

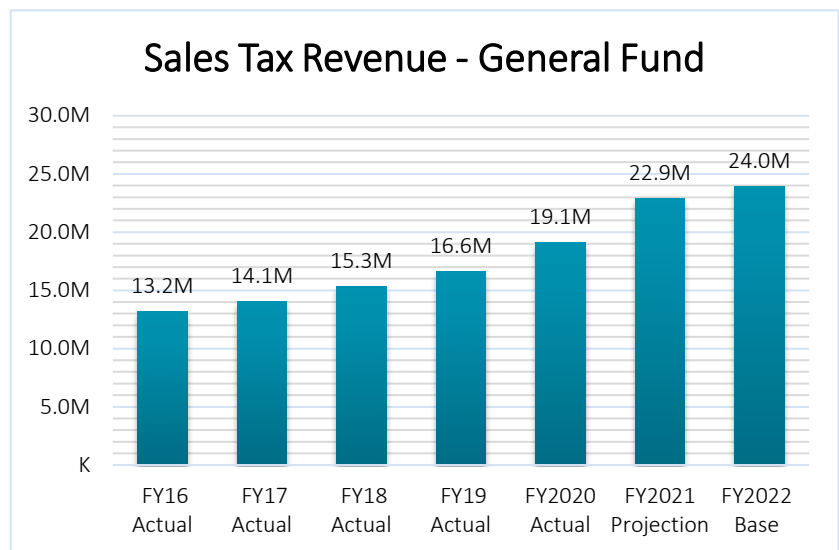
GENERAL FUND SUMMARY

The General Fund is the primary operating fund for the City. This fund is used to account for resources traditionally associated with city government including public safety, parks, streets, library, and city administration.

FISCAL YEAR 2021

Total revenues are projected to be \$87.5 million, which is 4.74% more than the current budget. The increase of overall revenue is related to additional planning fee revenues from city growth and strong performance in sales tax revenues.

Sales tax revenue is expected to finish the year strong, showing a 23% increase over 2021 budget. Pandemic capacity limitations on businesses have steadily decreased over fiscal year 2021, allowing businesses to welcome back customers in person. Many businesses have also pivoted to providing “to go” services to provide safety for staff and the community while remaining open for business. The sales tax revenue projection is 20% over the prior FY2020 ending revenue. Revenue trends for sales tax in 2021 are strong as we are seeing the first full year of Holt Cat revenues, as well as increases in building material revenues reflective of the substantial growth of home development across the city.



Property tax revenue is projected to come in at slightly above \$15.99 million, representing 18.4% of the General Fund revenues and is projected to end the year slightly above target. Sanitation revenue represents 12.2% of total revenues in the General Fund. Year-end projections have sanitation revenue finishing slightly above budget at \$10.3 million.

Return on Investment (ROI) revenue represents 10.13% of total General Fund revenues. The ROI is comprised of a transfer from the Electric, Water, and Stormwater funds for the City’s ownership of these utilities. ROI is projected to end FY2021 at \$8.46 million.

Fire Emergency Medical Services revenue represents 3.18% of total budgeted revenue in the General Fund. The EMS revenues associated with transporting patients are projected to equal budget for 2021. Fire revenue also includes federal grants for firefighters. Interlocal Agreement revenue is comprised of the contract for service with Williamson County Emergency Services District (ESD) #8 which encompasses areas outside the city limits, as well as revenue associated with transporting patients and grants for firefighters.

Parks and Rec fee revenues are 2.13% of budgeted General Fund revenues. FY2021 is projected to end at \$1.48 million, approximately \$289,448 under budget. The variance is due to the cancellation and reduction in number of participants allowed to attend many of the park events and programs during the COVID19 pandemic and includes a decrease in facility rentals.

Franchise Taxes represent 7.52% of the General Fund revenues. The City collects franchise fees on electric, water, cable TV, gas, garbage, telephone (land lines), stormwater, and irrigation. Franchise fees in FY2021 are projected to end slightly lower than budget.

Development Fee and Permit revenues total 5.19% of budgeted General Fund revenues. Development revenues in FY2021 are projected to end 13.03% higher than budget due continued strong residential and commercial growth. Revenues from commercial permit fees totals \$1.55 million and residential permit fees are projected to bring in \$3 million. These revenues were used in a mid-year amendment to cover the increased expense of adding positions to keep up with development demand for services in Planning and Inspections.

Municipal Court Fines are projected to end the year 12% under budget due to decreased activity during the pandemic, but make up a small portion of overall General Fund revenues at \$328,000.

Total expenditures are projected to be \$87.5 million, which is 5.5% more than budget. This is because we are projecting a \$4.7 million transfer out of the General Fund to the Council Discretionary Special Revenue Fund, that is not currently budgeted and would take place after a year-end budget amendment. When FY2020 ended, there was additional ending fund balance above required reserves available for one-time use. In Spring 2021, the Council directed staff to hold on those funds as we continued to evaluate the pandemic economy and the coming budget development process. When transferred to the Council SRF, the funds remain available only for appropriate one-time uses as outlined in the fiscal and budgetary policy.

The FY2021 budget was developed and approved amid the uncertainties of the COVID-19 pandemic. As a result, the expenditure plan for the General Fund reflected frozen positions and reduced expenditure plans assuming a slow down in development activity. However, the City experienced the opposite during FY2021 and the growth in Georgetown continued to accelerate placing significant workload pressures on city staff. The City responded during FY2021 by making budget amendments to address the most significant workload pressure points.

During a budget amendment in January, several ongoing costs for increased demand in services were added for Environmental Services, Streets, Inspections and Planning departments. These included 7 full-time positions and some accompanying one-time costs for vehicles. During a budget amendment in June, expenses increased for the addition of a Deputy Fire Marshall position, consulting support for Planning, 2 more Inspections positions, and a large one-time cost for a police investigation. The amendment included one-time costs for overtime and operations related to February Winter Storm Uri as well.

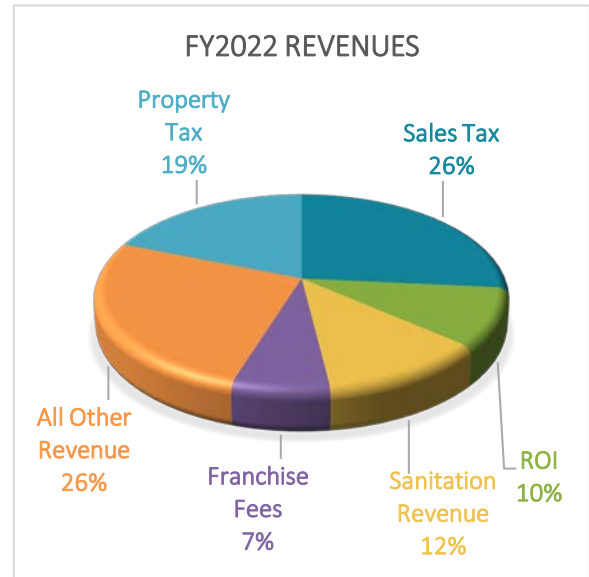
Approximately 73% of all divisions in the fund are projected to finish the year under budget. General government contracts are projected as higher than budgeted due to the city-wide vacancy factor savings being budgeted this cost center, while the actual savings from open positions are realized in the cost centers where the employees work.

Total fund balance is projected to be \$21.3 million as of September 30, 2021. This is greater than the contingency reserve policy requirement of \$12.63 million. The projected available fund balance after accounting for the FY2021 contingency, the FY2021 benefit payout reserve of \$340,000, and the Economic Stability Reserve of \$1.47 million leads to an available balance of \$6.8 million.

FISCAL YEAR 2022

Budgeted revenues total \$90.4 million, an increase of 3% over FY2021 projections. The chart to the right identifies General Fund revenues by source.

Property tax revenue is budgeted at \$17.10 million, with a \$1.1 million, or 6.9% increase over prior year projections. This increase is due to an average 15.4% increase in existing values as well as approximately \$600 million in new property. The preliminary tax rate estimate rate is 40.4 cents per \$100 of valuation, a decrease from the current rate of 41.8 cents. This rate is split between 16.6838 cents for Operations and Maintenance and 23.7162 cents for general debt service. In May 2021, the voters approved a \$90 million Mobility Bond. The impact of the bonds is included on the debt service side of the tax rate. Council voted to increase the homestead exemption to provide some taxpayer relief. The new exemption is \$5,000 or 3% of appraised value, whichever is greater. The effect of this is to lower tax revenues by \$370K. The City will receive certified valuations in late July and perform the Truth in Taxation activities to present a proposed tax rate in August.



Sales tax revenue is budgeted at \$23.9 million, an increase of 4.5% over 2021 projections. This reflects anticipated city and business growth in 2022 while remaining somewhat conservative given the volatility of sales tax. Staff continues to evaluate monthly sales tax receipt impacts related to the pandemic.

Environmental Services revenue totals \$10.6 million in FY2021, an increase of 2.91% over FY2021 projections. A rate increase of \$1.80 per month for Tier II MUD residents outside city limits is anticipated with the new contract currently under negotiation. Services will increase to include yard trimmings and bulky collections. The rate increase will take effect on October 1, 2021.

Utility Return on Investment (ROI) revenue is budgeted to be \$8.87 million. This transfer provides a benefit to the residents for the ownership in Electric, Water, and Stormwater utilities by utilizing revenue from utilities to help fund traditional government services. For the past few years, the Electric ROI has been held at an artificial cap to provide savings in Electric while the fund balance recovers. The FY2022 Electric ROI is budgeted at \$4.8 million, slightly above FY2021 projections. Given the Electric Fund's improved financial stability, the cap may no longer be necessary.

Development related fees are budgeted to follow FY2021 projections. Planning revenues are budgeted at \$2 million. Permit revenues are budgeted at \$4.8 million. Planning and Permitting fees, as well as other fees collected in the General Fund via credit card will be increased approximately 3% over the coming year. This increased fee revenue will offset approximately \$500K in credit card fee expenses from increased online collections.

Budgeted expenditures total \$93.6 million, an increase of 7% over FY2021 projections. Since actual revenues in FY2021 were very healthy and economic growth continued in spite of the pandemic, various budget reductions and frozen positions from the prior year are reinstated in the FY2022 base budget. These reinstatements include training, equipment and supplies across various departments, as well as \$500,000 in street maintenance. Additional increases to the base budget include full year funding for the ongoing costs added in the FY2021 January and June budget amendments. These included positions in the Fire, Inspections, Planning and Street departments. Other base budget increases include resources for Household Hazardous Waste collection, and consulting services for Planning. The base budget also includes increases to ongoing costs of providing merit, market, health and retirement benefits for

all employees. Decreases to the base budget include a \$200,000 reduction in public transit services, which represents a transition from fixed route service to paratransit service only. Another reduction is the elimination of the Court Supervisor position, as overall caseload for the Court has declined for several years.

The Joint Services allocation cost to the General Fund increased 25.87% over FY2021. Due to COVID-19, the City has seen a surge in online credit card payments by customers. Each of these payments has an associated credit card fee cost for the City. All of these fees are paid by the Joint Services Fund and recouped via the allocation. Planning and Inspections fee revenue is one of the largest segments of credit card fees which total \$1.3 million citywide and are planned to be recouped through related development fee increases. Other cost drivers in the Joint Services Allocation are technology related expenses in Customer Care, engineering and development related expenses in Systems Engineering.

The Information Technology Allocation to the General Fund also increased 20% over FY2021. This is primarily due to the need to recover the costs of the multi-year plan moving the Fiber network from the Electric Fund to the IT Fund. There are several enhancements proposed to the IT Fund as well that increase overall security for the City.

Proposed enhancements include the following new positions, one-time expenditures, ongoing costs of requests and new programs to respond to City initiatives and pressures of growth. Highlights are listed below. A full list of potential funded and unfunded requests can be referenced at the end of this book.

