specialist:** This position will support the City's on-going efforts to promote conservation and utility programs that will help educate and promote programs that manage the peak water demand reducing the need for costly infrastructure expansion.

- Proposed Ongoing: \$60,305
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$63,305

- **Conservation Digital Marketing:** This request would increase the methods utilized to reach customers related to conservation efforts and enforcement, including neighborhood signs, newspaper ads, flyers, videos on cable and at movie theaters, as well as social media marketing. Proposed Ongoing: \$100,000

- **Aquifer Storage Recovery:** This request continues the work currently underway with the Brazos River Authority on the feasibility of storing treated water deep in the aquifer to utilize during peak water demand. Proposed One-time: \$250,000

- **Automated Metering Infrastructure:** The City has initiated a request for proposal to implement a master plan for AMI throughout the City's water utility area. This request funds the first year of a two year project to upgrade and modernize equipment to reduce on-going operational cost and reduce equipment failure. Also increasing communications with metering and conservation program. Proposed One-time: \$1,500,000

- **Water Plant Management**

- **Plant Technicians (3):** These positions will extend the hours of the on-site management of water treatment plants and begin building a team to support the new plant expansion currently being

constructed and the new plant currently in design. They will also provide succession planning for the department.

- Proposed Ongoing: \$202,965
- Proposed One-time: \$35,000
- Proposed Total Cost: \$237,000

- **Wastewater Plants**

- **Plant Technicians (3):** These positions will extend the hours of the on-site management of the wastewater treatment plants, staff plant expansion currently in design to be expanded and provide succession planning and knowledge transfer for the department.

- Proposed Ongoing: \$201,965
- Proposed One-time: \$36,000
- Proposed Total Cost: \$237,965

- **Water Operations**

- **Water Technicians (4):** These positions support maintenance of water infrastructure for the continued historic residential growth in the 350 square mile water utility service area.

- Proposed Ongoing: \$244,386
- Proposed One-time: \$87,000
- Proposed Total Cost: \$331,386

- **Water Meter Installation Team (6):** The current practice of allowing builders to install residential meters has become more problematic as growth continues, which creates billing errors that affect revenues. A plan has been developed to implement the best practice of having utility staff oversee the installation of the meters. This plan provides a supervisor, a scheduler/planner and four technicians to begin a program to validate the meter installations by builders and then phase in to fully take over the meter installation process. These costs would be partially offset by increases in the tap fees.

- Proposed Ongoing: \$330,770
- Proposed One-time: \$227,000
- Proposed Total Cost: \$557,770

- **Water Leak Repair and Wastewater Smoke Testing.** This request is to contract for water system repairs that were identified in last year's satellite imagery technology study in order to decrease the amount of unidentified water loss in the system. Funding will also be used to detect inflow and infiltration in the wastewater system in order to make repairs to limit rainwater making its way into the system. This reduces treatment flows and costs. Proposed Ongoing: \$500,000.

- **Customer Communication Platform.** This request is to implement a texting system that will work with current technology to contact customers when water outages occur in their area. Proposed Ongoing: \$26,000

Total fund balance is projected to be \$58.7 million, meeting the contingency requirement for both 90 days of operations of \$10.6 million and the non-operational contingency of \$10 million. The current rate study includes a sub-project to reconcile and improve the tracking of impact fees moving forward. In FY2022, \$3.2 million of impact fee revenue is reserved for future use for related capital projects.

Fund Schedule

Water Services						
7/15/21 3:46 PM	FY2020	FY2021		FY2022		
	Actuals	Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	92,139,373	125,458,053	125,458,054	64,309,405	-	64,309,405
Operating Revenue						
41002:Penalties	305,880	255,000	355,000	315,000	-	315,000
41602:Impact Fees	27,891,155	18,800,000	32,500,000	31,890,000	-	31,890,000
42001:Interest Income	1,475,880	237,250	492,336	390,000	-	390,000
43001:Fees	6,644,405	4,290,000	7,655,000	7,877,000	-	7,877,000
43005:Rental Revenue	61,178	55,000	60,000	50,000	-	50,000
43602:Water Charges	35,208,127	32,150,000	35,100,000	36,100,000	-	36,100,000
43603:Wastewater Charges	14,282,982	14,200,000	14,000,000	14,500,000	-	14,500,000
43604:Irrigation Charges	513,679	300,000	300,000	300,000	-	300,000
44502:Developer Contributions	661,160	625,000	1,496,239	767,240	-	767,240
Operating Revenue Total	87,044,447	70,912,250	91,958,575	92,189,240	-	92,189,240
Operating Expense						
City of Georgetown (Only)	210,469	-	-	-	-	-
CC0001 Non-Departmental	4,185,524	4,223,814	4,713,430	4,428,426	623,000	5,051,426
CC0526 Systems Engineering	6,889,929	-	(639,847)	-	-	-
CC0527 Water Services Administration	22,687,827	26,369,169	26,232,898	31,146,925	2,179,008	33,325,933
CC0528 Water Distribution	2,504,866	3,207,552	4,353,981	4,017,500	249,368	4,266,868
CC0529 Water Plant Management	3,549,313	4,326,865	3,910,271	4,424,373	250,312	4,674,686
CC0530 Wastewater Operations	737,073	896,265	834,706	1,101,100	57,895	1,158,995
CC0531 Wastewater Plant Management	3,214,958	4,013,950	3,704,111	3,774,810	202,951	3,977,762
CC0532 Irrigation Operations	249,041	295,000	295,000	295,000	-	295,000
CC0553 Water Operations	3,921,396	4,173,316	4,463,681	4,545,150	529,930	5,075,080
Operating Expense Total	48,150,395	47,505,930	47,868,232	53,733,286	4,092,464	57,825,750
Available Operating Fund Balance	131,033,425	148,864,373	169,548,397	102,765,360	(4,092,464)	98,672,895
Non-Operating Revenue						
44001:Grant Revenue	338	-	-	-	-	-
45001:Misc Revenue	559,186	1,112,500	1,262,350	1,302,000	-	1,462,000
45004:Sale of Property	735,404	1,327,774	1,327,774	-	-	-
46001:Bond Proceeds	9,375,000	16,300,000	14,975,000	16,600,000	-	16,600,000
46002:Bond Premium	-	-	1,415,140	-	-	-
Non-Operating Revenue Total	10,669,927	18,740,274	18,980,264	17,902,000	-	18,062,000
Non-Operating Expense						
CC0001 Non-Departmental	3,132,964	4,083,411	3,887,651	5,129,217	-	5,129,217
CC0524 Metering Services	-	750,000	750,000	-	-	-
CC0526 Systems Engineering	4,204,457	99,671,405	99,630,405	22,700,000	-	22,700,000
CC0527 Water Services Administration	-	-	6,037	-	-	-
CC0528 Water Distribution	77,506	1,159,424	781,316	-	-	-
CC0529 Water Plant Management	-	2,757	2,757	-	-	-
CC0530 Wastewater Operations	7,527,210	3,026,798	3,026,798	2,803,196	-	2,803,196
CC0531 Wastewater Plant Management	-	2,050,000	2,050,000	2,250,000	-	2,250,000
CC0532 Irrigation Operations	125,075	121,879	121,929	308,000	-	308,000
CC0553 Water Operations	1,241,338	13,962,363	13,962,363	24,850,000	-	24,850,000
Non-Operating Expense	16,308,549	124,828,037	124,219,256	58,040,412	-	58,040,412
Ending Fund Balance	125,394,803	42,776,610	64,309,405	62,626,947	(4,092,464)	58,694,483
Reserves						
AFR Adjustment	63,251	-	-	-	-	-
Contingency Reserve	9,480,045	9,127,742	9,127,742	9,263,992	1,349,118	10,613,110
Non-operating Reserve	10,000,000	10,000,000	10,000,000	10,000,000	-	10,000,000
Impact Fee Reserve	-	-	-	3,190,000	-	3,190,000
Market	-	-	-	101,346	-	101,346
Reserves Total	19,543,296	19,127,742	19,127,742	22,555,338	1,349,118	23,904,456
Available Fund Balance	105,851,507	23,648,868	45,181,663	40,071,609	(5,441,582)	34,790,027

Water Services: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
REVENUE									
41002:Penalties	552,645	305,880	255,000	355,000	16.06%	315,000	-	315,000	-11.27%
41602:Impact Fees	15,803,197	27,891,155	18,800,000	32,500,000	16.52%	31,890,000	-	31,890,000	-1.88%
42001:Interest Income	2,107,450	1,475,880	237,250	492,336	-66.64%	390,000	-	390,000	-20.79%
43001:Fees	4,470,913	6,644,405	4,290,000	7,655,000	15.21%	7,877,000	-	7,877,000	2.90%
43005:Rental Revenue	58,098	61,178	55,000	60,000	-1.92%	50,000	-	50,000	-16.67%
43602:Water Charges	32,244,807	35,208,127	32,150,000	35,100,000	-0.31%	36,100,000	-	36,100,000	2.85%
43603:Wastewater Charges	12,026,638	14,282,982	14,200,000	14,000,000	-1.98%	14,500,000	-	14,500,000	3.57%
43604:Irrigation Charges	302,818	513,679	300,000	300,000	-41.60%	300,000	-	300,000	0.00%
44001:Grant Revenue	-	338	-	-	-100.00%	-	-	-	0.00%
44502:Developer Contributions	24,357,928	661,160	625,000	1,496,239	126.31%	767,240	-	767,240	-48.72%
45001:Misc Revenue	232,853	559,186	1,112,500	1,262,350	125.75%	1,302,000	160,000	1,462,000	15.82%
45003:Misc Reimbursements	-	-	-	-	0.00%	-	-	-	0.00%
45004:Sale of Property	1,635	735,404	1,327,774	1,327,774	80.55%	-	-	-	-100.00%
46001:Bond Proceeds	-	9,375,000	16,300,000	14,975,000	59.73%	16,600,000	-	16,600,000	10.85%
46002:Bond Premium	-	-	-	1,415,140	0.00%	-	-	-	-100.00%
REVENUE TOTAL	92,158,982	97,714,374	89,652,524	110,938,839	13.53%	110,091,240	160,000	110,251,240	-0.62%

Water Services: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	(58,311)	-	0.00%	-	-	-	0.00%
PERSONNEL TOTAL	-	-	(58,311)	-	0.00%	-	-	-	0.00%
OPERATIONS									
52501:Office Supplies	-	1,964	-	-	-100.00%	-	-	-	0.00%
52510:Bad Debt Expense	-	-	150,000	374,230	0.00%	355,936	-	355,936	-4.89%
53015:Other Miscellaneous Expense	470,000	-	-	-	0.00%	-	-	-	0.00%
OPERATIONS TOTAL	470,000	1,964	150,000	374,230	18954.67%	355,936	-	355,936	-4.89%
OPERATING CAPITAL									
CIP EXPENSE									
62001:CIP Expense	-	31,636	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE TOTAL	-	31,636	-	-	-100.00%	-	-	-	0.00%
DEBT SERVICE									
55001:Principal Reduction	-	2,107,188	2,768,567	2,768,567	31.39%	3,311,975	-	3,311,975	19.63%
55002:Interest Expense	1,234,017	914,900	1,024,844	1,024,844	12.02%	1,482,992	-	1,482,992	44.70%
55003:Handling Fees	2,750	2,240	-	2,000	-10.71%	2,250	-	2,250	12.50%
55004:Bond Issuance Costs	-	77,000	290,000	92,240	19.79%	332,000	-	332,000	259.93%
DEBT SERVICE TOTAL	1,236,767	3,101,328	4,083,411	3,887,651	25.35%	5,129,217	-	5,129,217	31.94%
TRANSFERS									
80001:Transfers Out	2,082,500	467,733	466,750	649,500	38.86%	278,000	623,000	901,000	38.72%
80002:Transfers Out - ROI	3,286,284	3,715,827	3,665,375	3,689,700	-0.70%	3,794,490	-	3,794,490	2.84%
TRANSFERS TOTAL	5,368,784	4,183,560	4,132,125	4,339,200	3.72%	4,072,490	623,000	4,695,490	8.21%
CC0001 Non-Departmental Total	7,075,550	7,318,487	8,307,225	8,601,081	17.53%	9,557,643	623,000	10,180,643	18.36%

Water Services: CC0527 Water Services Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	83,234	257,661	447,251	319,844	24.13%	433,082	139,916	572,998	79.15%
50200:Payroll Tax Expense	-	18,131	22,193	21,330	17.65%	32,817	10,704	43,521	104.04%
50201:Worker's Compensation	-	183	534	314	71.53%	1,545	156	1,701	442.09%
50202:TWC Expense	-	680	459	293	-56.97%	450	270	720	146.15%
50300:Benefits	-	27,435	36,375	18,943	-30.95%	30,300	22,267	52,567	177.51%
50301:TMRS Expense	-	31,900	37,974	39,072	22.48%	54,606	17,490	72,095	84.52%
PERSONNEL TOTAL	83,234	335,990	544,786	399,795	18.99%	552,799	190,803	743,602	86.00%
OPERATIONS									
51001:Administrative Expense	12,434,056	13,539,151	11,267,633	11,267,633	-16.78%	12,524,125	39,205	12,563,330	11.50%
51003:Marketing & Promotional	-	-	-	1,500	0.00%	-	100,000	100,000	6566.67%
51004:Contractual Services	54,547	293,875	102,000	181,532	-38.23%	176,500	-	176,500	-2.77%
51005:Professional Services	146,458	215,894	264,500	276,000	27.84%	285,000	250,000	535,000	93.84%
51006:Subscriptions	5,627	4,504	6,500	2,000	-55.60%	2,000	-	2,000	0.00%
51007:Contracts & Leases	6,176,544	6,604,073	9,174,703	9,180,579	39.01%	11,817,079	26,000	11,843,079	29.00%
51008:Utilities	-	5,644	11,964	5,000	-11.41%	5,000	-	5,000	0.00%
51009:Telephone	834	1,503	2,080	300	-80.05%	1,000	-	1,000	233.33%
51010:Legal Services	110,112	40,567	100,000	100,001	146.51%	600,000	-	600,000	500.00%
52501:Office Supplies	(36)	2,506	5,400	2,000	-20.18%	4,000	-	4,000	100.00%
52506:Operational Supplies	-	926	-	1,030	11.24%	-	-	-	-100.00%
52508:Utility Meters	-	12	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	-	603	-	260	-56.86%	-	-	-	-100.00%
53003:Food	746	1,433	9,000	-	-100.00%	9,000	-	9,000	0.00%
53004:Insurance Expense	-	-	-	(7)	0.00%	-	-	-	-100.00%
53011:Economic Development Agreements	-	-	-	6,037	0.00%	-	-	-	-100.00%
53012:Franchise Fee Expense	1,408,663	1,592,497	1,650,000	1,581,300	-0.70%	1,626,210	-	1,626,210	2.84%
53015:Other Miscellaneous Expense	53,496	45,165	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	1,542	3,486	6,500	200	-94.26%	2,500	-	2,500	1149.69%
53017:Training Expense	-	-	2,000	1,049	0.00%	2,000	73,000	75,000	7049.67%
OPERATIONS TOTAL	20,392,588	22,351,838	22,602,280	22,606,413	1.14%	27,054,414	488,205	27,542,619	21.84%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	3,804	-	3,222,103	3,222,103	0.00%	3,539,712	1,500,000	5,039,712	56.41%
60009:Capital Outlay - Improvements	-	-	-	10,624	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	3,804	-	3,222,103	3,232,727	0.00%	3,539,712	1,500,000	5,039,712	55.90%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0527 Water Services Administration Total	20,479,626	22,687,827	26,369,169	26,238,935	15.65%	31,146,925	2,179,008	33,325,933	27.01%

Water Services: CC0528 Water Distribution

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	-	-	0.00%	-	153,882	153,882	0.00%
50200:Payroll Tax Expense	-	-	-	-	0.00%	-	11,080	11,080	0.00%
50201:Worker's Compensation	-	-	-	-	0.00%	-	162	162	0.00%
50202:TWC Expense	-	-	-	-	0.00%	-	90	90	0.00%
50300:Benefits	-	-	-	-	0.00%	-	34,121	34,121	0.00%
50301:TMRS Expense	-	-	-	-	0.00%	-	18,104	18,104	0.00%
PERSONNEL TOTAL	-	-	-	-	0.00%	-	217,438	217,438	0.00%
OPERATIONS									
51001:Administrative Expense	6,100	7,067	-	-	-100.00%	-	12,430	12,430	0.00%
51002:Publishing & Printing	-	476	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	202,196	59,323	130,100	133,600	125.21%	52,600	-	52,600	-60.63%
51005:Professional Services	-	-	-	-	0.00%	75,000	-	75,000	0.00%
51006:Subscriptions	-	111	-	-	-100.00%	-	-	-	0.00%
51007:Contracts & Leases	-	10,954	29,575	40,300	267.89%	25,000	-	25,000	-37.97%
51008:Utilities	590,012	988,996	1,225,000	1,125,000	13.75%	1,225,000	-	1,225,000	8.89%
51009:Telephone	2,318	45	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	742	228	-	4	-98.35%	-	-	-	-100.00%
52502:Educational Supplies	-	41	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	28,856	25,914	47,051	49,290	90.20%	35,000	5,000	40,000	-18.85%
52507:Janitorial Supplies	-	-	-	71	0.00%	-	-	-	-100.00%
52508:Utility Meters	4,700	18,442	-	-	-100.00%	-	-	-	0.00%
52509:Maintenance Expense	590,994	493,012	914,572	769,397	56.06%	829,900	-	829,900	7.86%
53002:Postage & Freight	-	301	-	-	-100.00%	-	-	-	0.00%
53003:Food	-	751	-	751	0.00%	-	-	-	-100.00%
53008:Customer Rebates	-	-	-	884,260	0.00%	-	-	-	-100.00%
53010:Uniform Expense	-	-	-	-	0.00%	-	10,500	10,500	0.00%
53011:Economic Development Agreements	-	-	1,159,424	781,316	0.00%	-	-	-	-100.00%
53013:Depreciation	6,965,770	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	103	46	413	500	993.85%	-	-	-	-100.00%
53017:Training Expense	-	-	-	539	0.00%	-	4,000	4,000	642.46%
OPERATIONS TOTAL	8,391,791	1,605,709	3,506,135	3,785,027	135.72%	2,242,500	31,930	2,274,430	-39.91%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	635,752	898,736	600,000	1,000,270	11.30%	1,000,000	-	1,000,000	-0.03%
60009:Capital Outlay - Improvements	21,670	97	-	-	-100.00%	-	-	-	0.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	324	260,841	350,000	107924.69%	350,000	-	350,000	0.00%
60010:Capital Outlay	-	-	-	-	0.00%	425,000	-	425,000	0.00%
OPERATING CAPITAL TOTAL	657,422	899,157	860,841	1,350,270	50.17%	1,775,000	-	1,775,000	31.46%
CIP EXPENSE									
DEBT SERVICE									
55004:Bond Issuance Costs	-	77,506	-	-	-100.00%	-	-	-	0.00%
DEBT SERVICE TOTAL	-	77,506	-	-	-100.00%	-	-	-	0.00%

Water Services: CC0528 Water Distribution

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
TRANSFERS									
CC0528 Water Distribution Total	9,049,213	2,582,373	4,366,976	5,135,297	98.86%	4,017,500	249,368	4,266,868	-16.91%

Water Services: CC0529 Water Plant Management

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	473,983	629,254	883,422	918,441	45.96%	880,906	134,562	1,015,468	10.56%
50200:Payroll Tax Expense	35,111	47,176	63,086	63,424	34.44%	71,589	10,100	81,688	28.80%
50201:Worker's Compensation	1,446	4,689	8,537	6,807	45.17%	7,699	147	7,846	15.27%
50202:TWC Expense	156	1,370	1,836	1,451	5.92%	1,080	90	1,170	-19.35%
50300:Benefits	83,007	86,505	123,301	124,820	44.29%	147,427	25,051	172,478	38.18%
50301:TMRS Expense	265,053	79,559	103,710	105,494	32.60%	111,367	16,503	127,870	21.21%
PERSONNEL TOTAL	858,756	848,553	1,183,893	1,220,436	43.83%	1,220,067	186,452	1,406,520	15.25%
OPERATIONS									
51001:Administrative Expense	27,766	21,909	34,647	34,647	58.14%	45,192	6,610	51,802	49.51%
51004:Contractual Services	8,254	13,956	40,500	31,500	125.70%	71,500	-	71,500	126.98%
51005:Professional Services	-	-	15,000	-	0.00%	20,000	-	20,000	0.00%
51006:Subscriptions	-	629	-	1,191	89.23%	444	-	444	-62.72%
51007:Contracts & Leases	30,660	37,867	60,000	56,676	49.67%	55,000	-	55,000	-2.96%
51008:Utilities	640,317	1,175,775	1,700,000	1,350,000	14.82%	1,700,000	-	1,700,000	25.93%
51009:Telephone	9,074	7,561	11,600	11,600	53.42%	11,600	-	11,600	0.00%
52501:Office Supplies	1,543	1,839	3,000	2,300	25.04%	4,000	-	4,000	73.91%
52503:Books and Periodicals	-	-	-	50	0.00%	100	-	100	100.00%
52506:Operational Supplies	566,253	774,448	658,206	699,150	-9.72%	755,000	1,500	756,500	8.20%
52507:Janitorial Supplies	-	275	-	150	-45.54%	-	-	-	-100.00%
52508:Utility Meters	-	-	-	-	0.00%	-	-	-	0.00%
52509:Maintenance Expense	230,850	246,845	290,350	289,500	17.28%	263,000	52,000	315,000	8.81%
53002:Postage & Freight	-	395	-	2,120	436.46%	3,120	-	3,120	47.17%
53003:Food	424	33	600	-	-100.00%	-	-	-	0.00%
53004:Insurance Expense	-	-	-	(49)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	3,106	5,415	10,250	6,450	19.11%	6,850	2,250	9,100	41.09%
53016:Travel Expense	4,324	1,984	3,500	400	-79.84%	3,500	-	3,500	775.00%
53017:Training Expense	-	861	4,750	3,500	306.50%	5,000	1,500	6,500	85.71%
OPERATIONS TOTAL	1,522,571	2,289,794	2,832,403	2,489,185	8.71%	2,944,306	63,860	3,008,166	20.85%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	7,943	10,569	650	-91.82%	-	-	-	-100.00%
60009:Capital Outlay - Improvements	164,286	403,023	-	-	-100.00%	-	-	-	0.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	-	300,000	200,000	0.00%	260,000	-	260,000	30.00%
OPERATING CAPITAL TOTAL	164,286	410,966	310,569	200,650	-51.18%	260,000	-	260,000	29.58%
CIP EXPENSE									
62001:CIP Expense	-	-	2,757	2,757	0.00%	-	-	-	-100.00%
CIP EXPENSE TOTAL	-	-	2,757	2,757	0.00%	-	-	-	-100.00%
DEBT SERVICE									
TRANSFERS									
CC0529 Water Plant Management Total	2,545,613	3,549,313	4,329,621	3,913,028	10.25%	4,424,373	250,312	4,674,686	19.46%

Water Services: CC0530 Wastewater Operations

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
OPERATIONS									
51001:Administrative Expense	1,950	-	-	-	0.00%	-	27,395	27,395	0.00%
51004:Contractual Services	17,038	-	-	-	0.00%	-	-	-	0.00%
51005:Professional Services	-	5,440	-	20	-99.63%	-	-	-	-100.00%
51007:Contracts & Leases	137,163	16,583	-	16,455	-0.77%	-	-	-	-100.00%
51008:Utilities	149,029	274,926	400,000	325,000	18.21%	400,000	-	400,000	23.08%
51009:Telephone	42	-	-	-	0.00%	-	-	-	0.00%
51010:Legal Services	-	2,228	-	22,773	922.36%	13,900	-	13,900	-38.96%
52501:Office Supplies	-	-	-	48	0.00%	-	-	-	-100.00%
52506:Operational Supplies	36,325	46,906	111,265	86,899	85.26%	111,000	5,000	116,000	33.49%
52508:Utility Meters	-	-	-	-	0.00%	-	-	-	0.00%
52509:Maintenance Expense	262,641	329,435	360,000	356,459	8.20%	336,200	15,000	351,200	-1.48%
53002:Postage & Freight	-	1,235	-	339	-72.54%	-	-	-	-100.00%
53009:Strategic Partnership	-	1,566,711	-	-	-100.00%	-	-	-	0.00%
53010:Uniform Expense	-	-	-	-	0.00%	-	10,500	10,500	0.00%
53011:Economic Development Agreements	-	2,823,935	-	-	-100.00%	-	-	-	0.00%
53013:Depreciation	3,015,620	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	-	-	-	185	0.00%	-	-	-	-100.00%
OPERATIONS TOTAL	3,619,809	5,067,399	871,265	808,178	-84.05%	861,100	57,895	918,995	13.71%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	37,767	-	520	-98.62%	-	-	-	-100.00%
60009:Capital Outlay - Improvements	16,875	14,320	-	-	-100.00%	-	-	-	0.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	8,233	25,000	26,008	215.88%	240,000	-	240,000	822.79%
OPERATING CAPITAL TOTAL	16,875	60,320	25,000	26,528	-56.02%	240,000	-	240,000	804.70%
CIP EXPENSE									
DEBT SERVICE									
55001:Principal Reduction	-	1,989,945	1,957,187	1,957,187	-1.65%	1,829,308	-	1,829,308	-6.53%
55002:Interest Expense	1,211,991	1,144,608	1,064,611	1,064,611	-6.99%	971,888	-	971,888	-8.71%
55003:Handling Fees	2,050	2,010	5,000	5,000	148.76%	2,000	-	2,000	-60.00%
DEBT SERVICE TOTAL	1,214,041	3,136,564	3,026,798	3,026,798	-3.50%	2,803,196	-	2,803,196	-7.39%
TRANSFERS									
CC0530 Wastewater Operations Total	4,850,725	8,264,282	3,923,063	3,861,504	-53.27%	3,904,296	57,895	3,962,191	2.61%

Water Services: CC0531 Wastewater Plant Management

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	613,662	560,949	646,095	792,872	41.34%	673,921	137,101	811,022	2.29%
50200:Payroll Tax Expense	46,432	43,357	47,670	52,964	22.16%	56,098	10,100	66,198	24.99%
50201:Worker's Compensation	1,804	3,862	4,527	5,237	35.63%	5,482	147	5,629	7.48%
50202:TWC Expense	192	1,565	1,377	1,518	-3.02%	900	90	990	-34.77%
50300:Benefits	81,904	79,066	74,009	89,255	12.89%	97,748	26,401	124,149	39.09%
50301:TMRS Expense	77,264	71,130	68,845	87,446	22.94%	85,228	16,503	101,731	16.34%
PERSONNEL TOTAL	821,257	759,929	842,523	1,029,293	35.45%	919,377	190,341	1,109,719	7.81%
OPERATIONS									
51001:Administrative Expense	41,819	46,964	76,151	76,151	62.15%	68,789	6,610	75,399	-0.99%
51004:Contractual Services	131,841	113,673	116,000	162,100	42.60%	202,100	-	202,100	24.68%
51005:Professional Services	-	2,450	20,000	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	111	899	-	333	-62.96%	444	-	444	33.33%
51007:Contracts & Leases	22,040	29,446	50,000	40,500	37.54%	45,500	-	45,500	12.35%
51008:Utilities	766,679	1,203,284	1,550,000	1,275,000	5.96%	1,400,000	-	1,400,000	9.80%
51009:Telephone	15,659	13,436	16,000	16,000	19.09%	16,000	-	16,000	0.00%
52501:Office Supplies	1,809	4,931	2,000	3,035	-38.44%	3,000	-	3,000	-1.16%
52506:Operational Supplies	181,487	254,334	84,000	260,342	2.36%	222,000	1,000	223,000	-14.34%
52507:Janitorial Supplies	-	-	-	600	0.00%	400	-	400	-33.33%
52509:Maintenance Expense	680,098	702,133	627,276	535,700	-23.70%	630,000	-	630,000	17.60%
53002:Postage & Freight	-	374	-	500	33.85%	1,000	-	1,000	100.00%
53003:Food	1,554	818	-	500	-38.90%	1,000	-	1,000	100.00%
53004:Insurance Expense	-	-	-	(42)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	2,618	1,571	11,000	5,800	269.14%	8,200	2,000	10,200	75.86%
53016:Travel Expense	11,637	4,386	5,000	500	-88.60%	4,000	-	4,000	700.00%
53017:Training Expense	-	1,833	4,000	1,000	-45.44%	3,000	3,000	6,000	500.00%
OPERATIONS TOTAL	1,857,352	2,380,533	2,561,427	2,378,019	-0.11%	2,605,433	12,610	2,618,043	10.09%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	(2,167)	140,000	46,799	-2259.69%	-	-	-	-100.00%
60009:Capital Outlay - Improvements	161,099	17,489	-	-	-100.00%	-	-	-	0.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	59,174	470,000	250,000	322.48%	250,000	-	250,000	0.00%
OPERATING CAPITAL TOTAL	161,099	74,496	610,000	296,799	298.41%	250,000	-	250,000	-15.77%
CIP EXPENSE									
62001:CIP Expense	-	-	2,050,000	2,050,000	0.00%	2,250,000	-	2,250,000	9.76%
CIP EXPENSE TOTAL	-	-	2,050,000	2,050,000	0.00%	2,250,000	-	2,250,000	9.76%
DEBT SERVICE									
TRANSFERS									
CC0531 Wastewater Plant Management Total	2,839,708	3,214,958	6,063,950	5,754,111	78.98%	6,024,810	202,951	6,227,762	8.23%

Water Services: CC0532 Irrigation Operations

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
OPERATIONS									
51004:Contractual Services	-	170	-	-	-100.00%	-	-	-	0.00%
51008:Utilities	129,024	197,229	210,000	190,000	-3.67%	190,000	-	190,000	0.00%
52508:Utility Meters	-	2,815	-	-	-100.00%	-	-	-	0.00%
52509:Maintenance Expense	45,865	48,828	85,000	105,000	115.04%	105,000	-	105,000	0.00%
OPERATIONS TOTAL	174,889	249,041	295,000	295,000	18.45%	295,000	-	295,000	0.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
55001:Principal Reduction	-	101,848	102,768	102,768	0.90%	282,578	-	282,578	174.97%
55002:Interest Expense	26,459	23,102	19,111	19,111	-17.28%	25,297	-	25,297	32.37%
55003:Handling Fees	125	125	-	50	-60.00%	125	-	125	150.00%
DEBT SERVICE TOTAL	26,584	125,075	121,879	121,929	-2.51%	308,000	-	308,000	152.61%
TRANSFERS									
CC0532 Irrigation Operations Total	201,473	374,116	416,879	416,929	11.44%	603,000	-	603,000	44.63%

Water Services: CC0553 Water Operations

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	2,854,609	2,521,485	2,755,400	2,885,012	14.42%	2,889,735	304,918	3,194,654	10.73%
50200:Payroll Tax Expense	209,230	192,314	194,087	210,211	9.31%	247,275	23,326	270,601	28.73%
50201:Worker's Compensation	12,999	24,651	29,476	28,864	17.09%	30,596	340	30,936	7.18%
50202:TWC Expense	396	8,174	6,273	6,166	-24.57%	4,050	360	4,410	-28.48%
50300:Benefits	462,402	534,104	486,439	499,701	-6.44%	558,420	63,710	622,130	24.50%
50301:TMRS Expense	356,959	322,144	294,578	351,145	9.00%	365,151	38,115	403,265	14.84%
PERSONNEL TOTAL	3,896,595	3,602,872	3,766,253	3,981,099	10.50%	4,095,227	430,770	4,525,996	13.69%
OPERATIONS									
51001:Administrative Expense	22,635	-	135,941	135,941	0.00%	179,637	65,160	244,797	80.08%
51004:Contractual Services	448	3,957	-	-	-100.00%	-	-	-	0.00%
51005:Professional Services	-	(72)	-	0	-100.28%	-	-	-	-100.00%
51006:Subscriptions	-	374	-	200	-46.52%	-	-	-	-100.00%
51007:Contracts & Leases	-	773	-	-	-100.00%	-	-	-	0.00%
51008:Utilities	-	(7,088)	-	438	-106.18%	-	-	-	-100.00%
51009:Telephone	43,577	27,583	65,420	60,632	119.82%	60,632	-	60,632	0.00%
52501:Office Supplies	8,168	18,310	8,000	9,200	-49.75%	8,000	-	8,000	-13.04%
52506:Operational Supplies	40,574	62,731	112,500	144,170	129.82%	120,198	29,000	149,198	3.49%
52507:Janitorial Supplies	-	-	-	50	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	4,761	19,145	-	50,671	164.67%	-	-	-	-100.00%
53002:Postage & Freight	491	107	-	-	-100.00%	-	-	-	0.00%
53003:Food	11,731	6,791	11,259	11,000	61.98%	11,000	-	11,000	0.00%
53004:Insurance Expense	-	-	-	(166)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	31,646	30,554	42,167	37,167	21.64%	37,167	-	37,167	0.00%
53016:Travel Expense	180,553	59,574	25,776	15,020	-74.79%	25,200	-	25,200	67.78%
53017:Training Expense	-	3,743	6,000	15,090	303.15%	8,090	5,000	13,090	-13.25%
OPERATIONS TOTAL	344,583	226,481	407,063	479,413	111.68%	449,924	99,160	549,084	14.53%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	3,640	-	-	-100.00%	-	-	-	0.00%
60009:Capital Outlay - Improvements	83	-	-	-	0.00%	-	-	-	0.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	-	-	3,169	0.00%	-	-	-	-100.00%
60010:Capital Outlay	-	4,418,403	-	(0)	-100.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	83	4,422,043	-	3,169	-99.93%	-	-	-	-100.00%
CIP EXPENSE									
62001:CIP Expense	-	1,241,338	13,962,363	13,962,363	1024.78%	24,850,000	-	24,850,000	77.98%
CIP EXPENSE TOTAL	-	1,241,338	13,962,363	13,962,363	1024.78%	24,850,000	-	24,850,000	77.98%
DEBT SERVICE									
TRANSFERS									
99999:Historical LTD Conversion	-	(4,330,000)	-	-	-100.00%	-	-	-	0.00%
TRANSFERS TOTAL	-	(4,330,000)	-	-	-100.00%	-	-	-	0.00%
CC0553 Water Operations Total	4,241,261	5,162,734	18,135,679	18,426,044	256.90%	29,395,150	529,930	29,925,080	62.41%

Levels	Reporting - SLR Name	Proposed - Operations	Proposed - Personnel	Not Proposed - Operations	Not Proposed - Personnel
CC0530 Wastewater Operations	SLR-1: Ford 550 with crane Utility Truck	36,290	0	0	0
	SLR-2: 1/2 ton 4WD	6,605	0	0	0
	Subtotal	42,895	0	0	0
CC0531 Wastewater Plant Management	SLR-1: Senior Plant Operations Technician	12,610	190,341	0	0
	Subtotal	12,610	190,341	0	0
CC0527 Water Services Administration	SLR-5: Conservation Program - Digital Marketing	100,000	0	0	0
	SLR-6: Engineering Services - Aquifer Storage Recovery Exploratory Services	250,000	0	0	0
	SLR-7: GPS Vehicles	32,600	0	0	0
	SLR-8: Customer Communication Platform for Outages	26,000	0	0	0
	SLR-9: Social Media and Marketing Coordinator for Conservation	1,000	59,301	0	0
	SLR-10: GIS Analyst II	0	0	4,000	82,150
	SLR-11: Assistant Water Utilities Director	1,000	79,788	0	0
	SLR-12: Code Compliance Officer	7,605	51,714	0	0
	SLR-13: Training for Water Technicians	70,000	0	0	0
	SLR-14: Automated Metering Infrastructure (Western District)	1,500,000	0	0	0
	Subtotal	1,988,205	190,803	4,000	82,150
CC0528 Water Distribution	SLR-1: Water Services Technician	31,930	217,438	0	0
	Subtotal	31,930	217,438	0	0
CC0529 Water Plant Management	SLR-1: Senior Plant Operations Technician	0	0	9,110	55,312
	SLR-2: Senior Plant Operations Technician	11,860	186,452	0	0
	Subtotal	11,860	186,452	9,110	55,312
CC0553 Water Operations	SLR-1: Metering Service Supervisor	7,516	72,501	0	0
	SLR-2: Metering Technician, Trainee	7,516	24,983	0	0
	SLR-3: Utilities Scheduler Planner	1,000	56,668	0	0
	SLR-4: Water Services Technician	83,128	276,618	0	0
	SLR-5: Electrician	0	0	0	105,179
	Subtotal	99,160	430,770	0	105,179
CC0001 Non-Departmental	SLR-1: Ford 550 with crane Utility Truck	125,000	0	0	0
	SLR-1: Metering Service Supervisor	33,000	0	0	0
	SLR-1: Senior Plant Operations Technician	35,000	0	0	0
	SLR-1: Water Services Technician	82,000	0	0	0

	SLR-2: 1/2 ton 4WD	35,000	0	0	0
	SLR-2: Metering Technician, Trainee	33,000	0	0	0
	SLR-2: Senior Plant Operations Technician	35,000	0	0	0
	SLR-3: Utilities Scheduler Planner	3,000	0	0	0
	SLR-4: Water Services Technician	198,000	0	0	0
	SLR-9: Social Media and Marketing Coordinator for Conservation	3,000	0	0	0
	SLR-11: Assistant Water Utilities Director	3,000	0	0	0
	SLR-12: Code Compliance Officer	38,000	0	0	0
	Subtotal	623,000	0	0	0



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AIRPORT FUND

The Airport Fund is a self-supporting enterprise funded through user charges. This fund accounts for all of the charges including personnel, operations, fuel costs, capital improvement, contingency, and debt service requirements at the Airport. Significant rehabilitation of the major airport infrastructure is funded through federal and state transportation funds. The control tower is staffed and operated by the Federal Aviation Administration.

FISCAL YEAR 2021

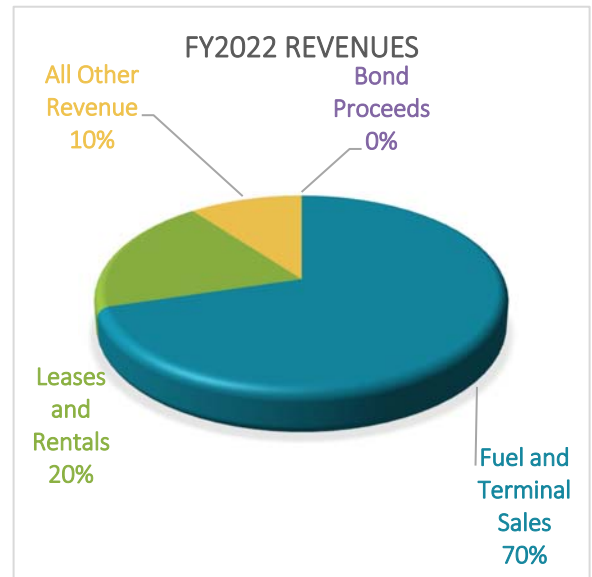
Total operating revenues are projected to be \$3.8 million, 3.5% less than budget. Operating revenue continues to increase as the fuel market improves. Along with increase in fuel sales and the volume of gallons sold, the fuel sales are within 4% of budget. The Airport Fund budget was amended by \$500,000 to account for the increase revenue generated from fuel sales.

Total operating expenditures are projected to be \$4.0 million, 9% less than the current budget. The decrease in expenses is largely tied to operating capital for a TXDOT project that is budgeted for in FY2021 but was closed out in FY2020.

Total non-operating revenues of \$872,186 reflect grant revenue from the federal CARES act as well as bond proceeds for the construction of a storage facility at the Airport.

Total non-operating expenditures are projected to come in at budget in FY2021. Non-operating expenses include funds for debt service payments of \$158,931 and the capital improvement projects to construct a storage facility.

Total fund balance is projected to be \$1.2 million as of September 30, 2021. The contingency reserve amount is projected to be \$332,917 and the debt service reserve amount is \$184,099.