- *Planning:*
 - *Unified Development Code (UDC) Diagnostic and Rewrite:* With the adoption of the 2030 plan, the next step in implementing the vision of the city is an examination of the regulations that drive the type of development we receive in Georgetown. This diagnostic and rewrite are an opportunity to examine development process, development regulations such as density, zoning and subdivision, and approval criteria for development applications. This item received high prioritization in the Council goals session.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$500,000
 - Proposed Total Cost: \$500,000
 - *Subarea Demographic Update:* The subarea profiles serve as the basis for making policy recommendations by understanding the housing diversity and choices currently available within various areas of Georgetown. In order to utilize this tool to the fullest and provide the community and decision makers the most accurate information, the subarea demographic information needs to be updated on a regular basis.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$20,000
 - Proposed Total Cost: \$20,000
 - *Future Land Use Map Update:* The Southeast Quadrant of the City and ETJ has been one of the City's fastest growing areas. As interest in development specifically occurs east of SH130 the future land use map needs to be re-examined. The current designation currently reflects a low density residential and rural residential designation. In advance of utility extensions in this area examining the density allowed within this fast growing area is essential to guiding growth in the manners that best reflects the vision of the city.
 - Proposed Ongoing: \$0

- Proposed One-time: \$100,000
 - Proposed Total Cost: \$100,000
- ***Principal Planner and Engineering Tech:*** An additional Principal Planner and Engineering Tech will allow for supplementary technical and administrative support of the development process. The additional technical and administrative support will allow us to address higher workloads and improve development process efficiency. These positions will also create capacity to transition development engineering review from the System Engineering Department to the Planning Department. Additional funding for contract engineering review will also be budgeted.
 - Proposed Ongoing: \$161,045
 - Proposed One-time: \$0
 - Proposed Total Cost: \$161,045
- ***Library:***
 - ***Library OverDrive Purchases:*** Utilization of downloadable materials continues to increase; Friends of the Library donate approximately \$50,000 annually for Overdrive purchases. Requesting funds to meet baseline demands: purchase bestselling titles, fulfill patron requests, and manage reserves.
 - Proposed Ongoing: \$63,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$63,000
 - ***Restore Funding – Children’s Books:*** Population growth spurs continued need for new materials; this line was reduced by \$12,000 several cycles ago, and has been supplemented by donations from the Friends of the Library and individual donations since then. Now the department is requesting additional funds to help maintain enough books to meet the demand.
 - Proposed Ongoing: \$15,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$15,000
- ***Arts and Culture***
 - ***Arts and Culture Coordinator:*** The City’s arts and culture efforts continue to grow within the downtown cultural district and across the rest of the City. This proposal would fund the incremental cost to increase the current coordinator position to full time to enhance programming and events.
 - Proposed Ongoing: \$40,640
 - Proposed One-time: \$0
 - Proposed Total Cost: \$40,640
- ***Parks***
 - ***Parks and Recreation Manager:*** The Parks and Recreation Manager is an important position to ensure the success of new departmental policies and initiatives. This position will play a critical role in the success of the Resource Allocation Policy (Cost Recovery) and the implementation and management of accreditation with the Commission for Accreditation of Parks and Recreation Agencies. Additionally, it provides an organizational structure for retention of quality staff and for succession planning.

- Proposed Ongoing: \$84,101
- Proposed One-time: \$5,500
- Proposed Total Cost: \$89,601

- **Fire Administration**

- **Fire and Life Safety Specialist:** Requesting a Fire Life and Safety Specialist to meet needs of the developing city, taking on underground inspections, assist with team workload, ability to inspect legacy buildings, and meet sustained construction demands. This position would also assist the team with scheduling, handling burn permits, and managing records and reporting.

- Proposed Ongoing: \$99,678
- Proposed One-time: \$58,000
- Proposed Total Cost: \$157,678

- **Business Analyst:** We are requesting a Business Analyst to help manage 41 software programs the Fire Department utilizes. Current software is not being fully utilized to its full potential, and thus staff is taking extra time doing things manually that could be leveraged by a system.

- Proposed Ongoing: \$97,393
- Proposed One-time: \$3,000
- Proposed Total Cost: \$100,393

- **Logistics Coordinator:** Currently there is a need for additional support with procurement process, asset tracking, and Texas Commission on Fire Protection compliance. Having a Logistics Coordinator will allow the Logistics Captain to utilize time on asset tracking and compliance.

- Proposed Ongoing: \$69,677
- Proposed One-time: \$3,000
- Proposed Total Cost: \$72,677

- **Fire Station 5 Remodel:** Requesting funds to remodel Fire Station 5 to add a separate storage area for equipment. This remodel will reduce cancer exposure, comply with national standards, reduce damage to fire gear, and standardize safety protocols in stations.

- Proposed Ongoing: \$0
- Proposed One-time: \$35,000
- Proposed Total Cost: \$35,000

- **Fire Emergency Services**

- **Fire Captain:** Requesting to add a Training Officer position to manage leadership development, recruitment and retention and various fire academies. As the Fire department has seen significant growth in call volume and positions, a training officer is needed at this time. This is the cost to back fill the vacancy this creates in CC0422 Fire Emergency Services.

- Proposed Ongoing: \$118,585
- Proposed One-time: \$10,600
- Proposed Total Cost: \$129,185

- ***Firefighter Safety and Service Delivery (Attenuator):*** Requesting funding for an Attenuator, to improve the safety of Fire and Police staff, and significantly reduce cost of repairs and time that fire engines are out of service. The equipment is mounted to fire trucks and acts as a mobile crash cushion that protects public safety personnel working a scene, the vehicles at the scene and the passengers in the striking vehicle.
 - Proposed Ongoing: \$4,360
 - Proposed One-time: \$44,000
 - Proposed Total Cost: \$48,360
- ***Fire EMS***
 - ***Medical Supplies and Equipment:*** The department is requesting additional funds to cover medical upgrades as recommended by the Medical Director. These funds will help meet evolving standard of care requirements, EKG enhancement updates, provide portable oxygen vents and IV pumps, leverage hands-free compression units, and improve critical care unit transition.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$100,226
 - Proposed Total Cost: \$100,226
- ***Administrative Services***
 - ***Assistant City Manager:*** The City Manager's Office previously had three assistant city managers; however, there was a retirement two years ago and the funding for the position was put on hold. Given the growth in departments and services, the City recognizes a need to have the third Assistant City manager position filled again to support the organization and the Council goals. This position will decrease the number of direct reports under the current organizational structure for the current ACM's and City Manager and in turn maximize the oversight of departments and strategic planning for the city. A Management Analyst position will be eliminated from the position count and the funding will go toward the third ACM. A net increase is therefore required to achieve full funding of \$255,569.
 - Proposed Ongoing: \$185,064
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$188,064
 - ***Customer Service "311" Project Manager:*** During a workshop this summer, the Council directed staff to improve customer outage management response and to begin exploring the feasibility of expanding self-service customer options, such as a 311-like system. This funding is to hire a project manager to lead the feasibility analysis and develop options for implementation. Future ongoing costs will be brought back for review.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$125,000
 - Proposed Total Cost: \$125,000
- ***City Secretary***
 - ***Open Records Request Coordinator:*** Open records requests continue to increase each year and put pressure on the one current staff position. Open Records Requests must be handled within 10 business days of receipt and it is challenging to keep up with the number of requests, some of which

can be complex and time consuming to complete. The addition of this position would allow the two Open Records Coordinators to continue to manage the ORR requests, the vast majority of which are for police department records, which include accident reports and other information.

- Proposed Ongoing: \$40,111
- Proposed One-time: \$3,000
- Proposed Total Cost: \$43,111

- **General Government Contracts**

- **Public Safety Placeholder to Initiate K9 Program:**

There is a need to implement a K9 program in Georgetown. Georgetown is one of the few department's 50-100k population that doesn't maintain a K9 capability. A K9 program is first and foremost a force multiplier and officer safety mechanism. The mere presence of a K9 on scenes make officers safer. In addition, K9s assist in addressing drug related activity due to our city size and managing major transportation corridors such as IH35 and SH130. A K9 program is a best practice public safety tool for communities the size of Georgetown and improves the safety of officers. The Georgetown PD currently uses K9 resources from other cities when they are available, but there are significant limitations with this practice. The proposed program would include three police officers and three K9's along with related vehicles and equipment. The full cost of program implementation is approximately \$718k. Ongoing annual costs would include salary and benefits of one sergeant and two officers and approximately \$30k in program specific costs such as pet food, animal care, equipment replacement, etc. The proposed plan will be establishing the program through a phased approach as we focus on the one-time costs for the program in FY22, totaling \$300,000 for the year. FY2023 will be when the full program is rolled out with ongoing staff and K9 costs.

- Proposed One Time FY22: \$300,000
- Proposed Implementation FY23: \$418,000
- Proposed Total Ongoing FY24: \$317,000

- **Public Safety Placeholder for Fire Staffing:** Given the sustained vacancies within the fire department, and understanding there is a training and development requirements that delays when new hires can actually work fire shifts in full capacity, we propose implementing an over hire plan to help mitigate staffing stresses and employee burnout. This plan will allocate \$400,000 for the Fire department to hire additional qualified applicants to place in the academy and to use for overtime pay of current staff. This will allow the City to fill the pipeline of new staff as we continue to see turnover and vacancies and allow us to get caught up with our strength of force.

- Proposed Ongoing: \$400,000
- Proposed One-time: \$0
- Proposed Total Cost: \$400,000

- **Communications and Public Engagement**

- **Website Content Specialist:** The amount of content and information we share and update on the website each day is difficult to keep up with the size of the current team. The current an ad hoc approach, leads to unsustainable workload, as well as outdated, inaccurate, and inconsistent information and broken links. This position will focus on the website, to ensure our front door to the community is accurate, timely, and effective. This person will come on board toward the end of the contracted services listed below, and will be responsible for maintaining the website going forward.

- Proposed Ongoing: \$82,184

- Proposed One-time: \$3,000
 - Proposed Total Cost: \$85,184

- **Contracted Web Services:** Refresh, redesign, and reorganization of our public website. The last time we redesigned our website was in 2015, and its structure can lead to broken links and dated information that can be frustrating for citizens and others seeking information. This funding would modernize our website and implement a more sustainable model for timely updates.
 - Proposed Ongoing: \$10,000
 - Proposed One-time: \$70,000
 - Proposed Total Cost: \$80,000

- **Police Operations**
 - **Ammunition:** The ammunition budget for the department has remained relatively unchanged over the last several years. Since 2010, the Police department significantly increased the amount of firearms training that is being conducted. Due to training demands and the inability to obtain ammunition inventory is critically low. As a result of supply and demand, ammunition costs are significantly higher and delivery times can be upwards of six months to a year. With the anticipation of the forthcoming range facility, changes to our firearms training plan, and the difficulty in obtaining ammunition due to the current market, we are requesting one-time funding to buy two years of ammunition in FY2022. This supply will be used during procurement shortages, and the ongoing increase will address increased costs and enhanced training.
 - Proposed Ongoing: \$55,000
 - Proposed One-time: \$90,000
 - Proposed Total Cost: \$145,000

 - **Digital Forensics Hardware/Software:** Without the proper equipment Police Department is not able to provide digital forensic support to our own investigators without outsourcing. Last year there were 24 cases that needed forensic support and outside resources. Currently, it is difficult to obtain outside agency support unless it is a major case such as a murder case. The proposed hardware and forensic software to support the current staff position will greatly increase the Police department's internal capacity.
 - Proposed Ongoing: \$80,260
 - Proposed One-time: \$22,696
 - Proposed Total Cost: \$102,956

 - **Police Records Specialist:** The Police Records Unit is responsible for receiving, validating, organizing and maintaining all criminal and law enforcement records generated by members of the Georgetown Police Department, according to state law. Although the City and the Police Department have experienced exponential growth in the past decade, the Police Records Unit has not had a staffing increase since 2007. This new position would be instrumental in assisting to clear the backlog of court-ordered expunctions and sealings in order to be in compliance with those orders, and keep up with demand.
 - Proposed Ongoing: \$59,802
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$62,802

- **2 Additional CAD Workstations:** The proposed budget includes a \$480,000 service level increase to add a radio console to existing Computer Automated Dispatch stations, plus two additional, fully functioning workstations. Currently the city owns five workstations that are being utilized by staff every day all day. Backups are needed to cover system outages and increases in call volumes. We have not added any CAD workstations since Dispatch was moved in 2008. In that time, the city population has almost doubled and call volume has doubled.
 - Proposed Ongoing: \$53,000
 - Proposed One-time: \$480,000
 - Proposed Total Cost: \$533,000

- **CTRS Transport Van:** This request is in support of the Central Texas Regional SWAT Team for a deployment vehicle (special purpose van). Currently, the team only has one vehicle supplied by Cedar Park that is end of life and is due for replacement. Cedar Park has plans to replace this vehicle; however, the time frame of replacement is unknown. A second vehicle is both needed and required due to the size of the team (over 20 operators) and the ability to deploy to more than one incident simultaneously. This is a critical need for the regional team, as the team has gone from 7 operations lead in 2015 to 30 operations lead in 2020.
 - Proposed Ongoing: \$3,485
 - Proposed One-time: \$58,070
 - Proposed Total Cost: \$61,555

- **CTRS Budget Increase:** This request is to increase funds to address current equipment needs while working towards the requirements of establishing a DHS FEMA Type II SWAT designation. This designation is supported by the National Tactical Officer's Association (NTOA) and is centered on best practices regarding manpower, equipment, training, and capability. Currently, Georgetown provides the lowest financial support to the team compared to surrounding cities. Over the last two years the Police department spent over \$30,000 in seized funds to help offset equipment needs.
 - Proposed Ongoing: \$25,000
 - Proposed One-time: \$0
 - Proposed Total Cost: \$25,000

- **Administrative Assistant:** The last addition to the administrative staff of the Police Department occurred in 1998. Since 2009, the Police Department has struggled to operate with only two administrative staff positions. In 2017 the other administrative staff position was converted to Public Safety Public Information Coordinator, leaving only one Executive Assistant. Currently, the Executive Assistance spends 70% of her time engaged in financial system processing, 20% in administrative duties, and less than 10% in support of the Office of the Chief. This requested position would be responsible for processing invoices, processing travel and training requests and expenses, administrate overtime billing for part-time assignments, planning for special events, and other administrative work.
 - Proposed Ongoing: \$64,679
 - Proposed One-time: \$3,000
 - Proposed Total Cost: \$67,679

- ***Criminal Investigations Detective:*** Currently, the Criminal Investigations Division has operated with one lieutenant, one sergeant, one computer forensic detective, and five detectives who work cases. This is essentially the same staffing level the Division had in 2011. From 2011 to 2020, the caseload increased 53%. In 2020, each of the five detectives averaged approximately 29 cases per month. This is up from 20 cases per month in 2019. We are requesting additional staff to allow teams to have adequate time to investigate and deliver quality customer service to victims in the form of justice.
 - Proposed Ongoing: \$85,933
 - Proposed One-time: \$88,242
 - Proposed Total Cost: \$174,175

- ***Department Physical Exams:*** The Police department would like to add the ability to offer annual physicals specific to our profession, similar to the fire department, which boost the health and wellness of the Georgetown Police Department. The physicals are \$700-\$800 per officer per year.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$72,800
 - Proposed Total Cost: \$72,800

- ***Public Works:***
 - ***Overall Transportation Plan Amendment (OTP):*** The current OTP was adopted in 2015, using transportation and land use assumptions from 2008. In 2020, the City adopted a new Comprehensive Plan, which has new land use assumptions, and the new Comp Plan should guide the Overall Transportation Plan Amendment. The updated OTP will also coordinate with county and state transportation planning efforts.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$400,000
 - Proposed Total Cost: \$400,000

 - ***Williams Drive Access Management:*** The City of Georgetown approved the Williams Drive Study in 2017. A key component of the Williams Drive Study was an access management plan for Williams Drive. The City worked with the Capital Area Metropolitan Planning Organization (CAMPO) to put the Access Management Plan on the County Transportation Initiatives List (TIP) and identify funding for the plan.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$105,000
 - Proposed Total Cost: \$105,000

- ***Streets:***
 - ***Public Works Assistant Director:*** The Public Works department has a wide range of responsibilities. The lack of depth in the Department becomes problematic when a vacancy, absence or emergency occurs, sometimes resulting in limited supervision of staff. Adding an Assistant Director position to directly oversee daily maintenance activities will provide increased communication between upper management and frontline workers, increase efficiency, and provide greater employee accountability and within the department.
 - Proposed Ongoing: \$106,141

- Proposed One-time: \$38,000
 - Proposed Total Cost: \$144,141

- ***Pavement Condition Index:*** Every 3 years the City of Georgetown conducts a study of the condition of all of the city's streets. This study consists of a highly specialized van driving virtually every mile of city street and gathering detailed information on overall pavement condition - cracking, potholes, ride quality, roughness, rutting, raveling, and appearance. The data obtained is used to generate individual scores for each street and an overall pavement condition index (PCI) score for the city. Those scores are then used to develop a street maintenance master plan detailing recommended maintenance measures. The department then uses the results as the basis for each year's recommended CIP Street Maintenance Program.
 - Proposed Ongoing: \$0
 - Proposed One-time: \$500,000
 - Proposed Total Cost: \$500,000

The total proposed enhancements include \$3.1 million of one-time expenses and \$2.3 million of ongoing expenses.

Total fund balance is projected to be \$18.1 million as of September 30, 2022. This includes a 90-day contingency of \$15.8 million, a Benefit Payout Reserve of \$340,000 for tenured employees who retire or leave the city, and an Economic Stability Reserve of \$1.47 million.

FUND SCHEDULE

General Fund

7/15/21 1:23 PM	FY2020	FY2021		FY2022		
	Actuals	Amended Budget	Projected	Base Budget	Changes	Proposed Budget
Beginning Fund Balance	14,441,292	21,196,610	21,196,610	21,261,509		21,261,509
Revenue						
40001:Property Taxes	15,060,590	15,976,505	15,996,505	17,100,000	-	17,100,000
40002:Sales Taxes	19,108,465	18,576,250	22,924,375	23,955,859	-	23,955,859
40005:Franchise Taxes	5,757,843	6,255,270	6,152,563	6,201,100	-	6,201,100
40008:Other Taxes	399,896	400,000	410,000	420,000	-	420,000
41001:Fines	298,524	328,392	290,600	311,150	-	311,150
41002:Penalties	64,989	60,000	70,000	70,000	-	70,000
42001:Interest Income	244,164	75,000	87,429	80,000	-	80,000
43001:Fees	7,099,793	7,028,184	6,826,306	7,759,834	562,000	8,321,834
43002:Garbage Charges	10,086,812	10,151,764	10,300,000	10,600,000	-	10,600,000
43003:Permits	3,435,816	4,317,750	4,880,250	4,849,750	-	4,849,750
43004:Administrative Charges	2,717,730	3,396,447	3,396,447	2,721,543	-	2,721,543
43005:Rental Revenue	110,711	148,140	125,947	54,040	-	54,040
44001:Grant Revenue	1,322,553	679,884	207,580	25,000	-	25,000
44501:Contribution Revenue	150,000	-	-	-	-	-
44502:Developer Contributions	3,217	423,112	423,332	-	-	-
44503:Interlocal Agreement Revenue	4,021,598	5,091,091	5,091,092	5,592,387	-	5,592,387
44504:Donations	19,400	-	-	-	-	-
45001:Misc Revenue	122,015	871,955	904,049	855,935	-	855,935
45003:Misc Reimbursements	872	-	-	-	-	-
70001:Transfers In	373,100	995,302	995,302	394,222	-	394,222
70002:Transfers In - ROI	8,503,933	8,431,375	8,460,467	8,871,270	-	8,871,270
Revenue Total	78,902,022	83,206,421	87,542,242	89,862,090	562,000	90,424,090
Expense						
City of Georgetown (Only)	1,594,076	-	-	-	-	-
CC0001 Non-Departmental	470,654	1,654,691	6,357,848	1,097,635	120,000	1,217,635
CC0107 Planning	1,610,633	1,978,054	1,903,216	2,216,248	791,445	3,007,693
CC0202 Parks Administration	591,379	662,887	643,407	725,109	-	725,109
CC0210 Library	2,681,203	2,837,904	2,852,883	3,186,523	78,000	3,264,523
CC0211 Parks	2,429,923	2,727,414	2,640,698	2,844,317	111,793	2,956,110
CC0212 Recreation	2,598,871	2,899,381	2,870,088	3,349,382	2,000	3,351,382
CC0213 Tennis Center	348,257	442,917	421,451	505,062	3,000	508,062
CC0214 Recreation Programs	779,157	1,251,370	1,093,594	1,288,201	-	1,288,201
CC0215 Garey Park	799,875	982,022	974,873	1,053,909	1,456	1,055,365
CC0218 Arts and Culture	44,405	57,857	57,857	94,680	54,338	149,018
CC0316 Municipal Court	550,120	585,123	556,709	614,939	-	614,939
CC0402 Fire Support Services/Administration	3,208,224	4,348,592	3,795,965	4,334,353	304,034	4,638,387
CC0422 Fire Emergency Services	13,556,473	15,953,391	15,961,522	16,815,573	238,540	17,054,113
CC0448 EMS	2,314,746	2,580,541	3,063,614	3,513,916	100,226	3,614,142
CC0533 Environmental Services	8,450,680	9,662,924	9,666,349	9,707,764	-	9,707,764
CC0536 Inspection Services	1,268,129	1,547,913	1,439,273	1,761,464	-	1,761,464
CC0602 Administrative Services	1,677,740	1,893,936	1,921,512	1,930,504	310,064	2,240,568
CC0605 Community Services	238,102	353,889	359,411	387,343	-	387,343
CC0634 City Council Services	149,260	185,734	190,992	199,274	5,000	204,274
CC0635 City Secretary Services	714,556	1,009,772	988,578	1,088,503	40,107	1,128,609
CC0637 Economic Development	-	-	1,625	-	-	-
CC0638 General Government Contracts	4,202,640	4,774,808	5,529,569	4,774,105	800,000	5,574,105
CC0639 Human Resources	(107)	-	3,599	-	-	-
CC0655 Communications/Public Engagement	490,342	844,604	825,151	907,225	162,184	1,069,410
CC0702 Police Administration	2,387,825	2,567,848	2,565,917	2,799,894	-	2,799,894
CC0742 Police Operations	12,947,788	14,669,105	14,508,770	15,897,739	1,118,957	17,016,696
CC0744 Animal Services	887,000	1,106,702	1,046,689	1,226,273	-	1,226,273
CC0745 Code Compliance	405,933	562,740	520,890	585,634	11,615	597,249
CC0802 Public Works	1,025,296	1,705,914	1,632,799	1,469,615	505,000	1,974,615
CC0846 Streets	3,723,522	3,137,149	3,082,495	3,766,930	681,124	4,448,054
Expense Total	72,146,704	82,985,180	87,477,342	88,142,116	5,438,882	93,580,999
Ending Fund Balance	21,196,610	21,417,850	21,261,509	22,981,483	(4,876,882)	18,104,601
Reserves						
AFR Adjustment	-	-	-	-	-	-
Market Adjustment	-	-	-	150,000	-	150,000
Benefit Payout Reserve	340,000	340,000	340,000	340,000	-	340,000
Contingency Reserve	11,414,340	12,626,752	12,626,752	15,824,255	-	15,824,255
Economic Stability Reserve	1,480,283	1,467,563	1,467,563	1,467,563	-	1,467,563
Reserves Total	13,234,623	14,434,315	14,434,315	17,781,818	-	17,781,818
Available Fund Balance	7,961,987	6,983,535	6,827,194	5,199,665	(4,876,882)	322,783

General Fund: City of Georgetown

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
REVENUE									
40001:Property Taxes	13,896,439	15,060,590	15,976,505	15,996,505	6.21%	17,100,000	-	17,100,000	6.90%
40002:Sales Taxes	16,584,171	19,108,465	18,576,250	22,924,375	19.97%	23,955,859	-	23,955,859	4.50%
40005:Franchise Taxes	5,646,479	5,757,843	6,255,270	6,152,563	6.86%	6,201,100	-	6,201,100	0.79%
40008:Other Taxes	440,327	399,896	400,000	410,000	2.53%	420,000	-	420,000	2.44%
41001:Fines	348,353	298,524	328,392	290,600	-2.65%	311,150	-	311,150	7.07%
41002:Penalties	106,502	64,989	60,000	70,000	7.71%	70,000	-	70,000	0.00%
42001:Interest Income	221,282	244,164	75,000	87,429	-64.19%	80,000	-	80,000	-8.50%
43001:Fees	7,708,078	7,099,793	7,028,184	6,826,306	-3.85%	7,759,834	562,000	8,321,834	21.91%
43002:Garbage Charges	9,009,892	10,086,812	10,151,764	10,300,000	2.11%	10,600,000	-	10,600,000	2.91%
43003:Permits	2,212,579	3,435,816	4,317,750	4,880,250	42.04%	4,849,750	-	4,849,750	-0.62%
43004:Administrative Charges	2,428,000	2,717,730	3,396,447	3,396,447	24.97%	2,721,543	-	2,721,543	-19.87%
43005:Rental Revenue	398,378	110,711	148,140	125,947	13.76%	54,040	-	54,040	-57.09%
44001:Grant Revenue	453,665	1,322,553	679,884	207,580	-84.30%	25,000	-	25,000	-87.96%
44501:Contribution Revenue	200,000	150,000	-	-	-100.00%	-	-	-	0.00%
44502:Developer Contributions	-	3,217	423,112	423,332	13060.48%	-	-	-	-100.00%
44503:Interlocal Agreement Revenue	3,944,438	4,021,598	5,091,091	5,091,092	26.59%	5,592,387	-	5,592,387	9.85%
44504:Donations	-	19,400	-	-	-100.00%	-	-	-	0.00%
45001:Misc Revenue	148,086	122,015	871,955	904,049	640.93%	855,935	-	855,935	-5.32%
45003:Misc Reimbursements	-	872	-	-	-100.00%	-	-	-	0.00%
45004:Sale of Property	631	-	-	-	0.00%	-	-	-	0.00%
70001:Transfers In	321,783	373,100	995,302	995,302	166.77%	394,222	-	394,222	-60.39%
70002:Transfers In - ROI	7,364,577	8,503,933	8,431,375	8,460,467	-0.51%	8,871,270	-	8,871,270	4.86%
REVENUE TOTAL	71,433,659	78,902,022	83,206,421	87,542,242	10.95%	89,862,090	562,000	90,424,090	3.29%