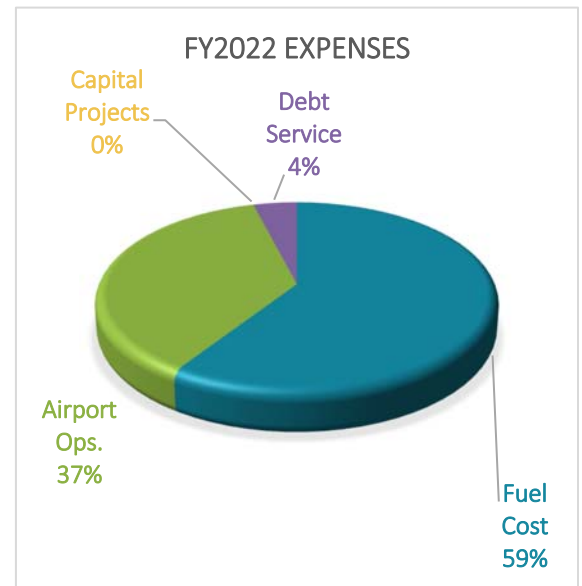


FISCAL YEAR 2022

Budgeted operating revenues total \$3.9 million. Overall, revenues are projected to remain consistent with the FY2021 projection as activity at the Airport continues to trend to pre-COVID levels.

Budgeted operating expenditures total \$4.3 million, a decrease of 4% over the prior year approved budget. The variance from the prior year budget is primarily driven by a decrease in operating capital for equipment. The Airport was able to purchase a skid steer/track loader in FY2021.

Budgeted non-operating revenues total \$109,000. There are no planned capital improvement projects in FY2022. The Airport anticipates TXDOT grant funding for taxiway A1 reconstruction in future years. The City match for TXDOT funded projects is 10% of the total project.



Budgeted non-operating expenditures total \$184,226, reflecting debt service.

Proposed Enhancements total \$45,000 related to a market rate and lease term analysis. The Market Rate Analysis will be used to analyze and apply property values for all airport assets. This will include currently developed land as well as undeveloped land, and land with easements. Once this analysis is complete, the airport will have a tool that can be used to set lease rates for undeveloped land as well as land on which there are easements

- Proposed Ongoing: \$0
- Proposed One-time: \$45,000
- Proposed Total Cost: \$45,000

Total ending fund balance is budgeted to be \$780,219 as of September 30, 2022. The fund will hold a 90-day contingency for personnel and operations per the adopted Fiscal and Budgetary Policy. In FY2022, this amount totals \$342,905. This fund will also hold a debt service reserve of \$186,458.

Fund Schedule

Airport Operations						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	1,259,036	1,463,500	1,463,500	1,254,102	-	1,254,102
Operating Revenue						
40001:Property Taxes	57,018	40,000	57,000	57,000	-	57,000
42001:Interest Income	18,257	3,000	3,129	3,025	-	3,025
43606:Airport Charges	3,227,142	3,908,500	3,754,800	3,910,097	-	3,910,097
Operating Revenue Total	3,302,416	3,951,500	3,814,930	3,970,122	-	3,970,122
Operating Expense						
Personnel	438,514	464,472	465,860	501,263	-	501,263
Operations	2,536,470	3,559,192	3,416,469	3,757,516	45,000	3,802,516
Operating Capital	110,461	404,067	105,255	65,000	-	65,000
Operating Expense Total	3,085,444	4,427,731	3,987,583	4,323,779	45,000	4,368,779
Available Operating Fund Balance	1,476,008	987,269	1,290,847	900,445	(45,000)	855,445
Non-Operating Revenue						
44001:Grant Revenue	129,193	-	157,000	108,000	-	108,000
45001:Misc Revenue	570	5,000	1,000	1,000	-	1,000
46001:Bond Proceeds	-	700,000	650,000	-	-	-
46002:Bond Premium	-	-	64,186	-	-	-
Non-Operating Revenue Total	129,763	705,000	872,186	109,000	-	109,000
Non-Operating Expense						
CIP Expense	-	750,000	750,000	-	-	-
Debt Service	146,562	158,931	158,931	184,226	-	184,226
Non-Operating Expense Total	146,562	908,931	908,931	184,226	-	184,226
Ending Fund Balance	1,459,209	783,338	1,254,102	825,219	(45,000)	780,219
Reserves						
AFR Adjustment	4,291	-	-	-	-	-
Contingency Reserve	256,021	332,917	332,917	342,905	-	342,905
Debt Service Reserve	143,431	141,478	184,099	186,458	-	186,458
Market	-	-	-	-	-	-
Reserves Total	403,743	474,395	517,016	529,363	-	529,363
Available Fund Balance	1,064,048	308,943	737,086	295,857	(45,000)	250,857

Airport Operations: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
REVENUE									
40001:Property Taxes	30,818	57,018	40,000	57,000	-0.03%	57,000	-	57,000	0.00%
42001:Interest Income	20,631	18,257	3,000	3,129	-82.86%	3,025	-	3,025	-3.32%
43606:Airport Charges	3,344,792	3,227,142	3,908,500	3,754,800	16.35%	3,910,097	-	3,910,097	4.14%
44001:Grant Revenue	55,870	129,193	-	157,000	21.52%	108,000	-	108,000	-31.21%
45001:Misc Revenue	757	570	5,000	1,000	75.48%	1,000	-	1,000	0.00%
46001:Bond Proceeds	-	-	700,000	650,000	0.00%	-	-	-	-100.00%
46002:Bond Premium	-	-	-	64,186	0.00%	-	-	-	-100.00%
REVENUE TOTAL	3,452,868	3,432,179	4,656,500	4,687,116	36.56%	4,079,122	-	4,079,122	-12.97%

Airport Operations: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
55001:Principal Reduction	-	86,358	89,813	89,813	4.00%	110,605	-	110,605	23.15%
55002:Interest Expense	46,939	60,062	53,618	53,618	-10.73%	73,494	-	73,494	37.07%
55003:Handling Fees	127	142	500	500	252.11%	127	-	127	-74.60%
55004:Bond Issuance Costs	7,813	-	15,000	15,000	0.00%	-	-	-	-100.00%
DEBT SERVICE TOTAL	54,879	146,562	158,931	158,931	8.44%	184,226	-	184,226	15.92%
TRANSFERS									
CC0001 Non-Departmental Total	54,879	148,507	158,931	158,931	7.02%	184,226	-	184,226	15.92%

Airport Operations: CC0636 Airport

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	300,713	321,508	376,915	371,834	15.65%	401,343	-	401,343	7.94%
50200:Payroll Tax Expense	22,653	25,296	27,254	26,991	6.70%	30,822	-	30,822	14.19%
50201:Worker's Compensation	506	1,957	1,875	2,427	24.01%	2,852	-	2,852	17.52%
50202:TWC Expense	119	2,017	1,071	950	-52.90%	810	-	810	-14.73%
50300:Benefits	28,967	35,032	21,754	25,429	-27.41%	26,272	-	26,272	3.32%
50301:TMRS Expense	57,600	36,364	35,603	38,229	5.13%	39,164	-	39,164	2.45%
PERSONNEL TOTAL	410,556	422,174	464,472	465,860	10.35%	501,263	-	501,263	7.60%
OPERATIONS									
51001:Administrative Expense	377,295	428,955	456,346	456,345	6.39%	581,564	-	581,564	27.44%
51003:Marketing & Promotional	855	744	500	500	-32.80%	500	-	500	0.00%
51004:Contractual Services	481,547	50	3,100	960	1820.00%	960	45,000	45,960	4687.50%
51005:Professional Services	-	150	2,052	51	-65.75%	2,075	-	2,075	3938.54%
51006:Subscriptions	5,512	8,306	5,000	7,525	-9.40%	5,400	-	5,400	-28.24%
51007:Contracts & Leases	10,450	990	-	60	-93.97%	-	-	-	-100.00%
51008:Utilities	90,454	114,900	120,000	124,000	7.92%	120,000	-	120,000	-3.23%
51009:Telephone	20,613	26,514	25,000	30,500	15.03%	39,000	-	39,000	27.87%
51010:Legal Services	-	14,381	102,500	60,000	317.21%	70,000	-	70,000	16.67%
52501:Office Supplies	4,421	2,276	4,500	2,500	9.81%	4,500	-	4,500	80.02%
52506:Operational Supplies	1,940,880	1,762,886	2,608,500	2,607,000	47.88%	2,707,400	-	2,707,400	3.85%
52507:Janitorial Supplies	-	-	-	-	0.00%	-	-	-	0.00%
52509:Maintenance Expense	279,384	125,469	162,146	80,504	-35.84%	159,750	-	159,750	98.44%
53002:Postage & Freight	105	172	100	175	1.36%	200	-	200	14.40%
53003:Food	1,392	524	1,500	1,550	195.77%	2,000	-	2,000	29.01%
53004:Insurance Expense	9,332	9,333	10,500	10,484	12.33%	9,146	-	9,146	-12.76%
53010:Uniform Expense	1,577	4,073	1,500	1,717	-57.85%	1,800	-	1,800	4.85%
53015:Other Miscellaneous Expense	32,651	30,454	32,000	32,200	5.74%	35,200	-	35,200	9.32%
53016:Travel Expense	12,776	4,347	16,500	-	-100.00%	10,520	-	10,520	0.00%
53017:Training Expense	-	-	7,448	398	0.00%	7,500	-	7,500	1784.90%
OPERATIONS TOTAL	3,269,245	2,534,524	3,559,192	3,416,469	34.80%	3,757,516	45,000	3,802,516	11.30%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	8,681	70,000	70,255	709.31%	-	-	-	-100.00%
60009:Capital Outlay - Improvements	-	101,780	334,067	35,000	-65.61%	65,000	-	65,000	85.71%
OPERATING CAPITAL TOTAL	-	110,461	404,067	105,255	-4.71%	65,000	-	65,000	-38.25%
CIP EXPENSE									
62001:CIP Expense	-	-	750,000	750,000	0.00%	-	-	-	-100.00%
CIP EXPENSE TOTAL	-	-	750,000	750,000	0.00%	-	-	-	-100.00%
DEBT SERVICE									
TRANSFERS									
CC0636 Airport Total	3,679,801	3,067,160	5,177,731	4,737,583	54.46%	4,323,779	45,000	4,368,779	-7.78%

Fund	Levels	Reporting - SLR Name	<u>Proposed - Operations</u>	<u>Proposed - Personnel</u>	<u>Not Proposed - Operations</u>	<u>Not Proposed - Personnel</u>
600 Airport Operations	CC0636 Airport	SLR-1: MARKET RATE AND LEASE TERM ANALYSIS	45,000	0	0	0
		SLR-2: AIRPORT NOISE EXPOSURE MAP	0	0	35,000	0
		Subtotal	45,000	0	35,000	0



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STORMWATER FUND

The Stormwater Fund is used to account for all operating and maintenance activities in the City's drainage system and the debt payments for bonds issued for capital improvement.

FISCAL YEAR 2021

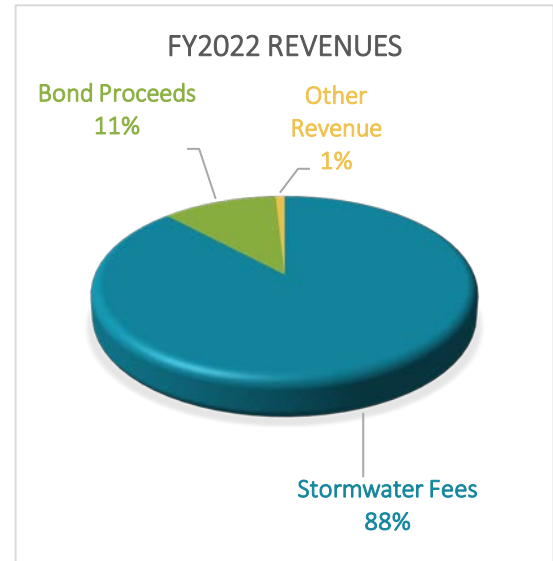
Total operating revenues are projected to be \$3.9 million. The Stormwater fee is a monthly charge billed based on a calculation of impervious cover of the property and the rate per unit. The current fee is \$6.50 per unit. This fee was adjusted in 2016 to address the Municipal Separate Storm Sewer System (MS4) requirements of the Texas Commission on Environmental Quality (TCEQ). Stormwater fees are expected to exceed FY2021 budget by \$13,100.

Total operating expenditures are projected to be \$2.8 million, or 2.5% under FY2021 budget.

Total non-operating revenues are projected at \$0. The Stormwater Fund utilized prior year proceeds to fund capital projects instead of issuing additional proceeds in FY2021.

Total non-operating expenditures for capital projects and debt service total \$2.2 million, which is on target with budget.

Total fund balance is projected to be \$2.3 million as of September 30, 2021. This fund holds a contingency that is projected to be \$389,470 and a reserve for debt service of \$480,662.



FISCAL YEAR 2022

Budgeted operating revenues total \$4.0 million. Overall, operating revenues are budgeted to increase slightly due to continued customer growth.

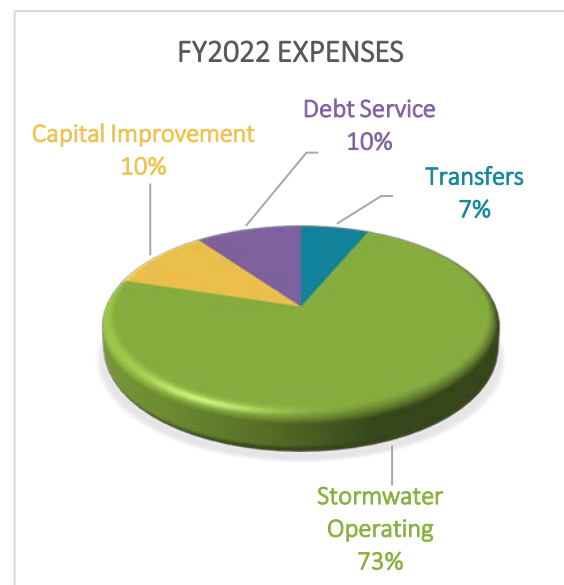
Budgeted operating expenses total \$3.9 million, an increase of 3.5% from FY2021 projection. This variance is primarily due to a proposed service level request for a Stormwater Inspector, and \$500,000 for infrastructure improvements and various drainage and flood mitigation maintenance.

Budgeted non-operating revenues are \$500,000 to continue the effort on curb and gutter repair. The chart to the right identifies Stormwater Drainage revenues by source.

Non-operating expenses are budgeted to be \$991,140. Capital Improvement Projects total \$500,000 in FY2022 and include improvements to curb and gutter. Debt service is at \$481,140.

Proposed enhancements total \$123,081 for a Stormwater Inspector. Continued growth in the city has greatly increased the amount of development and public transportation projects. The addition of the Right of Way permitting process within the Public Works Department has created a need for a new level of project inspection.

- Proposed Ongoing: \$85,200
- Proposed One-time: \$38,000



- Proposed Total Cost: \$123,200

Total fund balance is projected to be \$1.9 million at the end of FY2022. Per Fiscal and Budgetary Policy, this fund has a 90-day reserve for operations. This amount for FY2022 totals \$413,189. In addition, a debt service reserve has been established at \$486,959, representing one year of debt payments.

FUND SCHEDULE

Stormwater Services

	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	2,672,731	3,478,178	3,478,178	2,301,927	-	2,301,927
Operating Revenue						
41002:Penalties	25,133	-	35,000	32,000	-	32,000
42001:Interest Income	35,258	10,000	7,591	6,800	-	6,800
43605:Stormwater	4,133,417	3,820,000	3,833,100	3,922,000	-	3,922,000
Operating Revenue Total	4,193,808	3,830,000	3,875,692	3,960,800	-	3,960,800
Operating Expense						
Personnel	595,424	626,032	599,666	654,299	78,351	732,650
Operations	1,733,856	1,960,720	1,874,552	2,359,911	6,730	2,366,641
Operating Capital	525,901	11,429	47,848	500,000	-	500,000
Transfers	428,606	301,000	305,767	276,780	38,000	314,780
Operating Expense Total	3,283,787	2,899,181	2,827,833	3,790,990	123,081	3,914,071
Available Operating Fund	3,582,752	4,408,997	4,526,036	2,471,737	(123,081)	2,348,656
Non-Operating Revenue						
44001:Grant Revenue	1,280	-	-	-	-	-
45001:Misc Revenue	-	21,000	-	-	-	-
45004:Sale of Property	450	-	-	-	-	-
46001:Bond Proceeds	655,000	-	-	500,000	-	500,000
Non-Operating Revenue	656,730	21,000	-	500,000	-	500,000
Non-Operating Expense						
CIP Expense	313,273	1,722,749	1,722,749	500,000	-	500,000
Debt Service	438,655	501,360	501,360	491,140	-	491,140
Non-Operating Expense	751,928	2,224,109	2,224,109	991,140	-	991,140
Ending Fund Balance	3,487,555	2,205,888	2,301,927	1,980,597	(123,081)	1,857,516
Reserves						
AFR Adjustment	(9,377)	-	-	-	-	-
Contingency Reserve	545,203	389,470	389,470	413,189	-	413,189
Debt Service Reserve	436,765	480,662	480,662	486,959	-	486,959
Market	-	-	-	-	-	-
Reserves Total	981,968	870,132	870,132	900,148	-	900,148
Available Fund Balance	2,496,210	1,335,756	1,431,795	1,080,449	(123,081)	957,369

Stormwater Services: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
REVENUE									
41002:Penalties	44,519	25,133	-	35,000	39.26%	32,000	-	32,000	-8.57%
42001:Interest Income	44,381	35,258	10,000	7,591	-78.47%	6,800	-	6,800	-10.42%
43605:Stormwater Charges	3,573,950	4,133,417	3,820,000	3,833,100	-7.27%	3,922,000	-	3,922,000	2.32%
44001:Grant Revenue	32,939	1,280	-	-	-100.00%	-	-	-	0.00%
44502:Developer Contributions	6,961,901	-	-	-	0.00%	-	-	-	0.00%
45001:Misc Revenue	-	-	21,000	-	0.00%	-	-	-	0.00%
45004:Sale of Property	-	450	-	-	-100.00%	-	-	-	0.00%
46001:Bond Proceeds	-	655,000	-	-	-100.00%	500,000	-	500,000	0.00%
REVENUE TOTAL	10,657,690	4,850,539	3,851,000	3,875,692	-20.10%	4,460,800	-	4,460,800	15.10%

Stormwater Services: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,945	-	-	-100.00%	-	-	-	0.00%
52510:Bad Debt Expense	-	-	50,000	50,000	0.00%	50,000	-	50,000	0.00%
OPERATIONS TOTAL	-	1,945	50,000	50,000	2470.32%	50,000	-	50,000	0.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
55001:Principal Reduction	-	271,524	324,355	324,355	19.46%	327,833	-	327,833	1.07%
55002:Interest Expense	130,035	161,588	165,505	165,505	2.42%	152,829	-	152,829	-7.66%
55003:Handling Fees	477	543	1,500	1,500	176.24%	478	-	478	-68.13%
55004:Bond Issuance Costs	8,717	5,000	10,000	10,000	100.00%	10,000	-	10,000	0.00%
DEBT SERVICE TOTAL	139,229	438,655	501,360	501,360	14.29%	491,140	-	491,140	-2.04%
TRANSFERS									
80001:Transfers Out	356,000	140,500	35,000	35,000	-75.09%	-	38,000	38,000	8.57%
80002:Transfers Out - ROI	253,293	288,106	266,000	270,767	-6.02%	276,780	-	276,780	2.22%
TRANSFERS TOTAL	609,293	428,606	301,000	305,767	-28.66%	276,780	38,000	314,780	2.95%
CC0001 Non-Departmental Total	748,522	869,206	852,360	857,127	-1.39%	817,920	38,000	855,920	-0.14%

Stormwater Services: CC0845 Stormwater

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	366,178	394,892	463,095	434,586	10.05%	465,893	57,095	522,988	20.34%
50200:Payroll Tax Expense	26,760	30,172	33,534	28,485	-5.59%	35,818	4,115	39,932	40.19%
50201:Worker's Compensation	4,005	7,031	9,317	7,763	10.41%	8,924	60	8,984	15.73%
50202:TWC Expense	65	1,740	1,224	1,143	-34.28%	720	90	810	-29.15%
50300:Benefits	91,093	87,423	73,514	77,953	-10.83%	87,362	10,268	97,630	25.24%
50301:TMRS Expense	72,136	50,708	45,347	49,735	-1.92%	55,582	6,723	62,306	25.27%
PERSONNEL TOTAL	560,237	571,965	626,032	599,666	4.84%	654,299	78,351	732,650	22.18%
OPERATIONS									
51001:Administrative Expense	1,309,908	1,373,412	1,395,498	1,395,498	1.61%	1,824,517	5,730	1,830,247	31.15%
51004:Contractual Services	23,075	232	117,904	113,342	48786.06%	10,500	-	10,500	-90.74%
51005:Professional Services	-	44,718	-	7,603	-83.00%	-	-	-	-100.00%
51006:Subscriptions	357	330	559	500	51.50%	1,000	-	1,000	100.00%
51007:Contracts & Leases	51,702	49,726	30,000	15,274	-69.28%	145,000	-	145,000	849.30%
51008:Utilities	34,070	24,858	55,000	55,000	121.26%	55,000	-	55,000	0.00%
51009:Telephone	9,247	2,911	8,500	8,500	192.04%	6,000	-	6,000	-29.41%
52501:Office Supplies	917	695	528	1,000	44.01%	1,500	-	1,500	49.96%
52502:Educational Supplies	8,661	7,828	14,000	5,000	-36.12%	14,000	-	14,000	180.00%
52506:Operational Supplies	9,595	16,621	50,047	43,411	161.18%	37,500	-	37,500	-13.62%
52507:Janitorial Supplies	-	-	-	24	0.00%	500	-	500	1949.18%
52509:Maintenance Expense	32,908	31,930	45,500	45,940	43.88%	61,000	-	61,000	32.78%
53001:Public Notices & Recording Fees	51	-	400	400	0.00%	400	-	400	0.00%
53003:Food	383	792	691	1,000	26.26%	2,000	-	2,000	100.08%
53004:Insurance Expense	-	-	-	(24)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	7,036	4,155	7,521	5,570	34.07%	8,000	-	8,000	43.61%
53012:Franchise Fee Expense	108,554	123,474	140,000	116,043	-6.02%	118,620	-	118,620	2.22%
53016:Travel Expense	34,769	12,030	31,572	3,337	-72.26%	14,374	-	14,374	330.75%
53017:Training Expense	-	1,512	13,000	4,133	173.28%	10,000	1,000	11,000	166.18%
OPERATIONS TOTAL	1,631,231	1,695,222	1,910,720	1,821,552	7.45%	2,309,911	6,730	2,316,641	27.18%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	429	-	0.00%	-	-	-	0.00%
60009:Capital Outlay - Improvements	-	59	-	-	-100.00%	-	-	-	0.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	-	11,000	47,848	0.00%	500,000	-	500,000	944.97%
60010:Capital Outlay	-	525,842	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	525,901	11,429	47,848	-90.90%	500,000	-	500,000	944.97%
CIP EXPENSE									
62001:CIP Expense	-	17,968	1,422,749	1,722,749	9487.97%	500,000	-	500,000	-70.98%
CIP EXPENSE TOTAL	-	17,968	1,422,749	1,722,749	9487.97%	500,000	-	500,000	-70.98%
DEBT SERVICE									
TRANSFERS									
CC0845 Stormwater Total	2,191,468	2,811,057	3,970,930	4,191,815	49.12%	3,964,210	85,081	4,049,291	-3.40%

Fund	Levels	Reporting - SLR Name	<u>Proposed - Operations</u>	<u>Proposed - Personnel</u>	<u>Not Proposed - Operations</u>	<u>Not Proposed - Personnel</u>
640 Stormwater Services	CC0845 Stormwater	SLR-1: Stormwater Inspector	6,730	78,351	0	0
		Subtotal	6,730	78,351	0	0



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SPECIAL REVENUE FUNDS OVERVIEW

Special Revenue Funds	FY2022 Beginning Fund Balance	FY2022 Revenues	FY2022 Expenditures	FY2022 Ending Fund Balance
201 - Tourism	1,271,504	1,160,000	1,481,872	949,632
203 - Street Maintenance	4,637,731	5,327,969	3,875,000	6,090,700
206 - Council Discretionary	4,700,145	150	-	4,700,295
209 - PEG Fee	298,537	169,286	125,000	342,823
212 - Conservation	924,990	75,000	120,000	879,990
221 - Library SRF	154,133	140,000	130,000	164,133
228 - Tree Fund	2,283,691	505,000	400,000	2,388,691
231 - Parks SRF	448,491	307,125	425,216	330,400
234 - Parkland Dedication SRF	3,423,739	1,256,300	1,700,000	2,980,039
237 - Cemetery	651,725	174,000	103,000	722,725
246 - Court Fees	40,685	54,350	35,000	60,035
247 - Juvenile	28,437	1,100	2,500	27,037
248 - Court Child Safety	8,730	2,250	200	10,780
249 - Court Technology	52,387	10,150	3,500	59,037
250 - Permitting	543,019	186,000	79,115	649,904
253 - CDBG	(1,456)	100,000	100,000	(1,456)
256 - Main Street Façade	41,838	63,500	85,000	20,338
262 - Fire Billing	303,530	295,100	364,000	234,630
268 - Police Seizures Federal	32,553	-	30,000	2,553
269 - Police Seizures State	3,160	-	3,160	
271 - Abandoned Vehicles	7,163	-	6,163	1,000
274 - Animal Services SRF	168,161	60,800	114,751	114,210
275 - Municipal Jury Fund	355	200	-	555
278- American Rescue Plan	4,014,753	4,014,753	25,000	8,004,506
350 - Village PID	651,019	523,274	884,150	290,143
354 - Parks at Westhaven PID	4	20,000	20,000	4
355 - Bluffview PID	-	10,000	10,000	-
362 - Downtown TIRZ	424,033	409,545	765,500	68,078
365 - Rivery TIRZ	665,131	880,308	621,119	924,119
368 - Gateway TIRZ	347,407	33,543	10,500	37,045
374 - Wolf Lakes TIRZ	1,632	8,776	5,250	5,158
400 - GTEC	22,698,301	15,869,938	12,072,327	26,495,912
420 - GEDCO	992,725	2,686,484	1,952,921	1,726,288

201 - CVB/TOURISM FUND

The Tourism Fund collects a 7% Hotel Occupancy Tax for hotel stays within the City. Eligible expenses are defined by state law and include operating a visitor center, promotion of local cultural sites, and historic preservation.

203 - STREETS ¼ CENT SALES TAX

This fund is used to account for the receipt and expenditure of revenues collected from the ¼ cent sales tax approved by the citizens in November 2001 under Texas House Bill 445. The funds are required to be spent on the maintenance of streets that were in existence at the time of adoption of the tax. This tax was reauthorized by voters in November of 2006, 2010, 2014, and 2018.

206 - CITY COUNCIL DISCRETIONARY FUND

This SRF was created in July of 2015 and holds year end one-time available General Fund balance not allocated in the budget. These funds will be expended at the direction of the City Council for specific purposes.

209 - PEG FEE FUND

The Public, Education, and Government (PEG) Fund is used to account for the receipt and expenditure of PEG fees collected through cable providers that are legally restricted for capital expenditures related to the City's cable access channel.

212 - CONSERVATION FUND

The Conservation SRF is a fund dedicated to energy efficiency programs and projects, and is supported solely by the \$0.20 Conservation Fee charged monthly to all City of Georgetown electric customers on their utility bills. This fee is used to maintain compliance with House Bill 3693, which calls for enhancement of existing energy efficiency programs and strengthening of statutory requirements, as well as, to promote more electric demand management by customers. Specific programs supported by the Conservation SRF include Home Energy Audits, Weatherization Programs and the LED Light Bulb Exchange Program.

221 - LIBRARY FUND

The Library Fund is used to account for the receipt and expenditure of restricted donations such as memorials and gifts for a designated library purchase or program.

228 - TREE FUND

The Tree Fund is financed by fees assessed when development projects remove trees. These funds are used to plant, prune, irrigate, maintain, and fund other associated tree activities in City parks, or other City-owned property.

231 - PARKS RESTRICTED FUND

This fund is used to account for transfers in, donations, and grants. Funds are used for equipment replacement for parks.

234 - PARKLAND DEDICATION

The Parkland Dedication SRF was established through the Parkland Dedication Ordinance. When new residential developments are built, the developer is required to dedicate land or pay a fee in lieu of dedication. When a fee is paid, the money is set aside to be used in a restricted zone near the development. The funds must be used for parks and recreation improvements such as new playgrounds, new parks, new trails, or to buy parkland.

237 - CEMETERY FUND

The Cemetery Fund pays for the ongoing maintenance of the City's cemeteries. Revenues are generated from plot sales and maintenance fees. The City Council has also committed to transferring money in from the General Fund to plan for long-term maintenance.

246 - COURT FUNDS

The Court Security Fund is used to account for the receipt and expenditure of court costs related to security personnel. All funds are governed by State statute.

247 – JUVENILE COURT

This fund contributes to funding the salary and benefits of a juvenile case manager that is employed by the Municipal Court.

248 – COURT CHILD SAFETY FUND

The fund tracks the revenues and expenses related to the Court Child Fees as outlined by statute.

249 – COURT TECHNOLOGY FUND

The fund tracks the revenues and expenses related to Court Technology Fees as outlined by statute.

250 - PERMITTING FUND

This funding source is for MyPermitNow (MPN) which is a comprehensive electronic permit, inspection, and tracking system for all types of construction projects. This system allows for efficient and improved customer service for both the internal and external customers by providing real time online permit information to customers. This program is funded by the technology fees which are charged to the users.

253 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The CDBG Fund is financed through the US Department of Housing and Urban Affairs Division. CDBG funds are administered through Williamson County and fund infrastructure improvements, such as sidewalks and wastewater lines in eligible geographic areas.

256 - MAIN STREET FAÇADE FUND

The Main Street Façade accounts for grants distributed by the Main Street Board for the improvement of commercial façades in the Downtown Overlay District. Revenue sources include General Fund contributions and fund raising efforts by the Main Street Board.

262 - FIRE BILLING FUND

Sources of this fund include billing revenue for inspections and for billing from insurance carriers for fire protection services. These funds are used to purchase fire equipment, special needs, and public education.

268 – POLICE SEIZURES FUND FEDERAL

This fund is used to account for properties and revenues seized by the Georgetown Police Department. Federal Law requires the funds only be used for a defined set of law enforcement purposes. Permitted uses of funds include law enforcement training, crime prevention awareness programs, asset accounting and tracking, and witness-related costs. Purchases of police equipment and facilities equipment are also permitted under the law.

269 – POLICE SEIZURES FUND STATE

This fund is used to account for properties and revenues seized by the Georgetown Police Department. Texas State Law requires the funds only be used for a defined set of law enforcement purposes. Permitted uses of funds include law enforcement training, crime prevention awareness programs, asset accounting and tracking, and witness-related costs. Purchases of police equipment and facilities equipment are also permitted under state law.

271 - ABANDONED VEHICLE FUND

This fund is used to track costs and related revenues for vehicles that have been impounded and are later auctioned.

274 - ANIMAL SERVICES

This fund is for donations received from various sources. These funds are utilized for items and projects that are related to the capital and service needs of the animal shelter.

275 – MUNICIPAL JURY FUND

This fund is for juror reimbursements or other jury services as allowed under state statute.

278 – AMERICAN RESCUE PLAN GRANT FUND

This fund is for grant revenue from the federal American Rescue Plan. Appropriate expenses under the act will be reimbursed from this grant from 2021 through 2026.

350 – VILLAGE PID FUND

The fund tracks the revenues and expenses relate to the Village PID.

354 – PARKS AT WESTHAVEN PID FUND

The fund tracks the revenues and expenses relate to the Parks at Westhaven PID.

355 – BLUFFVIEW PID FUND

The fund tracks the revenues and expenses relate to the Bluffview PID.

362 - DOWNTOWN TIRZ

This TIRZ was created by Ordinance No. 2004-77 and covers approximately 66(+/-) acres, located entirely in Williamson County and within the corporate limits of the City. This fund is used to account for the development and redevelopment of downtown Georgetown into a mixed use, pedestrian-orientated environment, consistent with the goals of the City's Downtown Master Plan.

365 - RIVERY TIRZ

This TIRZ was created by Ordinance No. 2011-91, and the duration is through December 31, 2041. This fund is to help provide a financing vehicle necessary to facilitate a program of public improvements to allow and encourage the development of a hotel and conference center, enhance the overall park experience, the establishment of single and multifamily residential development, and commercial/ retail space.

368 - GATEWAY TIRZ

This TIRZ was created by Ordinance No. 2006- 204, and the duration is through December 31, 2031. This fund is to help finance a program of public improvements to allow and encourage the development and redevelopment of the Williams Drive Gateway area into a mixed use, pedestrian orientated environment, consistent with the goals of the City's Williams Drive Gateway Redevelopment Plan.

374 – WOLF LAKES TIRZ

This TIRZ was created by Ordinance No. 2018-76, located entirely in Williamson County. The TIRZ is bounded by Wolf Ranch Parkway to the west and River Hills subdivision to the north. The purpose of the zone is to provide economic and qualitative benefits by facilitating a program of public improvements that provide for the development of a mixed-use development with business/corporate offices, retail, entertainment, and enhanced quality of life features for residents.

400 – GEORGETOWN TRANSPORTATION ENHANCEMENT CORPORATION

This fund uses sales tax receipts to support transportation projects related to economic development.

420 – GEORGETOWN ECONOMIC DEVELOPMENT CORPORATION

This fund uses sales tax receipts to support economic development projects that bring jobs to Georgetown.

TOURISM FUND

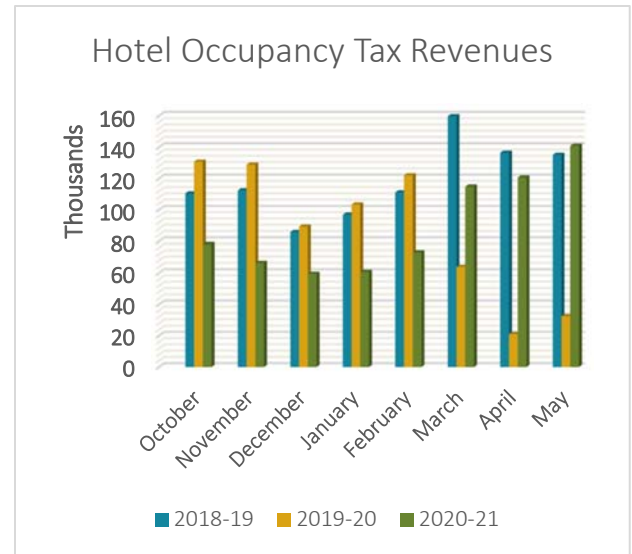
The Georgetown Convention and Visitors Bureau (CVB) attracts leisure and business travelers to the Georgetown area to experience and enjoy our history, culture, and attractions. This department also strives to further strengthen our City's image as a Texas tourist destination. The CVB promotes economic diversity and the region's quality of life. The department manages advertising, promotion, and solicitation efforts to market the City of Georgetown as a place for meetings, group tours, tourists, and day-trip shoppers. The Department provides a positive economic impact to the community by bringing sales tax and hotel occupancy tax (HOT) dollars into the city, which increases the total revenue of local businesses and improves the overall economic climate of Georgetown. The local HOT rate in Georgetown is 7%.

FISCAL YEAR 2021

Total revenues are projected to be \$899,850, 14% less than the FY2021 budget. This decrease is due to the impact of the COVID19 pandemic, which impacted the travel industry dramatically. The overnight stays in Georgetown are beginning to trend upward again. Estimates reflect a conservative approach due to uncertainty of the pandemic's impact on the remainder of the fiscal year.

Total expenditures in FY2021 are projected to total \$1.3 million or 11% lower than the current budget, reflecting adjustments made in spending to address the reduced revenues. Many programs that are accounted for in this fund, including the Red Poppy Festival, have been cancelled due to the pandemic. The City rescheduled the April 2021 Red Poppy Festival to October, and plans to hold the 2022 festival on its traditional April date.

Total fund balance at year-end is anticipated to be \$1.3 million in 2021 with a contingency reserve of \$305,771.



FISCAL YEAR 2022

Budgeted revenues in FY2022 total \$1.16 million. Hotel Occupancy Taxes are conservatively forecasted. As of May 2021, the City is beginning to see revenues surpassing pre-COVID19 pandemic levels. The City anticipates 2022 will continue to see growth in Hotel Occupancy Tax revenues.

Budgeted expenditures in FY2022 total \$1.48 million. Overall, expenses are projected to increase by 12% relative to FY2021 projections. The expenditure plan outlines continued efforts to promote Georgetown as a destination. A fall and spring Poppy Fest are planned and the fiscal impacts of two festivals are included in the estimates. There are no proposed enhancements to the Tourism Fund; however, the staff conference support position that was frozen during the pandemic is anticipated to be filled.

Total fund balance is anticipated to be \$949,632 in FY2022. Per Fiscal and Budgetary Policy, there is \$337,842 of personnel and operating costs reserved to meet the fund's 90-day contingency requirement. The capital reserve is held for future use to expand the visitors center and CVB offices, which will be further reviewed with the City Council in FY22

FUND SCHEDULE

Tourism

	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	1,551,889	1,282,917	1,675,963	1,271,504		1,271,504

Revenue

40008:Other Taxes	984,751	900,000	850,000	1,000,000	-	1,000,000
42001:Interest Income	21,323	5,000	5,000	5,000	-	5,000
44504:Donations	2,772	-	-	-	-	-
44505:Sponsorship	44,500	50,000	5,000	50,000	-	50,000
45001:Misc Revenue	78,983	95,000	39,850	105,000	-	105,000
45003:Misc	114	-	-	-	-	-
Revenue Total	1,132,443	1,050,000	899,850	1,160,000	-	1,160,000

Expense

Personnel	367,959	435,456	355,688	421,148	-	421,148
Operations	611,776	1,014,085	919,987	1,024,501	-	1,024,501
Transfers	28,634	28,634	28,634	36,222	-	36,222
Expense Total	1,008,369	1,478,175	1,304,309	1,481,872	-	1,481,872

Ending Fund Balance	1,675,963	854,742	1,271,504	949,632	-	949,632
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Reserves

AFR Adjustmenets	-	-	-	-	-	-
Contingency	273,376	305,771	305,771	337,842	-	337,842
Capital Reserve	-	-	-	608,666	-	608,666
Market				3,124		3,124
Reserves Total	273,376	305,771	305,771	949,632	-	949,632

Available Fund Balance	1,402,587	548,971	965,733	0	-	0
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COUNCIL DISCRETIONARY FUND

This Special Revenue Fund (SRF) was created in July of 2015 and holds year-end General Fund balance not allocated in the budget. These funds will be expended at the direction of the City Council for specific one-time purposes.

FY2021

The Council transferred \$110,983 to the General Fund to provide funding for a consultant to help staff prepare small area plans for the San Jose and the Track Ridge Grasshopper neighborhoods. During a year-end budget amendment, the Council Discretionary Fund will receive \$4.7 million in revenue from a transfer in from the General Fund. Significant one-time savings at the end of Fiscal Year 2020 can be attributed to strong growth in sales tax revenues and property tax revenues across the city, as well as conservative expenditures due to the pandemic.

FY2022

Per fiscal policy, the Council may hold these funds until they identify appropriate one-time uses.

FUND SCHEDULE

Council Discretionary						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	109,384	110,483	110,966	4,700,145	-	4,700,145
Revenue						
42001:Interest Income	1,582	500	162	150	-	150
70001:Transfers In	-	-	4,700,000	-	-	-
Revenue Total	1,582	500	4,700,162	150	-	150
Expense						
Transfers Out	-	110,983	110,983	-	-	-
Expense Total	-	110,983	110,983	-	-	-
Ending Fund Balance	110,966	-	4,700,145	4,700,295	-	4,700,295
Reserves						
Contingency	-	-	-	-	-	-
Capital Reserve	-	-	-	-	-	-
Reserves Total	-	-	-	-	-	-
Available Fund Balance	110,966	-	4,700,145	4,700,295	-	4,700,295

GEORGETOWN ECONOMIC DEVELOPMENT CORPORATION FUND

The Georgetown Economic Development Corporation (GEDCO) considers requests and also grants economic development funds as authorized and defined by the Internal Revenue Code of 1986, Section 4A, leading to the creation or retention of primary jobs and/or provision of significant capital investment which benefits the community of Georgetown. The funding source is 1/8th cent of the City's sales tax rate.

FISCAL YEAR 2021

Total revenues are projected to be \$2.5 million, which is a 25% percent increase over budget. This increase is due to stronger than estimated sales tax collections throughout the pandemic.

Total expenses are projected to be \$7.3 million, which is less than the budgeted amount of \$10.1 million. This is largely due to the timing of certain projects not being expensed in the current fiscal year.

Total fund balance as of September 30th, 2021 is projected to be \$992K with a sales tax contingency reserve of \$505K and a reserve for debt service of \$202K.