General Fund: CC0001 Non-Departmental

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
OPERATIONS									
52501:Office Supplies	-	1,986	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	-	7,238	-	-	-100.00%	-	-	-	0.00%
53010:Uniform Expense	-	88	-	-	-100.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	-	(63,518)	-	3,157	-104.97%	-	-	-	-100.00%
OPERATIONS TOTAL	-	(54,206)	-	3,157	-105.82%	-	-	-	-100.00%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
80001:Transfers Out	361,000	524,860	1,654,691	6,354,691	1110.74%	1,097,635	120,000	1,217,635	-80.84%
TRANSFERS TOTAL	361,000	524,860	1,654,691	6,354,691	1110.74%	1,097,635	120,000	1,217,635	-80.84%
CC0001 Non-Departmental Total	361,000	470,654	1,654,691	6,357,848	1250.85%	1,097,635	120,000	1,217,635	-80.85%

General Fund: CC0107 Planning

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	791,182	834,204	1,060,239	1,004,033	20.36%	1,140,382	102,976	1,243,358	23.84%
50200:Payroll Tax Expense	57,768	62,230	70,272	68,800	10.56%	88,680	15,755	104,435	51.79%
50201:Worker's Compensation	320	984	1,167	1,140	15.84%	1,422	230	1,652	44.95%
50202:TWC Expense	549	2,334	1,989	2,215	-5.09%	1,350	180	1,530	-30.94%
50300:Benefits	131,412	132,634	139,642	147,335	11.08%	177,707	16,160	193,868	31.58%
50301:TMRS Expense	97,880	103,836	109,717	111,737	7.61%	139,796	25,744	165,540	48.15%
PERSONNEL TOTAL	1,079,112	1,136,224	1,383,026	1,335,261	17.52%	1,549,338	161,045	1,710,383	28.09%
OPERATIONS									
51001:Administrative Expense	110,383	157,480	164,986	164,986	4.77%	190,581	-	190,581	15.51%
51002:Publishing & Printing	-	1,815	3,500	3,500	92.84%	3,500	-	3,500	0.00%
51004:Contractual Services	16,012	-	98,948	90,000	0.00%	240,000	620,000	860,000	855.56%
51006:Subscriptions	6,698	5,883	8,324	8,324	41.50%	11,489	-	11,489	38.02%
51007:Contracts & Leases	30,274	152,038	237,054	230,000	51.28%	130,000	-	130,000	-43.48%
51009:Telephone	2,103	1,770	2,000	2,000	13.00%	3,200	-	3,200	60.00%
51340:Employee Recognition	-	-	130	129	0.00%	-	-	-	-100.00%
52501:Office Supplies	11,044	7,810	11,500	11,500	47.24%	11,500	-	11,500	0.00%
52502:Educational Supplies	2,453	1,438	3,000	3,000	108.56%	3,000	-	3,000	0.00%
52506:Operational Supplies	-	112	450	602	437.84%	450	-	450	-25.25%
53001:Public Notices & Recording Fees	5,707	6,732	16,000	7,800	15.87%	9,000	-	9,000	15.38%
53002:Postage & Freight	1,806	2,570	4,500	4,000	55.67%	4,000	-	4,000	0.00%
53003:Food	2,442	3,323	7,870	2,500	-24.77%	7,780	-	7,780	211.20%
53005:Interlocal Agreement Expense	25,000	25,000	25,000	25,000	0.00%	25,000	-	25,000	0.00%
53015:Other Miscellaneous Expense	69,490	103,430	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	17,198	5,583	8,157	8,377	50.04%	15,700	-	15,700	87.42%
53018:One Time Expenses	117,660	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	(574)	2,557	2,337	-506.93%	11,710	4,000	15,710	572.23%
OPERATIONS TOTAL	418,270	474,409	593,976	564,055	18.90%	666,910	624,000	1,290,910	128.86%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	1,052	3,900	0.00%	-	6,400	6,400	64.10%
OPERATING CAPITAL TOTAL	-	-	1,052	3,900	0.00%	-	6,400	6,400	64.10%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0107 Planning Total	1,497,382	1,610,633	1,978,054	1,903,216	18.17%	2,216,248	791,445	3,007,693	58.03%

General Fund: CC0202 Parks Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	201,972	196,418	217,076	213,258	8.57%	228,047	-	228,047	6.93%
50200:Payroll Tax Expense	15,122	15,193	15,077	16,116	6.08%	16,730	-	16,730	3.81%
50201:Worker's Compensation	99	496	219	210	-57.73%	254	-	254	21.11%
50202:TWC Expense	18	286	306	290	1.25%	180	-	180	-37.89%
50300:Benefits	20,401	20,802	21,560	20,421	-1.83%	22,552	-	22,552	10.44%
50301:TMRS Expense	25,009	24,741	24,212	26,442	6.87%	28,657	-	28,657	8.38%
PERSONNEL TOTAL	262,621	257,936	278,450	276,737	7.29%	296,421	-	296,421	7.11%
OPERATIONS									
51001:Administrative Expense	270,895	271,604	297,834	297,834	9.66%	350,303	-	350,303	17.62%
51004:Contractual Services	6,585	31	200	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	1,557	1,883	1,875	1,875	-0.40%	2,000	-	2,000	6.67%
51007:Contracts & Leases	274	9,792	9,135	6,250	-36.17%	9,600	-	9,600	53.60%
51008:Utilities	28,933	32,357	37,545	37,545	16.03%	37,545	-	37,545	0.00%
51009:Telephone	13,679	6,765	16,480	6,000	-11.30%	6,000	-	6,000	0.00%
51340:Employee Recognition	-	315	-	-	-100.00%	200	-	200	0.00%
52501:Office Supplies	10,250	7,105	12,500	10,000	40.75%	12,500	-	12,500	25.00%
52506:Operational Supplies	-	554	1,000	750	35.46%	1,000	-	1,000	33.33%
53001:Public Notices & Recording Fees	133	45	500	350	677.78%	550	-	550	57.14%
53002:Postage & Freight	277	75	400	206	175.62%	400	-	400	94.17%
53003:Food	994	212	1,218	1,200	465.64%	1,590	-	1,590	32.50%
53004:Insurance Expense	-	-	-	(15)	0.00%	-	-	-	-100.00%
53016:Travel Expense	4,560	2,312	750	3,425	48.15%	4,000	-	4,000	16.79%
53017:Training Expense	-	394	5,000	1,250	217.26%	3,000	-	3,000	140.00%
OPERATIONS TOTAL	338,136	333,443	384,437	366,670	9.96%	428,688	-	428,688	16.91%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0202 Parks Administration Total	600,757	591,379	662,887	643,407	8.80%	725,109	-	725,109	12.70%

General Fund: CC0210 Library

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,284,208	1,222,418	1,365,538	1,394,997	14.12%	1,461,549	-	1,461,549	4.77%
50200:Payroll Tax Expense	94,580	92,958	96,814	94,858	2.04%	111,763	-	111,763	17.82%
50201:Worker's Compensation	738	1,232	1,378	1,502	21.98%	1,803	-	1,803	19.99%
50202:TWC Expense	584	5,479	3,978	9,041	65.01%	2,340	-	2,340	-74.12%
50300:Benefits	187,138	192,156	197,427	184,727	-3.87%	220,295	-	220,295	19.25%
50301:TMRS Expense	139,894	140,071	133,619	143,635	2.54%	160,818	-	160,818	11.96%
PERSONNEL TOTAL	1,707,141	1,654,314	1,798,754	1,828,761	10.54%	1,958,566	-	1,958,566	7.10%
OPERATIONS									
51001:Administrative Expense	563,505	559,885	581,483	581,483	3.86%	762,790	-	762,790	31.18%
51002:Publishing & Printing	-	64	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	-	38,860	-	7,349	-81.09%	-	-	-	-100.00%
51006:Subscriptions	8,251	8,830	7,878	7,878	-10.78%	7,878	-	7,878	0.00%
51008:Utilities	110,084	132,608	128,212	128,212	-3.31%	128,212	-	128,212	0.00%
51009:Telephone	2,461	1,857	999	1,000	-46.15%	1,250	-	1,250	25.00%
52501:Office Supplies	26,825	28,870	53,150	53,150	84.10%	56,150	-	56,150	5.64%
52503:Books and Periodicals	142,634	130,895	152,177	156,677	19.70%	156,677	78,000	234,677	49.78%
52504:Audio and Video	53,920	78,021	45,150	46,908	-39.88%	40,650	-	40,650	-13.34%
52505:Arts & Crafts Supplies	-	9,256	17,500	17,500	89.07%	17,500	-	17,500	0.00%
52506:Operational Supplies	17,870	7,411	1,251	1,750	-76.39%	2,500	-	2,500	42.86%
52507:Janitorial Supplies	25,258	8,070	-	13	-99.84%	-	-	-	-100.00%
52509:Maintenance Expense	1,000	422	1,000	1,000	137.07%	1,000	-	1,000	0.00%
53002:Postage & Freight	5,826	5,714	7,500	7,500	31.25%	7,500	-	7,500	0.00%
53004:Insurance Expense	-	-	-	(81)	0.00%	-	-	-	-100.00%
53015:Other Miscellaneous Expense	(104)	23	250	250	1007.67%	250	-	250	0.00%
53016:Travel Expense	19,253	14,248	12,600	300	-97.89%	36,600	-	36,600	12100.00%
53018:One Time Expenses	991	-	-	-	0.00%	-	-	-	0.00%
53019:Property Tax Expense	2,909	2,820	3,000	2,638	-6.45%	3,000	-	3,000	13.72%
53017:Training Expense	-	(965)	2,000	2,635	-373.06%	6,000	-	6,000	127.70%
OPERATIONS TOTAL	980,683	1,026,889	1,014,150	1,016,162	-1.04%	1,227,957	78,000	1,305,957	28.52%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	25,000	7,960	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	-	25,000	7,960	0.00%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0210 Library Total	2,687,825	2,681,203	2,837,904	2,852,883	6.40%	3,186,523	78,000	3,264,523	14.43%