FISCAL YEAR 2022

Budgeted revenues are expected to total \$2.7 million. Sales tax is projected to increase 4.5% over 2021 projections.

Budgeted expenses total \$2 million. This includes the cost of all currently anticipated Economic Development projects for FY2022, including \$100k for the startup of a small business loan program. GEDCO's share of Joint Services and General Fund Allocations total \$347K. The debt service payment is \$90K.

Total fund balance is projected to be \$1.7 million as of September 30th, 2022. This meets the contingency requirement of reserving 25% of budgeted sales tax revenue, as well as the debt service reserve requirement.

FUND SCHEDULE

GEDCO						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	4,976,732	8,845,777	5,740,067	992,725	-	992,725
Revenue						
40002:Sales Taxes	2,122,831	2,063,750	2,546,875	2,661,484	-	2,661,484
42001:Interest Income	98,282	19,000	25,000	25,000	-	25,000
Revenue Total	2,221,114	2,082,750	2,571,875	2,686,484	-	2,686,484
Expense						
Operations	1,145,778	8,850,174	6,028,476	1,658,104	-	1,658,104
Debt Service	104,211	90,572	90,572	92,048	-	92,048
Transfers	207,789	1,200,169	1,200,169	202,769	-	202,769
Expense Total	1,457,778	10,140,915	7,319,217	1,952,921	-	1,952,921
Ending Fund Balance	5,740,067	787,612	992,725	1,726,288	-	1,726,288
Reserves						
Contingency	689,467	505,468	505,468	665,371	-	665,371
Debt Service Reserve	-	202,769	202,769	204,019	-	204,019
Reserves Total	689,467	708,237	708,237	869,390	-	869,390
Available Fund Balance	5,050,600	79,375	284,488	856,898	-	856,898

GEORGETOWN TRANSPORTATION ENHANCEMENT CORP FUND

The purpose of the Georgetown Transportation Enhancement Corporation Fund (GTEC), a Sales Tax Corporation, is to promote economic and community development within the City and the State of Texas through the payment of costs for streets, roads, drainage, and other related transportation system improvements including the payment of maintenance and operating expenses associated with such authorized projects. The funding source for GTEC is ½ cent of the City's sales tax rate.

FISCAL YEAR 2021

Total revenues are projected to be \$18.3 million, which includes \$8.1 million of bond proceeds budgeted for the Aviation Drive Project. Sales tax collections are projected to end the year at \$10.2 million, 20% more than budget. Sales tax collections remained strong throughout the year due to strong economic growth despite the pandemic.

Total expenses are projected to be \$26.6 million. Projects in progress for this year include Aviation Drive, Southeast Inner Loop, Rabbit Hill Road, and Highway 29.

Total fund balance is projected to be \$22.6 million by September 30th 2021, which includes a debt service reserve of \$3.5 million and a contingency reserve of \$2 million.

FISCAL YEAR 2022

Budgeted revenues are expected to total \$15.9 million, a 4.5% increase over 2021 projections. Bond proceeds are budgeted at \$5.2 million to fund proposed roadway improvements for Capella, Costco, and Project Diana. Interest revenue is expected to continue to decrease because of low rates..

Budgeted expenses total \$12 million. This includes \$5.2 million for the capital projects previously mentioned. A reserve of \$2.5 million is appropriated in Operations for economic development projects that may come up during the fiscal year. GTEC's total self-supporting debt service payments include \$900K in the fund, and \$3.2 million of transfers out to the General Debt service fund. The Joint Services Fund allocation decreased due to an updated distribution of Legal Department workload. The General Fund allocation decreased because the Planning Department is no longer allocated out to other funds.

Total fund balance is projected to be \$26.4 million by September 30th 2022. This fund is budgeted to meet the policy of allocating 25% of sales tax as a contingency reserve. This fund also meets a debt service reserve of \$3.9 million.

FUND SCHEDULE

GTEC

	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	21,649,668	31,029,698	31,029,699	22,698,301	-	22,698,301
Revenue						
40002:Sales Taxes	8,491,326	8,255,000	10,187,500	10,645,938	-	10,645,938
42001:Interest Income	272,223	60,000	24,544	24,000	-	24,000
46001:Bond Proceeds	4,740,000	8,000,000	7,405,000	5,200,000	-	5,200,000
46002:Bond Premium	-	-	731,229	-	-	-
Revenue Total	13,503,548	16,315,000	18,348,273	15,869,938	-	15,869,938
Expense						
Operations	470,487	2,387,337	2,386,565	2,747,716	-	2,747,716
Operating Capital	234,936	-	0	-	-	-
Capital	135,633	20,476,813	20,476,813	5,200,000	-	5,200,000
Debt Service	879,100	1,053,050	1,053,050	944,500	-	944,500
Transfers	2,403,361	2,763,242	2,763,242	3,232,111	-	3,232,111
Expense Total	4,123,518	26,680,442	26,679,671	12,124,327	-	12,124,327
Ending Fund Balance	31,029,699	20,664,256	22,698,301	26,443,912	-	26,443,912
Reserves						
Contingency	1,984,375	1,984,375	1,984,375	2,617,664	-	2,617,664
Debt Service Reserve	3,602,792	3,494,232	3,494,232	3,918,959	-	3,918,959
Reserves Total	5,587,167	5,478,607	5,478,607	6,536,623	-	6,536,623
Available Fund Balance	25,442,532	15,185,649	17,219,694	19,907,289	-	19,907,289

STREET MAINTENANCE FUND

This fund is used to account for the funds collected from the ¼ cent sales tax approved by the citizens in November 2001 under Texas House Bill 445. The funds are required to be spent on the maintenance of streets that were in existence at the time of adoption of the tax. This tax was reauthorized by voters in November of 2006, 2010, 2014, and 2018.

FISCAL YEAR 2021

Total revenues are projected to be \$5.1 million, which represents an increase of 23.47% relative to the FY2021 budget. The City brought in strong sales tax revenues in the second half of fiscal year 2021, leading the fund to end stronger than originally budgeted despite the COVID19 pandemic.

Total expenditures are projected to be \$3.99 million, completing the program, which included \$681K of repairs to North East Inner Loop, close to the intersection at FM971, which was damaged during the February Winter Storm and is not eligible for FEMA reimbursement.

Total fund balance is projected to be \$4.64 million. This fund has a reservation of \$750,000 budgeted in FY2021. These funds will be used when a major arterial street is scheduled for maintenance so that the entire annual budget is not depleted for one project.

FISCAL YEAR 2022

Budgeted revenues total \$5.33 million, which represents a 4% increase to the FY2021 projection.

Budgeted expenditures total \$3.88 million. The budget proposes to spend the current year's sales tax revenues, as well as supplementing some General Fund street maintenance activity. This conservative balance can address volatility of sales tax revenues. It also allows setting aside some funding towards future budgets where scheduled maintenance may be more than one year of sales tax revenue.

Total fund balance is budgeted to be \$6.1 million. This will cover the Arterial Reservation of \$750,000. The remaining fund balance is available so that variations in yearly projects can be accommodated, even when they exceed one year of sales tax revenue.

Street maintenance funding is provided by this fund as well as in the General Fund in the streets department.

FUND SCHEDULE

Street Tax						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	3,273,561	3,530,550	3,530,550	4,637,731		4,637,731
Revenue						
40002:Sales Taxes	4,245,663	4,127,500	5,093,750	5,322,969	-	5,322,969
42001:Interest Income	50,115	8,500	13,000	5,000	-	5,000
Revenue Total	4,295,778	4,136,000	5,106,750	5,327,969	-	5,327,969
Expense						
Operations	975,529	681,858	718,027	-	-	-
Operating Capital	286,205	-	3,281,543	3,875,000	-	3,875,000
Capital	2,777,055	4,375,000	-	-	-	-
Expense Total	4,038,789	5,056,858	3,999,570	3,875,000	-	3,875,000
Ending Fund Balance	3,530,550	2,609,692	4,637,731	6,090,700	-	6,090,700
Reserves						
Contingency	-	-	-	-	-	-
Capital Reserve	750,000	750,000	750,000	750,000	-	750,000
Reserves Total	750,000	750,000	750,000	750,000	-	750,000
Available Fund Balance	2,780,550	1,859,692	3,887,731	5,340,700	-	5,340,700



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FACILITIES MAINTENANCE FUND

The Facilities Maintenance Fund provides janitorial services, light maintenance, equipment repair and replacement (generators, HVAC, operations, etc.), landscape maintenance, building repair and replacement (roofs, painting, carpet, etc.) on an established schedule for all City buildings. Charges for services to each department are made based on predetermined lease fees, using square footage occupied and cost of services as the basis.

FISCAL YEAR 2021

Total revenues are projected to be \$3.75 million, which is consistent with the FY2021 budget.

Total expenditures are projected to be \$4.36 million, which is 3.67% less than FY2021 budget, reflecting savings in utilities and maintenance of various equipment. The Facilities Fund had a mid-year amendment to cover the overtime and operations costs related to the February Winter Storm Uri. The mid-year amendment also included electrostatic fogging expense due to COVID, remodeling for the Library Café to attract a new tenant, and mold remediation at the Recreation Center indoor pool.

Total fund balance is projected to be \$2.27 million as of September 30, 2021. The Facilities Fund includes a contingency reserve of \$473,982 and a capital reserve of \$1.33 million.

FISCAL YEAR 2022

Budgeted revenues are estimated to be \$4.67 million, which represents a 24.52% increase from FY2021 projection. This adjustment is due to a full year of the new city center buildings, as well as a full year of operations of two new fire stations. Most of the increase is from General Fund, to pay for projects Facilities is managing for Parks, Library, and Public Safety buildings.

Budgeted expenditures are budgeted to be \$5.19 million, an increase of 19.10% from the FY2021 projection. This increase in base is due to the increased technology allocation, increases to remodeling services, landscaping and security services. The proposed changes are detailed below.

- ***New HVAC System:*** Replacement of six air conditioning units at the Recreation Center that are in very poor condition with either coils (condenser, reheat, and evaporator) that have significant deterioration and/or bad compressors. The cost of repairs exceeds half the cost of new units and the newer more energy efficient units will save on-going utility costs.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$400,000
 - Proposed Total Cost: \$400,000
- ***Building Maintenance Technician:*** As the City of Georgetown continues to build new facilities there is a need for an additional building maintenance technician. Facilities Maintenance Department currently maintains over 575,000 square feet with three maintenance technicians and one foreman. The square footage has increased by approximately 25,000 with the opening of Fire Station 6 and 7.
 - Proposed Ongoing: \$66,731
 - Proposed One-time: \$50,000
 - Proposed Total Cost: \$116,731
- ***Georgetown Municipal Complex Gate Security:*** Currently the drive thru GMC gate and utility bay overhead doors are not on the City's access control system. The gate is secured by a chain and combination lock which,

when removed, does not always get reinstalled. This is an access concern and a safety concern for staff working on site during overnight hours. Adding the gate and overhead doors to access control will increase the level of security to the site.

- Proposed Ongoing: \$0
- Proposed One-time: \$82,000
- Proposed Total Cost: \$82,000

Total fund balance is budgeted to be \$1.75 million as of September 30, 2022. The fund will hold a 90-day contingency for personnel and operations per the adopted Fiscal and Budgetary Policy. In FY2022, this amount totals \$281,055. The target for capital asset replacement reserve is \$2.3 million. In the FY2022 budget, this reserve amount totals \$1.47 million. The facilities fund will need to increase allocation revenues in the future to build this reserve to compliance.

FUND SCHEDULE

Facilities Maintenance Fund

	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	2,197,104	2,878,469	2,878,468	2,271,982		2,271,982

Revenue

42001:Interest Income	32,507	6,500	8,722	6,500	-	6,500
43004:Administrative	3,505,776	3,733,880	3,733,880	4,664,244	-	4,664,244
44001:Grant Revenue	57,339	-	-	-	-	-
45001:Misc Revenue	8,164	-	7,916	2,000	-	2,000
45002:Insurance Proceeds	-	-	2,974	1,000	-	1,000
Revenue Total	3,603,786	3,740,380	3,753,491	4,673,744	-	4,673,744

Expense

Personnel	478,708	638,926	606,717	658,827	60,506	719,333
Operations	2,170,652	3,353,747	3,227,401	3,525,940	88,076	3,614,016
Operating Capital	263,011	533,461	525,860	409,261	400,000	809,261
Transfers	-	-	-	-	50,000	50,000
Expense Total	2,912,372	4,526,134	4,359,978	4,594,028	598,582	5,192,610

Ending Fund Balance	2,888,518	2,092,716	2,271,982	2,351,697	(598,582)	1,753,115
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Reserves

AFR Adjustment	(10,050)	-	-	-	-	-
Contingency	184,934	473,982	473,982	281,055	-	281,055
Capital Reserve	1,464,435	1,332,299	1,332,299	1,452,452	-	1,452,452
Market	-	-	-	19,608	-	19,608
Reserves Total	1,659,419	1,806,281	1,806,281	1,753,115	-	1,753,115

Available Fund Balance	1,229,099	286,435	465,701	598,582	(598,582)	-
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Facilities Maintenance Fund: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
REVENUE									
42001:Interest Income	43,364	32,507	6,500	8,722	-73.17%	6,500	-	6,500	-25.48%
43004:Administrative Charges	3,470,515	3,505,776	3,733,880	3,733,880	6.51%	4,664,244	-	4,664,244	24.92%
44001:Grant Revenue	-	57,339	-	-	-100.00%	-	-	-	0.00%
45001:Misc Revenue	7,463	8,164	-	7,916	-3.04%	2,000	-	2,000	-74.73%
45002:Insurance Proceeds	-	-	-	2,974	0.00%	1,000	-	1,000	-66.38%
45005:Gain/Loss on Sale of Assets	(33,219)	-	-	-	0.00%	-	-	-	0.00%
REVENUE TOTAL	3,488,123	3,603,786	3,740,380	3,753,491	4.15%	4,673,744	-	4,673,744	24.52%

Facilities Maintenance Fund: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
80001:Transfers Out	-	-	-	-	0.00%	-	50,000	50,000	0.00%
TRANSFERS TOTAL	-	-	-	-	0.00%	-	50,000	50,000	0.00%
CC0001 Non-Departmental Total	-	1,945	-	-	-100.00%	-	50,000	50,000	0.00%

Facilities Maintenance Fund: CC0319 Facilities

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	316,803	312,083	453,203	424,462	36.01%	454,199	41,260	495,458	16.73%
50200:Payroll Tax Expense	22,393	22,852	31,425	30,104	31.73%	34,895	2,893	37,788	25.53%
50201:Worker's Compensation	1,906	3,135	4,384	4,152	32.42%	4,843	42	4,885	17.67%
50202:TWC Expense	54	1,141	1,071	1,014	-11.10%	720	90	810	-20.14%
50300:Benefits	77,339	81,761	98,378	96,155	17.61%	109,079	11,489	120,568	25.39%
50301:TMRS Expense	39,378	39,631	50,465	50,830	28.26%	55,091	4,727	59,818	17.68%
PERSONNEL TOTAL	457,873	460,603	638,926	606,717	31.72%	658,827	60,500	719,327	18.56%
OPERATIONS									
51001:Administrative Expense	126,742	112,000	159,256	159,256	42.19%	185,464	6,076	191,540	20.27%
51003:Marketing & Promotional	-	4,040	-	500	-87.62%	-	-	-	-100.00%
51004:Contractual Services	856,034	1,008,984	1,722,358	1,599,569	58.53%	1,794,342	-	1,794,342	12.18%
51005:Professional Services	-	170	-	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	365	582	650	650	11.68%	650	-	650	0.00%
51007:Contracts & Leases	535,833	438,623	575	272,376	-37.90%	282,701	-	282,701	3.79%
51008:Utilities	29,775	22,537	85,000	40,000	77.49%	50,000	-	50,000	25.00%
51009:Telephone	5,126	3,857	5,000	6,910	79.16%	5,000	-	5,000	-27.64%
52501:Office Supplies	2,141	2,440	2,500	2,000	-18.03%	2,500	-	2,500	25.00%
52506:Operational Supplies	422	41,856	11,742	14,432	-65.52%	6,700	-	6,700	-53.58%
52507:Janitorial Supplies	77,381	57,939	-	28,120	-51.47%	78,576	-	78,576	179.44%
52509:Maintenance Expense	806,657	466,174	1,350,738	1,099,090	135.77%	1,103,807	82,000	1,185,807	7.89%
53002:Postage & Freight	-	8	20	-	-100.00%	-	-	-	0.00%
53003:Food	-	-	8	8	0.00%	-	-	-	-100.00%
53004:Insurance Expense	-	-	-	(31)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	3,856	4,123	4,000	4,522	9.68%	4,500	-	4,500	-0.49%
53013:Depreciation	103,752	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	8,073	5,245	11,900	-	-100.00%	11,700	-	11,700	0.00%
53018:One Time Expenses	26,872	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	129	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	2,583,027	2,168,707	3,353,747	3,227,401	48.82%	3,525,940	88,076	3,614,016	11.98%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	308,213	263,011	328,711	321,110	22.09%	409,261	400,000	809,261	152.02%
60010:Capital Outlay	-	-	204,750	204,750	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	308,213	263,011	533,461	525,860	99.94%	409,261	400,000	809,261	53.89%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0319 Facilities Total	3,349,114	2,892,320	4,526,134	4,359,978	50.74%	4,594,028	548,576	5,142,605	17.95%

Levels	Reporting - SLR Name	<u>Proposed - Operations</u>	<u>Proposed - Personnel</u>	<u>Not Proposed - Operations</u>	<u>Not Proposed - Personnel</u>
CC0319 Facilities	SLR-1: Building Maintenance Technician	6,076	60,500	0	0
	SLR-2: HVAC Replacements Rec Center	400,000	0	0	0
	SLR-3: Security GMC	82,000	0	0	0
	Subtotal	488,076	60,500	0	0
CC0001 Non-Departmental	SLR-1: Building Maintenance Technician	50,000	0	0	0
	Subtotal	50,000	0	0	0

FLEET SERVICES FUND

The Fleet Services Fund finances repair and replacement for City vehicles and equipment. Charges for service are based on annualized replacement and maintenance costs of each vehicle.

FISCAL YEAR 2021

Total revenues are projected to be \$8.49 million, which represents an increase of approximately 1% relative to the FY2021 budget. The slight increase is due to insurance proceeds from a hail storm event. Most revenues in this fund are based on the replacement and maintenance schedules of all vehicles in the City.

Total expenditures are projected to be \$8.74 million, coming in under the 2021 budget. The Fleet Department saw savings in vehicle body repairs during fiscal year 2021. The FY2020 AFR Adjustment resulted in a higher 2021 beginning fund balance due to prior year adjustments between when vehicles were ordered and when they were received. January and June budget amendments added 3 vehicles for new positions associated with development services.

Total fund balance is projected to be \$5.13 million at the end of September 30, 2021. A 90-day contingency operational reserve of \$519,976 is included, as well as a reserve for future capital equipment replacement of \$1.86 million.

FISCAL YEAR 2022

Budgeted revenues total \$8.96 million, which represents an increase of 6%. Revenues in this fund are based on the replacement schedules of all vehicles in the City as well as new vehicles and equipment to meet service demands in the community.

Budgeted expenditures total \$9.05 million. A list of new and replacement vehicles is available in the reference section. Base increases include the replacements for \$2.86 million of public safety vehicles funded through short term debt financing, \$586K for Electric vehicles and equipment funded through short term debt financing, and \$1.3 million for allocation-funded vehicles for other departments.

Proposed enhancements in this fund include vehicles for new staff positions in other funds.

Total fund balance is projected to be \$5.04 million at the end of September 30, 2022. A 90-day contingency operational reserve of \$549,558 is included, as well as a reserve for future capital equipment replacement of \$1.42 million. It is anticipated Fleet's additional available fund balance could be used to help with costs of expansion or relocation of the Fleet shop to meet the City's growing needs. This balance could offset part of the debt-financing for a new facility. There is also \$493,000 reserved for fire vehicle purchases; a contribution from the ESD 8 interlocal agreement in FY2021 January budget amendment.

FUND SCHEDULE

<i>Fleet Services Fund</i>						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	4,286,069	5,382,062	5,382,062	5,134,768	-	5,134,768
Revenue						
42001:Interest Income	53,776	25,000	25,000	25,000	-	25,000
43004:Administrative Charges	3,035,144	3,290,358	3,290,358	3,387,608	190,490	3,578,098
45001:Misc Revenue	-	-	1,996	-	-	-
45002:Insurance Proceeds	539,749	128,602	222,021	327,241	-	327,241
45004:Sale of Property	193,714	-	-	-	-	-
70001:Transfers In	3,582,200	4,955,366	4,949,566	3,451,500	1,577,500	5,029,000
Revenue Total	7,404,583	8,399,326	8,488,941	7,191,349	1,767,990	8,959,339
Expense						
Personnel	811,653	851,903	826,147	887,832	-	887,832
Operations	1,175,058	1,796,993	1,494,331	1,806,040	62,010	1,868,050
Operating Capital	4,318,878	3,027,995	6,415,758	1,268,500	882,500	2,151,000
Capital	-	3,644,500	-	3,451,500	695,000	4,146,500
Transfers	562,000	-	-	-	-	-
Expense Total	6,867,590	9,321,391	8,736,236	7,413,871	1,639,510	9,053,381
Ending Fund Balance	4,823,062	4,459,998	5,134,768	4,912,245	128,480	5,040,725
Reserves						
AFR Adjustment	559,000	-	-	-	-	-
Contingency	491,595	519,976	519,976	549,558	-	549,558
Fire Vehicle Reserve	-	-	-	493,000	-	493,000
Capital Reserve	1,197,760	1,864,191	1,864,191	1,418,240	-	1,418,240
Market	-	-	-	18,895	-	18,895
Reserves Total	1,130,355	2,384,167	2,384,167	2,479,693	-	2,479,693
Available Fund Balance	3,692,707	2,075,831	2,750,601	2,432,553	128,480	2,561,033

Fleet Services Fund: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
REVENUE									
42001:Interest Income	121,726	53,776	25,000	25,000	-53.51%	25,000	-	25,000	0.00%
43004:Administrative Charges	3,391,199	3,035,144	3,290,358	3,290,358	8.41%	3,387,608	190,490	3,578,098	8.74%
45001:Misc Revenue	-	-	-	1,996	0.00%	-	-	-	-100.00%
45002:Insurance Proceeds	86,409	539,749	128,602	222,021	-58.87%	327,241	-	327,241	47.39%
45004:Sale of Property	52,126	193,714	-	-	-100.00%	-	-	-	0.00%
70001:Transfers In	2,875,300	3,582,200	4,955,366	4,949,566	38.17%	3,451,500	1,577,500	5,029,000	1.60%
REVENUE TOTAL	6,526,760	7,404,583	8,399,326	8,488,941	14.64%	7,191,349	1,767,990	8,959,339	5.54%

Fleet Services Fund: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
80001:Transfers Out	3,000	562,000	-	-	-100.00%	-	-	-	0.00%
TRANSFERS TOTAL	3,000	562,000	-	-	-100.00%	-	-	-	0.00%
CC0001 Non-Departmental Total	3,000	563,945	-	-	-100.00%	-	-	-	0.00%

Fleet Services Fund: CC0320 Fleet

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	557,126	556,769	627,774	604,621	8.59%	630,074	-	630,074	4.21%
50200:Payroll Tax Expense	40,334	42,033	43,030	43,518	3.53%	48,224	-	48,224	10.81%
50201:Worker's Compensation	4,466	7,687	9,308	8,811	14.62%	11,074	-	11,074	25.69%
50202:TWC Expense	257	1,872	1,530	1,436	-23.25%	900	-	900	-37.35%
50300:Benefits	110,353	102,910	101,157	95,680	-7.03%	121,373	-	121,373	26.85%
50301:TMRS Expense	68,295	69,819	69,104	72,080	3.24%	76,181	-	76,181	5.69%
PERSONNEL TOTAL	780,830	781,090	851,903	826,147	5.77%	887,826	-	887,826	7.47%
OPERATIONS									
51001:Administrative Expense	103,276	105,057	124,276	122,476	16.58%	130,932	-	130,932	6.90%
51004:Contractual Services	14,449	-	400	400	0.00%	400	-	400	0.00%
51006:Subscriptions	2,168	233,018	278,400	278,400	19.48%	262,000	-	262,000	-5.89%
51007:Contracts & Leases	202,831	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	20,110	17,811	39,796	39,796	123.43%	39,796	-	39,796	0.00%
51009:Telephone	3,484	2,508	3,140	3,840	53.13%	3,140	-	3,140	-18.23%
52501:Office Supplies	544	1,539	1,700	1,700	10.45%	1,700	-	1,700	-0.01%
52502:Educational Supplies	-	173	300	300	73.09%	300	-	300	0.00%
52506:Operational Supplies	15,433	20,376	29,027	30,170	48.07%	29,500	-	29,500	-2.22%
52507:Janitorial Supplies	197	98	-	-	-100.00%	-	-	-	0.00%
52509:Maintenance Expense	554,120	528,065	1,040,214	754,075	42.80%	1,041,437	62,010	1,103,447	46.33%
53002:Postage & Freight	9	404	100	116	-71.26%	100	-	100	-13.79%
53003:Food	158	403	700	700	73.63%	700	-	700	0.00%
53004:Insurance Expense	220,218	252,536	252,000	251,963	-0.23%	269,640	-	269,640	7.02%
53010:Uniform Expense	5,386	4,528	5,850	5,850	29.19%	5,850	-	5,850	0.00%
53013:Depreciation	2,348,503	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	22,805	6,297	11,090	2,545	-59.58%	10,545	-	10,545	314.34%
53017:Training Expense	-	299	10,000	2,000	568.90%	10,000	-	10,000	400.00%
OPERATIONS TOTAL	3,513,690	1,173,113	1,796,993	1,494,331	27.38%	1,806,040	62,010	1,868,050	25.01%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	50,470	-	266	-99.47%	-	44,000	44,000	16450.06%
60005:Capital Outlay - Vehicles	148,982	4,268,408	3,027,995	6,415,492	50.30%	1,268,500	838,500	2,107,000	-67.16%
OPERATING CAPITAL TOTAL	148,982	4,318,878	3,027,995	6,415,758	48.55%	1,268,500	882,500	2,151,000	-66.47%
CIP EXPENSE									
62001:CIP Expense	-	-	3,644,500	-	0.00%	3,451,500	695,000	4,146,500	0.00%
CIP EXPENSE TOTAL	-	-	3,644,500	-	0.00%	3,451,500	695,000	4,146,500	0.00%
DEBT SERVICE									
TRANSFERS									
CC0320 Fleet Total	4,443,503	6,273,082	9,321,391	8,736,236	39.27%	7,413,866	1,639,510	9,053,376	3.63%

INFORMATION TECHNOLOGY FUND

The Information Technology Fund provides computer hardware, software, training, and staff support to all City departments. The allocation methodology was reviewed and adjusted in 2017 to adhere to best practices for municipal cost recovery for Georgetown's size. Cost allocations are based upon the usage of the City-wide systems, the Departments' specific business systems, and capital replacement. In 2019, the IT Fund began to purchase the City's fiber infrastructure asset from the Electric Fund, since the system serves the whole City. It will take several years to complete the full purchase of the asset.

FISCAL YEAR 2021

Total revenues are projected to end the year just below the budgeted \$9.7 million. Revenues in this fund are based on the replacement schedules of IT equipment, the implementation of new systems, and the cost of IT operations.

Total expenditures are projected to be \$10 million, which is less than the budget of \$10.15 million. Savings in IT Infrastructure cost center is due to savings in supplies, personnel, and computer hardware. January and June budget amendments included equipment for new personnel in other funds, a small facility remodel, and an increase to the ongoing expense of relocating fiber that was previously budgeted in the Electric Fund.

Total fund balance is projected to be \$1.7 million as of September 30, 2021. After accounting for the contingency policy requirement of \$1.1 million, and the fund is able to contribute \$674,969 to the 5-year capital reserve. This reserve has been drawn down as the fund has purchased the fiber asset from Electric. Future revenue allocations will need to increase to rebuild the 5-year capital reserve.

FISCAL YEAR 2022

Budgeted revenues total \$11.9 million, a 22% increase from the 2021 projection. This increase in budget is primarily due to the allocated costs for the City's Fiber network. The third year of a four-year plan includes a \$666,000 installment. The fourth and final installment in FY2023 is for \$725,000. The IT Allocation will need to spread the impact to other funds over multiple years. The revenue increase is also to cover the proposed changes noted below.

Budgeted expenditures total \$11.8 million, which represents a 18% increase from the 2021 projection. The increase in the base includes the \$666,000 fiber asset purchase from the Electric Fund. Other increases in expenditures will invest in system security and resiliency.

Proposed Enhancements:

- **IT Management: Zerto Disaster Recovery (DR) Software:** Zerto was implemented in FY 21 to streamline management of the disaster recovery datacenter and improve cyber resiliency. The software has performed extraordinarily well in cutting the time costs of managing DR. We would like to move all City servers into the Zerto tool. Currently, we only use Zerto for mission critical servers to improve recovery times.
 - Ongoing Cost: \$0
 - One-Time Cost: \$100,000
 - Total Cost: \$100,000
- **IT Infrastructure: Security Information and Event Software (SIEM):** This proposed software is a core security system that was strongly recommended to be implemented by external security auditors. It collects cybersecurity information from other systems, uses artificial intelligence to analyze the information, and guides IT staff on actions to take to mitigate risks.
 - Ongoing Cost: \$0
 - One-Time Cost: \$50,000
 - Total Cost: \$50,000

- **IT Applications: Lead System Analyst:** The IT workload associated with maintaining the integrations and functions for the UMAX utility customer management system has increased. A supervisor and one dedicated System Analyst are not adequate for this type of system. We are currently unable to sufficiently cross train. This position was recommended as part of the Gartner utility technology study, conducted last year to help identify strategies to ensure efficiency and effectiveness of existing and future systems.
 - Ongoing Cost: \$111,127
 - One-Time Cost: \$3,000
 - Total Cost: \$114,127
- **IT Infrastructure: Cloud Phone Answering System:** Implementation of a Cloud phone answering system is the first step in creating some form of 311 system. The Cloud system will allow the City to handle an extraordinary number of citizen phone calls during an emergency event such as a utility outage. The initial upgrade costs are included in the Customer Care cost center in the Joint Services Fund.
 - Ongoing Cost: \$24,000
 - One-Time Cost: \$0
 - Total Cost: \$24,000
- **IT Infrastructure: Third Party Business Process Analyst Support:** IT received the most demerits from cybersecurity auditors for not having our cybersecurity policies and practices well documented. City staff agrees with that finding. Over the past year, IT has made an extraordinary effort to successfully document multiple policies and processes. However, city staff found that the logistics of doing such a large amount processes overwhelms staff and management and distracts from key objectives. We would like to pilot the use of third-party business process analysts to reduce these time costs.
 - Ongoing Cost: \$0
 - One-Time Cost: \$20,000
 - Total Cost: \$20,000
- **IT Fiber: Vehicle for New Fiber Employee:** IT added a second employee in FY 2021 for fiber management. This person is a field employee and will need an all-terrain, all weather vehicle to perform field work and carry tools to fiber line locations.
 - Ongoing Cost: \$5,700
 - One-Time Cost: \$35,000
 - Total Cost: \$40,700

Total fund balance is projected to be \$1.86 million as of September 30, 2022. This includes a 90-day contingency of \$1.2 million plus a reserve for capital of \$686,910. Future revenue allocations will need to increase to rebuild the 5-year capital reserve.

FUND SCHEDULE

Information Technology Fund

	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	2,452,003	1,981,749	1,981,749	1,728,418	-	1,728,418

Revenue

42001:Interest Income	21,005	8,000	4,070	8,000	-	8,000
43004:Administrative	7,644,778	9,614,591	9,614,591	11,766,494	-	11,766,494
44001:Grant Revenue	180	-	-	-	-	-
45001:Misc Revenue	1,531	-	52	-	-	-
70001:Transfers In	53,860	96,000	96,000	-	119,000	119,000
Revenue Total	7,721,354	9,718,591	9,714,712	11,774,494	119,000	11,893,494

Expense

City of Georgetown (Only)	99,121	-	-	-	-	-
CC0001 Non-Departmental	588,274	-	-	-	35,000	35,000
CC0648 IT Fiber	-	365,910	316,823	338,126	11,700	349,826
CC0649 IT Applications	-	1,350,327	1,377,695	1,396,422	114,106	1,510,528
CC0650 IT Public Safety	-	432,973	447,254	473,833	7,500	481,333
CC0651 IT Infrastructure	7,144	2,277,864	2,127,191	2,504,510	150,000	2,654,510
CC0652 IT Management	6,696,738	5,726,996	5,699,080	6,485,061	245,500	6,730,561
Expense Total	7,391,278	10,154,069	9,968,043	11,197,951	563,806	11,761,757

Ending Fund Balance	2,782,080	1,546,271	1,728,418	2,304,962	(444,806)	1,860,156
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Reserves

AFR Adjustment	(800,331)	-	-	-	-	-
Contingency	651,790	1,053,449	1,053,449	1,173,234	-	1,173,234
Reserve for Capital Market	915,742	335,263	674,969	614,546	-	614,546
				72,376		72,376
Reserves Total	767,201	1,388,712	1,728,418	1,860,156	-	1,860,156

Available Fund Balance	414,217	157,559	0	444,806	(444,806)	(0)
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Information Technology Fund: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
REVENUE									
42001:Interest Income	51,582	21,005	8,000	4,070	-80.62%	8,000	-	8,000	96.57%
43004:Administrative Charges	6,845,996	7,644,778	9,614,591	9,614,591	25.77%	11,766,494	-	11,766,494	22.38%
44001:Grant Revenue	-	180	-	-	-100.00%	-	-	-	0.00%
45001:Misc Revenue	-	1,531	-	52	-96.63%	-	-	-	-100.00%
70001:Transfers In	115,000	53,860	96,000	96,000	78.24%	-	119,000	119,000	23.96%
REVENUE TOTAL	7,012,578	7,721,354	9,718,591	9,714,712	25.82%	11,774,494	119,000	11,893,494	22.43%

Information Technology Fund: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	-	1,945	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
80001:Transfers Out	376,500	586,329	-	-	-100.00%	-	35,000	35,000	0.00%
TRANSFERS TOTAL	376,500	586,329	-	-	-100.00%	-	35,000	35,000	0.00%
CC0001 Non-Departmental Total	376,500	588,274	-	-	-100.00%	-	35,000	35,000	0.00%

Information Technology Fund: CC0648 IT Fiber

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	155,988	119,495	0.00%	162,977	-	162,977	36.39%
50200:Payroll Tax Expense	-	-	11,745	9,008	0.00%	12,491	-	12,491	38.67%
50201:Worker's Compensation	-	-	842	417	0.00%	685	-	685	64.43%
50202:TWC Expense	-	-	306	146	0.00%	180	-	180	23.46%
50300:Benefits	-	-	23,375	18,389	0.00%	26,005	-	26,005	41.41%
50301:TMRS Expense	-	-	19,038	14,759	0.00%	20,439	-	20,439	38.48%
PERSONNEL TOTAL	-	-	211,294	162,214	0.00%	222,776	-	222,776	37.34%
OPERATIONS									
51001:Administrative Expense	-	-	4,020	4,020	0.00%	4,760	5,700	10,460	160.20%
51006:Subscriptions	-	-	145,000	145,000	0.00%	105,000	-	105,000	-27.59%
52501:Office Supplies	-	-	1,000	1,000	0.00%	1,000	-	1,000	0.00%
52506:Operational Supplies	-	-	1,000	1,000	0.00%	1,000	-	1,000	0.00%
53002:Postage & Freight	-	-	50	50	0.00%	50	-	50	0.00%
53004:Insurance Expense	-	-	-	(6)	0.00%	-	-	-	-100.00%
53016:Travel Expense	-	-	1,418	1,418	0.00%	1,418	-	1,418	0.00%
53017:Training Expense	-	-	2,128	2,128	0.00%	2,128	-	2,128	0.00%
OPERATIONS TOTAL	-	-	154,616	154,610	0.00%	115,356	5,700	121,056	-21.70%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	-	-	0.00%	-	6,000	6,000	0.00%
OPERATING CAPITAL TOTAL	-	-	-	-	0.00%	-	6,000	6,000	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0648 IT Fiber Total	-	-	365,910	316,823	0.00%	338,132	11,700	349,832	10.42%

Information Technology Fund: CC0649 IT Applications

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	978,980	1,000,686	0.00%	1,005,483	82,576	1,088,059	8.73%
50200:Payroll Tax Expense	-	-	69,463	74,386	0.00%	77,101	6,317	83,418	12.14%
50201:Worker's Compensation	-	-	1,232	1,006	0.00%	1,112	92	1,204	19.76%
50202:TWC Expense	-	-	1,989	1,885	0.00%	1,170	90	1,260	-33.14%
50300:Benefits	-	-	148,179	137,547	0.00%	147,286	10,715	158,001	14.87%
50301:TMRS Expense	-	-	111,687	123,451	0.00%	125,529	10,322	135,851	10.04%
PERSONNEL TOTAL	-	-	1,311,529	1,338,961	0.00%	1,357,682	110,112	1,467,793	9.62%
OPERATIONS									
51001:Administrative Expense	-	-	5,387	5,387	0.00%	5,473	-	5,473	1.60%
51009:Telephone	-	-	-	-	0.00%	-	-	-	0.00%
52501:Office Supplies	-	-	9,512	10,000	0.00%	10,000	-	10,000	0.00%
52506:Operational Supplies	-	-	559	1,000	0.00%	1,000	-	1,000	0.00%
53002:Postage & Freight	-	-	50	50	0.00%	50	-	50	0.00%
53003:Food	-	-	-	(20)	0.00%	-	-	-	-100.00%
53004:Insurance Expense	-	-	-	(58)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	-	-	144	-	0.00%	-	-	-	0.00%
53016:Travel Expense	-	-	9,717	9,374	0.00%	9,217	-	9,217	-1.67%
53017:Training Expense	-	-	13,000	13,000	0.00%	13,000	1,000	14,000	7.69%
OPERATIONS TOTAL	-	-	38,369	38,733	0.00%	38,740	1,000	39,740	2.60%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	429	-	0.00%	-	3,000	3,000	0.00%
OPERATING CAPITAL TOTAL	-	-	429	-	0.00%	-	3,000	3,000	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0649 IT Applications Total	-	-	1,350,327	1,377,695	0.00%	1,396,422	114,112	1,510,533	9.64%

Information Technology Fund: CC0650 IT Public Safety

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	306,671	313,070	0.00%	329,443	-	329,443	5.23%
50200:Payroll Tax Expense	-	-	22,747	23,539	0.00%	25,349	-	25,349	7.69%
50201:Worker's Compensation	-	-	330	316	0.00%	370	-	370	16.99%
50202:TWC Expense	-	-	612	580	0.00%	360	-	360	-37.89%
50300:Benefits	-	-	52,647	56,982	0.00%	63,139	-	63,139	10.80%
50301:TMRS Expense	-	-	36,530	39,221	0.00%	41,735	-	41,735	6.41%
PERSONNEL TOTAL	-	-	419,537	433,708	0.00%	460,397	-	460,397	6.15%
OPERATIONS									
51006:Subscriptions	-	-	-	-	0.00%	-	7,500	7,500	0.00%
52501:Office Supplies	-	-	1,000	1,000	0.00%	1,000	-	1,000	0.00%
52506:Operational Supplies	-	-	4,394	5,500	0.00%	5,500	-	5,500	0.00%
53002:Postage & Freight	-	-	100	100	0.00%	100	-	100	0.00%
53004:Insurance Expense	-	-	-	(22)	0.00%	-	-	-	-100.00%
53016:Travel Expense	-	-	2,836	2,836	0.00%	2,836	-	2,836	0.00%
53017:Training Expense	-	-	4,000	4,000	0.00%	4,000	-	4,000	0.00%
OPERATIONS TOTAL	-	-	12,330	13,414	0.00%	13,436	7,500	20,936	56.08%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	1,106	132	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	-	1,106	132	0.00%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0650 IT Public Safety Total	-	-	432,973	447,254	0.00%	473,833	7,500	481,333	7.62%

Information Technology Fund: CC0651 IT Infrastructure

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	5,958	937,840	810,100	13497.65%	859,624	-	859,624	6.11%
50200:Payroll Tax Expense	-	456	64,630	60,718	13222.26%	65,887	-	65,887	8.51%
50201:Worker's Compensation	-	-	943	802	0.00%	953	-	953	18.85%
50202:TWC Expense	-	-	1,683	1,449	0.00%	900	-	900	-37.89%
50300:Benefits	-	-	121,566	110,254	0.00%	122,285	-	122,285	10.91%
50301:TMRS Expense	-	730	103,788	99,957	13585.04%	107,546	-	107,546	7.59%
PERSONNEL TOTAL	-	7,144	1,230,450	1,083,279	15063.87%	1,157,196	-	1,157,196	6.82%
OPERATIONS									
51001:Administrative Expense	-	-	94,761	94,761	0.00%	117,333	-	117,333	23.82%
51006:Subscriptions	-	-	20,479	-	0.00%	-	100,000	100,000	0.00%
52501:Office Supplies	-	-	500	500	0.00%	500	-	500	0.00%
52506:Operational Supplies	-	-	58,158	93,805	0.00%	82,250	50,000	132,250	40.98%
53002:Postage & Freight	-	-	190	100	0.00%	100	-	100	0.00%
53004:Insurance Expense	-	-	-	(57)	0.00%	-	-	-	-100.00%
53016:Travel Expense	-	-	5,713	5,713	0.00%	5,713	-	5,713	0.00%
53017:Training Expense	-	-	6,048	6,048	0.00%	6,048	-	6,048	0.00%
OPERATIONS TOTAL	-	-	185,849	200,870	0.00%	211,944	150,000	361,944	80.19%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	861,565	843,042	0.00%	1,135,370	-	1,135,370	34.68%
OPERATING CAPITAL TOTAL	-	-	861,565	843,042	0.00%	1,135,370	-	1,135,370	34.68%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0651 IT Infrastructure Total	-	7,144	2,277,864	2,127,191	29676.67%	2,504,510	150,000	2,654,510	24.79%

Information Technology Fund: CC0652 IT Management

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,840,681	1,870,212	747,392	712,993	-61.88%	802,055	-	802,055	12.49%
50200:Payroll Tax Expense	134,818	141,198	52,091	53,018	-62.45%	60,669	-	60,669	14.43%
50201:Worker's Compensation	789	1,587	767	703	-55.73%	897	-	897	27.65%
50202:TWC Expense	334	4,121	1,224	1,198	-70.92%	810	-	810	-32.40%
50300:Benefits	268,770	234,400	70,837	73,199	-68.77%	89,187	-	89,187	21.84%
50301:TMRS Expense	227,379	235,043	84,382	88,767	-62.23%	101,216	-	101,216	14.02%
PERSONNEL TOTAL	2,472,771	2,486,560	956,693	929,877	-62.60%	1,054,834	-	1,054,834	13.44%
OPERATIONS									
51001:Administrative Expense	99,647	78,641	-	-	-100.00%	-	-	-	0.00%
51003:Marketing & Promotional	-	1,500	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	2,709,565	56,648	20,057	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	5,542	3,204,048	4,503,798	4,523,855	41.19%	4,574,675	119,000	4,693,675	3.75%
51007:Contracts & Leases	-	7	-	-	-100.00%	-	-	-	0.00%
51008:Utilities	58,207	66,105	130,250	103,250	56.19%	130,250	-	130,250	26.15%
51009:Telephone	29,539	36,041	25,872	25,872	-28.21%	25,872	-	25,872	0.00%
51340:Employee Recognition	-	-	-	-	0.00%	-	-	-	0.00%
52501:Office Supplies	3,537	42,310	5,200	20,376	-51.84%	5,200	-	5,200	-74.48%
52506:Operational Supplies	64,437	35,142	500	1,710	-95.13%	500	7,500	8,000	367.84%
52509:Maintenance Expense	-	450	-	4,462	891.56%	-	-	-	-100.00%
53002:Postage & Freight	155	83	100	100	20.69%	100	-	100	0.00%
53003:Food	2,124	2,147	3,200	3,200	49.03%	3,200	-	3,200	0.00%
53004:Insurance Expense	-	-	-	(46)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	-	-	3,056	3,200	0.00%	3,200	-	3,200	0.00%
53013:Depreciation	516,882	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	17,052	16,756	5,672	5,672	-66.15%	5,672	-	5,672	0.00%
53018:One Time Expenses	(32,587)	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	8,926	(2,500)	10,718	10,718	-528.72%	10,718	-	10,718	0.00%
OPERATIONS TOTAL	3,483,025	3,537,380	4,708,423	4,702,369	32.93%	4,759,387	126,500	4,885,887	3.90%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	512,149	672,798	5,000	9,954	-98.52%	5,000	119,000	124,000	1145.74%
60009:Capital Outlay - Improvements	-	-	56,880	56,880	0.00%	-	-	-	-100.00%
60007:Capital Outlay - Distribution Systems (Infrastructure)	-	-	-	-	0.00%	665,840	-	665,840	0.00%
OPERATING CAPITAL TOTAL	512,149	672,798	61,880	66,834	-90.07%	670,840	119,000	789,840	1081.79%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0652 IT Management Total	6,467,944	6,696,738	5,726,996	5,699,080	-14.90%	6,485,061	245,500	6,730,561	18.10%

Levels	Reporting - SLR Name	Proposed - Operations	Proposed - Personnel	Not Proposed - Operations	Not Proposed - Personnel
CC0648 IT Fiber	SLR-1: Vehicle for New Fiber employee	5,700	0	0	0
	SLR-2: OTDR tool for new Fiber employee	6,000	0	0	0
	Subtotal	11,700	0	0	0
CC0649 IT Applications	SLR-3: Lead Systems Analyst For Utility Applications	4,000	110,106	0	0
	Subtotal	4,000	110,106	0	0
CC0650 IT Public Safety	SLR-5: Data conversion for legacy bodycam system.	7,500	0	0	0
	Subtotal	7,500	0	0	0
CC0651 IT Infrastructure	SLR-4: Add licenses to Zerto disaster recovery software.	100,000	0	0	0
	SLR-8: Security Information and Event Software (SIEM) for Cybersecurity	50,000	0	0	0
	Subtotal	150,000	0	0	0
CC0652 IT Management	SLR-1: Assistant City Attorney	3,000	0	0	0
	SLR-1: Assistant City Manager (Reclass of Analyst Position)	3,000	0	0	0
	SLR-1: Assistant Director of Public Works	3,000	0	0	0
	SLR-1: Business Analyst	3,000	0	0	0
	SLR-1: Metering Service Supervisor	3,000	0	0	0
	SLR-1: Open Records Coordinator	3,000	0	0	0
	SLR-1: Parks & Recreation Manager	3,000	0	0	0
	SLR-1: Stormwater Inspector	3,000	0	0	0
	SLR-1: Utility Operational Technology Manager	3,000	0	0	0
	SLR-1: Utility Systems Locator	3,000	0	0	0
	SLR-1: Water Services Technician	12,000	0	0	0
	SLR-2: Inspection Supervisor	6,000	0	0	0
	SLR-2: Metering Technician, Trainee	3,000	0	0	0
	SLR-2: Network Administrator (SCADA)	3,000	0	0	0
	SLR-2: Payroll Specialist	3,000	0	0	0
	SLR-3: Electrical Engineering Analyst	3,000	0	0	0
	SLR-3: Utilities Scheduler Planner	3,000	0	0	0
	SLR-4: Police Records Specialist	3,000	0	0	0
	SLR-4: Utility Coordinator	3,000	0	0	0
	SLR-4: Water Services Technician	18,000	0	0	0
	SLR-4: Website content specialist	3,000	0	0	0
	SLR-5: Logistics Coordinator	3,000	0	0	0
	SLR-6: Addl. licensing for integration software	7,500	0	0	0
	SLR-6: Fire and Life Safety Specialist	3,000	0	0	0

	SLR-7: Third party support from Cloud Architect - UMAX	0	0	50,000	0
	SLR-9: Administrative Assistant	3,000	0	0	0
	SLR-9: Pilot - third party Business Process Analyst Support	20,000	0	0	0
	SLR-9: Social Media and Marketing Coordinator for Conservation	3,000	0	0	0
	SLR-10: Cloud strategy and infrastructure optimization plan.	75,000	0	0	0
	SLR-10: Criminal Investigations Detective	5,000	0	0	0
	SLR-10: Principal Planner and Engineering Tech	6,000	0	0	0
	SLR-11: Assistant Water Utilities Director	3,000	0	0	0
	SLR-11: Cloud Phone Answering System	24,000	0	0	0
	SLR-12: Code Compliance Officer	3,000	0	0	0
	Subtotal	245,500	0	50,000	0
CC0001 Non-Departmental	SLR-1: Vehicle for New Fiber employee	35,000	0	0	0
	Subtotal	35,000	0	0	0

JOINT SERVICE FUND

The Joint Service Fund is composed of departments providing administrative support to the City. Systems Engineering and Customer Care provide support to the City's utility and capital project functions. Administrative departments including Accounting, Finance Administration, Human Resources, and Purchasing provide support to all the City's funds and departments.

Joint Service Allocation Methodology

The Joint Service Fund is funded by other operating funds like the General, Electric, and Water funds. Each of these funds are charged for services provided by the departments in the Joint Service Fund. For each department in the Joint Service Fund, there is an allocation method to charge the other operating funds depending upon workload. For example, services provided by Human Resources are allocated based on the number of employees in the various funds.

FISCAL YEAR 2021

Total revenues are projected to be \$18.1 million, which is on budget.

Total expenditures are projected to be \$18.3 million, which represents a decrease of 2.13% relative to budget. During the fiscal year, city management maintained a budget contingency plan outlined in the fiscal and budgetary policy in response to the COVID19 pandemic. Salary savings for open positions account for most of the savings. The non-departmental cost center projections are higher than budget because vacancy savings are budgeted here for the entire fund, while actual personnel savings are realized in each department. Also, originally the Finance Administration department budgeted a cost allocation study in 2021. Unfortunately, due to the demands of Winter Storm recovery, the department will move this study to fiscal year 2022.

The Joint Services Fund was amended in January for salary market increases, bill print expenses, to add resources to Customer Care from the Gartner Study recommendations, and to complete the Transportation Impact Fee study. The Fund was amended in June to account for increases in credit card fee expenses. During the pandemic, many customers across the City switched to paying online with a credit card for their utility bill, permitting fees, and other charges. The City expects this trend to continue after the pandemic recedes, and is planning to increase revenues to offset the expenses. The June budget amendment also included adding an Accounting Specialist and a Human Resources Generalist to assist both departments with high growth in workload demands. Positions from Conservation and Customer Care were also re-organized to other departments that more closely align with their job functions.

Ending fund balance is projected to be just below \$2 million as of September 30, 2021. This is \$1.6 million below the 90 day contingency reserve policy of \$3.6 million.

FISCAL YEAR 2022

Total revenues are budgeted to be \$21.7 million, which represents an increase of 19.97% relative to the FY2021 projection. Departments in the fund saw increased expenses overall as the number of city staff and the size of departments continue to grow significantly in reflection of the city population growth and demand for services.

The largest drivers of costs are technology related expenses in Customer Care, engineering and development related expenses in Systems Engineering, and credit card fees across the organization.

Total expenditures are budgeted to be \$21.2 million, an increase of 15.76% from FY2021 projections. Several large increases are included in the base budget. These include the credit card fee expense increase of \$350K over the 2020 original budget as customers changed to online payments during the pandemic. Fees will be increased to the customer to recover the City's cost. Other base increases include merit and market increases for personnel, technology allocation increases for the utility billing system, and the full-year cost of 2 positions added to the fund in

the 2021 mid-year budget amendment referenced above. The Citywide Human Resources cost center base budget is increasing for recruitment expenses for Fire and Police, and property and casualty insurance cost increases.

With the voters' approval of the 2021 mobility bond, acceleration of water infrastructure improvements and continued growth, staff proposes to transition the oversight of development engineering review from Systems Engineering to the planning department. This will provide more capacity for the staff in System Engineering to deliver infrastructure, as well as more consistency in the new development process review. The proposed date is to transition this on January 1, and staff is working through a plan to ensure a seamless transition for customers.

Below are highlights of the proposed service level enhancements represented in the Changes column in the Joint Service Fund. A full list is available in the reference section of this book.

Proposed Enhancements:

- **Accounting:**
 - **Payroll Specialist:** Since the implementation of the new payroll software in 2019, the special projects and testing requirements have been non-stop. With only one payroll specialist and one supervisor for review each pay period, any testing and special projects have to be managed during non-payroll weeks. Special projects in the last year were the ESick configuration citywide for COVID, payroll commitments for budget, new benefits deductions for HR, and dispatch/control center time keeping. Having a second payroll specialist will provide additional resources for testing and special projects while still being able to maintain two employees working on payroll every two weeks.
 - Proposed Ongoing: \$55,025
 - Proposed One-time: \$8,000
 - Proposed Total Cost: \$63,031
 - **Temporary Personnel for GASB 87 Implementation:** The Governmental Accounting Standards Board pronouncement 87 on lease accounting is required to be implemented for the FY2022 audit. Reviewing the pronouncement, gathering lease information citywide, and creating a tracking process will require a part-time temporary position during FY2022.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$30,000
 - Proposed Total Cost: \$30,000
- **Purchasing:**
 - **Warehouse Vehicle and Equipment:** Half-ton extended cab pickup for warehouse deliveries to customers that do not require the existing box truck and a stretch wrap machine for efficient application of inventory wrap.
 - Proposed Ongoing: \$5,700
 - Proposed One-time: \$36,500
 - Proposed Total Cost: \$42,200
- **Customer Care:**
 - **Cloud Contact Center:** Expand functionality of existing phone system to increase call capacity and to provide a message to customers when the max number of calls are received. The service also adds email

and chatbot capability for self service, and allows staff to work onsite or remotely during emergency events.

- Proposed Ongoing: \$38,000
- Proposed One-time: \$75,000
- Proposed Total Cost: \$113,000

- **Lockbox Services:** This service will help efficiently process mail payments that currently make up 15% of the customer base and take up to 4 hours per day to process by staff.

- Proposed Ongoing: \$75,000
- Proposed One-time: \$0
- Proposed Total Cost: \$75,000

- **System Engineering:**

- **Utility Coordinator:** The city continues to see significant growth thus there is an increase in new utility extensions across the city. The department is requesting this position to serve as the single point of contact for franchise utilities, TxDOT, Wilco as well as other jurisdictions. This position will assist with TxDOT utility relocations, Western District utility relocations, and reimbursements for various utility relocations. They will work on interlocal agreements, utility relocation agreements, and utility Advanced Funding Agreements.

- Proposed Ongoing: \$83,870
- Proposed One-time: \$41,000
- Proposed Total Cost: \$124,870

- **Inspection Supervisor:** The city is seeing substantial development growth. The city had 59 active projects as of March 2020, and in March 2021 the city was handling 94 active projects. This position will relieve workload, providing preliminary walks, final walks, engineering calls, and provide guidance on City CIP projects. This will also provide succession planning for the team.

- Proposed Ongoing: \$105,775
- Proposed One-time: \$44,000
- Proposed Total Cost: \$149,775

- **New Development Consultant Support:** New Development Consultant Support includes \$125,000 Plan Review, \$125,000 Utility Evaluation, \$200,000 Traffic Impact Analysis. Increase from \$121,000 PR + \$150,000 TIA in current year.

- Proposed Ongoing: \$179,000
- Proposed One-time: \$0
- Proposed Total Cost: \$179,000

- **Human Resources:**

- **Development of Supervisors:** These funds will provide HR staff with training on how to administer 360 degree performance reviews for supervisors and mid-level managers. This initiative is part of feedback from a prior employee satisfaction survey, but has been postponed several years due to higher priorities.

- Proposed Ongoing: \$0

- Proposed One-time: \$25,000
- Proposed Total Cost: \$25,000

- **Legal Services:**

- **Assistant City Attorney:** Assistant City Attorney position has not been added to the department since 2014. Given the City's growth, a fourth attorney is needed to meet demand for contracting and other legal services.

- Proposed Ongoing: \$107,951
- Proposed One-time: \$3,000
- Proposed Total Cost: \$110,951

Ending fund balance is projected to be \$2.5 million as of September 30, 2022, which is applied to contingency in this fund. It is staff's goal to build the contingency amount over the next few years to cover a 90-day operational contingency in the Joint Service fund. A fully funded reserve would be \$3.6 million.

FUND SCHEDULE

Joint Services						
7/15/21 3:19 PM	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	1,415,206	2,157,365	2,157,365	1,974,965	-	1,974,965
Revenue						
41002:Penalties	20,152	-	25,000	-	-	-
42001:Interest Income	20,038	6,250	6,250	6,250	-	6,250
43001:Fees	15,965	173,600	14,000	11,600	-	11,600
43003:Permits	415,975	-	-	-	-	-
43004:Administrative Charges	17,275,170	17,912,066	17,912,066	21,575,774	-	21,575,774
43005:Rental Revenue	-	-	100	-	-	-
44001:Grant Revenue	1,114	-	-	-	-	-
45001:Misc Revenue	5,175	-	431	-	-	-
45002:Insurance Proceeds	97,865	-	70,000	-	-	-
45003:Misc Reimbursements	127,236	83,000	91,356	120,000	-	120,000
70001:Transfers In	313,405	-	-	25,000	-	25,000
Revenue Total	18,292,095	18,174,916	18,119,203	21,738,624	-	21,738,624
Expense						
City of Georgetown (Only)	385,272	-	-	-	-	-
CC0001 Non-Departmental	1,564,778	965,999	1,246,402	800,000	123,500	923,500
CC0302 Finance Administration	920,758	1,222,909	1,025,554	1,209,861	11,000	1,220,861
CC0315 Accounting	1,060,292	1,302,383	1,358,423	1,495,350	94,291	1,589,641
CC0317 Purchasing	849,795	996,521	937,558	1,054,021	9,700	1,063,721
CC0321 Customer Care	4,944,285	5,955,711	5,867,947	6,785,199	188,000	6,973,199
CC0503 Organizational and Operational Excellence	276,233	342,009	323,516	355,325	14,640	369,965
CC0526 Systems Engineering	2,215,851	2,757,957	2,755,159	2,945,849	368,645	3,314,494
CC0534 Conservation	576,512	779,365	565,331	608,300	38,500	646,800
CC0547 Business System Services	1,013,281	-	-	-	-	-
CC0637 Economic Development	550,462	593,007	575,708	650,626	-	650,626
CC0639 Human Resources	1,269,411	1,507,953	1,481,634	1,709,382	(0)	1,709,382
CC0640 Citywide Human Resources	1,008,990	1,219,444	1,127,024	1,329,125	25,000	1,354,125
CC0654 Legal	1,001,715	1,055,716	1,037,349	1,256,180	107,951	1,364,132
Expense Total	17,637,635	18,698,974	18,301,604	20,199,219	981,228	21,180,447
Ending Fund Balance	2,069,666	1,633,307	1,974,965	3,514,370	(981,228)	2,533,142
Reserves						
AFR Adjustment	87,699	-	-	-	-	-
Contingency Reserve	1,070,215	1,633,307	1,633,307	2,474,215	-	2,474,215
Market	-	-	-	58,927	-	58,927
Reserves Total	1,157,914	1,633,307	1,633,307	2,533,142	-	2,533,142
Available Fund Balance	1,087,150	(0)	341,658	981,228	(981,228)	-

Joint Services: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
REVENUE									
41002:Penalties	13,920	20,152	-	25,000	24.05%	-	-	-	-100.00%
42001:Interest Income	21,881	20,038	6,250	6,250	-68.81%	6,250	-	6,250	0.00%
43001:Fees	28,890	15,965	173,600	14,000	-12.31%	11,600	-	11,600	-17.14%
43003:Permits	-	415,975	-	-	-100.00%	-	-	-	0.00%
43004:Administrative Charges	17,731,222	17,275,170	17,912,066	17,912,066	3.69%	21,575,774	-	21,575,774	20.45%
43005:Rental Revenue	-	-	-	100	0.00%	-	-	-	-100.00%
44001:Grant Revenue	-	1,114	-	-	-100.00%	-	-	-	0.00%
45001:Misc Revenue	23,550	5,175	-	431	-91.67%	-	-	-	-100.00%
45002:Insurance Proceeds	10,876	97,865	-	70,000	-28.47%	-	-	-	-100.00%
45003:Misc Reimbursements	89,683	127,236	83,000	91,356	-28.20%	120,000	-	120,000	31.35%
70001:Transfers In	-	313,405	-	-	-100.00%	25,000	-	25,000	0.00%
REVENUE TOTAL	17,920,021	18,292,095	18,174,916	18,119,203	-0.95%	21,738,624	-	21,738,624	19.98%

Joint Services: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	(500,000)	(150,000)	0.00%	(500,000)	-	(500,000)	233.33%
PERSONNEL TOTAL	-	-	(500,000)	(150,000)	0.00%	(500,000)	-	(500,000)	233.33%
OPERATIONS									
52501:Office Supplies	-	(53,857)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	-	134	-	-	-100.00%	-	-	-	0.00%
52510:Bad Debt Expense	-	-	-	(3,598)	0.00%	-	-	-	-100.00%
53002:Postage & Freight	-	26	-	-	-100.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	1,111	1,489,304	1,300,000	1,350,000	-9.35%	1,300,000	-	1,300,000	-3.70%
OPERATIONS TOTAL	1,111	1,435,607	1,300,000	1,346,402	-6.21%	1,300,000	-	1,300,000	-3.45%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
80001:Transfers Out	157,000	129,171	165,999	50,000	-61.29%	-	123,500	123,500	147.00%
TRANSFERS TOTAL	157,000	129,171	165,999	50,000	-61.29%	-	123,500	123,500	147.00%
CC0001 Non-Departmental Total	158,111	1,564,778	965,999	1,246,402	-20.35%	800,000	123,500	923,500	-25.91%

Joint Services: CC0302 Finance Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	474,737	441,616	531,439	522,676	18.36%	556,064	10,000	566,064	8.30%
50200:Payroll Tax Expense	34,375	32,668	39,139	36,451	11.58%	42,416	-	42,416	16.37%
50201:Worker's Compensation	247	364	549	515	41.48%	611	-	611	18.59%
50202:TWC Expense	159	1,258	918	1,072	-14.83%	540	-	540	-49.62%
50300:Benefits	74,451	72,472	74,692	64,166	-11.46%	69,183	-	69,183	7.82%
50301:TMRS Expense	57,967	54,133	61,218	59,830	10.52%	70,175	-	70,175	17.29%
PERSONNEL TOTAL	641,935	602,512	707,955	684,710	13.64%	738,989	10,000	748,989	9.39%
OPERATIONS									
51001:Administrative Expense	47,888	40,842	50,970	50,970	24.80%	60,502	-	60,502	18.70%
51002:Publishing & Printing	3,600	3,729	3,000	330	-91.15%	3,000	-	3,000	809.09%
51004:Contractual Services	-	2,374	-	-	-100.00%	-	-	-	0.00%
51005:Professional Services	36,350	42,500	226,588	64,956	52.84%	139,238	-	139,238	114.36%
51006:Subscriptions	2,466	2,287	2,055	2,056	-10.12%	2,600	-	2,600	26.49%
51007:Contracts & Leases	228,785	206,812	212,901	213,596	3.28%	245,207	-	245,207	14.80%
51008:Utilities	6,783	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	2,286	1,298	300	-	-100.00%	-	-	-	0.00%
51340:Employee Recognition	-	-	-	-	0.00%	500	-	500	0.00%
52501:Office Supplies	17,973	3,956	8,440	2,000	-49.45%	8,000	-	8,000	300.06%
52506:Operational Supplies	-	-	100	74	0.00%	-	-	-	-100.00%
52507:Janitorial Supplies	-	-	100	38	0.00%	75	-	75	95.06%
53001:Public Notices & Recording Fees	518	471	900	500	6.19%	500	-	500	0.03%
53002:Postage & Freight	11	218	350	162	-25.54%	200	-	200	23.16%
53003:Food	2,366	1,331	1,000	200	-84.99%	1,000	-	1,000	400.33%
53004:Insurance Expense	-	-	-	(38)	0.00%	-	-	-	-100.00%
53013:Depreciation	15,655	-	-	-	0.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	1,261,093	6,785	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	5,495	6,066	350	-	-100.00%	3,450	-	3,450	0.00%
53017:Training Expense	-	(420)	7,900	6,000	-1528.57%	6,600	1,000	7,600	26.67%
OPERATIONS TOTAL	1,631,268	318,247	514,954	340,844	7.10%	470,872	1,000	471,872	38.44%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0302 Finance Administration Total	2,273,203	920,758	1,222,909	1,025,554	11.38%	1,209,861	11,000	1,220,861	19.04%

Joint Services: CC0315 Accounting

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	664,902	669,933	860,600	874,384	30.52%	939,238	72,283	1,011,521	15.68%
50200:Payroll Tax Expense	49,417	50,674	59,548	61,236	20.84%	70,143	2,908	73,051	19.29%
50201:Worker's Compensation	282	577	798	830	43.97%	985	42	1,028	23.79%
50202:TWC Expense	443	2,388	1,683	2,393	0.20%	1,170	90	1,260	-47.34%
50300:Benefits	109,388	108,328	103,458	138,738	28.07%	161,220	8,215	169,435	22.13%
50301:TMRS Expense	80,500	79,256	92,412	99,006	24.92%	115,202	4,752	119,954	21.16%
PERSONNEL TOTAL	904,931	911,154	1,118,499	1,176,586	29.13%	1,287,957	88,291	1,376,248	16.97%
OPERATIONS									
51001:Administrative Expense	34,117	66,609	75,120	75,120	12.78%	92,529	-	92,529	23.17%
51002:Publishing & Printing	-	-	550	54	0.00%	100	-	100	84.06%
51005:Professional Services	76,385	65,455	80,725	82,000	25.28%	81,000	-	81,000	-1.22%
51006:Subscriptions	2,053	2,266	3,310	3,000	32.39%	3,310	-	3,310	10.33%
51007:Contracts & Leases	950	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	1,746	500	724	455	-9.02%	455	-	455	0.00%
52501:Office Supplies	11,073	8,791	6,500	8,600	-2.17%	7,269	-	7,269	-15.48%
52502:Educational Supplies	-	-	50	-	0.00%	-	-	-	0.00%
52506:Operational Supplies	-	-	530	355	0.00%	355	-	355	0.00%
52507:Janitorial Supplies	-	46	200	134	192.18%	100	-	100	-25.26%
53001:Public Notices & Recording Fees	542	-	675	675	0.00%	675	-	675	0.00%
53002:Postage & Freight	4,309	4,591	4,500	5,000	8.91%	4,500	-	4,500	-10.00%
53003:Food	-	24	500	500	2024.55%	500	-	500	-0.02%
53004:Insurance Expense	-	-	-	(58)	0.00%	-	-	-	-100.00%
53016:Travel Expense	5,372	457	1,500	-	-100.00%	1,500	-	1,500	0.00%
53017:Training Expense	-	399	9,000	6,000	1403.76%	15,100	1,000	16,100	168.33%
OPERATIONS TOTAL	136,547	149,138	183,884	181,836	21.93%	207,393	1,000	208,393	14.60%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	-	-	0.00%	-	5,000	5,000	0.00%
OPERATING CAPITAL TOTAL	-	-	-	-	0.00%	-	5,000	5,000	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0315 Accounting Total	1,041,479	1,060,292	1,302,383	1,358,423	28.12%	1,495,350	94,291	1,589,641	17.02%

Joint Services: CC0317 Purchasing

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	439,850	476,410	524,269	502,194	5.41%	566,615	-	566,615	12.83%
50200:Payroll Tax Expense	32,019	36,191	42,954	34,871	-3.65%	43,455	-	43,455	24.62%
50201:Worker's Compensation	1,902	2,330	3,727	2,688	15.40%	3,193	-	3,193	18.78%
50202:TWC Expense	315	2,057	1,377	1,160	-43.61%	810	-	810	-30.18%
50300:Benefits	72,744	95,842	75,432	70,933	-25.99%	82,954	-	82,954	16.95%
50301:TMRS Expense	49,958	56,000	62,879	58,086	3.72%	71,418	-	71,418	22.95%
PERSONNEL TOTAL	596,788	668,829	710,638	669,932	0.16%	768,445	-	768,445	14.70%
OPERATIONS									
51001:Administrative Expense	141,198	148,542	167,135	167,134	12.52%	197,834	5,700	203,534	21.78%
51004:Contractual Services	-	161	32,150	7,554	4599.74%	4,884	-	4,884	-35.34%
51006:Subscriptions	1,097	980	4,800	4,800	389.80%	5,300	-	5,300	10.42%
51008:Utilities	-	-	34,554	34,554	0.00%	34,554	-	34,554	0.00%
51009:Telephone	2,706	1,954	1,444	1,444	-26.14%	2,600	-	2,600	80.11%
51340:Employee Recognition	-	-	-	-	0.00%	-	-	-	0.00%
52501:Office Supplies	4,381	5,283	3,650	3,650	-30.92%	4,000	-	4,000	9.60%
52506:Operational Supplies	767	257	2,450	1,745	578.59%	2,710	-	2,710	55.28%
52507:Janitorial Supplies	-	11	7	7	-37.12%	-	-	-	-100.00%
52509:Maintenance Expense	1,394	646	19,900	26,882	4061.05%	9,000	4,000	13,000	-51.64%
53001:Public Notices & Recording Fees	1,668	1,227	1,500	1,500	22.26%	1,500	-	1,500	0.02%
53002:Postage & Freight	72	3	100	101	3920.00%	100	-	100	-0.50%
53003:Food	1,637	505	693	2,493	393.86%	2,500	-	2,500	0.28%
53004:Insurance Expense	-	-	-	(35)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,432	1,402	4,000	2,300	64.07%	3,600	-	3,600	56.51%
53015:Other Miscellaneous Expense	(4,305)	16,363	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	14,590	2,327	3,000	3,000	28.90%	5,000	-	5,000	66.67%
53017:Training Expense	-	1,305	10,500	10,500	704.60%	12,000	-	12,000	14.29%
OPERATIONS TOTAL	166,636	180,965	285,883	267,626	47.89%	285,582	9,700	295,282	10.33%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0317 Purchasing Total	763,425	849,795	996,521	937,558	10.33%	1,054,026	9,700	1,063,726	13.46%

Joint Services: CC0321 Customer Care

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,263,673	1,305,618	1,512,493	1,430,305	9.55%	1,558,853	-	1,558,853	8.99%
50200:Payroll Tax Expense	91,633	98,891	105,913	99,507	0.62%	119,584	-	119,584	20.18%
50201:Worker's Compensation	618	1,098	1,712	1,411	28.51%	1,728	-	1,728	22.45%
50202:TWC Expense	302	5,003	3,825	3,508	-29.89%	2,340	-	2,340	-33.29%
50300:Benefits	252,241	264,710	256,878	245,411	-7.29%	284,354	-	284,354	15.87%
50301:TMRS Expense	156,754	164,471	166,389	164,309	-0.10%	195,807	-	195,807	19.17%
PERSONNEL TOTAL	1,765,220	1,839,793	2,047,210	1,944,451	5.69%	2,162,666	-	2,162,666	11.22%
OPERATIONS									
51001:Administrative Expense	2,067,399	2,710,186	3,342,916	3,342,916	23.35%	4,110,063	-	4,110,063	22.95%
51002:Publishing & Printing	-	155,910	-	-	-100.00%	-	-	-	0.00%
51003:Marketing & Promotional	-	247	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	510,768	14,976	405,900	434,400	2800.60%	410,900	-	410,900	-5.41%
51005:Professional Services	-	176,200	73,992	65,000	-63.11%	15,000	75,000	90,000	38.46%
51006:Subscriptions	4,427	5,514	5,000	5,000	-9.32%	5,000	-	5,000	0.01%
51007:Contracts & Leases	307,810	48	-	-	-100.00%	-	-	-	0.00%
51008:Utilities	-	-	22,593	22,593	0.00%	22,593	-	22,593	0.00%
51009:Telephone	19,319	13,394	13,500	13,500	0.79%	13,500	113,000	126,500	837.05%
52501:Office Supplies	16,574	13,065	17,000	19,500	49.25%	20,500	-	20,500	5.13%
52502:Educational Supplies	500	-	-	-	0.00%	-	-	-	0.00%
52506:Operational Supplies	(4,276)	-	-	-	0.00%	-	-	-	0.00%
52507:Janitorial Supplies	-	-	500	10	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	1,018	301	3,000	2,980	890.06%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	135	-	500	500	0.00%	500	-	500	0.00%
53002:Postage & Freight	4,913	1,031	1,000	1,000	-2.99%	1,000	-	1,000	0.02%
53003:Food	721	1,650	1,100	1,100	-33.33%	2,000	-	2,000	81.79%
53004:Insurance Expense	-	-	-	(102)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	824	1,000	1,000	1,000	0.00%	1,000	-	1,000	0.00%
53015:Other Miscellaneous Expense	5,634	3,209	2,500	2,500	-22.10%	2,500	-	2,500	0.01%
53016:Travel Expense	14,079	7,466	11,000	4,300	-42.40%	10,000	-	10,000	132.56%
53017:Training Expense	-	295	7,000	7,300	2374.58%	8,000	-	8,000	9.59%
OPERATIONS TOTAL	2,949,845	3,104,492	3,908,501	3,923,496	26.38%	4,622,556	188,000	4,810,556	22.61%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0321 Customer Care Total	4,715,065	4,944,285	5,955,711	5,867,947	18.68%	6,785,223	188,000	6,973,223	18.84%

Joint Services: CC0503 Organizational and Operational Excellence

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	75,320	193,220	228,962	226,417	17.18%	240,020	-	240,020	6.01%
50200:Payroll Tax Expense	5,624	14,735	16,929	17,281	17.28%	18,414	-	18,414	6.56%
50201:Worker's Compensation	31	161	247	229	42.64%	269	-	269	17.16%
50202:TWOC Expense	9	298	459	435	45.64%	270	-	270	-37.89%
50300:Benefits	16,684	27,936	16,389	17,962	-35.70%	18,466	-	18,466	2.81%
50301:TMRS Expense	9,400	23,998	27,186	28,332	18.06%	30,318	-	30,318	7.01%
PERSONNEL TOTAL	107,069	260,348	290,172	290,656	11.64%	307,756	-	307,756	5.88%
OPERATIONS									
51001:Administrative Expense	-	-	2,877	2,877	0.00%	2,170	-	2,170	-24.59%
51006:Subscriptions	622	957	9,800	2,000	108.98%	4,000	-	4,000	100.00%
51009:Telephone	600	300	1,760	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	2,298	6,102	2,000	2,000	-67.22%	8,000	-	8,000	300.00%
52506:Operational Supplies	-	-	-	5,000	0.00%	-	14,640	14,640	192.80%
53003:Food	29	112	4,500	2,000	1689.39%	5,000	-	5,000	150.00%
53004:Insurance Expense	-	-	-	(17)	0.00%	-	-	-	-100.00%
53016:Travel Expense	21,879	8,414	11,050	1,000	-88.12%	9,400	-	9,400	840.00%
53017:Training Expense	-	-	19,850	18,000	0.00%	19,000	-	19,000	5.56%
OPERATIONS TOTAL	25,429	15,885	51,837	32,860	106.87%	47,570	14,640	62,210	89.32%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0503 Organizational and Operational Excellence Total	132,497	276,233	342,009	323,516	17.12%	355,325	14,640	369,965	14.36%

Joint Services: CC0526 Systems Engineering

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,335,877	1,372,840	1,651,998	1,574,353	14.68%	1,734,763	127,499	1,862,262	18.29%
50200:Payroll Tax Expense	98,657	105,303	116,751	106,751	1.38%	133,198	9,754	142,951	33.91%
50201:Worker's Compensation	1,274	2,127	3,378	2,713	27.53%	3,447	142	3,589	32.33%
50202:TWC Expense	433	3,150	2,907	2,611	-17.12%	1,980	180	2,160	-17.27%
50300:Benefits	206,985	219,225	251,818	243,606	11.12%	296,042	20,299	316,341	29.86%
50301:TMRS Expense	167,463	177,552	188,150	177,301	-0.14%	219,125	15,937	235,063	32.58%
PERSONNEL TOTAL	1,810,689	1,880,197	2,215,003	2,107,334	12.08%	2,388,555	173,811	2,562,367	21.59%
OPERATIONS									
51001:Administrative Expense	132,752	119,423	152,938	152,938	28.06%	179,823	12,844	192,667	25.98%
51004:Contractual Services	26,888	-	150,000	-	0.00%	-	-	-	0.00%
51005:Professional Services	81,319	137,578	146,000	400,000	190.74%	271,000	179,000	450,000	12.50%
51006:Subscriptions	1,562	2,580	6,000	3,165	22.69%	4,500	-	4,500	42.18%
51007:Contracts & Leases	94,998	2,800	-	-	-100.00%	-	-	-	0.00%
51008:Utilities	-	-	7,989	7,989	0.00%	7,989	-	7,989	0.00%
51009:Telephone	22,640	14,404	10,027	24,000	66.62%	24,000	-	24,000	0.00%
52501:Office Supplies	7,068	5,433	5,001	5,000	-7.97%	7,500	-	7,500	50.00%
52506:Operational Supplies	1,033	24,632	17,751	16,505	-32.99%	18,500	-	18,500	12.09%
52507:Janitorial Supplies	-	-	-	-	0.00%	-	-	-	0.00%
52509:Maintenance Expense	-	-	-	2,040	0.00%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	1,470	1,664	2,000	2,035	22.27%	2,000	-	2,000	-1.72%
53002:Postage & Freight	29	99	-	45	-54.67%	-	-	-	-100.00%
53003:Food	2,044	1,443	-	1,053	-27.03%	1,000	-	1,000	-5.03%
53004:Insurance Expense	-	-	-	(103)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	3,289	3,522	5,000	5,000	41.98%	5,000	-	5,000	0.00%
53015:Other Miscellaneous Expense	-	-	-	409	0.00%	-	-	-	-100.00%
53016:Travel Expense	27,208	21,480	10,000	5,500	-74.40%	8,000	-	8,000	45.45%
53017:Training Expense	-	575	28,000	15,000	2508.70%	28,000	3,000	31,000	106.67%
OPERATIONS TOTAL	402,300	335,633	540,705	640,576	90.86%	557,312	194,844	752,156	17.42%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	21	2,249	2,249	10796.32%	-	-	-	-100.00%
60001:Capital Outlay - Land	-	-	-	5,000	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	21	2,249	7,249	35021.12%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0526 Systems Engineering Total	2,212,989	2,215,851	2,757,957	2,755,159	24.34%	2,945,867	368,655	3,314,522	20.30%

Joint Services: CC0534 Conservation

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	255,466	231,317	194,840	118,893	-48.60%	76,413	-	76,413	-35.73%
50200:Payroll Tax Expense	19,253	18,130	13,849	8,882	-51.01%	6,229	-	6,229	-29.87%
50201:Worker's Compensation	121	252	227	114	-54.88%	80	-	80	-30.00%
50202:TWC Expense	36	701	459	289	-58.76%	90	-	90	-68.85%
50300:Benefits	19,605	20,381	9,127	5,305	-73.97%	-	-	-	-100.00%
50301:TMRS Expense	32,238	29,737	22,229	14,915	-49.84%	8,995	-	8,995	-39.70%
PERSONNEL TOTAL	326,718	300,519	240,730	148,397	-50.62%	91,806	-	91,806	-38.14%
OPERATIONS									
51001:Administrative Expense	21,770	21,300	26,495	18,040	-15.30%	10,594	-	10,594	-41.28%
51002:Publishing & Printing	-	1,500	-	-	-100.00%	-	-	-	0.00%
51003:Marketing & Promotional	17,907	6,571	10,736	10,500	59.79%	10,500	-	10,500	0.00%
51004:Contractual Services	-	789	150,000	69,403	8694.92%	150,000	38,500	188,500	171.60%
51006:Subscriptions	2,668	922	2,500	-	-100.00%	2,500	-	2,500	0.00%
51007:Contracts & Leases	20,000	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	7,218	1,718	8,240	1,500	-12.68%	2,000	-	2,000	33.33%
51009:Telephone	1,762	1,101	500	500	-54.59%	500	-	500	0.00%
52501:Office Supplies	514	3,515	1,000	1,000	-71.55%	1,000	-	1,000	0.00%
52502:Educational Supplies	19,968	4,549	9,764	10,000	119.81%	10,000	-	10,000	0.00%
52506:Operational Supplies	62	1,070	400	2,000	86.94%	400	-	400	-80.00%
53002:Postage & Freight	16,943	347	15,000	1,000	188.27%	15,000	-	15,000	1400.00%
53003:Food	359	248	1,000	-	-100.00%	1,000	-	1,000	0.00%
53004:Insurance Expense	-	-	-	(9)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	-	669	500	-	-100.00%	500	-	500	0.00%
53015:Other Miscellaneous Expense	200,277	229,608	300,000	300,000	30.66%	300,000	-	300,000	0.00%
53016:Travel Expense	4,233	2,086	3,500	1,000	-52.06%	3,500	-	3,500	250.00%
53018:One Time Expenses	5,000	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	9,000	2,000	0.00%	9,000	-	9,000	350.00%
OPERATIONS TOTAL	318,682	275,993	538,635	416,934	51.07%	516,494	38,500	554,994	33.11%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0534 Conservation Total	645,400	576,512	779,365	565,331	-1.94%	608,300	38,500	646,800	14.41%