General Fund: CC0211 Parks

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	971,593	930,984	1,086,342	1,026,960	10.31%	1,092,987	61,932	1,154,919	12.46%
50200:Payroll Tax Expense	69,777	69,951	79,419	77,279	10.48%	87,045	4,738	91,782	18.77%
50201:Worker's Compensation	3,885	6,183	9,505	7,687	24.33%	9,255	69	9,324	21.29%
50202:TWC Expense	186	4,302	3,213	2,858	-33.55%	1,800	90	1,890	-33.87%
50300:Benefits	218,344	236,255	239,097	215,011	-8.99%	241,329	8,530	249,859	16.21%
50301:TMRS Expense	119,403	118,283	123,259	126,193	6.69%	136,297	7,742	144,039	14.14%
PERSONNEL TOTAL	1,383,189	1,365,957	1,540,835	1,455,988	6.59%	1,568,713	83,101	1,651,813	13.45%
OPERATIONS									
51001:Administrative Expense	516,142	328,859	368,858	368,858	12.16%	449,584	-	449,584	21.89%
51004:Contractual Services	16,614	8,638	10,000	9,021	4.43%	16,600	10,192	26,792	197.00%
51006:Subscriptions	875	829	1,000	999	20.53%	1,000	-	1,000	0.10%
51007:Contracts & Leases	205,570	162,647	189,300	189,400	16.45%	191,350	-	191,350	1.03%
51008:Utilities	288,037	365,268	400,000	400,000	9.51%	400,000	-	400,000	0.00%
51009:Telephone	300	1,210	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	(136)	-	-	-	0.00%	-	-	-	0.00%
52506:Operational Supplies	4,977	10,632	27,718	27,520	158.85%	27,520	-	27,520	0.00%
52507:Janitorial Supplies	11,572	11,710	12,000	16,000	36.64%	16,000	-	16,000	0.00%
52509:Maintenance Expense	140,779	149,006	160,478	154,900	3.96%	152,850	15,000	167,850	8.36%
53003:Food	-	322	25	25	-92.25%	-	-	-	-100.00%
53004:Insurance Expense	-	-	-	(69)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	8,718	8,039	10,200	12,250	52.39%	13,200	-	13,200	7.76%
53016:Travel Expense	25,268	11,314	1,500	1,704	-84.94%	3,650	-	3,650	114.20%
53017:Training Expense	-	295	5,500	4,101	1290.17%	3,850	1,000	4,850	18.26%
OPERATIONS TOTAL	1,218,717	1,058,768	1,186,579	1,184,709	11.90%	1,275,604	26,192	1,301,796	9.88%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	3,847	5,198	-	-	-100.00%	-	2,500	2,500	0.00%
60010:Capital Outlay	-	(12,321)	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	3,847	(7,122)	-	-	-100.00%	-	2,500	2,500	0.00%
CIP EXPENSE									
62001:CIP Expense	-	12,321	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE TOTAL	-	12,321	-	-	-100.00%	-	-	-	0.00%
DEBT SERVICE									
TRANSFERS									
CC0211 Parks Total	2,605,753	2,429,923	2,727,414	2,640,698	8.67%	2,844,317	111,793	2,956,110	11.94%

General Fund: CC0212 Recreation

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,096,112	1,035,786	1,140,050	1,154,690	11.48%	1,258,119	-	1,258,119	8.96%
50200:Payroll Tax Expense	80,701	78,166	88,007	85,941	9.95%	96,337	-	96,337	12.10%
50201:Worker's Compensation	4,182	6,481	10,055	10,290	58.78%	9,785	-	9,785	-4.91%
50202:TWC Expense	357	4,281	3,519	3,190	-25.48%	2,070	-	2,070	-35.12%
50300:Benefits	196,272	205,030	224,295	233,454	13.86%	266,012	-	266,012	13.95%
50301:TMRS Expense	135,024	127,631	140,154	141,570	10.92%	157,104	-	157,104	10.97%
PERSONNEL TOTAL	1,512,649	1,457,375	1,606,081	1,629,136	11.79%	1,789,427	-	1,789,427	9.84%
OPERATIONS									
51001:Administrative Expense	793,749	827,617	859,221	859,221	3.82%	1,125,876	-	1,125,876	31.03%
51002:Publishing & Printing	10,223	5,762	12,050	5,000	-13.23%	-	-	-	-100.00%
51003:Marketing & Promotional	8,491	4,496	13,500	7,233	60.87%	25,550	-	25,550	253.24%
51004:Contractual Services	-	593	750	750	26.45%	-	-	-	-100.00%
51006:Subscriptions	720	1,694	4,191	5,215	207.78%	7,641	2,000	9,641	84.87%
51007:Contracts & Leases	61,376	59,486	61,500	61,500	3.39%	74,500	-	74,500	21.14%
51008:Utilities	207,231	215,960	265,148	265,148	22.78%	265,148	-	265,148	0.00%
51009:Telephone	758	1,449	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	(136)	-	-	-	0.00%	-	-	-	0.00%
52502:Educational Supplies	901	825	-	-	-100.00%	-	-	-	0.00%
52505:Arts & Crafts Supplies	8,413	4,251	10,700	700	-83.54%	10,700	-	10,700	1428.57%
52506:Operational Supplies	2,932	3,075	13,000	8,566	178.59%	15,000	-	15,000	75.11%
52507:Janitorial Supplies	513	348	-	750	115.77%	750	-	750	0.00%
52509:Maintenance Expense	12,538	4,292	13,090	13,591	216.67%	13,090	-	13,090	-3.69%
53002:Postage & Freight	-	4	-	-	-100.00%	-	-	-	0.00%
53003:Food	71	1,098	2,500	555	-49.48%	500	-	500	-9.91%
53004:Insurance Expense	-	-	-	(77)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	3,602	2,239	4,850	5,000	123.29%	5,000	-	5,000	0.00%
53015:Other Miscellaneous Expense	445	(33)	200	200	-704.23%	200	-	200	0.00%
53016:Travel Expense	15,902	8,338	21,700	4,036	-51.60%	7,400	-	7,400	83.35%
53017:Training Expense	-	-	10,900	3,564	0.00%	8,600	-	8,600	141.30%
OPERATIONS TOTAL	1,127,729	1,141,496	1,293,300	1,240,952	8.71%	1,559,955	2,000	1,561,955	25.87%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0212 Recreation Total	2,640,378	2,598,871	2,899,381	2,870,088	10.44%	3,349,382	2,000	3,351,382	16.77%

General Fund: CC0213 Tennis Center

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	176,631	141,749	191,225	183,920	29.75%	208,601	-	208,601	13.42%
50200:Payroll Tax Expense	13,183	10,975	12,390	13,760	25.38%	16,015	-	16,015	16.38%
50201:Worker's Compensation	371	1,043	1,212	1,438	37.79%	1,759	-	1,759	22.37%
50202:TWC Expense	71	877	765	459	-47.71%	450	-	450	-1.87%
50300:Benefits	15,613	15,534	15,549	15,846	2.01%	17,446	-	17,446	10.10%
50301:TMRS Expense	13,752	12,944	14,260	15,321	18.36%	16,290	-	16,290	6.33%
PERSONNEL TOTAL	219,620	183,123	235,401	230,744	26.00%	260,560	-	260,560	12.92%
OPERATIONS									
51001:Administrative Expense	96,400	96,548	99,781	99,781	3.35%	126,067	-	126,067	26.34%
51004:Contractual Services	-	7,423	50,000	34,000	358.07%	55,000	-	55,000	61.76%
51008:Utilities	22,688	27,813	34,935	34,935	25.61%	34,935	-	34,935	0.00%
51009:Telephone	633	572	800	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	57,252	28,104	15,000	15,000	-46.63%	21,500	3,000	24,500	63.33%
52509:Maintenance Expense	14,744	4,355	7,000	7,000	60.73%	7,000	-	7,000	0.00%
53004:Insurance Expense	-	-	-	(9)	0.00%	-	-	-	-100.00%
53015:Other Miscellaneous Expense	-	320	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	191,718	165,135	207,516	190,707	15.49%	244,502	3,000	247,502	29.78%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0213 Tennis Center Total	411,338	348,257	442,917	421,451	21.02%	505,062	3,000	508,062	20.55%

General Fund: CC0214 Recreation Programs

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	595,282	366,445	633,152	604,955	65.09%	611,001	-	611,001	1.00%
50200:Payroll Tax Expense	45,747	28,735	35,672	43,398	51.03%	38,714	-	38,714	-10.79%
50201:Worker's Compensation	(1,968)	2,770	10,301	1,436	-48.17%	939	-	939	-34.63%
50202:TWC Expense	1,161	5,742	1,224	1,577	-72.54%	691	-	691	-56.17%
50300:Benefits	-	125	-	-	-100.00%	-	-	-	0.00%
50301:TMRS Expense	1,029	574	28	-	-100.00%	-	-	-	0.00%
PERSONNEL TOTAL	641,250	404,393	680,377	651,365	61.07%	651,345	-	651,345	0.00%
OPERATIONS									
51001:Administrative Expense	12,804	16,816	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	386,370	200,636	298,100	209,520	4.43%	365,100	-	365,100	74.26%
51008:Utilities	22,225	24,277	28,712	28,712	18.27%	28,712	-	28,712	0.00%
51009:Telephone	-	-	-	-	0.00%	-	-	-	0.00%
52505:Arts & Crafts Supplies	-	(127)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	147,309	89,563	187,065	159,301	77.86%	199,044	-	199,044	24.95%
52507:Janitorial Supplies	-	-	-	215	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	39,190	43,119	57,116	44,000	2.04%	44,000	-	44,000	0.00%
53002:Postage & Freight	-	17	-	480	2726.86%	-	-	-	-100.00%
53010:Uniform Expense	-	350	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	-	113	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	607,899	374,764	570,993	442,228	18.00%	636,856	-	636,856	44.01%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0214 Recreation Programs Total	1,249,149	779,157	1,251,370	1,093,594	40.36%	1,288,201	-	1,288,201	17.80%

General Fund: CC0215 Garey Park

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	321,543	299,334	361,279	373,725	24.85%	368,241	-	368,241	-1.47%
50200:Payroll Tax Expense	24,300	22,879	26,285	29,327	28.18%	28,824	-	28,824	-1.71%
50201:Worker's Compensation	1,257	1,963	2,248	2,384	21.47%	2,787	-	2,787	16.90%
50202:TWC Expense	433	1,877	1,377	1,130	-39.82%	1,813	-	1,813	60.46%
50300:Benefits	40,933	46,366	47,714	49,870	7.56%	54,445	-	54,445	9.18%
50301:TMRS Expense	32,565	31,670	32,219	35,019	10.58%	36,240	-	36,240	3.49%
PERSONNEL TOTAL	421,030	404,088	471,122	491,455	21.62%	492,351	-	492,351	0.18%
OPERATIONS									
51001:Administrative Expense	111,475	179,035	208,373	208,373	16.39%	253,808	-	253,808	21.80%
51003:Marketing & Promotional	-	19,537	35,000	31,000	58.67%	34,700	-	34,700	11.94%
51004:Contractual Services	-	-	-	503	0.00%	-	1,456	1,456	189.46%
51006:Subscriptions	681	132	1,000	300	127.27%	1,000	-	1,000	233.33%
51007:Contracts & Leases	88,795	113,680	107,300	107,300	-5.61%	107,300	-	107,300	0.00%
51008:Utilities	28,385	42,286	65,000	65,000	53.72%	65,000	-	65,000	0.00%
52501:Office Supplies	2,309	1,194	2,189	2,500	109.38%	2,500	-	2,500	0.00%
52506:Operational Supplies	3,067	5,644	19,500	9,810	73.81%	24,500	-	24,500	149.75%
52507:Janitorial Supplies	2,837	650	4,000	3,432	428.00%	5,000	-	5,000	45.69%
52509:Maintenance Expense	71,823	27,388	60,227	50,000	82.56%	59,000	-	59,000	18.00%
53001:Public Notices & Recording Fees	25,067	-	-	-	0.00%	-	-	-	0.00%
53002:Postage & Freight	-	6	-	-	-100.00%	-	-	-	0.00%
53003:Food	-	-	-	300	0.00%	300	-	300	0.00%
53004:Insurance Expense	-	-	-	(20)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,274	1,527	4,000	3,950	158.72%	4,450	-	4,450	12.66%
53016:Travel Expense	3,462	1,851	1,000	838	-54.72%	1,600	-	1,600	90.93%
53017:Training Expense	-	-	3,000	132	0.00%	2,400	-	2,400	1718.18%
OPERATIONS TOTAL	339,174	392,929	510,589	483,418	23.03%	561,558	1,456	563,014	16.47%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	2,858	311	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	2,858	311	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0215 Garey Park Total	760,203	799,875	982,022	974,873	21.88%	1,053,909	1,456	1,055,365	8.26%