Joint Services: CC0547 Business System Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	623,064	615,187	-	-	-100.00%	-	-	-	0.00%
50200:Payroll Tax Expense	46,435	48,265	-	-	-100.00%	-	-	-	0.00%
50201:Worker's Compensation	443	635	-	-	-100.00%	-	-	-	0.00%
50202:TWC Expense	91	1,795	-	-	-100.00%	-	-	-	0.00%
50300:Benefits	88,752	85,688	-	-	-100.00%	-	-	-	0.00%
50301:TMRS Expense	76,938	80,210	-	-	-100.00%	-	-	-	0.00%
PERSONNEL TOTAL	835,723	831,780	-	-	-100.00%	-	-	-	0.00%
OPERATIONS									
51001:Administrative Expense	61,895	62,691	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	43,243	15,162	-	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	704	6,691	-	-	-100.00%	-	-	-	0.00%
51007:Contracts & Leases	86,493	74,245	-	-	-100.00%	-	-	-	0.00%
51009:Telephone	5,291	6,678	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	9,782	5,195	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	-	2,074	-	-	-100.00%	-	-	-	0.00%
53003:Food	570	819	-	-	-100.00%	-	-	-	0.00%
53010:Uniform Expense	922	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	24,654	6,590	-	-	-100.00%	-	-	-	0.00%
53018:One Time Expenses	33,364	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	(2,790)	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	266,919	177,355	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	4,146	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	4,146	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0547 Business System Services Total	1,102,642	1,013,281	-	-	-100.00%	-	-	-	0.00%

Joint Services: CC0637 Economic Development

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	328,393	334,285	361,075	358,982	7.39%	382,857	-	382,857	6.65%
50200:Payroll Tax Expense	24,050	25,176	26,294	26,897	6.84%	28,879	-	28,879	7.37%
50201:Worker's Compensation	137	285	387	363	27.06%	428	-	428	17.91%
50202:TWC Expense	44	622	612	580	-6.78%	360	-	360	-37.89%
50300:Benefits	44,836	48,054	49,976	50,481	5.05%	56,016	-	56,016	10.96%
50301:TMRS Expense	41,270	42,098	42,598	44,625	6.00%	48,263	-	48,263	8.15%
PERSONNEL TOTAL	438,729	450,519	480,942	481,927	6.97%	516,802	-	516,802	7.24%
OPERATIONS									
51001:Administrative Expense	30,600	25,563	26,542	26,542	3.83%	30,824	-	30,824	16.13%
51003:Marketing & Promotional	47,437	43,134	19,789	17,000	-60.59%	52,250	-	52,250	207.35%
51004:Contractual Services	281	500	-	-	-100.00%	6,500	-	6,500	0.00%
51006:Subscriptions	10,688	9,091	5,000	2,500	-72.50%	6,000	-	6,000	140.00%
51008:Utilities	103	103	20,706	1,500	1356.66%	1,500	-	1,500	0.01%
51009:Telephone	2,171	1,681	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	3,280	1,761	13,357	24,500	1291.30%	3,000	-	3,000	-87.76%
53001:Public Notices & Recording Fees	-	45	-	55	22.22%	17,600	-	17,600	31900.00%
53002:Postage & Freight	7	7	-	10	51.52%	50	-	50	400.00%
53003:Food	506	12	9,171	-	-100.00%	-	-	-	0.00%
53004:Insurance Expense	-	-	-	(26)	0.00%	-	-	-	-100.00%
53009:Strategic Partnership	-	3,505	-	16,200	362.14%	-	-	-	-100.00%
53011:Economic Development Agreements	15,671	9,775	11,000	500	-94.88%	-	-	-	-100.00%
53016:Travel Expense	15,580	4,811	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	(46)	6,500	5,000	-10969.57%	16,100	-	16,100	222.00%
OPERATIONS TOTAL	126,324	99,942	112,065	93,781	-6.17%	133,824	-	133,824	42.70%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0637 Economic Development Total	565,053	550,462	593,007	575,708	4.59%	650,626	-	650,626	13.01%

Joint Services: CC0639 Human Resources

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	636,360	819,396	975,889	954,462	16.48%	1,084,337	-	1,084,337	13.61%
50200:Payroll Tax Expense	46,810	62,739	70,317	71,304	13.65%	82,286	(0)	82,286	15.40%
50201:Worker's Compensation	274	817	1,037	960	17.60%	1,211	-	1,211	26.13%
50202:TWC Expense	135	1,988	1,836	1,667	-16.11%	1,170	-	1,170	-29.83%
50300:Benefits	94,628	143,459	112,554	120,431	-16.05%	139,831	-	139,831	16.11%
50301:TMRS Expense	75,885	103,372	113,953	119,023	15.14%	136,822	-	136,822	14.95%
PERSONNEL TOTAL	854,092	1,131,771	1,275,585	1,267,847	12.02%	1,445,657	(0)	1,445,657	14.02%
OPERATIONS									
51001:Administrative Expense	97,302	117,401	191,433	191,433	63.06%	226,202	-	226,202	18.16%
51002:Publishing & Printing	275	314	600	100	-68.15%	100	-	100	0.00%
51004:Contractual Services	-	240	-	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	1,820	2,187	3,560	3,000	37.21%	3,300	-	3,300	10.00%
51007:Contracts & Leases	-	3	-	-	-100.00%	-	-	-	0.00%
51009:Telephone	2,498	1,804	600	100	-94.46%	100	-	100	0.00%
51342:Tuition Assistance Program	-	(5,302)	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	9,556	11,041	7,500	5,000	-54.71%	5,000	-	5,000	0.00%
52502:Educational Supplies	-	64	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	-	858	-	-	-100.00%	-	-	-	0.00%
52507:Janitorial Supplies	-	-	-	13	0.00%	-	-	-	-100.00%
53002:Postage & Freight	112	47	125	100	111.42%	100	-	100	0.00%
53003:Food	1,165	499	800	950	90.27%	1,000	-	1,000	5.26%
53004:Insurance Expense	-	-	-	(67)	0.00%	-	-	-	-100.00%
53014:Recruitment Expense	145	-	-	158	0.00%	-	-	-	-100.00%
53016:Travel Expense	16,819	7,367	10,750	5,000	-32.13%	11,000	-	11,000	120.00%
53017:Training Expense	-	1,116	11,600	8,000	616.67%	16,935	-	16,935	111.69%
OPERATIONS TOTAL	129,691	137,640	226,968	213,787	55.32%	263,737	-	263,737	23.36%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	5,400	-	0.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	-	5,400	-	0.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0639 Human Resources Total	983,783	1,269,411	1,507,953	1,481,634	16.72%	1,709,394	(0)	1,709,394	15.37%

Joint Services: CC0640 Citywide Human Resources

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	62,000	-	0.00%	62,000	-	62,000	0.00%
50200:Payroll Tax Expense	-	1,102	-	232	-78.96%	-	-	-	-100.00%
50201:Worker's Compensation	-	168	-	6	-96.19%	-	-	-	-100.00%
50202:TWC Expense	-	-	-	12	0.00%	-	-	-	-100.00%
50300:Benefits	-	851	-	596	-29.98%	-	-	-	-100.00%
50301:TMRS Expense	-	1,824	-	408	-77.63%	-	-	-	-100.00%
PERSONNEL TOTAL	-	3,945	62,000	1,254	-68.20%	62,000	-	62,000	4842.60%
OPERATIONS									
51001:Administrative Expense	-	5,821	2,644	2,644	-54.58%	2,075	-	2,075	-21.53%
51004:Contractual Services	-	20,704	63,000	25,800	24.61%	25,800	25,000	50,800	96.90%
51007:Contracts & Leases	48,285	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	-	0	-	-	-100.00%	-	-	-	0.00%
51010:Legal Services	295	4,478	5,000	3,000	-33.01%	5,000	-	5,000	66.67%
51340:Employee Recognition	50,391	35,349	47,000	47,000	32.96%	47,000	-	47,000	0.00%
51341:Wellness Program Expenses	20,200	22,486	34,000	32,450	44.31%	49,000	-	49,000	51.00%
51342:Tuition Assistance Program	51,085	49,203	60,000	57,187	16.23%	60,000	-	60,000	4.92%
52501:Office Supplies	-	4,635	-	180	-96.12%	-	-	-	-100.00%
52502:Educational Supplies	9,550	28,085	50,000	47,000	67.35%	50,000	-	50,000	6.38%
52506:Operational Supplies	-	22,000	-	-	-100.00%	-	-	-	0.00%
53003:Food	112	(30)	5,250	5,240	-17572.49%	5,250	-	5,250	0.19%
53004:Insurance Expense	648,082	722,220	725,000	725,000	0.38%	785,000	-	785,000	8.28%
53010:Uniform Expense	-	150	-	-	-100.00%	-	-	-	0.00%
53014:Recruitment Expense	115,128	75,434	110,000	125,450	66.30%	125,000	-	125,000	-0.36%
53016:Travel Expense	45,021	8,386	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	6,124	55,550	54,818	795.15%	113,000	-	113,000	106.14%
OPERATIONS TOTAL	988,149	1,005,045	1,157,444	1,125,769	12.01%	1,267,125	25,000	1,292,125	14.78%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0640 Citywide Human Resources Total	988,149	1,008,990	1,219,444	1,127,024	11.70%	1,329,125	25,000	1,354,125	20.15%

Joint Services: CC0654 Legal

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	548,667	526,940	492,965	485,239	-7.91%	579,987	79,045	659,033	35.82%
50200:Payroll Tax Expense	38,058	37,226	35,668	34,642	-6.94%	40,379	6,047	46,426	34.01%
50201:Worker's Compensation	277	437	615	493	12.68%	649	88	737	49.48%
50202:TWC Expense	45	703	765	663	-5.76%	450	90	540	-18.51%
50300:Benefits	52,063	64,595	62,154	59,885	-7.29%	68,031	8,805	76,836	28.31%
50301:TMRS Expense	68,944	66,657	62,503	60,416	-9.36%	73,209	9,881	83,089	37.53%
PERSONNEL TOTAL	708,054	696,559	654,670	641,338	-7.93%	762,705	103,956	866,661	35.13%
OPERATIONS									
51001:Administrative Expense	63,911	22,932	41,816	41,816	82.35%	50,498	-	50,498	20.76%
51004:Contractual Services	-	57	1,000	500	779.66%	1,000	100	1,100	120.00%
51006:Subscriptions	8,495	7,087	10,000	7,000	-1.23%	7,000	1,000	8,000	14.29%
51007:Contracts & Leases	51,000	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	1,728	-	1,030	1,030	0.00%	1,030	-	1,030	0.00%
51009:Telephone	2,782	1,770	500	500	-71.75%	500	-	500	0.00%
51010:Legal Services	217,951	267,190	335,000	335,000	25.38%	405,000	-	405,000	20.90%
52501:Office Supplies	3,311	2,398	1,256	3,129	30.49%	5,000	1,000	6,000	91.77%
52503:Books and Periodicals	-	-	-	-	0.00%	1,000	200	1,200	0.00%
52509:Maintenance Expense	-	420	-	-	-100.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	1,326	1,504	-	-	-100.00%	500	-	500	0.00%
53002:Postage & Freight	1,125	1,798	1,000	1,000	-44.41%	1,000	-	1,000	0.04%
53003:Food	353	-	200	200	0.00%	600	100	700	250.00%
53004:Insurance Expense	-	-	-	(27)	0.00%	-	-	-	-100.00%
53016:Travel Expense	7,467	-	3,500	-	0.00%	6,500	600	7,100	0.00%
53018:One Time Expenses	30,681	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	4,000	4,120	0.00%	4,000	1,000	5,000	21.36%
OPERATIONS TOTAL	390,132	305,156	399,302	394,267	29.20%	483,628	4,000	487,628	23.68%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	1,744	1,744	0.00%	9,853	-	9,853	464.97%
OPERATING CAPITAL TOTAL	-	-	1,744	1,744	0.00%	9,853	-	9,853	464.97%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0654 Legal Total	1,098,186	1,001,715	1,055,716	1,037,349	3.56%	1,256,186	107,956	1,364,142	31.50%

Levels	Reporting - SLR Name	Proposed - Operations	Proposed - Personnel	Not Proposed - Operations	Not Proposed - Personnel
CC0503 Organizational and Operational Excellence	SLR-1: Project Manager	0	0	10,500	8,357
	SLR-2: Power BI Licensing	14,640	0	0	0
	Subtotal	14,640	0	10,500	8,357
CC0639 Human Resources					
CC0640 Citywide Human Resources	SLR-4: 360 Supervisor Training	25,000	0	0	0
	Subtotal	25,000	0	0	0
CC0526 Systems Engineering	SLR-1: Engineering Technician	0	0	48,422	0
	SLR-2: Inspection Supervisor	8,422	97,353	0	0
	SLR-3: Real Estate Technician	0	0	4,000	0
	SLR-4: Utility Coordinator	7,422	76,448	0	0
	SLR-5: Real Estate Services Coordinator	0	0	4,000	0
	SLR-6: Assistant Director of Engineering	0	0	6,000	0
	SLR-7: New Development Consultant Support	179,000	0	0	0
	Subtotal	194,844	173,801	62,422	0
CC0321 Customer Care	SLR-1: Cisco Phone Cloud Contact Center	113,000	0	0	0
	SLR-2: Lockbox Service	75,000	0	0	0
	Subtotal	188,000	0	0	0
CC0534 Conservation	SLR-1: UMAX Support Extension	0	0	424,500	0
	SLR-2: UMAX Support Contract - Regression Testing	38,500	0	0	0
	SLR-3: D365 UMAX Upgrade	0	0	5,088,000	0
	Subtotal	38,500	0	5,512,500	0
CC0302 Finance Administration	SLR-6: Increase Intern Budget	10,000	0	0	0
	Subtotal	10,000	0	0	0
CC0315 Accounting	SLR-2: Payroll Specialist	6,000	54,025	0	0
	SLR-3: Accounting Specialist Supervisor	0	0	9,000	69,717
	SLR-4: Reclass Associated with New Positions Requests	4,266	0	0	0
	SLR-6: GASB 87 Lease Accounting Support	30,000	0	0	0
	Subtotal	40,266	54,025	9,000	69,717
CC0317 Purchasing	SLR-1: Warehouse Worker	0	0	4,000	28,518
	SLR-2: Buyer	0	0	4,000	56,614
	SLR-3: Municipal Intern	0	0	29,912	0

	SLR-4: Half Ton Extended Cab Pickup	5,700	0	0	0
	SLR-6: Machine Type Stretch Wrap Turntable	4,000	0	0	0
	Subtotal	9,700	0	37,912	85,132
CC0001 Non-Departmental	SLR-1: Assistant City Attorney	3,000	0	0	0
	SLR-2: Inspection Supervisor	44,000	0	0	0
	SLR-2: Payroll Specialist	3,000	0	0	0
	SLR-4: Half Ton Extended Cab Pickup	32,500	0	0	0
	SLR-4: Utility Coordinator	41,000	0	0	0
	Subtotal	123,500	0	0	0
CC0654 Legal	SLR-1: Assistant City Attorney	4,000	103,951	0	0
	Subtotal	4,000	103,951	0	0
CC0637 Economic Development	SLR-1: Administrative Assistant	0	0	4,000	63,279
	Subtotal	0	0	4,000	63,279

SELF-INSURANCE FUND

The Self-Insurance Fund accounts for the revenues and expenses related to employee health benefits. The City provides competitive health and dental benefits for full-time employees. The City transitioned to a self-funded medical plan from the traditional fully insured model in FY2014 to help lower costs and maintain stability in premiums. The same change was made to the dental plan in FY2017.

As part of the overall move to the self-insurance model, increasing access to wellness events was a key strategy for the City. Throughout the year, the City offers wellness events like fitness classes, lunch & learns, flu shots, running groups, and bio-metric screenings free of charge to employees.



City Wellness 5K

Staff worked with benefits consultants, as well as the City's General Government and Finance Advisory Board (GGAF), to establish two additional reserves within the fund. The "Incurred But Not Reported Reserve" (IBNR) provides an estimate of claims in process but not accounted for due to timing, and the "Rate Stabilization" protects the City against higher than expected claims in the current fiscal year and large increases in rates for catastrophic events from year to year.

FISCAL YEAR 2021

Total revenues are projected to be \$10.6 million, which is 16% over budget. This is largely attributed to stop-loss insurance proceeds which are driven by medical claims.

Total expenditures are projected to be \$10.7 million, which is 13% over budget. The City has incurred higher than anticipated medical and pharmacy claims in FY2021.

Total ending fund balance is projected to be \$4.9 million as of September 30, 2021.



Memorial Murph 2021

FISCAL YEAR 2022

Total revenues are budgeted to be \$11.3 million, which is with a 7% increase over FY2021 projections. Revenue projections assume stop-loss proceeds will decrease, that medical premiums will increase by 10% in January for both employees and employer, and that dental premiums will increase by 3% in January for both employee and employer. There were no premium increases during 2021 and expenses increased necessitate these increases. A premium credit incentivizing employee annual physicals is also built into the budget. This incentive would allow for premium reductions if employees complete an annual physical. This is a strategic tool to improve employee health and, over time, bend the cost curve.

Total expenses are budgeted to be \$12.3 million. Medical and pharmacy claims are budgeted at 16% higher than the FY2021 projection. Stop loss is also budgeted conservatively at 11% higher than the FY2021 projection.

Fund balance on September 30, 2022 is projected to be \$3.84 million, with both the IBNR and Rate Stabilization reserves fully funded at \$1,096,923 and \$1,575,000 respectively.

FUND SCHEDULE

Self Insurance Fund

	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	3,916,290	4,395,560	5,083,507	4,889,648	-	4,889,648

Revenue

42001:Interest Income	57,580	20,000	20,000	20,000	-	20,000
44501:Contribution	9,136,855	8,675,000	9,026,451	10,257,909	-	10,257,909
45001:Misc Revenue	46,101	-	104,226	114,684	-	114,684
45002:Insurance	867,868	400,000	1,403,979	900,000	-	900,000
Revenue Total	10,108,405	9,095,000	10,554,657	11,292,593	-	11,292,593

Expense

51001:Administrative	972,268	1,050,740	1,001,230	1,063,366	-	1,063,366
51004:Contractual	-	-	108,205	114,684	-	114,684
53004:Insurance Expense	442,157	435,470	322,345	344,000	-	344,000
53014:Recruitment	124,114	144,500	164,500	164,500	-	164,500
53021:Claims Expense	7,402,649	7,880,000	9,152,236	10,650,843	-	10,650,843
Operations Total	8,941,188	9,510,710	10,748,516	12,337,393	-	12,337,393

Ending Fund Balance	5,083,507	3,979,850	4,889,648	3,844,848	-	3,844,848
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Reserves

Rate Stabilization	1,532,000	1,575,000	1,575,000	1,575,000	-	1,575,000
IBNR	650,000	675,000	675,000	1,096,923	-	1,096,923
Reserves Total	2,182,000	2,250,000	2,250,000	2,671,923	-	2,671,923

Available Fund Balance	2,901,507	1,729,850	2,639,648	1,172,925	-	1,172,925
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GENERAL CAPITAL PROJECTS

The General Capital Projects Fund includes revenue and expenses for general government capital projects and equipment. The majority of projects are funded through tax supported or self-supported debt; however, projects may also be funded by grants, cash or transfers from other funds. Large year over year swings in revenue and expense are related to the timing of projects that may take multiple fiscal years to complete. The fund also accounts for Transportation Impact Analysis (TIA) deposits that developers make to provide funding towards future street improvements.

FY2021

The first tranche of the 2021 mobility bond will be sold for \$25 million in August, increasing the bond proceed revenue compared to the budget. These proceeds are reserved for projects to start in FY2022. The increase in projected debt service expense is from the refunding of 2012 bonds.

FY2022

The large increase in bond proceeds revenue and capital project expense is due to the continuation of the mobility bond with the second tranche for \$24 million. The large increase in bond issuance costs is due to the increased size of the overall sale with the mobility bond. Typically, the costs of issuance are covered by bond premium and interest earnings. Interest rates are projected to remain very low throughout 2022, and bond premium is difficult to estimate; therefore, there is a draw down on fund balance.

Capital Project						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	43,083,284	38,336,098	38,336,098	27,704,575		27,704,575
Revenue						
42001:Interest Income	547,254	280,000	105,389	100,000	-	100,000
43001:Fees	26,582	115,000	45,000	45,000	-	45,000
46001:Bond Proceeds	14,895,000	23,573,278	52,250,000	50,490,000	220,000	50,710,000
46002:Bond Premium	-	-	1,772,685	-	-	-
70001:Transfers In	1,262,000	99,950	99,950	525,000	-	525,000
Revenue Total	16,730,836	24,068,228	54,273,024	51,160,000	220,000	51,380,000
Expense						
Operations	35,755	-	(0)	-	-	-
Operating Capital	2,647,673	-	0	-	-	-
Capital	15,463,490	55,492,399	55,492,399	48,150,000	-	48,150,000
Debt Service	126,558	480,666	6,042,148	1,010,000	-	1,010,000
Transfers	3,204,546	3,370,000	3,370,000	2,865,000	220,000	3,085,000
Expense Total	21,478,023	59,343,065	64,904,547	52,025,000	220,000	52,245,000
Ending Fund Balance	38,336,098	3,061,261	27,704,575	26,839,575	0	26,839,575
Reserves						
Contingency	-	-	-	-	-	-
Mobility Bond Proceeds	-	-	25,000,000	24,000,000	-	24,000,000
TIA Reserve	2,100,000	2,100,000	2,100,000	2,839,575	-	2,839,575
Reserves Total	2,100,000	2,100,000	27,100,000	26,839,575	-	26,839,575
Available Fund Balance	36,236,098	961,261	604,575	(0)	0	-

FY2022-FY2026 CIP	FY2022	FY2023	FY2024	FY2025	FY2026	Beyond 5 Years
120 General Capital Projects						
Cash						
Facilities						
PRJ000XXX: Public Facilities Master Plan	-	-	-	-	-	175,000
Facilities Total	-	-	-	-	-	175,000
Cash Total	-	-	-	-	-	175,000
CO						
Facilities						
PRJ000191: Festival/Public Space - Georgetown City Center	-	1,375,000	2,150,000	1,800,000	-	-
PRJ000XXX: Animal Services Renovation/Addition	-	-	-	700,000	5,500,000	-
PRJ000XXX: Facility Services Renovation/Expansion	-	-	-	900,000	-	-
PRJ000XXX: Fire Logistics Building	1,500,000	-	-	-	-	-
PRJ000XXX: Fire Station No. 1 Renovation	-	3,750,000	-	-	-	-
PRJ000XXX: Fire Station No. 3 Renovation	-	-	3,150,000	-	-	-
PRJ000XXX: Fire Station No. 4 - Relocation	-	-	-	750,000	6,250,000	-
PRJ000XXX: Fire Station No. 8	-	750,000	6,250,000	-	-	-
PRJ000XXX: Mixed Use Parking Garage	-	-	-	-	-	12,000,000
PRJ000XXX: Parks and Recreation Administration Relocation	-	1,500,000	1,100,000	9,000,000	-	-
PRJ000XXX: Public Safety Operation and Training Center Phase III	-	-	-	-	-	3,000,000
PRJ000XXX: Public Works Relocation	-	-	-	-	-	4,200,000
PRJ000XXX: Purchasing/Warehouse/Fleet Services Relocation	-	-	-	1,750,000	-	15,100,000
PRJ000XXX: Signature Gateway	-	200,000	-	-	-	-
PRJ000136: Georgetown Municipal Complex Renovation	250,000	-	-	-	-	8,500,000
Facilities Total	1,750,000	7,575,000	12,650,000	14,900,000	11,750,000	42,800,000
Other						
PRJ000124: Radio Replacement	575,000	570,000	-	-	-	-
Other Total	575,000	570,000	-	-	-	-
Parks						
PRJ000XXX: Blue Hole Park Improvement	-	-	-	-	200,000	1,000,000
PRJ000XXX: Southeast Community Park	-	1,500,000	5,000,000	4,000,000		
PRJ000XXX: Westside Park Development	-	-	-	-	1,500,000	8,500,000
PRJ000XXX: Westside Recreation Center	-	-	-	-	4,300,000	16,300,000
Parks Total	-	1,500,000	5,000,000	4,000,000	6,000,000	25,800,000
Fleet						
Public Safety Vehicles - Fire	1,848,000	2,145,000	1,930,000	1,721,000	1,664,000	7,755,000
Public Safety Vehicles - Police	1,017,000	947,000	1,012,500	803,500	1,047,500	6,216,100
Fleet Total	2,865,000	3,092,000	2,942,500	2,524,500	2,711,500	13,971,100
Public Safety						
PRJ000134: SCBA Replacement	300,000	-	-	-	-	-
Public Safety Total	300,000	-	-	-	-	-

CO Total	5,490,000	12,737,000	20,592,500	21,424,500	20,461,500	82,571,100
CO - TIRZ						
Facilities						
PRJ000XXX: 8th Street Parking Lot Covered Market Space	-	-	-	-	-	-
Facilities Total	-	-	-	-	-	-
CO - TIRZ Total	-	-	-	-	-	-
GO - 2008 Parks						
Parks						
PRJ000089: San Gabriel Park	600,000	5,590,000	-	-	-	8,700,000
PRJ000126: Regional Trail Development	200,000	300,000	700,000	-	400,000	2,000,000
PRJ000XXX: Southeast Community Park	4,000,000	-	-	-	-	-
Parks Total	4,800,000	5,890,000	700,000	-	400,000	10,700,000
GO - 2008 Parks Total	4,800,000	5,890,000	700,000	-	400,000	10,700,000
GO - 2008 Road Bond						
Streets						
PRJ000014: Berry Creek Drive	-	-	-	-	-	5,550,000
PRJ000188: DB Wood	7,602,000	5,398,000				
PRJ000XXX: Sam Houston/SE1/Corridor C						
Streets Total	7,602,000	5,398,000	-	-	-	5,550,000
GO - 2008 Road Bond Total	7,602,000	5,398,000	-	-	-	5,550,000
GO - 2015 Road Bond						
Streets						
PRJ000137: Intersection Improvements	1,200,000	-	-	-	-	-
PRJ000138: 2015 Road Bond Priority 1 - Downtown Sidewalks	1,000,000	1,000,000	1,000,000	-	-	-
PRJ000188: D.B . Wood (SH 29 to Oak Ridge)	14,000,000	-	-	-	-	-
PRJ000XXX: North East Inner Loop/Stadium Drive	-	-	-	-	-	2,000,000
PRJ000XXX: Preliminary Engineering Pool	-	-	-	-	-	2,050,000
PRJ000XXX: SH29 (Haven to SH130)	-	-	-	-	-	4,100,000
PRJ000XXX: Shell Road	2,252,000					
PRJ000143: Leander Rd				7,743,000		
Streets Total	18,452,000	1,000,000	1,000,000	7,743,000	-	8,150,000
GO - 2015 Road Bond Total	18,452,000	1,000,000	1,000,000	7,743,000	-	8,150,000
GO - 2021 Road Bond						
Streets						
PRJ000XXX: Southeast Inner Loop		7,169,400	14,099,600	7,792,000		
PRJ000XXX: Shell Road	7,246,000					
PRJ000XXX: Williams Drive		2,037,600	8,150,400			
PRJ000013: Austin Ave Bridge	2,150,000			5,715,000		
PRJ000XXX: Rockride	3,000,000					

PRJ000XXX: Westinghouse						
PRJ000XXX: Allocations - Intersections/Sidewalks	1,750,000	3,500,000	1,750,000	1,750,000		
PRJ000XXX: DB Wood		5,895,000				
Streets Total	14,146,000	18,602,000	24,000,000	15,257,000		
GO - 2021 Road Bond Total	14,146,000	18,602,000	24,000,000	15,257,000		
120 General Capital Projects Total	50,490,000	43,627,000	46,292,500	44,424,500	20,861,500	107,146,100
402 GTEC						
CO - GTEC						
GTEC						
PRJ000182: Capella	1,500,000					
PRJ000183: Costco	2,000,000					
PRJ000XXX: Project Diana (Witteria Way - Gateway 35)	1,700,000					
GTEC Total	5,200,000					
CO - GTEC Total	5,200,000					
402 GTEC Total	5,200,000					
602 Airport Operations - Projects						
Cash						
Airport						
PRJ000XXX: Automated Weather Observing System Relocation	-	250,000	-	-	-	-
Airport Total	-	250,000	-	-	-	-
Cash Total	-	250,000	-	-	-	-
Grant						
Airport						
PRJ000XXX: FAA MOA Reimbursement		75,000	-	-	-	-
PRJ000XXX: Taxiway A1 - Reconstruction		1,740,000	-	-	-	-
Airport Total		1,815,000	-	-	-	-
Grant Total		1,815,000	-	-	-	-
602 Airport Operations - Projects Total	-	2,065,000	-	-	-	-
612 Electric Services - Projects						
Revenue Bond						
Electric						
PRJ000062: New Development	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-
PRJ000147: Sectionalization Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
PRJ000XXX: Substation Feeder Exits and Extensions	250,000	-	250,000	-	-	-
PRJ000XXX: System Improvements - Capacity Upgrades	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	-
PRJ000XXX: System Improvements - Power Quality	150,000	150,000	150,000	150,000	150,000	-
Electric Fleet Vehicles	656,500	395,400	596,500	638,000	663,900	1,502,150

Electric Pressure Digger	405,000					
Electric Total	8,461,500	7,545,400	7,996,500	7,788,000	7,813,900	1,502,150
Revenue Bond Total	8,461,500	7,545,400	7,996,500	7,788,000	7,813,900	1,502,150
612 Electric Services - Projects Total	8,461,500	7,545,400	7,996,500	7,788,000	7,813,900	1,502,150
640 Stormwater						
Cash						
Stormwater						
PRJ000149: Drainage Improvement/Flood Mitigation Projects	300,000	300,000	300,000	300,000	-	300,000
Stormwater Total	300,000	300,000	300,000	300,000	-	300,000
Cash Total	300,000	300,000	300,000	300,000	-	300,000
640 Stormwater Total	300,000	300,000	300,000	300,000	-	300,000
642 Stormwater Services - Projects						
CO - Stormwater						
Stormwater						
PRJ000213: Curb and Gutter	500,000	500,000	500,000	500,000	-	500,000
Stormwater Total	500,000	500,000	500,000	500,000	-	500,000
CO - Stormwater Total	500,000	500,000	500,000	500,000	-	500,000
642 Stormwater Services - Projects Total	500,000	500,000	500,000	500,000	-	500,000
662 Water Services - Projects						
Impact Fees						
Water						
PRJ000101: S. Lake WTP (2018)	20,000,000	50,000,000	30,000,000	-	-	-
PRJ000101: South Lake Plant Transmission West (W23-01)	-	-	12,000,000	-	-	-
PRJ000XXX: Interceptor Lift Station Removal & Gravity Main	2,500,000	6,000,000	-	-	-	-
PRJ000XXX: South Lake Plant Transmission East (W23-02)	-	-	5,000,000	-	-	-
PRJ000XXX: Stonewall Pump Station Expansion	600,000	2,500,000	-	-	-	-
PRJ000XXX: Water/Wastewater Master Plan	600,000					
Water Total	23,700,000	58,500,000	47,000,000	-	-	-
Wastewater						
PRJ000XXX: Pecan Branch WWTP Expansion	5,000,000	-	32,000,000	-	-	-
Wastewater Total	5,000,000	-	32,000,000	-	-	-
Impact Fees Total	28,700,000	58,500,000	79,000,000	-	-	-
Revenue Bond						
Water						
PRJ000034: EARZ	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
PRJ000150: Carriage Oaks Transmission	600,000	2,500,000	-	-	-	2,000,000

PRJ000155: Southside Water Treatment Plant Rehabilitation	3,000,000	-	-	-	-	-
PRJ000161: Miscellaneous Line Upgrades	500,000	500,000	500,000	500,000	500,000	500,000
PRJ000XXX: CR 200 Line Impr (CO-1)	-	-	500,000	2,500,000	2,500,000	3,500,000
PRJ000XXX: CR262 Waterline	2,500,000	-	-	-	-	-
PRJ000XXX: SCADA Upgrades	1,500,000	-	-	-	-	-
PRJ000163: Tank Rehabilitation	750,000	750,000	750,000	750,000	750,000	750,000
PRJ000XXX: System Resiliency	1,000,000	500,000	500,000	500,000	500,000	500,000
Water Total	11,850,000	6,250,000	4,250,000	6,250,000	6,250,000	9,250,000
Wastewater						
PRJ000XXX: Dove Springs WWTP Rehabilitation	500,000	2,700,000	-	-	-	-
PRJ000XXX: Lift Station Upgrades	550,000	550,000	550,000	550,000	550,000	550,000
PRJ000XXX: Northlands Wastewater Treatment Plant	-	-	-	-	-	18,000,000
PRJ000XXX: San Gabriel Int. (SGI-2)	-	32,500,000	-	-	-	-
PRJ000XXX: San Gabriel WWTP Rehabilitation	2,000,000	8,500,000	-	-	-	-
PRJ000XXX: Wolf Ranch Expansion and Force Main	1,700,000	4,200,000				
Wastewater Total	4,750,000	48,450,000	550,000	550,000	550,000	18,550,000
Revenue Bond Total	16,600,000	54,700,000	4,800,000	6,800,000	6,800,000	27,800,000
Cash-Developer Reimbursement						
Wastewater						
PRJ000185: Cimarron Hills Wastewater Treatment Plant Expansion	4,500,000	-	-	-	-	-
Wastewater Total	4,500,000	-	-	-	-	-
Cash-Developer Reimbursement Total	4,500,000	-	-	-	-	-
662 Water Services - Projects Total	49,800,000	113,200,000	83,800,000	6,800,000	6,800,000	27,800,000
Grand Total	114,751,500	167,237,400	138,889,000	59,812,500	35,475,400	137,248,250

DEBT SERVICE FUND

The General Debt Service Fund receives revenue from property taxes, as well as transfers in from other funds. The expenses in the Fund include principal and interest payments on debt funded capital projects that are tax supported or tax-backed and self-supporting. The fund includes a 45-day reserve for tax-supported debt service.