General Fund: CC0218 Arts and Culture

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	-	-	0.00%	29,422	29,338	58,761	0.00%
50200:Payroll Tax Expense	-	-	-	-	0.00%	2,251	2,244	4,495	0.00%
50201:Worker's Compensation	-	-	-	-	0.00%	40	33	73	0.00%
50202:TWG Expense	-	-	-	-	0.00%	90	90	180	0.00%
50300:Benefits	-	-	-	-	0.00%	-	5,264	5,264	0.00%
50301:TMRS Expense	-	-	-	-	0.00%	-	3,667	3,667	0.00%
PERSONNEL TOTAL	-	-	-	-	0.00%	31,803	40,637	72,440	0.00%
OPERATIONS									
51001:Administrative Expense	26,995	27,145	26,698	26,698	-1.65%	31,718	-	31,718	18.80%
51003:Marketing & Promotional	31	520	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	-	2,035	-	6,442	216.55%	-	13,701	13,701	112.69%
51006:Subscriptions	2,150	2,394	2,200	2,495	4.20%	2,799	-	2,799	12.21%
52501:Office Supplies	241	221	250	250	13.11%	250	-	250	0.00%
52505:Arts & Crafts Supplies	-	11,572	21,575	15,133	30.77%	21,575	-	21,575	42.57%
52506:Operational Supplies	1,353	-	-	-	0.00%	-	-	-	0.00%
53003:Food	89	-	-	-	0.00%	-	-	-	0.00%
53006:Grant Expense	-	-	2,035	2,035	0.00%	2,035	-	2,035	0.00%
53016:Travel Expense	5,100	519	4,500	4,500	767.07%	4,500	-	4,500	0.00%
53017:Training Expense	-	-	599	305	0.00%	-	-	-	-100.00%
OPERATIONS TOTAL	35,959	44,405	57,857	57,857	30.29%	62,877	13,701	76,578	32.36%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	3,118	-	-	-	0.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	3,118	-	-	-	0.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0218 Arts and Culture Total	39,077	44,405	57,857	57,857	30.29%	94,680	54,338	149,018	157.56%

General Fund: CC0316 Municipal Court

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	403,287	349,639	329,436	340,172	-2.71%	362,014	-	362,014	6.42%
50200:Payroll Tax Expense	28,229	25,793	29,245	24,730	-4.12%	27,625	-	27,625	11.71%
50201:Worker's Compensation	190	295	477	336	14.05%	403	-	403	19.78%
50202:TWC Expense	63	1,253	1,070	911	-27.32%	630	-	630	-30.84%
50300:Benefits	76,002	61,125	78,362	75,637	23.74%	78,471	-	78,471	3.75%
50301:TMRS Expense	40,668	36,079	46,145	31,771	-11.94%	34,878	-	34,878	9.78%
PERSONNEL TOTAL	548,440	474,184	484,734	473,558	-0.13%	504,021	-	504,021	6.43%
OPERATIONS									
51001:Administrative Expense	47,565	57,572	61,136	61,136	6.19%	72,873	-	72,873	19.20%
51004:Contractual Services	612	1,355	3,600	1,845	36.21%	3,845	-	3,845	108.40%
51006:Subscriptions	240	330	400	320	-3.03%	650	-	650	103.13%
51007:Contracts & Leases	1,102	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	6,848	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	1,321	826	653	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	12,552	5,561	11,000	9,000	61.86%	11,000	-	11,000	22.22%
52506:Operational Supplies	5,158	2,518	1,200	132	-94.76%	1,450	-	1,450	998.32%
52507:Janitorial Supplies	-	-	-	13	0.00%	-	-	-	-100.00%
53002:Postage & Freight	5,330	3,561	5,300	3,800	6.69%	5,300	-	5,300	39.49%
53003:Food	1,210	825	6,100	1,423	72.48%	6,100	-	6,100	328.70%
53004:Insurance Expense	-	-	-	(18)	0.00%	-	-	-	-100.00%
53015:Other Miscellaneous Expense	(960)	(1,183)	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	5,310	4,500	6,500	1,500	-66.67%	6,200	-	6,200	313.33%
53017:Training Expense	-	71	4,500	4,000	5533.80%	3,500	-	3,500	-12.50%
OPERATIONS TOTAL	86,288	75,936	100,389	83,151	9.50%	110,918	-	110,918	33.39%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0316 Municipal Court Total	634,728	550,120	585,123	556,709	1.20%	614,939	-	614,939	10.46%

General Fund: CC0402 Fire Support Services/Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,501,218	1,649,775	2,252,490	1,838,093	11.41%	1,990,735	190,923	2,181,658	18.69%
50200:Payroll Tax Expense	109,302	123,184	152,373	126,059	2.33%	156,314	14,606	170,919	35.59%
50201:Worker's Compensation	5,371	12,988	17,621	16,349	25.88%	19,921	213	20,134	23.15%
50202:TWC Expense	237	2,609	3,060	2,635	1.02%	1,710	270	1,980	-24.87%
50300:Benefits	170,426	171,233	199,944	163,974	-4.24%	189,796	31,586	221,382	35.01%
50301:TMRS Expense	187,329	208,458	251,888	214,713	3.00%	252,388	23,865	276,253	28.66%
PERSONNEL TOTAL	1,973,883	2,168,247	2,877,376	2,361,824	8.93%	2,610,863	261,464	2,872,327	21.61%
OPERATIONS									
51001:Administrative Expense	659,465	799,659	1,044,213	1,036,763	29.65%	1,271,852	4,570	1,276,422	23.12%
51002:Publishing & Printing	-	-	-	104	0.00%	120	-	120	15.38%
51003:Marketing & Promotional	-	-	-	445	0.00%	450	-	450	1.12%
51004:Contractual Services	30,831	1,426	28,800	31,498	2109.53%	27,980	35,000	62,980	99.95%
51005:Professional Services	-	-	-	-	0.00%	-	-	-	0.00%
51006:Subscriptions	13,058	11,229	13,794	15,965	42.17%	15,965	-	15,965	0.00%
51007:Contracts & Leases	70	1,447	77,400	45,072	3014.26%	75,600	-	75,600	67.73%
51008:Utilities	102,943	129,920	160,225	185,000	42.39%	160,225	-	160,225	-13.39%
51009:Telephone	33,901	31,192	34,551	29,000	-7.03%	32,951	-	32,951	13.62%
51340:Employee Recognition	-	-	-	1,000	0.00%	2,000	-	2,000	100.00%
51341:Wellness Program Expenses	-	2,240	2,380	2,380	6.25%	3,872	-	3,872	62.69%
52501:Office Supplies	17,406	9,169	19,467	8,515	-7.13%	10,500	-	10,500	23.31%
52502:Educational Supplies	-	(1,607)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	22,147	13,584	16,782	24,013	76.78%	36,855	-	36,855	53.48%
52507:Janitorial Supplies	222	209	-	2,000	858.91%	2,000	-	2,000	0.00%
52509:Maintenance Expense	-	451	-	-	-100.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	-	-	-	250	0.00%	250	-	250	0.00%
53002:Postage & Freight	4,555	1,209	6,500	2,500	106.77%	6,250	-	6,250	150.00%
53003:Food	3,465	3,142	6,833	4,200	33.69%	6,700	-	6,700	59.52%
53010:Uniform Expense	3,680	2,341	8,000	6,000	156.35%	8,000	-	8,000	33.33%
53014:Recruitment Expense	-	-	-	16	0.00%	-	-	-	-100.00%
53016:Travel Expense	26,831	17,948	17,122	7,700	-57.10%	14,700	-	14,700	90.91%
53017:Training Expense	-	150	10,000	7,000	4566.67%	10,000	3,000	13,000	85.71%
OPERATIONS TOTAL	918,574	1,023,708	1,446,067	1,409,421	37.68%	1,686,270	42,570	1,728,840	22.66%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	16,270	25,149	24,720	51.94%	37,220	-	37,220	50.57%
OPERATING CAPITAL TOTAL	-	16,270	25,149	24,720	51.94%	37,220	-	37,220	50.57%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0402 Fire Support Services/Administration Total	2,892,457	3,208,224	4,348,592	3,795,965	18.32%	4,334,353	304,034	4,638,387	22.19%

General Fund: CC0422 Fire Emergency Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	8,133,838	8,556,090	10,511,849	10,456,203	22.21%	10,656,884	89,142	10,746,027	2.77%
50200:Payroll Tax Expense	595,805	645,975	700,412	757,008	17.19%	951,552	6,728	958,279	26.59%
50201:Worker's Compensation	28,935	70,607	68,143	85,784	21.50%	100,477	98	100,575	17.24%
50202:TWC Expense	1,769	17,903	16,524	16,586	-7.36%	10,182	90	10,272	-38.07%
50300:Benefits	1,074,826	1,125,911	1,230,558	1,089,042	-3.27%	1,231,130	10,529	1,241,658	14.01%
50301:TMRS Expense	1,008,533	1,072,461	966,500	1,214,244	13.22%	1,323,154	10,993	1,334,147	9.87%
50900:Fringe Benefit Estimates	-	-	-	-	0.00%	-	-	-	0.00%
PERSONNEL TOTAL	10,843,708	11,488,948	13,493,986	13,618,867	18.54%	14,273,378	117,580	14,390,958	5.67%
OPERATIONS									
51001:Administrative Expense	929,819	937,758	1,001,547	1,001,547	6.80%	1,086,230	4,360	1,090,590	8.89%
51003:Marketing & Promotional	-	-	-	-	0.00%	-	-	-	0.00%
51004:Contractual Services	128,897	170,127	374,000	204,968	20.48%	278,700	70,000	348,700	70.12%
51006:Subscriptions	44,305	35,432	43,800	85,000	139.90%	43,800	-	43,800	-48.47%
51007:Contracts & Leases	-	2,449	-	3,410	39.23%	-	-	-	-100.00%
51009:Telephone	2,960	1,320	3,000	3,000	127.27%	3,000	-	3,000	0.00%
51341:Wellness Program Expenses	-	13,750	10,000	10,169	-26.04%	10,000	-	10,000	-1.66%
52501:Office Supplies	2,140	3,451	5,000	6,500	88.35%	8,000	-	8,000	23.08%
52502:Educational Supplies	5,298	8,044	8,400	8,400	4.43%	8,400	-	8,400	0.00%
52506:Operational Supplies	140,385	541,764	496,158	520,355	-3.95%	548,765	-	548,765	5.46%
52507:Janitorial Supplies	35,638	22,894	-	16,500	-27.93%	22,000	-	22,000	33.33%
52509:Maintenance Expense	25,291	40,840	70,000	93,024	127.78%	115,800	35,000	150,800	62.11%
53002:Postage & Freight	1,010	271	1,000	1,000	268.84%	1,000	-	1,000	0.00%
53003:Food	1,184	1,230	6,500	6,750	448.97%	11,500	-	11,500	70.37%
53004:Insurance Expense	-	1,091	-	232	-78.70%	-	-	-	-100.00%
53010:Uniform Expense	279,809	112,858	170,000	170,000	50.63%	135,000	7,600	142,600	-16.12%
53014:Recruitment Expense	-	62	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	205,142	82,477	132,787	51,300	-37.80%	108,000	-	108,000	110.53%
53018:One Time Expenses	124,372	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	790	57,213	80,500	10089.87%	82,000	1,000	83,000	3.11%
OPERATIONS TOTAL	1,926,249	1,976,606	2,379,405	2,262,655	14.47%	2,462,195	117,960	2,580,155	14.03%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	77,498	90,919	80,000	80,000	-12.01%	80,000	3,000	83,000	3.75%
OPERATING CAPITAL TOTAL	77,498	90,919	80,000	80,000	-12.01%	80,000	3,000	83,000	3.75%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0422 Fire Emergency Services Total	12,847,455	13,556,473	15,953,391	15,961,522	17.74%	16,815,573	238,540	17,054,113	6.85%

General Fund: CC0448 EMS

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,222,256	1,129,032	1,368,375	1,668,286	47.76%	1,902,797	-	1,902,797	14.06%
50200:Payroll Tax Expense	93,693	85,009	70,381	117,514	38.24%	173,274	-	173,274	47.45%
50201:Worker's Compensation	2,822	8,802	7,519	13,730	55.99%	17,073	-	17,073	24.35%
50202:TWC Expense	153	2,844	2,448	2,711	-4.68%	2,113	-	2,113	-22.03%
50300:Benefits	227,375	251,465	187,293	238,276	-5.25%	288,307	-	288,307	21.00%
50301:TMRS Expense	152,315	141,253	113,026	194,182	37.47%	238,667	-	238,667	22.91%
PERSONNEL TOTAL	1,698,614	1,618,405	1,749,042	2,234,698	38.08%	2,622,233	-	2,622,233	17.34%
OPERATIONS									
51001:Administrative Expense	85,777	90,110	83,214	83,214	-7.65%	97,398	-	97,398	17.05%
51004:Contractual Services	63,384	63,307	105,200	81,200	28.26%	102,200	-	102,200	25.86%
51005:Professional Services	-	189,028	174,000	165,000	-12.71%	200,000	-	200,000	21.21%
51006:Subscriptions	1,278	1,575	2,000	2,644	67.87%	2,000	-	2,000	-24.36%
51007:Contracts & Leases	173,793	-	-	-	0.00%	-	-	-	0.00%
51009:Telephone	2,251	2,596	5,035	5,035	93.98%	5,035	-	5,035	0.00%
51341:Wellness Program Expenses	-	13,750	-	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	3,998	2,191	4,000	3,000	36.91%	3,000	-	3,000	0.00%
52502:Educational Supplies	-	(187)	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	225,172	271,692	316,800	360,000	32.50%	372,100	-	372,100	3.36%
52509:Maintenance Expense	-	9,324	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	1,458	21	1,500	2,700	12905.78%	2,500	-	2,500	-7.41%
53004:Insurance Expense	-	1,651	-	2,700	63.54%	3,000	-	3,000	11.11%
53010:Uniform Expense	53,396	20,659	60,300	60,300	191.88%	25,000	-	25,000	-58.54%
53016:Travel Expense	64,852	29,145	14,500	2,173	-92.54%	14,500	-	14,500	567.28%
53017:Training Expense	-	(4,461)	7,200	3,200	-171.73%	7,200	-	7,200	125.00%
OPERATIONS TOTAL	675,360	690,402	773,749	771,166	11.70%	833,933	-	833,933	8.14%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	5,940	57,750	57,750	872.25%	57,750	100,226	157,976	173.55%
60005:Capital Outlay - Vehicles	-	-	-	-	0.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	5,940	57,750	57,750	872.25%	57,750	100,226	157,976	173.55%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0448 EMS Total	2,373,973	2,314,746	2,580,541	3,063,614	32.35%	3,513,916	100,226	3,614,142	17.97%

General Fund: CC0533 Environmental Services

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
OPERATIONS									
51001:Administrative Expense	9,149	2,250	-	-	-100.00%	-	-	-	0.00%
51003:Marketing & Promotional	1,804	2,138	9,000	9,000	320.95%	9,000	-	9,000	0.00%
51004:Contractual Services	7,802,011	8,428,221	9,532,514	9,508,515	12.82%	9,593,514	-	9,593,514	0.89%
51006:Subscriptions	373	-	500	500	0.00%	500	-	500	0.00%
51007:Contracts & Leases	-	10,085	12,000	38,000	276.79%	30,000	-	30,000	-21.05%
51008:Utilities	4,152	4,675	5,645	5,645	20.76%	-	-	-	-100.00%
51009:Telephone	59	23	200	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	359	3,356	3,165	3,615	7.72%	1,000	-	1,000	-72.34%
52502:Educational Supplies	1,501	957	5,000	5,000	422.52%	5,000	-	5,000	0.00%
52506:Operational Supplies	-	689	500	1,174	70.55%	550	-	550	-53.17%
52509:Maintenance Expense	21,582	8,144	17,000	17,000	108.73%	17,000	-	17,000	0.00%
52510:Bad Debt Expense	-	-	50,000	50,000	0.00%	50,000	-	50,000	0.00%
53001:Public Notices & Recording Fees	766	1,001	-	1,000	-0.13%	200	-	200	-80.00%
53002:Postage & Freight	-	31	-	-	-100.00%	500	-	500	0.00%
53003:Food	389	392	500	-	-100.00%	-	-	-	0.00%
53012:Franchise Fee Expense	-	(11,485)	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	1,898	203	-	-	-100.00%	-	-	-	0.00%
53018:One Time Expenses	7,105	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	1,900	1,900	0.00%	500	-	500	-73.68%
OPERATIONS TOTAL	7,851,148	8,450,680	9,637,924	9,641,349	14.09%	9,707,764	-	9,707,764	0.69%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	25,000	25,000	0.00%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	-	25,000	25,000	0.00%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0533 Environmental Services Total	7,851,148	8,450,680	9,662,924	9,666,349	14.39%	9,707,764	-	9,707,764	0.43%

General Fund: CC0536 Inspection Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	787,387	789,078	1,008,675	942,502	19.44%	1,140,159	-	1,140,159	20.97%
50200:Payroll Tax Expense	56,802	59,168	66,597	65,320	10.40%	87,387	-	87,387	33.78%
50201:Worker's Compensation	676	1,350	1,837	1,658	22.86%	2,313	-	2,313	39.50%
50202:TWC Expense	281	3,028	2,453	2,249	-25.72%	1,731	-	1,731	-23.03%
50300:Benefits	172,525	174,822	180,051	160,655	-8.10%	194,652	-	194,652	21.16%
50301:TMRS Expense	97,904	99,746	107,079	108,490	8.77%	143,746	-	143,746	32.50%
PERSONNEL TOTAL	1,115,575	1,127,191	1,366,692	1,280,873	13.63%	1,569,989	-	1,569,989	22.57%
OPERATIONS									
51001:Administrative Expense	74,235	73,617	92,831	92,831	26.10%	103,086	-	103,086	11.05%
51002:Publishing & Printing	-	-	1,000	-	0.00%	-	-	-	0.00%
51004:Contractual Services	-	24,064	1,310	-	-100.00%	-	-	-	0.00%
51006:Subscriptions	2,012	2,150	5,000	700	-67.44%	4,885	-	4,885	597.86%
51008:Utilities	-	-	5,175	5,175	0.00%	5,175	-	5,175	0.00%
51009:Telephone	6,819	8,291	6,625	3,330	-59.84%	3,330	-	3,330	0.00%
52501:Office Supplies	4,877	5,971	3,940	6,250	4.66%	6,250	-	6,250	0.00%
52502:Educational Supplies	-	-	-	-	0.00%	-	-	-	0.00%
52506:Operational Supplies	1,065	9,478	21,260	21,404	125.83%	21,460	-	21,460	0.26%
52507:Janitorial Supplies	-	-	-	-	0.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	-	46	200	50	9.58%	200	-	200	300.00%
53002:Postage & Freight	24	12	150	10	-13.27%	10	-	10	0.00%
53003:Food	361	515	700	700	36.04%	700	-	700	0.00%
53010:Uniform Expense	1,328	1,352	2,900	2,950	118.15%	4,250	-	4,250	44.07%
53016:Travel Expense	31,530	14,170	20,130	5,000	-64.71%	20,130	-	20,130	302.60%
53017:Training Expense	-	1,273	20,000	20,000	1471.09%	22,000	-	22,000	10.00%
OPERATIONS TOTAL	122,251	140,938	181,221	158,400	12.39%	191,476	-	191,476	20.88%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0536 Inspection Services Total	1,237,826	1,268,129	1,547,913	1,439,273	13.50%	1,761,464	-	1,761,464	22.39%

General Fund: CC0602 Administrative Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	1,065,047	1,076,743	1,078,557	1,106,484	2.76%	1,184,523	125,000	1,309,523	18.35%
50200:Payroll Tax Expense	66,114	65,921	66,833	69,198	4.97%	67,919	14,918	82,837	19.71%
50201:Worker's Compensation	1,020	974	1,182	1,088	11.70%	1,227	218	1,445	32.77%
50202:TWC Expense	118	1,377	1,683	1,305	-5.27%	900	90	990	-24.12%
50300:Benefits	87,415	117,945	92,320	94,013	-20.29%	94,935	11,489	106,424	13.20%
50301:TMRS Expense	129,157	130,703	126,654	122,440	-6.32%	138,091	24,375	162,466	32.69%
PERSONNEL TOTAL	1,348,871	1,393,664	1,367,229	1,394,528	0.06%	1,487,595	176,089	1,663,684	19.30%
OPERATIONS									
51001:Administrative Expense	122,487	104,790	88,443	88,442	-15.60%	102,448	-	102,448	15.84%
51002:Publishing & Printing	-	85	6,500	6,500	7592.43%	6,500	-	6,500	0.00%
51003:Marketing & Promotional	50	4,412	31,100	36,022	716.52%	25,600	-	25,600	-28.93%
51004:Contractual Services	3,321	34,062	241,130	242,577	612.17%	178,130	125,000	303,130	24.96%
51005:Professional Services	-	45,888	15,000	33,346	-27.33%	-	-	-	-100.00%
51006:Subscriptions	20,333	30,454	32,780	29,176	-4.19%	30,530	2,025	32,555	11.58%
51007:Contracts & Leases	30,000	(337)	6,116	5,907	-1855.12%	8,516	-	8,516	44.18%
51009:Telephone	7,079	8,389	7,960	7,960	-5.11%	7,960	-	7,960	0.00%
51340:Employee Recognition	7,069	4,591	7,000	2,030	-55.79%	7,000	-	7,000	244.89%
52501:Office Supplies	13,087	17,024	19,000	16,272	-4.41%	13,650	1,950	15,600	-4.13%
52502:Educational Supplies	-	-	-	195	0.00%	-	-	-	-100.00%
52506:Operational Supplies	-	2,591	950	1,034	-60.09%	1,150	-	1,150	11.21%
52507:Janitorial Supplies	-	-	-	104	0.00%	100	-	100	-3.47%
52509:Maintenance Expense	4,860	4,379	8,000	4,000	-8.66%	8,000	-	8,000	100.02%
53001:Public Notices & Recording Fees	1,315	1,590	2,100	2,601	63.55%	2,600	-	2,600	-0.02%
53002:Postage & Freight	2,759	2,683	2,500	2,650	-1.22%	2,650	-	2,650	-0.01%
53003:Food	10,423	5,161	11,853	10,813	109.53%	10,100	-	10,100	-6.59%
53004:Insurance Expense	-	-	-	(75)	0.00%	-	-	-	-100.00%
53006:Grant Expense	-	-	-	700	0.00%	600	-	600	-14.29%
53015:Other Miscellaneous Expense	1	-	-	-	0.00%	-	-	-	0.00%
53016:Travel Expense	33,385	15,297	15,750	14,500	-5.21%	15,750	2,500	18,250	25.86%
53018:One Time Expenses	2,500	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	3,019	30,525	22,232	636.40%	21,625	2,500	24,125	8.51%
OPERATIONS TOTAL	258,668	284,076	526,707	526,984	85.51%	442,909	133,975	576,884	9.47%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0602 Administrative Services Total	1,607,539	1,677,740	1,893,936	1,921,512	14.53%	1,930,504	310,064	2,240,568	16.60%

General Fund: CC0634 City Council Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	137,800	118,436	139,200	144,168	21.73%	149,323	-	149,323	3.58%
50200:Payroll Tax Expense	10,542	9,336	10,649	11,029	18.14%	11,423	-	11,423	3.58%
50201:Worker's Compensation	39	96	85	203	111.23%	307	-	307	51.51%
50202:TWC Expense	129	1,110	500	659	-40.64%	720	-	720	9.25%
PERSONNEL TOTAL	148,510	128,978	150,434	156,059	21.00%	161,774	-	161,774	3.66%
OPERATIONS									
51001:Administrative Expense	306	1,374	-	-	-100.00%	-	-	-	0.00%
51002:Publishing & Printing	-	-	-	-	0.00%	-	-	-	0.00%
51003:Marketing & Promotional	-	-	-	-	0.00%	-	-	-	0.00%
51004:Contractual Services	-	450	9,500	10,911	2326.82%	9,500	5,000	14,500	32.89%
51006:Subscriptions	15,987	16,900	15,000	17,500	3.55%	17,500	-	17,500	0.00%
51340:Employee Recognition	-	-	-	100	0.00%	300	-	300	200.00%
52501:Office Supplies	60	-	2,500	100	0.00%	2,500	-	2,500	2400.00%
52506:Operational Supplies	-	60	-	-	-100.00%	-	-	-	0.00%
52507:Janitorial Supplies	-	-	-	14	0.00%	-	-	-	-100.00%
53003:Food	-	52	1,500	1,307	2414.40%	500	-	500	-61.76%
53016:Travel Expense	3,206	1,226	4,200	3,500	185.52%	4,200	-	4,200	20.00%
53017:Training Expense	-	220	2,600	1,500	581.82%	3,000	-	3,000	100.00%
OPERATIONS TOTAL	19,559	20,282	35,300	34,932	72.24%	37,500	5,000	42,500	21.66%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0634 City Council Services Total	168,069	149,260	185,734	190,992	27.96%	199,274	5,000	204,274	6.95%