FUND SCHEDULE

General Debt Service						
	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	2,004,196	1,933,960	1,907,064	2,870,138		2,870,138
Revenue						
40001:Property Taxes	17,000,000	18,750,000	19,399,788	22,850,000	-	22,850,000
42001:Interest Income	69,408	40,000	1,289	20,000	-	20,000
45001:Misc Revenue	3,167	-	3,169	-	-	-
70001:Transfers In	3,284,233	4,276,779	4,276,780	4,756,335	-	4,756,335
Revenue Total	20,356,809	23,066,779	23,681,026	27,626,335	-	27,626,335
Expense						
Debt Service Total	20,453,940	22,647,676	22,717,952	27,692,985	-	27,692,985
Expense Total	20,453,940	22,647,676	22,717,952	27,692,985	-	27,692,985
Ending Fund Balance	1,907,064	2,353,063	2,870,138	2,803,489	-	2,803,489
Reserves						
Contingency	2,020,778	2,216,486	2,216,486	2,803,489	-	2,803,489
Capital Reserve	-	-	-	-	-	-
Reserves Total	2,020,778	2,216,486	2,216,486	2,803,489	-	2,803,489
Available Fund Balance	(113,714)	136,577	653,652	(0)	-	(0)



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FACILITIES ISF - REPLACEMENT SCHEDULE

Location	2022	2023	2024	2025	Lease Cost
6th & Main Lot	2,707	2,707	2,707	2,707	3,524
8th & MLK Lot	9,603	9,603	9,603	9,603	13,713
Airport Terminal	17,982	17,982	24,677	17,982	25,812
Airport Tower	29,890	29,890	29,890	29,890	41,142
Animal Shelter	39,349	21,349	21,349	21,349	46,221
Art Center	12,306	12,306	12,306	12,306	21,494
Austin Ave Lot	5,889	5,889	5,889	5,889	7,521
Chamber Building	8,436	8,436	8,436	8,436	8,387
City Hall	63,834	63,834	63,834	63,834	94,702
Citywide Parking Lots	3,605	3,605	3,605	3,605	3,584
Community Center	146,499	94,499	69,499	69,499	167,515
Court/Council Chambers	102,831	91,496	91,496	91,496	148,189
CVB	62,628	26,628	26,628	26,628	39,204
Fire 1	101,847	41,847	41,847	41,847	61,924
Fire 2	35,481	35,481	35,481	35,481	48,149
Fire 3	38,733	38,733	38,733	38,733	48,284
Fire 4	43,005	44,005	38,005	38,005	48,553
Fire 5	61,001	41,001	41,001	41,001	71,879
Fire 6	36,490	36,490	36,490	36,190	45,513
Fire 7	41,590	41,590	41,590	41,590	50,673
Fuel Site	8,827	8,827	8,827	8,827	8,827
Garey Park	131,050	131,050	131,050	131,050	138,750
GMC	158,396	140,396	140,396	140,396	234,068
Grace Heritage	20,929	20,929	20,929	20,929	26,862
Industrial Ave Lot	4,120	4,120	4,120	4,120	5,037
Library	200,133	200,133	200,133	200,133	257,894
LWW	39,298	39,298	39,298	39,298	62,744
Madellia Hilliard	8,829	8,829	8,829	8,829	11,654
Main Street Landscaping	12,618	12,618	12,618	12,618	12,618
Main Street Lot	7,262	7,262	7,262	7,262	7,262
Monument Signs	12,618	12,618	12,618	12,618	12,618
Parks Admin	85,872	44,872	44,872	44,872	67,502
Public Safety	345,158	330,158	330,158	330,158	476,652
Rec Center	372,763	414,763	372,763	372,763	478,682
Scenic Drive Median	12,103	12,103	12,103	12,103	12,103
Tennis Center	57,302	57,302	57,302	57,302	69,486
Village PID	19,440	19,440	19,440	19,440	19,440
Western District	35,790	35,790	35,790	35,790	47,440
Westside Service	88,140	83,140	77,140	77,140	111,775
Grand Total	2,484,354	2,251,019	2,178,714	2,171,719	3,057,397

4/15/2021

FY2022 Budget Workshop

FLEET INVENTORY 2021/22 BUDGET

SPEND CATEGORY: CARS, TRUCK, MOTORCYCLES

UNIT #	VEHICLE MAKE	YEAR	21-22	22-23	23-24	24-25	25-26	BEYOND 5 YEARS	ANNUAL LEASE COST	USEFUL LIFE	REPLACEMENT COST
ENGINEERING											
135-08	FORD F-150	2017						25,000	2,778	9	25,000
135-10	FORD F-150 4X4	2012		35,000					3,889	9	35,000
135-11	FORD F-150 4X4	2012	35,000						3,889	9	35,000
135-12	FORD F-150 4X4	2013		35,000					3,889	9	35,000
135-13	FORD F-150 4X4	2013	35,000						3,889	9	35,000
135-19	FORD F-150 4WD	2015				26,000			2,889	9	26,000
135-24	FORD F-150	2016					25,000		3,125	8	25,000
135-25	FORD F-150	2016					25,000		3,125	8	25,000
135-26	FORD F-150 4 DOOR	2018						30,000	3,750	8	30,000
135-27	FORD F-150 4WD	2019						28,000	3,500	8	28,000
135-28	FORD F-150 4 DR 4WD	2021						35,000	4,375	8	35,000
135-29	FORD ESCAPE HYBRID	2021						30,000	3,750	8	30,000
135-30	FORD F-150 EXT CAB 4WD	2021						35,000	4,375	8	35,000
	DEPARTMENT TOTAL		70,000	70,000	0	26,000	50,000		47,222		
PUBLIC WORKS/TRANSPORTATION											
105-08	FORD HYBRID	2010		27,500					2,500	11	27,500
114-37	FORD ESCAPE	2016						26,000	2,364	11	26,000
114-50	FORD F-550 BUCKET TRUCK	2021						150,000	15,000	10	150,000
	DEPARTMENT TOTAL		0	27,500	0	0	0		19,864		
AIRPORT											
204-12	KUBOTA RTV	2015			18,000				2,250	8	18,000
204-13	SCAG MOWER	2015			15,000				1,875	8	15,000
204-21	FORD CROWN VICTORIA	2003							905		
204-24	FORD CROWN VICTORIA	2004							905		
204-25	SCAG MOWER	2018						16,500	2,063	8	16,500
204-26	FORD F-250 UTILITY W/RACK	2018						37,000	2,467	15	37,000
204-27	JD 5101E TRACTOR	2019						22,000	1,467	15	22,000
204-28	JD CX-15 MOWER DECK	2019						40,000	2,667	15	40,000
204-29	FORD ESCAPE HYBRID AWD	2021						35,000	2,333	15	35,000
	DEPARTMENT TOTAL		0	0	33,000	0	0		16,931		
STORM WATER DRAINAGE											
114-07	FORD F-250	2011		30,000					3,000	10	30,000
114-23	JOHN DEERE 333D	2012						70,000	4,667	15	70,000
114-25	FORD F-350 4 DOOR	2013			41,000				4,556	9	41,000
114-26	FORD F-350 PROPANE	2013	63,000						7,000	9	63,000
114-32	FORD F-350 4 DOOR	2015	63,000						7,000	9	63,000
114-33	KUBOTA MOWER	2016			16,000				2,286	7	16,000
114-34	SCAG MOWER	2016			16,000				2,286	7	16,000
114-38	FORD F-250 EXT CAB 4WD	2017					30,000		3,333	9	30,000
114-39	KUBOTA MOWER	2017				16,000			2,286	7	16,000
114-41	SCAG MOWER	2017				16,000			2,286	7	16,000
114-48	F/L CHIPPER	2021						110,000	7,333	15	110,000
114-49	FORD F-150 4 DOOR	2021						35,000	3,500	10	35,000
	DEPARTMENT TOTAL		126,000	30,000	73,000	32,000	0		49,532		
STREETS											
134-05	FORD F-350	2007	75,000						5,769	13	75,000
134-12	SPRAY RIG	2019						11,000	1,100	10	11,000
134-13	FORD F-350 4 DOOR	2012			40,000				4,000	10	40,000
134-15	FORD F-350 4 DR DUMP	2021						60,000	6,000	10	60,000
134-19	MESSAGE BOARD	2010			15,000				1,000	15	15,000
134-22	FORD F-55 CONCRETE BED	2020						65,000	6,500	10	65,000
134-24	MESSAGE BOARD	2020						20,000	1,333	15	20,000
134-55	FORD F-150	2013				25,000			2,500	10	25,000
134-56	FORD F-350 4 DOOR DUMP	2013			41,000				4,100	10	41,000
134-59	FORD F-350 4 DOOR	2013				42,000			4,200	10	42,000
134-69	FORD F-350 UTIL 4 DOOR	2015				45,000			4,500	10	45,000
134-72	FORD F-350 UTIL 4 DOOR	2015				45,000			4,500	10	45,000
134-73	SPRAY RIG	2017						15,000	1,500	10	15,000
134-74	KAESER AIR COMPRESSOR	2017						23,500	1,567	15	23,500
134-78	SOLARTECH ARROW BOARD	2018						5,000	333	15	5,000
134-84	WANCO MESSAGE BOARD	2015						17,000	1,133	15	17,000
134-85	WANCO MESSAGE BOARD	2015						17,000	1,133	15	17,000
134-92	SIGN BOARD	2021						8,000	533	15	8,000
	DEPARTMENT TOTAL		75,000	0	96,000	157,000	0		51,703		
PLANNING											
340-24	VOAYGER VAN	2021						30,000	2,500	12	30,000
	DEPARTMENT TOTAL		0	0	0	0	0		2,500		
INSPECTION SERVICES											
346-03	FORD ESCAPE	2017					25,000		3,125	8	25,000
346-15	FORD ESCAPE	2013		25,000					3,125	8	25,000
346-16	FORD ESCAPE	2015			25,000				3,125	8	25,000
346-17	FORD ESCAPE	2016					25,000		3,125	8	25,000
346-18	FORD ESCAPE	2016				25,000			3,125	8	25,000
346-19	FORD ESCAPE	2016							3,125	8	25,000
135-20	FORD F-150	2015			25,000				3,125	8	25,000
135-21	FORD F-150	2015			25,000				3,125	8	25,000
346-23	FORD ESCAPE	2015			25,000				3,125	8	25,000
346-24	FORD ESCAPE	2020						25,000	3,125	8	25,000
346-25	FORD ESCAPE	2020						25,000	3,125	8	25,000
346-26	FORD F-150 EXT CAB	2021						30,000	3,750	8	30,000
	DEPARTMENT TOTAL		0	25,000	100,000	50,000	50,000		38,125		

UNIT #	VEHICLE MAKE	YEAR	21-22	22-23	23-24	24-25	25-26	BEYOND 5 YEARS	ANNUAL LEASE COST	USEFUL LIFE	REPLACEMENT COS
CODE COMPLIANCE											
551-05	FORD F-150	2006	32,500						2,167	15	32,500
551-16	FORD F-150	2015						26,000	1,733	15	26,000
551-17	FORD F-150	2018						27,000	1,800	15	27,000
551-18	FORD F-150	2020						30,000	2,000	15	30,000
551-19	FORD F-150	2020						30,000	2,000	15	30,000
	DEPARTMENT TOTAL		32,500	0	0	0	0		9,700		
ANIMAL SERVICES											
266-07	FORD F-250	2014		46,000					5,750	8	46,000
266-08	FORD F-250	2019						46,000	5,750	8	46,000
266-09	FORD F-250	2020						35,000	4,375	8	35,000
266-10	FORD F-250	2021						35,000	4,375	8	35,000
	DEPARTMENT TOTAL		0	46,000	0	0	0		20,250		
COMMUNITY SERVICES											
550-47	FORD F-150	2011			22,500				1,875	12	22,500
	DEPARTMENT TOTAL		0	0	22,500	0	0		1,875		
PURCHASING											
426-05	ELE. FORK LIFT	2002		24,000					1,200	20	24,000
426-06	FORKLIFT	2006					45,000		2,250	20	45,000
426-07	DELIVERY VAN	2014					50,000		4,167	12	50,000
	DEPARTMENT TOTAL		0	24,000	0	0	95,000		7,617		
FLEET MAINTENANCE											
439-02	FORD F-750 DUMP	2007				100,000			6,667	15	100,000
439-03	FORD VAN	2003	39,000						3,900	10	39,000
439-04	DODGE MINIVAN	2012				26,000			2,167	12	26,000
439-15	FORK LIFT	2019						49,000	2,450	20	49,000
439-39	FORD F-350 W/CRANE	2015						56,000	3,733	15	56,000
439-40	FORD ESCAPE	2013				25,000			2,500	10	25,000
439-46	KUBOTA RTV	2018						16,500	1,650	10	16,500
439-47	WELDER AND TRAILER	2017						8,000	533	15	8,000
439-51	FORD F-250	2021						35,000	3,500	10	35,000
439-52	FORD TRANSIT VAN	2021						38,000	3,800	10	38,000
A/C RECOVER, RECYCLE, RECHARGES		2021						10,000	1,429	7	10,000
AIR COMPRESSOR		2005			5,000				294	17	5,000
BRAKE LATHE		2002			7,000				350	20	7,000
DIAGNOSTIC SCANNER		2020					6,000		1,200	5	6,000
STATE INSPECTION MACHINE		2021						10,000	1,000	10	10,000
FUEL DISPENSER #1		2008				3,000			188	16	3,000
FUEL DISPENSER #2		2008				3,000			188	16	3,000
LIFT 9,000 LB.		1994			3,200				107	30	3,200
LIFT 18,000 LB.		2021						15,000	500	30	15,000
LIFT 30,000 LB.		2005						30,000	1,000	30	30,000
TRUCK LIFTS		2016						40,000	2,000	20	40,000
PRESSURE WASHER "CAR WASH"		2010	5,500						550	10	5,500
TIRE CHANGER		2010						25,000	2,500	10	25,000
WELDER		2021						7,000	350	20	7,000
WHEEL BALANCER		2015			6,000				600	10	6,000
	DEPARTMENT TOTAL		44,500	0	21,200	157,000	6,000		43,154		
LIBRARY											
720-01	BOOKMOBILE	2012					130,000		10,000	13	130,000
720-02	FORD TRANSIT VAN	2020						65,000	6,500	10	65,000
	DEPARTMENT TOTAL		0	0	0	0	130,000		16,500		
CVB											
206-01	FORD TRANSIT VAN	2016						26,000	2,600	10	26,000
	DEPARTMENT TOTAL		0	0	0	0	0		2,600		
COMMUNICATION											
209-01	DODGE CARAVAN	2021						26,000	2,600	10	26,000
	DEPARTMENT TOTAL		0	0	0	0	0		2,600		
FACILITIES MAINTENANCE											
602-06	FORD F-150	2018						26,000	2,167	12	26,000
435-06	CHEV 2500	2008		45,000					3,462	13	45,000
435-07	GENIE SCISSORLIFT	2008			16,000				1,067	15	16,000
435-12	FORD ESCAPE	2014						26,000	2,000	13	26,000
435-13	FORD F-350 UTILITY	2014						36,000	2,769	13	36,000
435-14	FORD F-250 UTILITY	2015						36,000	2,769	13	36,000
435-15	FORD F-150 EXT CAB P/U	2018						27,500	2,115	13	27,500
435-16	FORD F-250 UTILITY	2021						45,000	3,462	13	45,000
	DEPARTMENT TOTAL		0	45,000	16,000	0	0		19,810		
INFORMATION TECHNOLOGY - INFRASTRUCTURE											
925-05	FORD ESCAPE HYBRID	2007	33,500						2,393	14	33,500
925-06	DODGE CARAVAN	2018						26,000	2,167	12	26,000
925-08	TOYOTA CAMRY	2021						30,000	2,500	12	30,000
	DEPARTMENT TOTAL		33,500	0	0	0	0		7,060		
IT FIBER											
925-04	FORD F-250	2007		33,000					2,538	13	33,000
	DEPARTMENT TOTAL		0	33,000	0	0	0		2,538		
IT APPLICATIONS											
135-17	JEEP LIBERTY	2012		30,000					3,000	10	30,000
	DEPARTMENT TOTAL		0	30,000	0	0	0		3,000		

UNIT #	VEHICLE MAKE	YEAR	21-22	22-23	23-24	24-25	25-26	BEYOND 5 YEARS	ANNUAL LEASE COST	USEFUL LIFE	REPLACEMENT COS
PARKS											
736-04	KUBOTA M6060HD TRACTOR	2020						41,500	2,767	15	41,500
736-05	FORD F-150	2017						25,000	2,083	12	25,000
736-07	DODGE MINIVAN	2017						28,000	2,545	11	28,000
736-08	FORD F-150	2018						26,000	2,600	10	26,000
736-09	FORD F-150	2018						25,000	2,500	10	25,000
736-13	FORD F-250	2008		25,000					1,923	13	25,000
736-14	FORD F-250	2008		25,000					1,923	13	25,000
736-17	IH WATER TRUCK	1991		90,000					3,000	30	90,000
736-30	PRESSURE WASHER	2009				3,000			200	15	3,000
736-31	FORD F-150	2016						25,000	2,500	10	25,000
736-32	SCAG MOWER	2016		17,500					2,917	6	17,500
736-33	FORD F-350 W/DUMP	2016				50,500			6,313	8	50,500
736-34	KUBOTA RTV	2016				15,000			1,875	8	15,000
736-35	JOHN DEERE 310G	2016						85,000	5,667	15	85,000
736-36	SMITHCO SAND PRO	2016			20,000				2,857	7	20,000
736-55	JOHN DEERE 320D SKID STE	2011						50,000	3,333	15	50,000
736-56	KUBOTA RTV	2019						17,500	2,188	8	17,500
736-59	4X2 KAWASAKI MULE	2013	18,000						2,250	8	18,000
736-62	TORO SAND PRO	2014		26,000					3,714	7	26,000
736-63	JACOBSEN REEL MOWER	2014		48,000					6,857	7	48,000
736-64	JACOBSEN FLAIL MOWER	2014	32,000						4,571	7	32,000
736-65	JACOBSEN FLAIL MOWER	2014	32,000						4,571	7	32,000
736-66	FORD ESCAPE	2015				25,000			2,778	9	25,000
736-67	FORD F-250 UTILITY	2015				36,000			4,000	9	36,000
736-68	FORD F-150	2015						25,000	2,083	12	25,000
736-69	SCAG MOWER	2015		17,500					2,917	6	17,500
736-70	FORD F-550 DUMP	2015						55,000	4,583	12	55,000
736-71	KAWASAKI MULE	2015			15,000				1,875	8	15,000
736-73	HUSTLER 104 MOWER	2016						23,000	2,300	10	23,000
736-74	HUSTLER 104 MOWER	2016						23,000	2,300	10	23,000
736-76	KUBOTA MX5200 TRACTOR	2016						34,000	2,267	15	34,000
736-84	FORD F-250	2012		25,000					1,923	13	25,000
736-85	MOWER	2021						25,000	3,571	7	25,000
DEPARTMENT TOTAL			82,000	274,000	35,000	129,500	0		99,752		
RECREATION											
737-08	FORD VAN	2012		40,000					4,444	9	40,000
737-09	CHEVROLET VAN	2016					35,000		3,889	9	35,000
737-10	FORD F-250	2017						35,000	3,889	9	35,000
737-11	FORD F-150	2018						26,000	2,889	9	26,000
737-12	FORD F-150	2018						26,000	2,889	9	26,000
DEPARTMENT TOTAL			0	40,000	0	0	35,000		18,000		
GAREY PARK											
736-25	SCAG MOWER	2017			17,500				2,917	6	17,500
736-60	4X2 KAWASAKI MULE	2013	18,000						2,250	8	18,000
736-75	KUBOTA RTV	2016				17,500			2,188	8	17,500
736-77	F-350 DUMP BED	2018						53,000	5,300	10	53,000
736-78	FORD FUSION HYBRID	2018						25,000	2,500	10	25,000
736-79	KUBOTA RTV	2018						17,500	2,188	8	17,500
736-80	FLATBED TRAILER	2018						8,000	400	20	8,000
736-82	KUBOTA M6060HD TRACTOR	2018						41,500	2,767	15	41,500
DEPARTMENT TOTAL			18,000	0	17,500	17,500	0		20,508		

UNIT #	VEHICLE MAKE	YEAR	21-22	22-23	23-24	24-25	25-26	BEYOND 5 YEARS	ANNUAL LEASE COST	USEFUL LIFE	REPLACEMENT COS
WATER OPERATIONS											
105-11	FORD ESCAPE	2015					26,000		2,600	10	26,000
108-03	JOHN DEERE BACKHOE	2012						80,000	5,333	15	80,000
108-07	FORD F-750 DUMP	2007		100,000					6,667	15	100,000
108-12	JOHN DEERE BACKHOE	2009					80,500		5,367	15	80,500
108-14	VALVE EXERCISER	2007		50,000					3,333	15	50,000
108-17	FORD F-350 DUMP	2011		42,000					4,200	10	42,000
108-36	FORD F-550 UTILITY W/CRAN	2015		89,000					12,714	7	89,000
108-37	FORD F-350 UTILITY	2015		65,000					9,286	7	65,000
108-38	KAESER AIR COMPRESSOR	2016						20,000	1,333	15	20,000
108-40	F/L DUMP TRUCK	2016						100,000	8,333	12	100,000
108-43	JOHN DEERE 35G	2016						46,000	3,067	15	46,000
108-45	FORD F-150	2017			25,000				3,571	7	25,000
108-46	FORD ESCAPE	2017	35,000						4,375	8	35,000
108-47	FORD F-350 UTILITY	2018				65,000			9,286	7	65,000
108-48	FORD F-150 EXT CAB	2018				25,000			3,571	7	25,000
108-49	FORD F-350 UTILITY	2018					40,000		5,714	7	40,000
108-50	VALVE EXERCISER	2019						80,000	5,333	15	80,000
108-51	FORD F-150 EXT CAB	2019						25,000	3,125	8	25,000
108-52	FORD F-150 EXT CAB	2019						25,000	3,125	8	25,000
108-53	FORD F-150 EXT CAB	2019						25,000	3,125	8	25,000
108-54	FORD F-350 UTILITY W/CRAN	2019						65,000	8,125	8	65,000
108-55	F/L DUMP TRUCK	2020						100,000	6,667	15	100,000
108-56	CAM SPRAY JETTER	2020					17,000		2,833	6	17,000
108-57	FORD F-450 UTILITY	2020					65,000		10,833	6	65,000
108-58	JOHN DEERE 35G	2020						45,000	3,000	15	45,000
108-59	JOHN DEERE 324G SKIDST	2020						46,500	3,100	15	46,500
108-61	FORD F-350 DUMPBED	2021						42,000	6,000	7	42,000
108-62	FORD F-350 UTILITY W/CRA	2021						68,000	9,714	7	68,000
108-63	FORD F-350 UTILITY W/CRA	2021						68,000	9,714	7	68,000
109-02	FORD F-150 SC	2016					25,000		3,125	8	25,000
109-03	FORD F-150 SC	2016					25,000		3,125	8	25,000
110-08	CAMERA VAN	2011		150,000					12,500	12	150,000
110-31	POLARIS RANGER 6X6	2011			17,500				1,458	12	17,500
110-35	F/L TANDEM AXLE VAC TRUC	2014			330,000				41,250	8	330,000
110-37	F/L SINGLE AXLE VAC TRUCK	2014				310,000			38,750	8	310,000
110-38	FORD F-350 W/CRANE	2015	70,000						10,000	7	70,000
110-39	FORD F-150	2015	35,000						5,000	7	35,000
110-41	FORD F-350 W/CRANE	2016			65,000				8,125	8	65,000
110-42	FORD F-150 EXT CAB 4x4	2018					27,500		3,438	8	27,500
110-43	F/L MANITEX CRANE	2018						250,000	16,667	15	250,000
110-44	ISUZU/JOHN BEAN SEWER	2019						165,000	11,000	15	165,000
110-45	KUBOTA RTV	2019						17,000	1,700	10	17,000
110-46	FORD F-250 P/U	2020						35,000	5,000	7	35,000
110-47	FORD F-550 UTILITY W/CRAN	2021						115,000	11,500	10	115,000
111-10	FORD F-350 UTIL W/CRANE	2020						60,000	6,000	10	60,000
112-02	FORD F-150 4WD	2017					27,500		3,929	7	27,500
112-23	F/L DUMP TRUCK	2016						100,000	8,333	12	100,000
112-24	FORD F-150 4WD	2016				25,000			3,125	8	25,000
112-25	FORD F-150 EXT CAB 4x4	2019					28,500		3,563	8	28,500
112-32	JOHN DEERE BACKHOE	2017						110,000	7,333	15	110,000
112-41	420E CATERPILLAR BACKHO	2005		85,000					5,000	17	85,000
112-66	FORD F-350 UTIL 4WD W/CR	2015	70,000						10,000	7	70,000
112-67	FORD F-350 UTILITY 4WD	2015	70,000						10,000	7	70,000
112-68	IH 4300 DUMP TRUCK	2015					100,000		10,000	10	100,000
112-70	FORD F-150 EXT CAB 4WD	2018					27,500		3,929	7	27,500
112-71	FORD F-150 EXT CAB 4WD	2018					27,500		3,929	7	27,500
	DEPARTMENT TOTAL		280,000	581,000	437,500	480,000	462,000		411,224		
WATER PLANTS											
108-18	FORD HYBRID	2011		30,000					2,727	11	30,000
108-32	FORD F-350 PROPANE	2013	35,000						4,375	8	35,000
109-01	JD 326E SKID STEER	2016						48,500	4,042	12	48,500
109-04	FORD F-150 EXT CAB	2021						30,000	3,000	10	30,000
110-34	FORD F-350 PROPANE	2013	35,000						3,500	10	35,000
111-04	FORD F-150 SC	2016					25,000		2,500	10	25,000
	DEPARTMENT TOTAL		70,000	30,000	0	0	25,000		20,144		
WASTEWATER PLANTS											
111-01	JD 326E SKID STEER	2016						48,500	4,042	12	48,500
111-02	JD 326E SKID STEER	2016						48,500	4,042	12	48,500
111-03	JD 326E SKID STEER	2016						48,500	4,042	12	48,500
111-05	FORD F-150 SC	2016				25,000			3,125	8	25,000
111-06	FORD ESCAPE	2013			25,000				2,500	10	25,000
111-07	FORD F-150 LONG BED	2019						26,000	2,600	10	26,000
	DEPARTMENT TOTAL		0	0	25,000	25,000	0		20,350		
FIRE OPERATIONS											
550-32	CHEV G3500	2011					28,000		1,867	15	28,000
550-37	FORD F-350 4 DOOR 4X4	2012			60,000				6,000	10	60,000
550-38	FORD F-350 4 DOOR 4X4	2013		60,000					6,667	9	60,000
550-46	FORD F-350 4 DOOR 4X4	2014			60,000				6,000	10	60,000
550-48	KAWASAKI RESCUE VEHICLE	2015						25,000	2,273	11	25,000
550-49	FORD F-350 4 DOOR 4X4	2015					60,000		6,000	10	60,000
550-60	FORD F-150 4 DOOR	2018						45,000	4,500	10	45,000
550-61	FORD F-150 4 DOOR	2018						45,000	4,500	10	45,000
550-62	FORD F-150 4 DOOR	2018						45,000	4,500	10	45,000
550-65	FORD F-150 4 DOOR	2019						45,000	4,500	10	45,000
550-66	FORD F-150 4 DOOR	2019						45,000	4,500	10	45,000
550-67	FORD F-150 4 DOOR	2019						45,000	4,500	10	45,000
550-68	FORD F-150 4 DOOR	2019						45,000	4,500	10	45,000
550-69	FORD TRANSIT VAN	2019						45,000	4,500	10	45,000
550-70	FORD F-150 4 DOOR	2019						45,000	4,500	10	45,000
550-76	FORD TRANSIT VAN	2020						40,000	4,000	10	40,000
550-77	FORD PI UTILITY	2020						45,000	4,500	10	45,000
	DEPARTMENT TOTAL		0	60,000	120,000	0	88,000		77,806		

HUMAN RESOURCES

106-64	FORD ESCAPE	2013		25,000					2,500	10	25,000
	DEPARTMENT TOTAL		0	25,000	0	0	0		2,500		

MAIL SERVICES

602-09	TOYOTA RAV4 HYBRID	2021						33,500	3,722	9	33,500
	DEPARTMENT TOTAL		0	0	0	0	0		3,722		

FLEET TOTAL

831,500	1,340,500	996,700	1,074,000	941,000	5,270,000
20	29	28	27	23	127

FLEET TOTAL LEASE COSTS

1,036,587

BUDGET YEAR
NUMBER OF VEHICLES

2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
548	569	594	607	627	640

ELECTRIC INVENTORY

2021/22 BUDGET

SPEND CATEGORY: ELECTRIC

UNIT #	VEHICLE MAKE	YEAR	21-22	22-23	23-24	24-25	25-26	BEYOND 5 YEARS	ANNUAL LEASE COST	USEFUL LIFE	REPLACEMENT COST
METERING SERVICES			ELECTRIC FUND								
105-10	FORD F-150	2014					26,000		2,600	10	26,000
115-51	FORD F-150	2011	31,500						4,500	7	31,500
115-53	FORD ESCAPE	2013	31,500						4,500	7	31,500
115-56	FORD F-150 4WD	2017			26,000				3,714	7	26,000
115-58	FORD F-150 EXT CAB 4WD	2018				27,500			3,929	7	27,500
115-59	FORD F-150 EXT CAB	2018					25,000		3,571	7	25,000
115-60	FORD F-150 EXT CAB	2019						26,500	3,786	7	26,500
115-61	FORD F-150 EXT CAB	2019						26,500	3,786	7	26,500
115-62	FORD TRANSIT CONNECT	2020						26,500	3,786	7	26,500
115-63	FORD TRANSIT CONNECT	2021						30,000	4,286	7	30,000
115-64	FORD TRANSIT CONNECT	2021						30,000	4,286	7	30,000
115-65	FORD TRANSIT CONNECT	2021						30,000	4,286	7	30,000
DEPARTMENT TOTAL			63,000	0	26,000	27,500	51,000		47,029		

UNIT #	VEHICLE MAKE	YEAR	21-22	22-23	23-24	24-25	25-26	BEYOND 5 YEARS	ANNUAL LEASE COST	USEFUL LIFE	REPLACEMENT COS
TECHNOLOGY SERVICES/SCADA											
115-17	FORD F-150	2011		25,000					2,273	11	25,000
115-57	FORD F-150	2017						26,000	2,600	10	26,000
115-65	FORD ESCAPE	2015						25,000	2,500	10	25,000
115-67	FORD F-250 EXT CAB	2021						30,000	3,000	10	30,000
DEPARTMENT TOTAL			0	25,000	0	0	0		10,373		

LOCATORS/ELECTRIC SYSTEM OPS											
138-20	TOYOTA RAV4 HYBRID	2018			29,500				4,917	6	29,500
138-21	TOYOTA RAV4 HYBRID	2018			29,500				4,917	6	29,500
138-22	TOYOTA RAV4 HYBRID	2020						33,000	5,500	6	33,000
138-23	TOYOTA RAV4 HYBRID	2021						33,500	5,583	6	33,500
106-43	FORD ESCAPE	2013	33,500						3,350	10	33,500
DEPARTMENT TOTAL			33,500	0	59,000	0	0		24,267		

ELECTRIC OPERATIONS											
106-08	FORD F-150 SC 4X4	2011	45,000						4,500	10	45,000
106-09	FORD F-150 SC 4X4	2011	35,000						3,500	10	35,000
106-11	IH AM55 BUCKET	2008	220,000						22,000	10	220,000
106-17	FORD F-150	2014						30,000	3,000	10	30,000
106-20	ALTEC F/L BUCKET TRUCK	2020						181,000	18,100	10	181,000
106-34	SKYLIFT MINI-DERRICK	2009				126,900			8,460	15	126,900
106-35	TRAILER FOR 106-34	2009						5,000	333	15	5,000
106-39	2012 FREIGHTLINER DERRICK	2012			190,000				15,833	12	190,000
106-40	DUMP TRAILER	2013						6,825	455	15	6,825
106-41	DUMP TRAILER	2013						6,825	455	15	6,825
106-42	ALTEC/F/L BOOM TRUCK	2013					180,000		15,000	12	180,000
106-44	F/L AM55 BUCKET	2013			190,000				19,000	10	190,000
106-45	F/L PRESSURE DIGGER	2014				350,000			31,818	11	350,000
106-46	DODGE 5500 BUCKET 4X4	2013							23,750	8	190,000
106-47	F/L AM55 BOOM	2013	190,000			180,000			18,000	10	180,000
106-49	FORD F-350 UTILITY	2020						55,000	6,875	8	55,000
106-56	DODGE 5500 BUCKET	2014		190,000					23,750	8	190,000
106-58	FORD F-350 FLAT BED	2014		40,000					5,000	8	40,000
106-60	FORD F-350 UTILITY	2015			45,000				5,625	8	45,000
106-61	FORD F-350	2007		36,000					2,571	14	36,000
106-67	FORD F-150 SC 4X4	2016				35,000			4,375	8	35,000
106-68	FORD F-150 SC 4X4	2016						35,000	4,375	8	35,000
106-69	FORD F-350 UTILITY 4X4	2016				45,500			5,056	9	45,500
106-70	F/L AM60 BUCKET	2016					216,000		21,600	10	216,000
106-71	VAC-TRON HYDROEXCAV	2016						50,000	3,333	15	50,000
106-72	FORD F-550	2007		45,000					3,000	15	45,000
106-73	FORD F-350 UTILITY	2021						58,000	5,800	10	58,000
106-74	F/L AM55E BUCKET TRUCK	2021						204,000	17,000	12	204,000
106-76	ENCLOSED TRAILER	2021						12,000	800	15	12,000
106-77	POLE TRAILER	2019						40,000	2,667	15	40,000
106-78	SOLARTECH ARROWBOARD	2017						5,000	333	15	5,000
106-80	BROOKS TWO REEL TRAILER	2014						20,000	1,333	15	20,000
106-81	BACKHOE/UTILITY TRAILER	2011						18,000	1,200	15	18,000
106-82	3 REEL TURRET TRAILER	2011						55,000	3,667	15	55,000
106-83	S&R OH WIRE TRAILER	2010					45,000		3,000	15	45,000
106-84	S&R URD WIRE TRAILER	2010					45,000		3,000	15	45,000
106-87	1 REEL SELF LOADING	2007			6,500				433	15	6,500
106-90	THREE REEL TURRET	2021						96,000	6,400	15	96,000
106-91	UNDERGROUND PULLER	2021						180,000	12,000	15	180,000
106-92	MATERIAL/WIRE TRAILER	2006		6,400					427	15	6,400
106-96	POLE TRAILER (WHITE)	2001		50,000					3,333	15	50,000
106-98	UTILITY ENCLOSED TRAILER	2006		3,000					200	15	3,000
135-16	ATV KAWASAKI MULE	2014						15,000	1,500	10	15,000
DEPARTMENT TOTAL			490,000	370,400	431,500	610,500	612,900		332,858		

ELECTRIC ENGINEERING											
137-03	FORD ESCAPE	2017						26,000	2,364	11	26,000
137-15	FORD F-150	2011			25,000				2,273	11	25,000
137-17	FORD F-150	2011			25,000				2,273	11	25,000
137-22	FORD F-150	2015						26,500	2,409	11	26,500
137-55	FORD F-150 4X4	2014			30,000				2,727	11	30,000
137-56	FORD F-150 4X4	2016						30,000	2,727	11	30,000
137-57	FORD F-150 4X4	2016						30,000	2,727	11	30,000
DEPARTMENT TOTAL			0	0	80,000	0	0		17,500		

ELECTRIC FLEET TOTAL	586,500	395,400	596,500	638,000	663,900	1,502,150
	7	8	10	5	7	34

FLEET TOTAL LEASE COSTS	432,026
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4/15/2021

FLEET INVENTORY
2021/22 Budget
POLICE & FIRE APPARATUS
SPEND CATEGORY: CARS, TRUCKS - POLICE

UNIT #	VEHICLE MAKE	YEAR	USEFUL LIFE	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
POLICE													
864-31	CHEVROLET TAHOE	2011	6	75,000						89,500			
864-64	FORD POLICE UTILITY	2012	6	75,000						89,500			
864-15	FORD POLICE UTILITY	2013	6	75,000						89,500			
864-24	FORD POLICE UTILITY	2013	6	75,000						89,500			
864-44	FORD POLICE UTILITY	2013	6	75,000						89,500			
864-54	FORD POLICE UTILITY	2013	6	75,000						89,500			
864-23	FORD POLICE UTILITY	2014	6		77,250						92,500		
864-28	FORD POLICE UTILITY	2014	6	75,000	Totaled					89,500			
864-35	FORD POLICE UTILITY	2014	6		77,250					89,500			
864-46	FORD POLICE UTILITY	2014	6	75,000						89,500			
864-50	FORD POLICE UTILITY	2014	6		77,250						92,500		
864-60	FORD POLICE UTILITY	2014	6	75,000						89,500			
864-06	FORD POLICE UTILITY	2016	6	75,000						89,500			
864-36	FORD POLICE UTILITY	2016	6		77,250					89,500			
864-42	FORD POLICE UTILITY	2016	6		77,250					89,500			
864-08	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-20	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-26	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-57	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-58	FORD POLICE UTILITY	2017	6	75,000							92,500		
864-61	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-63	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-77	FORD POLICE UTILITY	2017	6		77,250						92,500		
864-03	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-05	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-38	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-52	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-55	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-62	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-68	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-69	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-73	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-78	FORD POLICE UTILITY	2018	6			79,000						95,000	
864-16	FORD POLICE UTILITY	2020	6			79,000						95,000	
864-29	FORD POLICE UTILITY	2020	6				82,000						97,500
864-70	FORD POLICE UTILITY	2020	6				82,000						97,500
864-71	FORD POLICE UTILITY	2020	6				82,000						97,500
864-72	FORD POLICE UTILITY	2020	6				82,000						97,500
864-74	FORD POLICE UTILITY	2020	6				82,000						97,500
864-76	FORD POLICE UTILITY	2020	6				82,000						97,500
864-14	FORD F-150 RESPONDER	2020	6					84,500					
864-80	FORD POLICE UTILITY	2020	6					84,500					
864-81	FORD POLICE UTILITY	2020	6					84,500					
864-82	FORD POLICE UTILITY	2020	6					84,500					
864-83	FORD POLICE UTILITY	2020	6					84,500					
864-84	FORD POLICE UTILITY	2020	6					84,500					
864-85	FORD POLICE UTILITY	2020	6					84,500					
864-86	FORD POLICE UTILITY	2020	6					84,500					
864-87	FORD POLICE UTILITY	2020	6					84,500					
864-88	FORD POLICE UTILITY	2020	6					84,500					
864-203	FORD POLICE UTILITY	2021	6						87,000				
864-204	FORD POLICE UTILITY	2021	6						87,000				
864-205	FORD POLICE UTILITY	2021	6						87,000				
864-206	FORD POLICE UTILITY	2021	6						87,000				
864-207	FORD POLICE UTILITY	2021	6						87,000				
864-208	FORD POLICE UTILITY	2021	6						87,000				
864-209	FORD POLICE UTILITY	2021	6						87,000				
864-210	FORD POLICE UTILITY	2021	6						87,000				
864-211	FORD POLICE UTILITY	2021	6						87,000				
864-212	FORD POLICE UTILITY	2021	6						87,000				
864-213	FORD POLICE UTILITY	2021	6						87,000				
864-214	FORD POLICE UTILITY TRAFFIC	2021	6						87,000				
864-215	FORD POLICE UTILITY TRAFFIC	2021	6						87,000				
864-216	FORD POLICE UTILITY TRAFFIC	2021	6						87,000				
864-217	FORD POLICE UTILITY TRAFFIC	2021	6						87,000				
DEPARTMENT SUB-TOTAL				825,000	927,000	790,000	574,000	845,000	1,305,000	1,163,500	925,000	950,000	682,500

UNIT #	VEHICLE MAKE	YEAR	USEFUL LIFE	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	29/30
864-122	FORD EXPEDITION	2007	10	72,000									
864-133	FORD POLICE UTILITY U/C	2013	10	60,000									
864-134	FORD POLICE UTILITY U/C	2014	10			63,500							
864-135	FORD POLICE UTILITY U/C	2014	10			63,500							
864-136	FORD POLICE UTILITY U/C	2014	10			63,500							
864-137	FORD POLICE UTILITY U/C	2014	10	60,000									
864-141	FORD POLICE UTILITY U/C	2015	10				65,500						
864-142	FORD POLICE UTILITY U/C	2015	10				65,500						
864-102	FORD POLICE UTILITY U/C	2016	10					67,500					
864-103	FORD POLICE UTILITY U/C	2016	10					67,500					
864-144	FORD POLICE UTILITY U/C	2017	10						69,500				
864-145	FORD POLICE UTILITY U/C	2017	10						69,500				
864-146	FORD POLICE UTILITY U/C	2018	10							71,500			
864-147	FORD POLICE UTILITY U/C	2018	10							71,500			
864-148	FORD POLICE UTILITY U/C	2018	10							71,500			
864-149	FORD POLICE UTILITY U/C	2020	10								73,700		
864-150	FORD POLICE UTILITY U/C	2020	10								73,700		
864-151	FORD POLICE UTILITY U/C	2020	10								73,700		
864-152	FORD F-150 4 DOOR PICKUP	2019	6				65,500						
864-153	FORD POLICE UTILITY U/C	2020	10									76,000	
864-154	FORD POLICE UTILITY U/C	2020	10									76,000	
864-155	FORD POLICE UTILITY U/C	2020	10									76,000	
864-156	TOYOTA TUNDRA	2020	6					67,500					
864-157	DODGE DURANGO PI	2020	10									76,000	
864-158	FORD F-350 4 DOOR	2020	10									76,000	
864-159	FORD POLICE UTILITY U/C	2021	10										78,500
864-160	FORD POLICE UTILITY U/C	2021	10										78,500
864-161	CHEVY 4 DOOR PICKUP	2021	10										78,500
864-184	UTILITY RANGER VEHICLE	2016	8			16,000							
864-185	UTILITY RANGER VEHICLE	2016	8			16,000							
864-186	UTILITY RANGER VEHICLE	2017	8				16,500						
864-187	UTILITY RANGER VEHICLE	2017	8				16,500						
864-95	POLARIS RANGER	2007	14		20,000								
DEPARTMENT SUB-TOTAL				192,000	20,000	222,500	229,500	202,500	139,000	214,500	221,100	380,000	235,500
DEPARTMENT TOTAL				1,017,000	947,000	1,012,500	803,500	1,047,500	1,444,000	1,378,000	1,146,100	1,330,000	918,000

SPEND CATEGORY: FIRE TRUCKS

FIRE													
550-20	RESCUE TRUCK LIGHT AND AIR	2019	11										1,300,000
550-21	SKEETER BRUSH TRUCK TYPE 6	2019	11										360,000
550-30	ENGINE 5 TYPE 1	2011	11	924,000									
550-34	ENGINE 3 TYPE 1	2012	11	924,000									
550-39	ENGINE 2 TYPE 1	2013	11			965,000							
550-44	PIERCE BRUSH TRUCK TYPE 3	2014	11				365,000						
550-45	RESERVE ENGINE TYPE 1	2014	11					1,030,000					
550-56	SKEETER BRUSH TRUCK TYPE 6	2016	11						360,000				
550-57	TANKER TYPE 2 TENDER	2016	11						520,000				
550-59	TILLER TRUCK TYPE 1	2018	11								2,280,000		
550-63	DODGE/FRAZER TRV	2018	6		290,000						350,000		
550-64	DODGE/FRAZER TRV	2018	6		290,000						350,000		
550-71	STATION 7: ENGINE 7/TYPE 1	2019	11									1,185,000	
550-72	STATION 7: BRUSH TYPE 7	2019	11									390,000	
550-73	LADDER TRUCK TYPE 1	2020	11										
550-74	DODGE/FRAZER TRV	2020	6				317,000						
550-75	DODGE/FRAZER TRV	2020	6				317,000						
550-76	DODGE/FRAZER TRV	2021	6					330,000					
550-77	DODGE/FRAZER TRV	2021	6					330,000					
550-78	ENGINE 4 TYPE 1	2021	11										
550-79	ENGINE 1 TYPE 1	2021	11										
FUTURE	STATION 6: ENGINE 6/TYPE 1			USING ENGINE 5 TEMPORARILY		965,000							
FUTURE	STATION 8: ENGINE 8/TYPE 1				965,000								
FUTURE	STATION 8: TRV				300,000								
FUTURE	STATION 8: BRUSH TYPE 6				300,000								
FUTURE	STATION 9: ENGINE/TYPE 1					991,000							
FUTURE	STATION 9: BRUSH TYPE 6					365,000							
DEPARTMENT TOTAL				1,848,000	2,145,000	1,930,000	1,721,000	1,664,000	660,000	880,000	700,000	2,280,000	3,235,000
TOTAL FOR SHEET				2,865,000	3,092,000	2,942,500	2,524,500	2,711,500	2,104,000	2,258,000	1,846,100	3,610,000	4,153,000

Fund	Reporting - SLR Name	Levels	Spend_Category	Proposed Amounts
100 General Fund	New Position Vehicle - Assistant Director of Public Works	CC0846 Streets	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	3,930
		CC0001 Non-Departmental	Vehicle Cost	35,000
	New Position Vehicle - Fire and Life Safety Specialist	CC0402 Fire Support Services/Administration	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	485
	CTRS Transport Van	CC0742 Police Operations	Fleet Maintenance Allocation	3,000
			Vehicle Lease Allocation	485
	Existing Position Vehicle - Fire Inspector	CC0402 Fire Support Services/Administration	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	485
	New Position Vehicle - Criminal Investigations Detective	CC0742 Police Operations	Fleet Maintenance Allocation	2,500
			Vehicle Lease Allocation	430
	Attenuator and Hold Back Truck	CC0001 Non-Departmental	Vehicle Cost	44,000
		CC0422 Fire Emergency Services	Fleet Maintenance Allocation	3,500
			Vehicle Lease Allocation	860
120 General Capital Projects	New Position Vehicle - Fire and Life Safety Specialist	CC0001 Non-Departmental	Vehicle Cost	55,000
	CTRS Transport Van	CC0001 Non-Departmental	Vehicle Cost	50,000
	Existing Position Vehicle - Fire Inspector	CC0001 Non-Departmental	Vehicle Cost	55,000
	New Position Vehicle - Criminal Investigations Detective	CC0001 Non-Departmental	Vehicle Cost	60,000
500 Facilities Maintenance Fund	New Position Vehicle - Building Maintenance Technician	CC0319 Facilities	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,276
		CC0001 Non-Departmental	Vehicle Cost	50,000
540 Joint Service Fund	New Position Vehicle - Inspection Supervisor	CC0526 Systems Engineering	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,622
		CC0001 Non-Departmental	Vehicle Cost	38,000
	Half Ton Extended Cab Pickup	CC0317 Purchasing	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	3,900
		CC0001 Non-Departmental	Vehicle Cost	32,500
	New Position Vehicle - Utility Coordinator	CC0526 Systems Engineering	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,622
		CC0001 Non-Departmental	Vehicle Cost	38,000

570 Information Technology Fund	Existing Position Vehicle - Fiber Maintenance Coordinator	CC0648 IT Fiber	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	3,900
		CC0001 Non-Departmental	Vehicle Cost	35,000
610 Electric Services	New Position Vehicle - Utility Operational Technology Manager	CC0001 Non-Departmental	Vehicle Cost	35,000
		CC0521 Electric Technical Services	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	485
	New Position Vehicle - Utility Systems Locator	CC0001 Non-Departmental	Vehicle Cost	35,000
		CC0555 Electric Systems Operations	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	485
	Pressure Digger	CC0001 Non-Departmental	Vehicle Cost	405,000
		CC0525 T&D Services	Fleet Maintenance Allocation	3,500
640 Stormwater Services	New Position Vehicle - Stormwater Inspector	CC0845 Stormwater	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	3,930
		CC0001 Non-Departmental	Vehicle Cost	35,000
660 Water Services	Ford 550 with Crane Utility Truck	CC0530 Wastewater Operations	Fleet Maintenance Allocation	2,500
			Vehicle Lease Allocation	18,290
		CC0001 Non-Departmental	Vehicle Cost	125,000
	New Position Vehicle - Metering Service Supervisor	CC0553 Water Operations	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,716
		CC0001 Non-Departmental	Vehicle Cost	30,000
	New Position Vehicle - Senior Plant Operations Technician	CC0531 Wastewater Plant Management	Fleet Maintenance Allocation	1,805
			Vehicle Lease Allocation	4,805
		CC0001 Non-Departmental	Vehicle Cost	35,000
	New Position Vehicle - Water Services Technician	CC0528 Water Distribution	Fleet Maintenance Allocation	2,000
			Vehicle Lease Allocation	10,430
		CC0001 Non-Departmental	Vehicle Cost	70,000
	1/2 Ton 4WD	CC0530 Wastewater Operations	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,805
		CC0001 Non-Departmental	Vehicle Cost	35,000
	New Position Vehicle - Metering Technician Trainee	CC0553 Water Operations	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,716
		CC0001 Non-Departmental	Vehicle Cost	30,000
	New Position Vehicle - Senior Plant Operations Technician	CC0529 Water Plant Management	Fleet Maintenance Allocation	1,805
			Vehicle Lease Allocation	4,805
		CC0001 Non-Departmental	Vehicle Cost	35,000

	New Position Vehicle - Water Services Technician	CC0553 Water Operations	Fleet Maintenance Allocation	14,400
			Vehicle Lease Allocation	37,728
		CC0001 Non-Departmental	Vehicle Cost	180,000
	New Position Vehicle - Code Compliance Officer	CC0527 Water Services Administration	Fleet Maintenance Allocation	1,800
			Vehicle Lease Allocation	4,805
		CC0001 Non-Departmental	Vehicle Cost	35,000

FY 2022 PROPOSED NEW FTE'S

Fund	Reporting - SLR Name	Levels	Proposed Amounts	
			FTE Count	Cost
100 General Fund	SLR-1: Arts & Culture Coordinator	CC0218 Arts and Culture	0.50	40,637
	*SLR-1: Assistant City Manager	CC0602 Administrative Services	0.00	246,089
	SLR-1: Assistant Director of Public Works	CC0846 Streets	1.00	99,411
	SLR-1: Business Analyst	CC0402 Fire Support Services/Administration	1.00	96,393
	SLR-1: Open Records Coordinator	CC0635 City Secretary Services	1.00	39,107
	SLR-1: Parks & Recreation Manager	CC0211 Parks	1.00	83,101
	SLR-2: Fire Captain	CC0422 Fire Emergency Services	1.00	117,580
	SLR-4: Police Records Specialist	CC0742 Police Operations	1.00	58,396
	SLR-4: Website content specialist	CC0655 Communications/Public Engagement	1.00	81,184
	SLR-5: Logistics Coordinator	CC0402 Fire Support Services/Administration	1.00	68,677
	SLR-6: Fire and Life Safety Specialist	CC0402 Fire Support Services/Administration	1.00	96,393
	SLR-9: Administrative Assistant	CC0742 Police Operations	1.00	63,274
	SLR-10: Criminal Investigations Detective	CC0742 Police Operations	1.00	80,103
	SLR-10: Principal Planner and Engineering Tech	CC0107 Planning	2.00	161,045
	SLR-1: Public Safety Placeholder for Fire Staffing	CC0638 General Government Contracts	7.00	400,000
	Reduction: Management Analyst	CC0602 Administrative Services	-1.00	
	Reduction: Municipal Court Supervisor	CC0316 Municipal Court	-1.00	
500 Facilities Maintenance Fund	SLR-1: Building Maintenance Technician	CC0319 Facilities	1.00	60,500
540 Joint Service Fund	SLR-1: Assistant City Attorney	CC0654 Legal	1.00	103,951
	SLR-2: Inspection Supervisor	CC0526 Systems Engineering	1.00	97,353
	SLR-2: Payroll Specialist	CC0315 Accounting	1.00	54,025
	SLR-4: Utility Coordinator	CC0526 Systems Engineering	1.00	76,448
570 Information Technology Fund	SLR-3: Lead Systems Analyst	CC0649 IT Applications	1.00	110,106
610 Electric Services	SLR-1: Utility Operational Technology Manager	CC0521 Electric Technical Services	1.00	119,998
	SLR-1: Utility Systems Locator	CC0555 Electric Systems Operations	1.00	58,947
	SLR-2: Network Administrator	CC0521 Electric Technical Services	1.00	94,736
	SLR-3: Electrical Engineering Analyst	CC0521 Electric Technical Services	1.00	86,347
640 Stormwater Services	SLR-1: Stormwater Inspector	CC0845 Stormwater	1.00	78,345
660 Water Services	SLR-1: Metering Service Supervisor	CC0553 Water Operations	1.00	72,501
	SLR-1: Senior Plant Operations Technicians	CC0531 Wastewater Plant Management	3.00	190,341
	SLR-1: Water Services Technicians	CC0528 Water Distribution	4.00	217,438
	SLR-2: Metering Technician, Trainee	CC0553 Water Operations	0.50	24,983
	SLR-2: Senior Plant Operations Technicians	CC0529 Water Plant Management	3.00	186,452
	SLR-3: Utilities Scheduler Planner	CC0553 Water Operations	1.00	56,668
	SLR-4: Water Services Technicians	CC0553 Water Operations	6.00	276,618
	SLR-9: Social Media and Marketing Coordinator	CC0527 Water Services Administration	1.00	59,301
	SLR-11: Assistant Water Utilities Director	CC0527 Water Services Administration	1.00	79,788
	SLR-12: Code Compliance Officer	CC0527 Water Services Administration	1.00	51,714
		Total Change to FTE Count	51.00	

FY2022 Interfund Allocation Model Updates

General Fund Allocation

- I. What is allocated? Cost centers in the General Fund that support multiple city functions:
 - a. Planning
 - b. Administrative Services
 - c. City Council
 - d. City Secretary
 - e. Communications and Public Engagement
 - f. Public Works
- II. To whom is it allocated? To self-supporting funds benefiting from the departmental services:
 - a. General Fund
 - b. Village PID
 - c. GTEC
 - d. Airport
 - e. Electric
 - f. Stormwater
 - g. Water
- III. What is the basis of the allocation? A percent distribution based on overall size of budget and estimate of time allocated.
- IV. What changed from FY2021 to FY2022?
 - a. The Community Services department was added to the allocation model so that the Emergency Management function may be allocated to all using funds.
 - b. The Planning department was removed from the allocation model because the City no longer believes there are services in this department to allocate.
 - c. The Public Works department allocation was updated to include only the functions that support other funds (airport, stormwater).
 - d. The General Fund's share of allocated credit card fee expense in Joint Service increased because Planning and Permitting fees make up a large section of card fee expenses.

Joint Services Fund Allocation

- I. What is allocated? Cost centers that support multiple areas of the City.
 - a. Finance Administration
 - b. Accounting
 - c. Economic Development
 - d. Human Resources
 - e. Legal
 - f. Purchasing

- g. Customer Care
- h. Organizational and Operational Excellence
- i. Systems Engineering
- j. Conservation
- I. To whom is it allocated? To self-supporting funds benefiting from the departmental services:
 - a. Water
 - b. Electric
 - c. General
 - d. Stormwater
 - e. GEDCO
 - f. GTEC
 - g. Airport
- II. What is the basis of the allocation? There are multiple bases, depending on the department - personnel count, size of budget, and workload demands.
- III. What changed from FY2021 to FY2022?
 - a. The increase in credit card fees was allocated out based on actual usage.
 - b. A new round of data on total count of Purchase Orders was used to update the allocation.
 - c. The HR allocation was updated for the most recent position count.
 - d. The Customer Care allocation was updated to reflect it no longer supports Airport since a 2021 mid-year re-organization.
 - e. The Legal allocation was updated based on workload.
 - f. The Conservation allocation was updated to 100% support the Water Fund.
 - g. The Office of Organizational Excellence allocation was updated to reflect workload.

Facilities Fund Allocation

- II. What is allocated? Facilities maintenance costs such as HVAC, carpet, paint, etc.; as well as the overhead costs of maintenance technicians and contracts.
- III. To whom is it allocated? All funds/departments that occupy facilities.
- IV. What is the basis of the allocation? Square footage occupancy.
- V. What changed? There are no major changes

Fleet Fund Allocation

- I. What is allocated? Fleet maintenance and replacement costs for all types of motorized vehicles, equipment and trailers; as well as overhead costs of mechanics and contracts for services.

- II. To whom is it allocated? All funds/departments that use vehicles, mowers, trailers, etc.
- III. What is the basis of the allocation? The allocation recoups the costs to maintain the unit for its useful life and to accumulate funds for its replacement.
- IV. What changed? No major changes.

Information Technology Fund Allocation

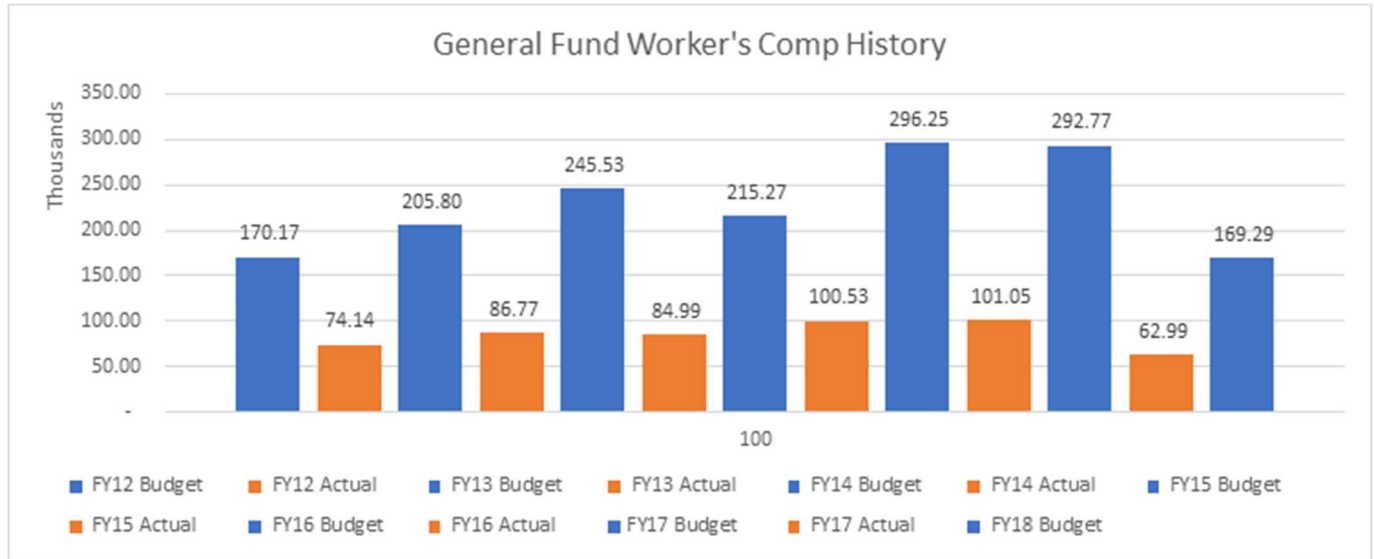
- I. What is allocated? Software subscription contracts, maintenance contracts, costs to maintain and replace hardware; as well as overhead costs of IT personnel.
- II. To whom is it allocated? All using funds/departments.
- III. What is the basis of the allocation? Various basis such as utilization of hardware, technology assets and subscription count for software.
- IV. What changed?
 - a. Responsibility for the City's fiber network, previously constructed and maintained by the Electric Fund's staff, shifted to the Information Technology Fund in 2021. The fiber assets are being transferred out of Electric and into IT on a multi-year plan. The costs for support and maintenance of the fiber network are now allocated through the technology allocation and will take several years to recover the capital reserve.

Automated Meter Reading Allocation

- I. What is allocated? Service areas budgeted in the Electric fund provide service to the Water Fund as well.
 - a. CC0521 SCADA (supervisory control and data acquisition)
 - b. CC0524 Tech Services
 - c. CC0555 System Operations
- II. To whom is it allocated?
 - a. Water
 - b. Wastewater
 - c. Electric
- III. What is the basis of the allocation?
 - a. A distribution of the allocated budget based on the number of meters (water, wastewater, and electric).
- IV. What changed?
 - a. Meter count was updated

WORKER'S COMPENSATION BUDGET TO ACTUAL

A frequently asked question about the variance in this line item across the departments, particularly why it appears the budget is increases and decreases. Each year, the City budgets an estimate for Worker's Compensation and then books a credit when proceeds are received from Texas Municipal League for actual claims. Every quarter, the City pays TML for worker's comp coverage based on the current rates established by TML. At the end of the fiscal year, TML reconciles rates and actual claims. For the past few years, this has resulted in the City receiving a credit across multiple funds and departments. The coming year's budget will therefore look larger than the preceding year's actuals. An example is provided below.



Parks & Recreation Capital Improvement Plan

City Council Workshop
June 8, 2021

Agenda

- Current year CIP projects
- 2008 Park Bond Status Update
- Proposed Parks 5-year CIP
- Proposed Parks CIP FY2022
- Parks Board Recommendation
 - April 8, 2021

Current Year Projects

- Tennis Center Pool Demolition
- ADA Transition Plan
- Neighborhood Park Development
- Regional Trail Development
- Parks Master Plan

Tennis Center Pool Demolition Completed

Before



After



ADA Transition Plan

- Complete accessibility repairs on Randy Morrow Trail
- Correct running and cross slope issues
- Intermittently from I-35 to Chandler Park
- Construction Contract on tonight's agenda
- Construction to be completed by Fall



Neighborhood Park Development Redevelop Heritage Community Gardens

- 19 acres at 2100 Hutto Rd
- Southeast area of Georgetown
- Stakeholder input
- Restroom
- Shelter
- Above ground and inground plots including ADA accessibility



Regional Trail Development



- Construction plans under review
- Bidding in late summer/early fall
- Construction this winter

Parks Master Plan

- Issued RFP in December 2020
- City Council approved contract on March 23rd with GreenPlay, LLC
- Park Master Plan & Cost Recovery Policy (resource allocation/subsidy policy)
- Virtual Open Public Forum
 - May 24th 6 -7:30pm
- Community Questionnaire closed May 28th



The future of your parks begins today.

Georgetown Parks & Recreation is seeking public input to guide the growth, development and enhancement of Georgetown's parks, public spaces, recreation programs, services and facilities for the next 10 years.

Be a part of the conversation.
Master Plan Virtual Public Forum
Monday, May 24, 2021
6 pm

Learn more at gtxparkplan.com.



SCAN ME

Parks Master Plan

- Project Website – <https://gtxparkplan.com/>
- Statistically Valid Survey to go out the week of June 14th
 - Post card mailed out to 4,000 residents; followed with mailed survey
- Open-Link Survey available to everyone 2 weeks after mail survey
 - Posted on the project website and via social media
- Survey
 - Current Usage of P&R Facilities and Condition; Satisfaction with P&R Facilities, Programs and Services; Importance of Current P&R Facilities; New Facilities, Programs and Services; Communication Methods; Top 3 Priorities for Facilities and Programs; Financial Questions related to Program Rates and Funding for New Facilities; and Demographics.

Parks Master Plan Next Steps/Project Schedule



2008 Park Bond Status

- \$35.5M Park Bond approved by voters in November 2008
 - Garey Park|SG Park|Trails|Westside Park|Land Acquisition
- Prior Issuances 2010 - 2021
 - \$23.7M
- Remaining Authorization
 - \$11.8M
- Planned Projects Remaining
 - Trail Expansion (Master Plan High Priority)
 - San Gabriel Park Phase III (Master Plan High Priority)
 - Westside Park Development (Master Plan Med Priority)
 - Southeast Park Land Acquisition (Master Plan Med Priority)

Proposed 5 Year CIP

Project Name	FY2022	FY2023	FY2024	FY2025	FY2026	Beyond 5 Years
Blue Hole Park Improvement	0	0	0	0	200,000	1,000,000
Regional Trail Development	200,000	300,000	700,000	0	400,000	2,000,000
San Gabriel Park	600,000	5,250,000	0	0	0	8,700,000
Southeast Community Park	0	0	5,500,000	9,000,000	0	0
Westside Park Development	0	0	0	0	1,500,000	8,500,000
Westside Recreation Center					4,300,000	16,300,000
	800,000	5,550,000	6,200,000	9,000,000	6,400,000	36,500,000

Proposed Parks CIP - FY2022

- Regional Trail Development - \$200,000
- San Gabriel Park Phase III Design - \$600,000



Parks Board Recommendation

- Parks Board recommended approval of the proposed projects in the FY2022 and the Five-Year Capital Improvement Plan at their April 8th meeting.

QUESTIONS ?

Purpose

- Summary of information from previous council meetings and workshops
 - City Center Festival/Public Space – May 2020
 - Facilities Efficiency Study – December 2019
 - Fire Station No. 7 – February 2019
- None of the proposed projects are currently funded – all are proposed for discussion

2022 Capital Improvement Plan

- Downtown
- Land Acquisition
- Facilities - 2022
- Facilities – 5 year plan

Downtown

● City Center Festival/Public Space

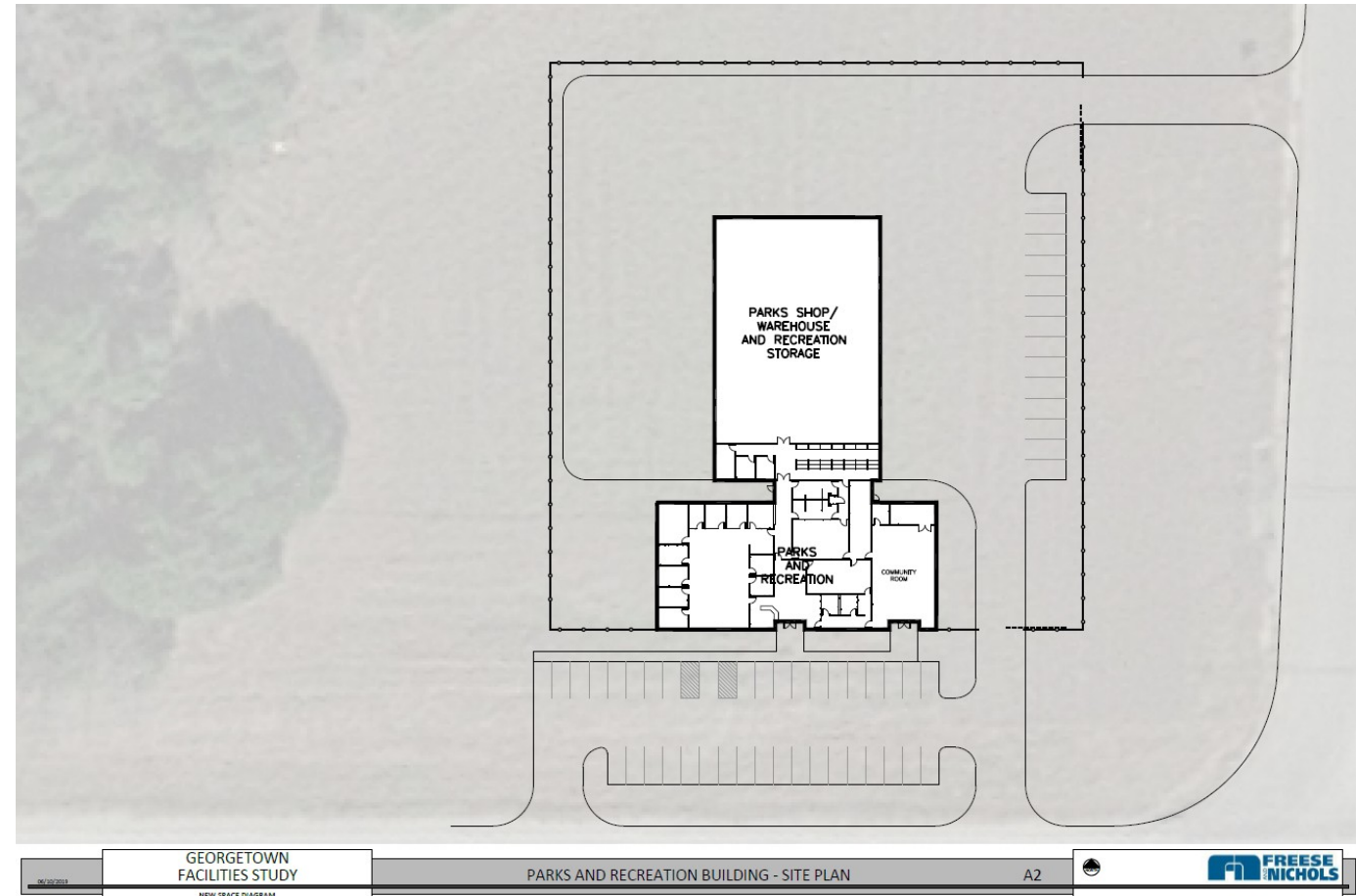
- \$ 75,000 – 2021 – Phase 1
- \$ 300,000 – 2022 - Phase 2
- \$1,375,000 – 2023 – Phase 3
- \$2,150,000 – 2024 – Phase 4
- \$1,800,000 – 2025 – Phase 5



CITY CENTER | SCHEMATIC PLAN
Georgetown, Texas

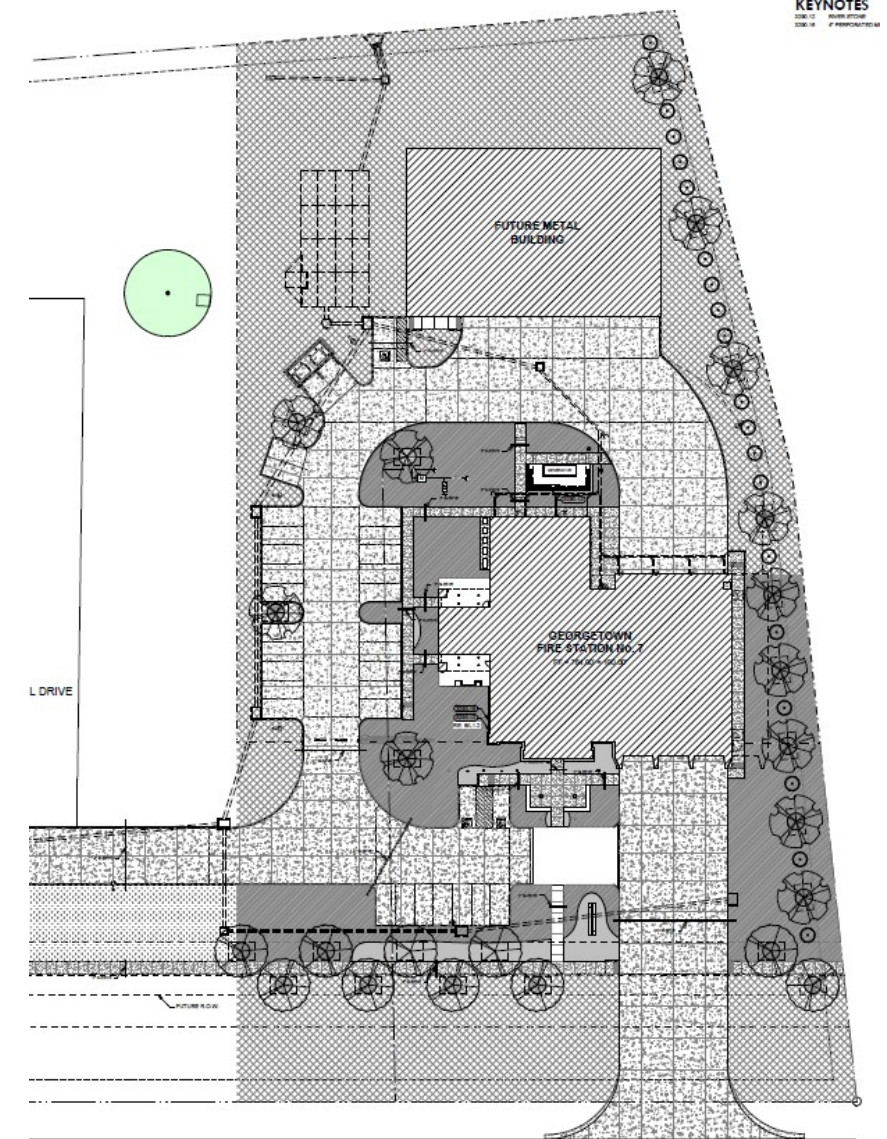
Land Acquisition

- Parks and Recreation Administrative Offices



Facilities

- Fire Logistics Building
 - \$1,500,000 – 2022



Proposed 5 Year CIP

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Beyond 5 Years
Animal Services Renovation/Addition				\$ 700,000	\$5,500,000	
Facility Services Renovation/Expansion				\$ 900,000		
Festival Space Georgetown City Center	\$ 300,000	\$1,375,000	\$2,150,000	\$1,800,000		
Fire Logistics Building	\$1,500,000					
Fire Station No. 1 Renovation		\$3,750,000				
Fire Station No. 3 Renovation			\$3,150,000			
Fire Station No. 4 Reloc.				\$750,000	\$6,250,000	

Proposed 5 Year CIP

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Beyond 5 Years
Fire Station No. 8		\$750,000	\$6,250,000			
GMC Remodel						\$8,500,000
Mixed Use Parking Garage						\$12,000,000
Parks and Rec Admin Offices		\$1,500,000	\$1,100,000	\$9,000,000		
Public Facilities Master Plan						\$175,000
PSOTC Phase III						\$3,000,000
Public Works Relocation						\$4,200,000
Purchasing/Fleet/ Warehouse				\$1,750,000		\$15,100,000
Signature Gateway		\$200,000				
TOTAL	\$1,800,000	\$7,575,000	\$12,650,000	\$14,900,000	\$11,750,000	\$42,975,000

Next Steps

- All proposed projects funded through the tax rate
 - Festival space design work would be Downtown TIF funded
- CIP Capacity discussion in July Council Meeting
 - Projects may move around in years based on capacity

Stormwater - \$1MM

- Curb & Gutter

- \$500k
- Removal and replacement of failed/overlaid curb

- Stormwater Inventory

- \$200k
- Maintenance, Operational, Materials

- Various Drainage Projects

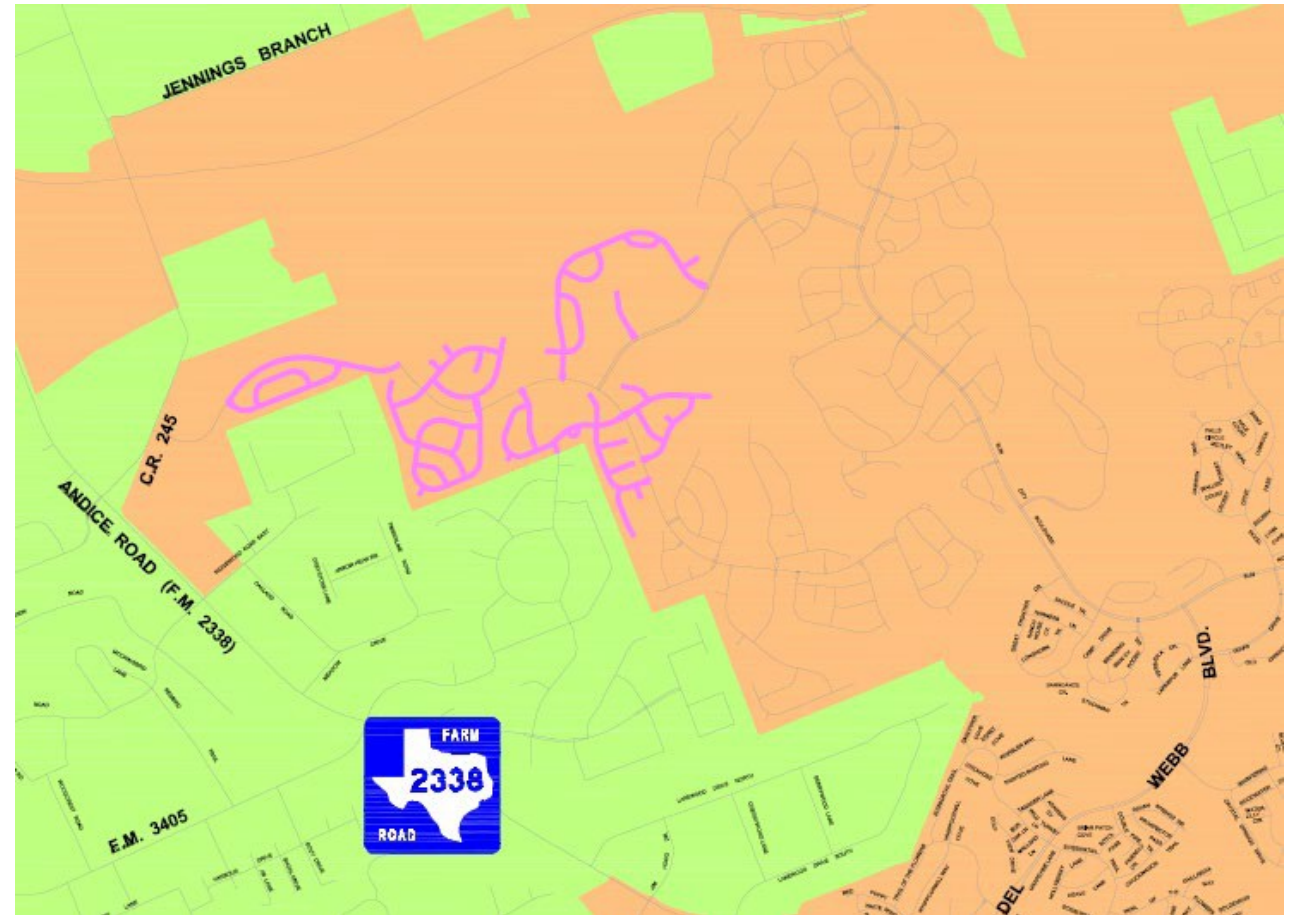
- \$300k
- Culvert repair
- Low water crossing
- High water



Street Maintenance - \$4MM

Voter-Approved Quarter Cent Sales Tax

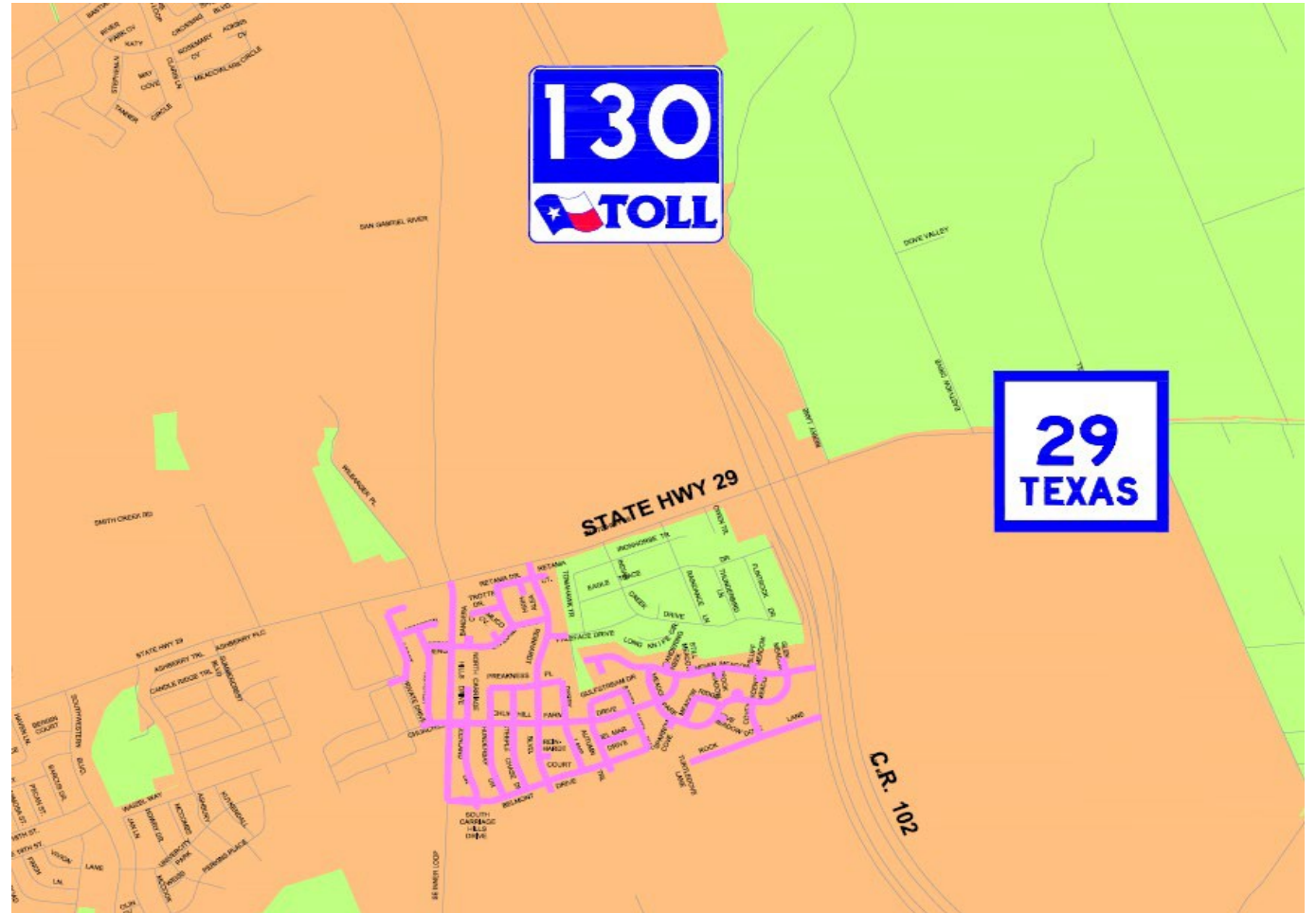
- High Performance Pavement Seal
 - Asphaltic sealant applied to protect roadway from water intrusion via small cracks
- Continuation into far western Sun City



Street Maintenance - \$4MM

Voter-Approved Quarter Cent Sales Tax

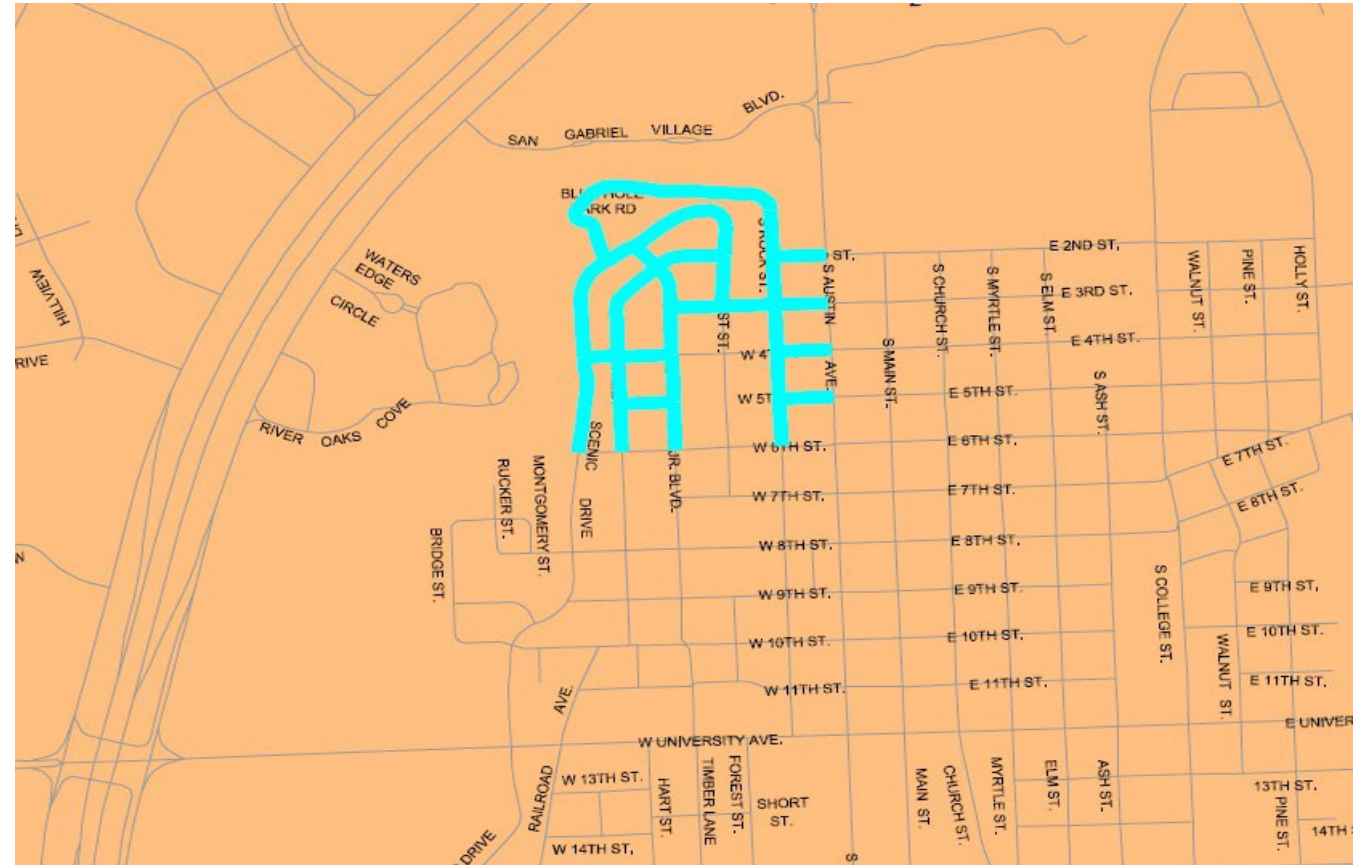
- High Performance Pavement Seal
 - Asphaltic sealant applied to protect roadway from water intrusion via small cracks
- Churchill Farms (University & Inner Loop)



Street Maintenance - \$4MM

Voter-Approved Quarter Cent Sales Tax

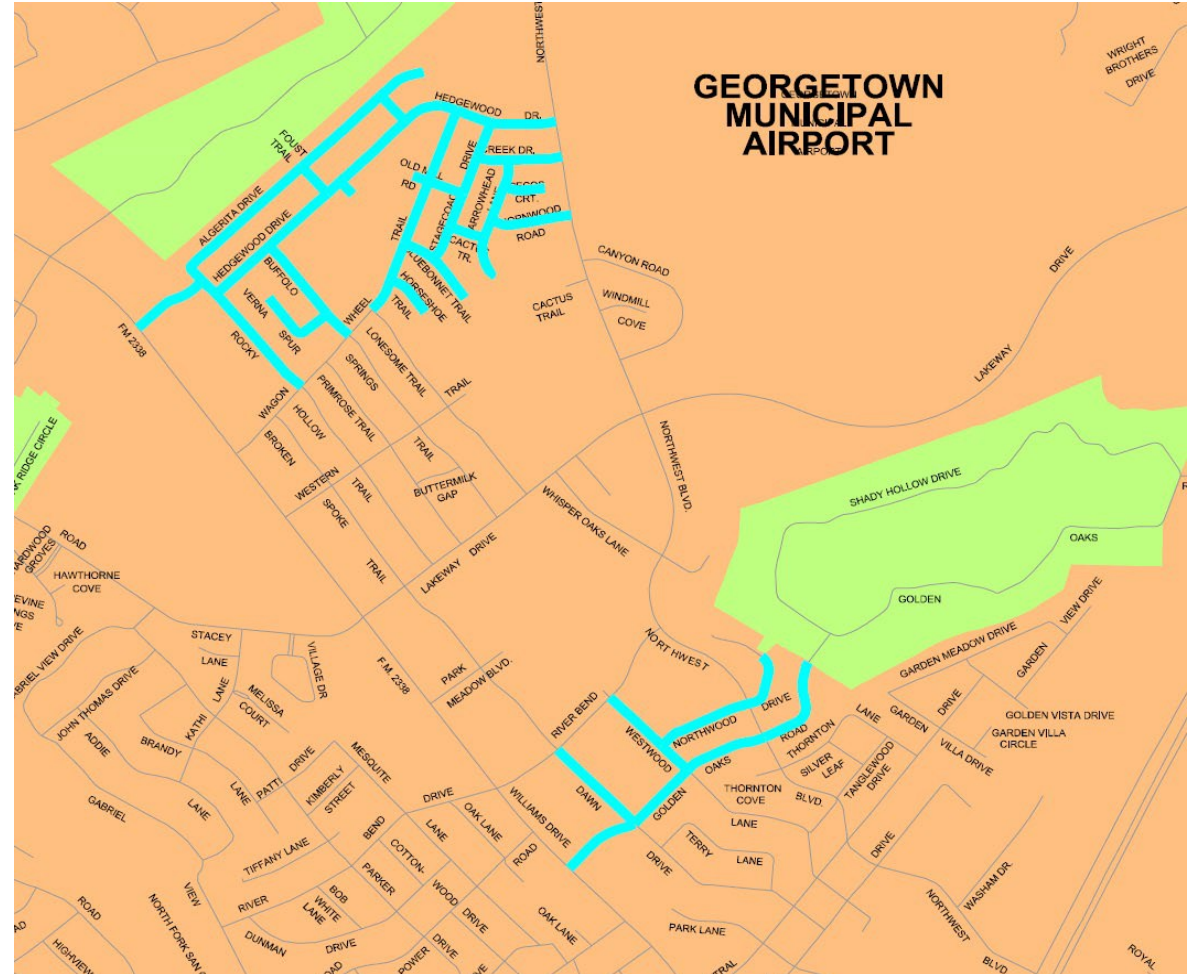
- Hot In Place Recycling (Cutler)
 - Complete repaving – mix 1" new asphalt with existing
- Northwest Downtown
 - 2nd to 6th
 - Rock to Scenic



Street Maintenance - \$4MM

Voter-Approved Quarter Cent Sales Tax

- Hot In Place Recycling (Cutler)
 - Complete repaving – mix 1” new asphalt with existing
- Various Streets North of Williams Drive
 - Algerita
 - Hedgewood
 - Wagon Wheel
 - Golden Oaks
 - Northwood
 - Etc



Street Maintenance - \$4MM

Voter-Approved Quarter Cent Sales Tax

- Citywide Pavement Condition Index Update
 - \$500k
 - Last completed 2018
 - Required every 5 years per GASB
 - Goal is 85/100 scale

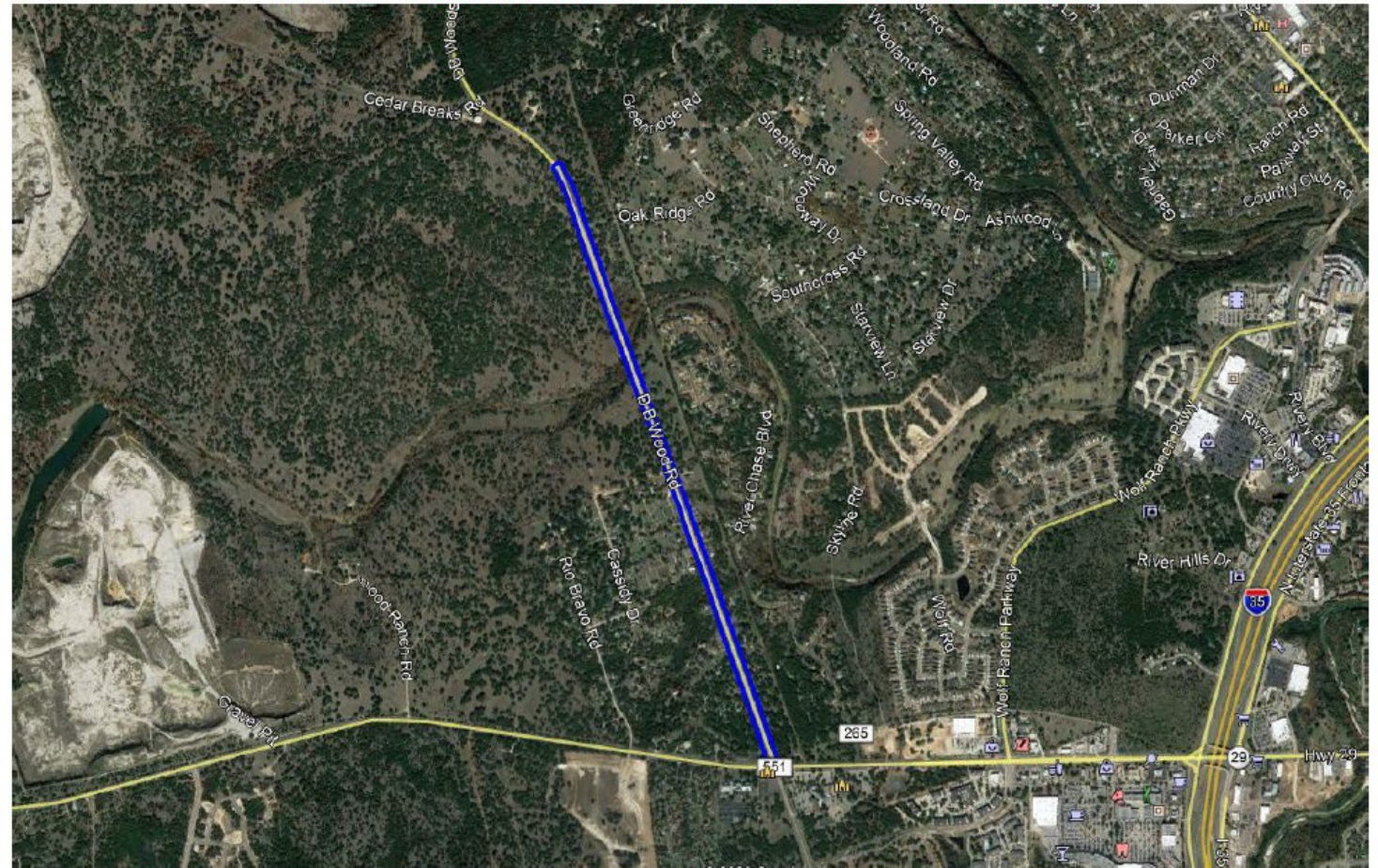


2015 Road Bond

- DB Wood Road
 - \$14MM
 - Design underway
 - ROW in place
 - Minor easement needs
 - Construction FY22

- Sidewalks
 - \$1MM
 - Downtown
 - Continuation of Priority 1 Master Plan Improvements

DB Wood Road Improvements from SH 29 to Oak Ridge Road



2015 Road Bond

- Sidewalks

- \$1MM
- Downtown
- ADA/Sidewalk Master Plan - Priority 1
 - Rock Street – 7th to Blue Hole
 - Main Street – 2nd to 6th
 - Church Street – 8th to 6th
 - Austin Ave – 5th to 2nd

- Traffic Signals/Intersections

- \$1.2MM annually
- None Currently Recommended
- Locations TBD Based on Warrants
 - * Will bring back a workshop item to discuss in the future.

INTERSECTION	SCORE	LAST STUDY
Westinghouse at Teravista <i>*Scenic Lake Underway</i>	26.12	08/04/2020
Sun City Blvd at Dell Webb <i>*To remain as-is</i>	22.49	06/16/2020
SE Inner Loop at Southwestern Blvd	21.72	09/17/2020
Leander Rd at Escalera Parkway <i>*TxDOT</i>	18.29	03/27/2019
SE Inner Loop at Maple St	16.95	07/21/2020
University at CR 103	15.50	05/12/2020
Northwest Blvd at Lakeway Dr	15.33	05/12/2020
Austin Ave at 6 th <i>*Ped Flashers at 5th</i>	15.32	07/16/2020
Sam Houston at Maple St <i>*Flashers/Adv Warning</i>	12.49	07/23/2020
Austin Ave at 3rd St <i>*Signal at 2nd</i>	12.04	07/09/2020
Austin Ave At 5th St <i>*Ped Flashers FY21</i>	11.49	06/11/2020
Austin Ave at 9th St <i>*Ped Flashers-10th, signal-8th</i>	9.81	07/28/2020
Austin Ave at 10th St <i>*Ped Flashers In Place</i>	8.79	07/30/2020
Austin Ave at 16th St	8.39	08/13/2020
Austin Ave at 4 th <i>*Ped Flashers at 5th</i>	8.25	07/14/2020
Austin Ave at W 18 th <i>*Ped Flashers at 16th</i>	4.50	09/01/2020
Northwest Blvd at Golden Oaks	3.00	05/12/2020

2021 Road Bond Schedule

				FY21	FY22	FY23	FY24	FY25	FY26	FY27	
			Debt Issued -->	\$ 25,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 23,000,000	\$ 21,000,000	\$ 21,000,000	\$ 120,000,000
	Design (20%)*	Construction (80%)	Total	\$ 25,000,000	\$ 35,000,000	\$ 45,000,000	\$ 55,000,000	\$ 78,000,000	\$ 99,000,000	\$ 120,000,000	<--cumulative debt issued
SE Inner Loop	\$ 6,400,000	\$ 25,661,000	\$ 32,061,000		\$ 3,000,000		\$ 3,400,000	\$ 10,000,000	\$ 15,661,000		\$ 32,061,000
Shell Road	\$ 2,500,000	\$ 10,003,000	\$ 12,503,000			\$ 2,500,000	\$ 10,003,000				\$ 12,503,000
Williams	\$ 2,000,000	\$ 8,188,000	\$ 10,188,000					\$ 2,000,000	\$ 8,188,000		\$ 10,188,000
DB Wood	\$ 3,800,000	\$ 15,095,000	\$ 18,895,000		\$ 3,800,000	\$ 15,095,000					\$ 18,895,000
Leander Rd	\$ -	\$ 7,743,000	\$ 7,743,000							\$ 7,743,000	\$ 7,743,000
Austin Avenue Bridges	\$ 2,000,000	\$ 8,184,000	\$ 10,184,000	\$ 2,000,000	\$ 3,000,000					\$ 5,184,000	\$ 10,184,000
Rockride	\$ 1,150,000	\$ 4,626,000	\$ 5,776,000	\$ 1,150,000	\$ 4,626,000						\$ 5,776,000
Westinghouse	\$ -	\$ 8,200,000	\$ 8,200,000	\$ 8,200,000							\$ 8,200,000
Sam Houston/SE1/Cor C	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000							\$ 4,000,000
Allocations	\$ 2,100,000	\$ 8,350,000	\$ 10,450,000		\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,700,000	\$ 10,450,000
	\$ 19,950,000	\$ 100,050,000	\$ 120,000,000	\$ 15,350,000	\$ 16,176,000	\$ 19,345,000	\$ 15,153,000	\$ 13,750,000	\$ 25,599,000	\$ 14,627,000	\$ 120,000,000
			\$ 120,000,000	\$ 15,350,000	\$ 31,526,000	\$ 50,871,000	\$ 66,024,000	\$ 79,774,000	\$ 105,373,000	\$ 120,000,000	<--cumulative dollars budgeted
				\$ 9,650,000	\$ 3,474,000	\$ (5,871,000)	\$ (11,024,000)	\$ (1,774,000)	\$ (6,373,000)	\$ -	<-- delta (negative = cash shortfall)
	*rounded										

- Working on updated schedules
- Initiate within 5 years
- Bring back on July 13th

Stormwater Projects	FY22	FY23	FY24	FY25	FY26
PRJ000104: Stormwater Infrastructure	200,000	200,000	200,000	200,000	200,000
PRJ000149: Drainage Improvement/Flood Mitigation Projects	300,000	300,000	300,000	300,000	300,000
PRJ000213: Curb and Gutter	500,000	500,000	500,000	500,000	500,000
Stormwater Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Streets Projects	FY22	FY23	FY24	FY25	FY26
PRJ000137: Intersection Improvements	1,200,000	-	-	-	-
PRJ000138: 2015 Road Bond Priority 1 - Downtown Sidewalks	1,000,000	1,000,000	1,000,000	-	-
PRJ000188: D.B . Wood (SH 29 to Oak Ridge)	14,000,000	-	-	-	-
PRJ000XXX: 2021 Road Bond Projects	30,000,000	20,000,000	20,000,000	20,000,000	25,000,000
PRJ000XXX: Pavement Condition Index	500,000	-	-	-	-
Streets Total	46,700,000	21,000,000	21,000,000	20,000,000	25,000,000



Wastewater

- \$27,250,00
- Maintenance
- Lift Station/Line Work
- Treatment
 - Expansion
 - Maintenance





Wastewater Maintenance

- EARZ
 - \$2MM
 - Ongoing program repairing damaged sewer line
 - Slip lining, pipe bursting, manhole repair/coating
 - TCEQ mandate to protect aquifer
- Lift Station Upgrades
 - \$550k
 - Capital Maintenance as needed for existing lift station

Wastewater

Lift Station/Linework

- Wolf Ranch Lift Station
 - \$1.7MM (FY22 – Design/Easements)
 - \$4.2MM (FY23 – Construction)
 - Expansion of existing lift station serving SH29/FM2243 corridor
 - Expanded lift station and force main capacity
 - Pump north to Interceptor LS location (future gravity line)
- Interceptor Lift Station Decommission
 - \$2.5MM (FY22 – Design/Easements)
 - \$6.0MM (FY23 – Construction)
 - Removal of existing lift station
 - Gravity replacement
 - Located east of I35, at Middle Fork of SG River
 - Just upstream of Blue Hole.
 - Wolf Ranch LS expansion discharge point.

Wastewater Treatment Plants

- Cimarron Hills Expansion
 - \$4.5MM Construction
 - Design Underway
 - Developer Financial Obligation
 - Oaks at San Gabriel
 - 0.46mgd full capacity



Wastewater Treatment Plants

- Pecan Branch WWTP Expansion
 - \$5MM FY22 (Design/Permitting)
 - 3mgd expansion (6mgd total)
 - Development Driven
 - Flows consistently approaching 75%
 - TCEQ design mandate at 75%/3 months
 - Berry Creek Interceptor coming soon
 - Dove Springs Diversion coming soon



Wastewater

Treatment Plants – Capital Maintenance

- San Gabriel WWTP
 - \$10.5MM FY22 (Design/Construction)
 - Complete Rehab and Repair of existing facility – lift station, headworks, screens, treatment basins/diffusers, blowers, motors, chemicals, clearwell, irrigation system
- Dove Springs WWTP
 - \$500k (FY22 Design)
 - \$2.7MM (FY23 Construction)
 - Diffusers, blowers, internal pumping, DO controls





Water

- \$43,150,000
- Miscellaneous Improvements
- Linework
- Pumps/Tanks
- Treatment
- South Lake WTP Sizing
 - 22MDG or 44MDG

Water

Miscellaneous

- SCADA Upgrades
 - \$1.5MM
 - Communication/Control of System
- System Resiliency
 - \$1MM
 - Pastor Pump Station Overflow Protection
 - Systemwide Risk Assessment
- Water/Wastewater Master Plan Update
 - \$600k
 - Record setting system growth
 - Impact Fee Update – Last 2018
 - Integrated Resources – Long Term Water Plan

Water Linework

- Carriage Oaks Transmission
 - \$600k FY22 (Design)
 - \$2.5MM FY23 (Construction)
 - Approx. 4k LF of 12-24" waterline to improve ability to maintain flow from Stonewall Ranch Pump Station
- Aviation Dr/I35 Connection
 - \$2.1MM
 - Fire Flow to Industrial Park
 - Approx 7k LF of 16" line along I35 Service Road connecting to 1015 pressure plane (vs 906/980)
- CR262 Waterline
 - \$2.5MM (FY22 Construction)
 - Approx. 8k LF of 12" waterline for Fire Flow (FM3405 area)
- WD Line Upgrades & Relocates
 - \$500k FY22
 - Locations TBD – TCEQ, TxDOT, Wilco conflicts, development partnerships

Water Pumps/Tanks

- Tank Rehabilitation
 - \$750k
 - Tank priority based on assessment
- Stonewall Ranch Pump Station
 - \$600k FY22 (Design)
 - \$2.5MM FY23 (Construction)
 - Expand firm pumping capacity (currently 2-930gpm pumps/2.5mgd)
 - Proposed third pump (4mgd)



Water Treatment Plants

- Southside Water Treatment Plant Rehab
 - \$3MM
 - Austin Ave Facility
 - Membrane Pilot Study Summer 21 (contracted)
 - Foundation Work Immediately Fall 21 (contracted)
 - Tank Roof Repair Immediately Winter 21/22 (contracted)
 - Plant Rehab – new membrane canisters/racks Fall 22 (design contracted)

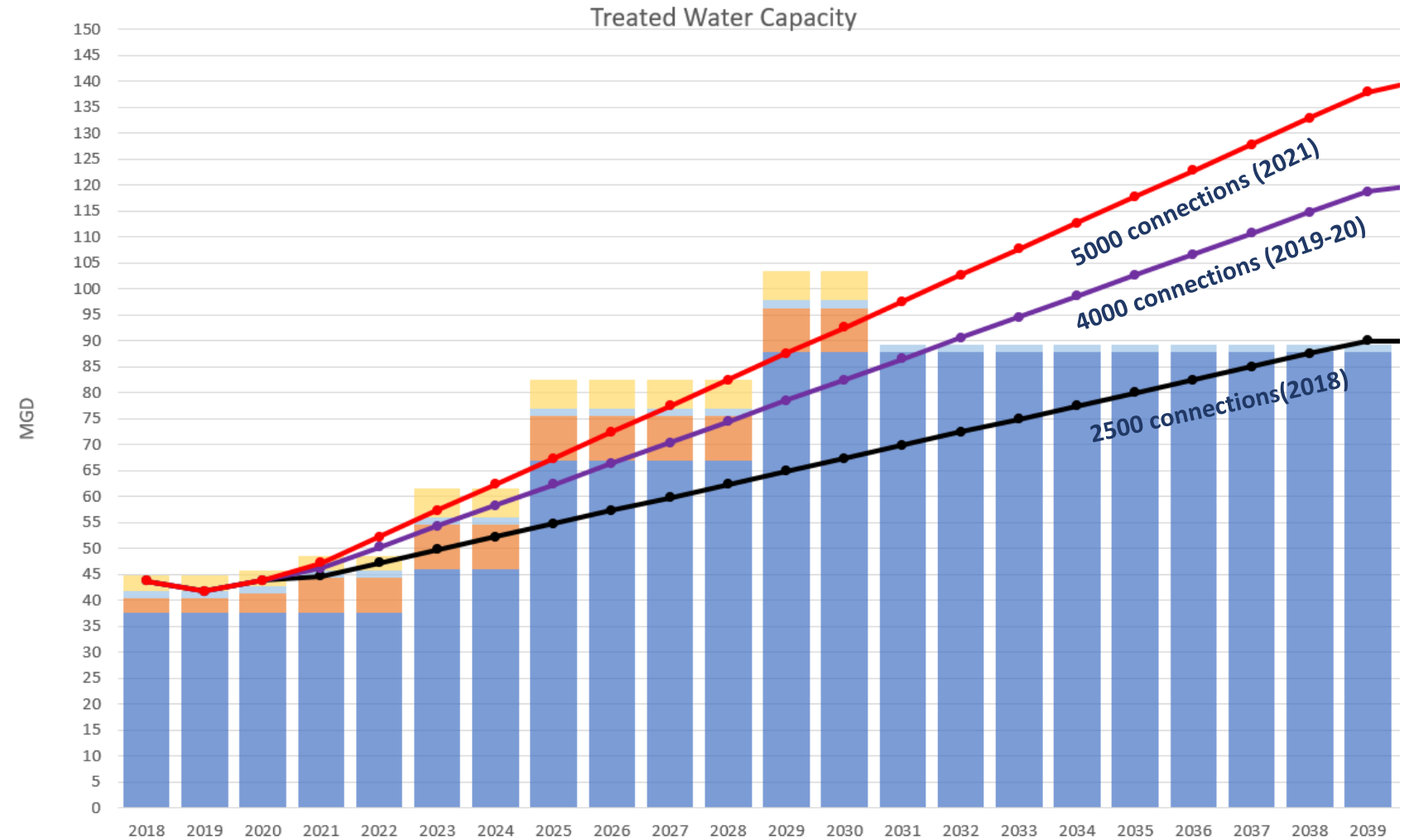
Water Treatment Plants

- South Lake Water Treatment Plant
 - 60% Design Complete – Bid Fall 2021
 - 1st Phase Online Summer 2025
 - \$100MM – 22MGD
 - 3 years - \$30MM FY22, \$40MM FY23, \$30MM FY24
 - Or \$160MM – 44MGD
 - 4 years - \$30MM FY22, \$50MM FY23, \$50MM FY24, \$30MM FY25

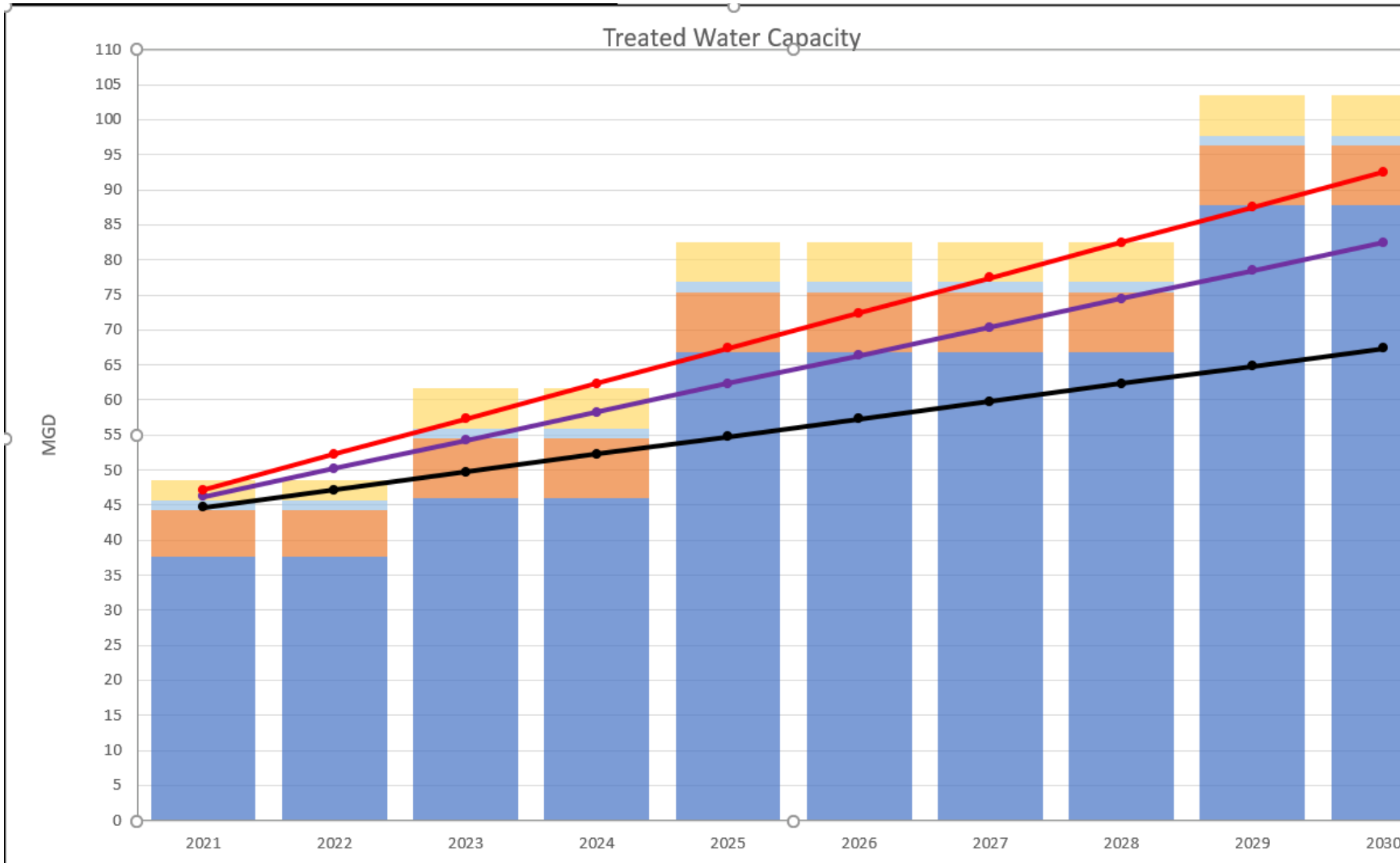


South Lake Water Treatment Plant Sizing

		Production Asset	Capacity	Utilization		Start
OWNED BY GEORGETOWN	FIRM	North Lake	28.6	100	▲▼	2018
		South Side	3.2	100	▲▼	2018
		Domel Firm	1.5	100	▲▼	2018
		Park Plant	6.3	100	▲▼	2018
		Planned Expansions				
		North Lake Exp	8.8	100	▲▼	2023
		South Lake Ph	22	100	▲▼	2025
		South Lake Ph	22	100	▲▼	2029
		Other	0	100	▲▼	2041
CONTRACTED WATER	NON-FIRM	Domel	1.5	100	▲▼	2018
		Other	0	0	▲▼	2040
	FIRM	RR Rabbit Hill	3	100	▲▼	2018
		RR Highlands	1	100	▲▼	2020
		Leander	3	100	▲▼	2021
		RR CR 175	2	100	▲▼	2023
		Opportunities	0	75	▲▼	2028
	NON-FIRM	RR Rabbit Hill	3	100	▲▼	2018
		RR CR 175	3	100	▲▼	2023
		other	0	100	▲▼	2018



South Lake Water Treatment Plant Sizing



- South Lake Water Treatment Plant – 44MGD
- Start Design Now or 2023?
- Uniformity of equipment, contractor
- Must be online by summer 2029 at current growth rate.
- Any increase in growth rate, then needed summer 2028.

Financing Options for Large Plants

- Preliminary modeled estimates to seek initial Council feedback
- Use feedback to bring refined numbers back to Council in the budget process and remainder of water rate study
- Current fiscal policy prefers 20 years as maximum debt repayment period, but allows for 25 or 30 years for large infrastructure such as plants that have a longer useful life; requires Council to review the cost/benefit
- Deferring principal for a few years is another reasonable tool to grow into rate structure paid by plant users
- One or both options results in more interest payment over the life of the debt

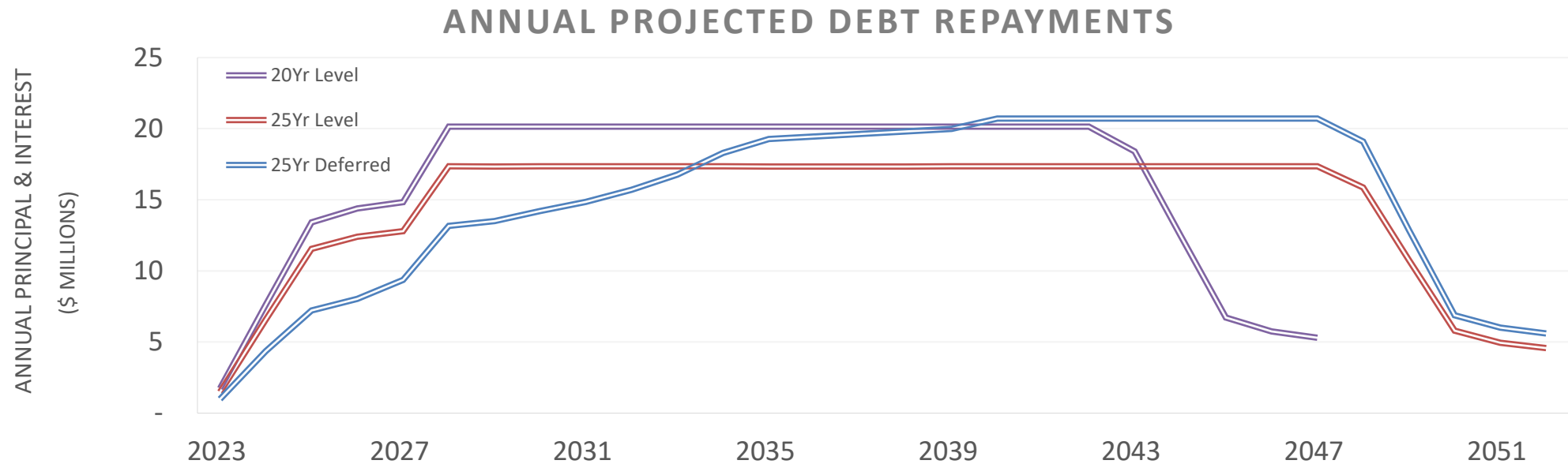
Modeled Debt Repayment Options

\$299M in Principal is for All Debt-funded W/WW CIP in 6-year model for illustration purposes

Debt Type	Term	Rate	Total Principal	Total Interest	Total Cost
Level Debt Payments	20 Yrs	3.00%	\$ 299,575,000	\$ 103,147,912	\$ 402,722,912
Level Debt Payments	25 Yrs	3.00%	\$ 299,575,000	\$ 134,139,417	\$ 433,714,417
Deferred Repayment	25 Yrs	3.00%	\$ 299,575,000	\$ 151,173,867	\$ 450,748,867

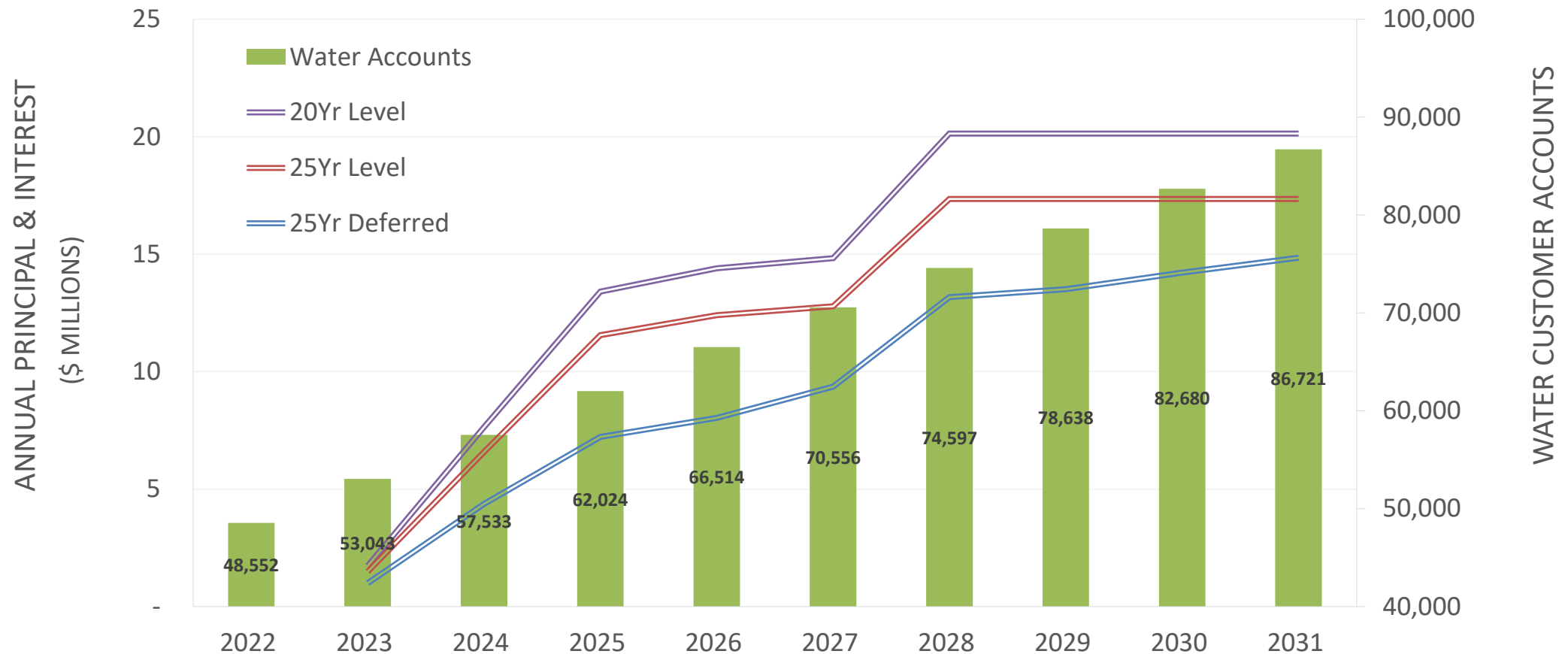
25 Yr Deferred debt repayments would total \$17M more than 25 Yr Level debt repayments.

25 Yr Level debt repayments would total \$31M more than 20 Yr Level debt repayments.



Debt Options Compared to Projected Growth

ANNUAL PROJECTED DEBT REPAYMENTS



Preliminary Projections Assuming 25 Yr Bonds

Comparing Customer Impacts from Level to Deferred Options

- Estimated Year over Year Rate Increases

Debt Type	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 – FY 2031
Level	3.50%	3.50%	3.50%	3.50%	0.00%
Deferred	3.00%	3.00%	1.75%	1.75%	0.00%
<i>Difference</i>	<i>0.50%</i>	<i>0.50%</i>	<i>1.75%</i>	<i>1.75%</i>	<i>0.00%</i>

- Estimated Residential Median Monthly User Bill (6,000 Gals – Water; Flat Sewer)

Debt Type	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 – FY 2031
Level	\$ 72.92	\$ 75.47	\$ 78.11	\$ 80.84	\$ 80.84
Deferred	\$ 72.56	\$ 74.74	\$ 76.05	\$ 77.38	\$ 77.38
<i>Difference</i>	<i>\$ 0.35</i>	<i>\$ 0.73</i>	<i>\$ 2.06</i>	<i>\$ 3.46</i>	<i>\$ 3.46</i>

Feedback from Council

- Both questions are related to each other
- Do you have a preference on the term and structure of debt for large treatment plants?
 - 20 years or 25?
 - Level payments or deferred structure payments?
- Do you have a preference on the range of rate impact for the median customer?
 - Fullest rate impact up front?
 - Grow into rate impact over time?

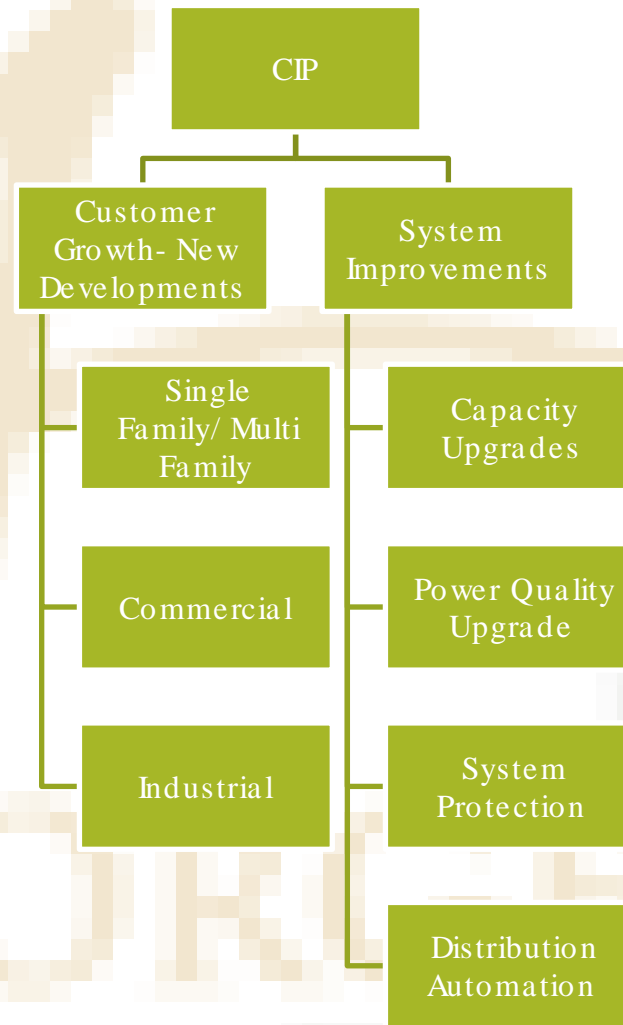
Electric Capital Improvement Projects (CIP) – FY 2022 July 2021.

Mike Westbrook – Operations Manager

Jose E Torres – Electric Engineer

Richard Pajestka – Engineering Design Supervisor

Electric Capital Improvement Projects - Categories



CIP- Customer Growth New Development Projects

Customer Growth Driven Projects: These are electric distribution infrastructure additions driven by customer requests.

1. Single Family Residential including Detached Multi-family and Duplexes
Example: Sun City, Ashby Signature Homes, Various Wolf Ranch Phase's
2. Residential Multi-Family Development (Apartments)
Example: WindMill Hill Multi-Family, WindMill Hill Multi-Family
3. Commercial
Example: Wolf Lakes Village Georgetown Medical All Care Therapies
4. Industrial
Example: Titan Development – NorthPark 35 Aviation Drive Master Plan (total estimated load of 20MW)

FY 2022 Budget: \$4,000,000.00

CIP- System Improvements – Capacity/ Un-anticipated/ Upgrades

System Improvements - Capacity/Un-anticipated/Upgrades:

1. These improvements to the electric distribution infrastructure are needed in order to handle the projected growth (as electric demand increases) and maintain reliable and safe electric service to the customers.
2. The projects include upgrades to supplement Line Capacity, equipment capacity, and substation capacity.
3. The projects also include addition of substation feeder exits to coincide with substation additions and upgrades.

Example: Titan-Aviation Dr to IH35 Underground Addition, Redundant Feed Overhead - IH35 to East Substation, Titan Development Airport Road Upgrades

FY 2022 Budget \$2,250,000.00

CIP- System Improvements – Power Quality

System Improvements – Power Quality Projects help us maintain the required power factor.

- The Electric Reliability Council of Texas (ERCOT) currently requires a minimum power factor of 97% during the peak electric load periods. The City of Georgetown Electrical Utility is required to maintain a load power factor at or above ninety-seven percent by substation distribution feeder.
- Maintaining the desired power factor will improve voltage levels, reduce losses, and reduce conductor and equipment loading. The projects include capacitance studies and adding/removing capacitors as needed.

FY 2022 Budget \$150,000.00

CIP- System Improvements – System Protection and Distribution Automation

1. The objective of coordination & protection/sectionalization/distribution automation is to reduce the frequency of unplanned outages and the duration of outages thereby improving the overall system reliability.
 - System protection analysis is performed to evaluate ratings and settings of electric system protective devices.
 - Based on the analysis system protection schemes are developed to improve coordination of the devices and develop switching options to handle contingency conditions.
2. Distribution automation options include SCADA Controlled Protection Devices and Sectionalization Devices.

Examples: Downtown O.H. to U.G project, Shell Road back feed project

FY 2022 Budget: \$1,000,000.00

Electric 2022 CIP Budget

ELECTRIC CIP PROJECT CATEGORIES & COST	2022
Customer Growth/New Development Projects	Engineering: \$400,000.00 Construction: \$3,600,000.00 Total: \$4,000,000.00
System Improvements - Capacity/Un-anticipated / Upgrades	Engineering: \$250,000.00 Construction: \$2,000,000.00 Total: \$2,250,000
System Improvements - Power Quality	Engineering: \$15,000.00 Construction: \$135,000.00 Total: 150,000.00
System Improvements - Sectionalization/Coordinating & Protection/Distribution Automation	Engineering: \$100,000.00 Construction: \$900,000.00 Total: 1,000,000.00
FY 2022 Budget Total \$7,400,000.00	



Questions!!