General Fund: CC0635 City Secretary Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	369,967	357,912	386,679	384,333	7.38%	406,689	25,724	432,413	12.51%
50200:Payroll Tax Expense	26,394	26,655	28,420	26,846	0.72%	31,181	1,968	33,149	23.48%
50201:Worker's Compensation	147	302	398	378	25.24%	449	29	478	26.34%
50202:TWC Expense	63	1,094	918	869	-20.53%	540	90	630	-27.54%
50300:Benefits	55,904	64,183	64,108	58,308	-9.15%	62,315	8,080	70,395	20.73%
50301:TMRS Expense	45,632	45,243	43,847	47,298	4.54%	50,706	3,216	53,922	14.00%
PERSONNEL TOTAL	498,106	495,389	524,370	518,033	4.57%	551,880	39,107	590,987	14.08%
OPERATIONS									
51001:Administrative Expense	62,674	74,887	217,822	217,822	190.87%	260,317	-	260,317	19.51%
51002:Publishing & Printing	-	20	-	177	785.50%	200	-	200	12.93%
51003:Marketing & Promotional	-	6	-	145	2413.00%	-	-	-	-100.00%
51004:Contractual Services	27,333	39,390	108,200	95,900	143.46%	53,000	-	53,000	-44.73%
51006:Subscriptions	1,402	28,822	6,000	6,000	-79.18%	57,000	-	57,000	850.00%
51007:Contracts & Leases	24,888	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	4,785	5,709	8,630	8,630	51.17%	8,630	-	8,630	0.00%
51009:Telephone	2,190	1,630	1,000	-	-100.00%	-	-	-	0.00%
52501:Office Supplies	5,434	3,871	6,500	5,525	42.73%	8,425	-	8,425	52.48%
52502:Educational Supplies	-	28	-	-	-100.00%	-	-	-	0.00%
52506:Operational Supplies	-	-	-	50	0.00%	50	-	50	0.00%
52507:Janitorial Supplies	-	137	50	500	265.65%	500	-	500	-0.02%
53001:Public Notices & Recording Fees	4,538	6,432	6,200	6,223	-3.25%	8,000	-	8,000	28.55%
53002:Postage & Freight	-	-	-	-	0.00%	-	-	-	0.00%
53003:Food	11,178	6,371	10,500	10,500	64.80%	15,500	-	15,500	47.62%
53004:Insurance Expense	-	-	-	(27)	0.00%	-	-	-	-100.00%
53007:Election Expense	69,474	47,008	110,000	110,000	134.00%	110,000	-	110,000	0.00%
53014:Recruitment Expense	-	10	-	-	-100.00%	-	-	-	0.00%
53015:Other Miscellaneous Expense	-	-	-	100	0.00%	-	-	-	-100.00%
53016:Travel Expense	9,100	4,396	8,000	8,000	82.00%	10,000	-	10,000	25.01%
53018:One Time Expenses	63,716	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	450	2,500	1,000	122.22%	5,000	1,000	6,000	500.00%
OPERATIONS TOTAL	286,713	219,167	485,402	470,545	114.70%	536,622	1,000	537,622	14.26%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0635 City Secretary Services Total	784,820	714,556	1,009,772	988,578	38.35%	1,088,503	40,107	1,128,609	14.16%

General Fund: CC0638 General Government Contracts

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	-	-	(1,250,000)	(300,000)	0.00%	(1,500,000)	500,000	(1,000,000)	233.33%
50200:Payroll Tax Expense	-	29	-	-	-100.00%	-	-	-	0.00%
50202:TWC Expense	-	0	-	-	-100.00%	-	-	-	0.00%
PERSONNEL TOTAL	-	30	(1,250,000)	(300,000)	-1008164.52%	(1,500,000)	500,000	(1,000,000)	233.33%
OPERATIONS									
51001:Administrative Expense	3,405,726	3,421,435	4,139,168	4,139,168	20.98%	5,357,840	-	5,357,840	29.44%
51003:Marketing & Promotional	-	-	-	500	0.00%	-	-	-	-100.00%
51004:Contractual Services	-	25,000	646,948	647,998	2491.99%	662,244	-	662,244	2.20%
51007:Contracts & Leases	53,395	53,195	54,190	54,190	1.87%	35,732	-	35,732	-34.06%
51008:Utilities	47,376	108,674	218,289	60,000	-44.79%	218,289	-	218,289	263.82%
51340:Employee Recognition	-	-	-	1,500	0.00%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	150,000	-	-	-	0.00%	-	-	-	0.00%
53009:Strategic Partnership	557,828	566,159	-	-	-100.00%	-	-	-	0.00%
53011:Economic Development Agreements	24,976	20,958	966,213	926,213	4319.48%	-	-	-	-100.00%
53018:One Time Expenses	133,413	7,189	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	4,372,715	4,202,610	6,024,808	5,829,569	38.71%	6,274,105	-	6,274,105	7.63%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	-	-	-	0.00%	-	300,000	300,000	0.00%
OPERATING CAPITAL TOTAL	-	-	-	-	0.00%	-	300,000	300,000	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0638 General Government Contracts Total	4,372,715	4,202,640	4,774,808	5,529,569	31.57%	4,774,105	800,000	5,574,105	0.81%

General Fund: CC0655 Communications/Public Engagement

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	224,909	274,993	426,353	419,629	52.60%	450,295	58,677	508,972	21.29%
50200:Payroll Tax Expense	17,228	21,715	31,394	31,984	47.29%	34,515	4,489	39,003	21.95%
50201:Worker's Compensation	110	237	458	423	78.76%	500	65	566	33.57%
50202:TWC Expense	27	495	765	869	75.53%	450	90	540	-37.82%
50300:Benefits	16,868	26,520	24,584	40,405	52.36%	44,714	10,529	55,243	36.72%
50301:TMRS Expense	28,387	34,948	50,415	52,261	49.54%	56,822	7,335	64,156	22.76%
PERSONNEL TOTAL	287,528	358,907	533,969	545,571	52.01%	587,296	81,184	668,480	22.53%
OPERATIONS									
51001:Administrative Expense	19,923	23,369	31,035	31,035	32.80%	35,329	-	35,329	13.84%
51002:Publishing & Printing	28,720	30,707	21,000	31,800	3.56%	37,500	-	37,500	17.92%
51003:Marketing & Promotional	44,344	62,861	169,090	131,415	109.05%	91,520	-	91,520	-30.36%
51004:Contractual Services	-	397	40,000	44,000	10984.52%	74,400	80,000	154,400	250.91%
51006:Subscriptions	3,761	2,527	21,890	21,000	730.88%	49,560	-	49,560	136.00%
51008:Utilities	-	-	-	1,400	0.00%	2,000	-	2,000	42.86%
51009:Telephone	2,273	6,501	3,850	1,100	-83.08%	2,400	-	2,400	118.18%
51340:Employee Recognition	-	-	-	700	0.00%	1,000	-	1,000	42.86%
52501:Office Supplies	397	649	1,320	500	-22.92%	3,020	-	3,020	504.00%
52506:Operational Supplies	-	-	250	300	0.00%	1,000	-	1,000	233.33%
53002:Postage & Freight	-	175	-	11	-93.70%	-	-	-	-100.00%
53003:Food	103	947	7,200	1,350	42.49%	7,200	-	7,200	433.33%
53004:Insurance Expense	-	-	-	(31)	0.00%	-	-	-	-100.00%
53016:Travel Expense	7,765	3,302	7,500	7,500	127.17%	7,500	-	7,500	0.00%
53018:One Time Expenses	14,939	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	7,500	7,500	0.00%	7,500	1,000	8,500	13.33%
OPERATIONS TOTAL	122,225	131,435	310,635	279,580	112.71%	319,929	81,000	400,929	43.40%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0655 Communications/Public Engagement Total	409,753	490,342	844,604	825,151	68.28%	907,225	162,184	1,069,410	29.60%

General Fund: CC0702 Police Administration

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	406,955	428,187	491,685	494,937	15.59%	508,463	-	508,463	2.73%
50200:Payroll Tax Expense	29,354	31,679	33,456	34,789	9.82%	36,493	-	36,493	4.90%
50201:Worker's Compensation	1,498	2,531	3,383	3,021	19.38%	3,768	-	3,768	24.70%
50202:TWC Expense	131	651	765	725	11.36%	450	-	450	-37.89%
50300:Benefits	48,941	44,855	66,805	59,013	31.57%	70,338	-	70,338	19.19%
50301:TMRS Expense	51,534	54,320	56,191	59,958	10.38%	63,152	-	63,152	5.33%
PERSONNEL TOTAL	538,413	562,222	652,285	652,443	16.05%	682,663	-	682,663	4.63%
OPERATIONS									
51001:Administrative Expense	1,317,338	1,264,155	1,168,017	1,168,017	-7.60%	1,369,967	-	1,369,967	17.29%
51004:Contractual Services	-	281	-	-	-100.00%	-	-	-	0.00%
51007:Contracts & Leases	510	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	234,179	307,294	432,921	432,921	40.88%	432,921	-	432,921	0.00%
51009:Telephone	106,067	95,373	118,842	119,036	24.81%	118,842	-	118,842	-0.16%
52506:Operational Supplies	-	70,360	190,283	190,000	170.04%	190,000	-	190,000	0.00%
52507:Janitorial Supplies	-	-	-	-	0.00%	-	-	-	0.00%
53002:Postage & Freight	4,456	3,795	5,500	3,500	-7.78%	5,500	-	5,500	57.14%
53003:Food	150	-	-	-	0.00%	-	-	-	0.00%
53010:Uniform Expense	-	218	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	190,020	83,899	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	229	-	-	-100.00%	-	-	-	0.00%
OPERATIONS TOTAL	1,852,719	1,825,603	1,915,563	1,913,474	4.81%	2,117,230	-	2,117,230	10.65%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0702 Police Administration Total	2,391,132	2,387,825	2,567,848	2,565,917	7.46%	2,799,894	-	2,799,894	9.12%

General Fund: CC0742 Police Operations

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	8,161,131	8,447,736	9,471,628	9,155,407	8.38%	10,128,679	141,740	10,270,419	12.18%
50200:Payroll Tax Expense	609,685	642,878	685,280	683,136	6.26%	814,685	10,639	825,324	20.81%
50201:Worker's Compensation	36,832	58,974	74,967	71,593	21.40%	85,741	155	85,896	19.98%
50202:TWC Expense	1,153	18,945	17,901	16,982	-10.36%	10,873	270	11,143	-34.38%
50300:Benefits	1,207,800	1,269,429	973,566	1,170,046	-7.83%	1,318,115	31,586	1,349,702	15.35%
50301:TMRS Expense	1,025,406	1,064,001	1,085,555	1,127,253	5.94%	1,250,067	17,384	1,267,451	12.44%
PERSONNEL TOTAL	11,042,008	11,501,963	12,308,896	12,224,416	6.28%	13,608,160	201,774	13,809,934	12.97%
OPERATIONS									
51001:Administrative Expense	834,703	881,360	1,369,068	1,368,975	55.33%	1,572,812	6,415	1,579,227	15.36%
51003:Marketing & Promotional	8,799	5,313	8,084	4,300	-19.06%	8,084	-	8,084	88.00%
51004:Contractual Services	10,908	75,249	199,217	153,600	104.12%	215,042	-	215,042	40.00%
51006:Subscriptions	10,327	17,670	4,346	11,846	-32.96%	4,346	-	4,346	-63.31%
51007:Contracts & Leases	129,128	14,512	-	1,250	-91.39%	-	-	-	-100.00%
51009:Telephone	95	5,203	-	-	-100.00%	-	-	-	0.00%
51340:Employee Recognition	10,627	11,306	8,693	15,000	32.67%	8,693	-	8,693	-42.05%
52501:Office Supplies	22,029	12,323	16,082	16,082	30.50%	19,154	600	19,754	22.83%
52502:Educational Supplies	3,719	4,374	2,608	2,608	-40.38%	3,000	-	3,000	15.03%
52506:Operational Supplies	69,570	72,775	373,393	376,582	417.46%	85,273	255,830	341,103	-9.42%
52507:Janitorial Supplies	-	-	-	710	0.00%	-	-	-	-100.00%
52509:Maintenance Expense	3,882	3,903	5,000	4,050	3.78%	5,000	-	5,000	23.46%
53002:Postage & Freight	152	298	-	25	-91.61%	-	-	-	-100.00%
53003:Food	17,000	15,599	20,391	11,800	-24.35%	22,000	-	22,000	86.44%
53010:Uniform Expense	108,474	147,170	182,568	178,722	21.44%	164,556	19,242	183,798	2.84%
53014:Recruitment Expense	174	171	1,500	50	-70.84%	1,500	72,800	74,300	148500.00%
53015:Other Miscellaneous Expense	-	(75)	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	85,270	76,415	45,894	12,650	-83.45%	41,422	-	41,422	227.45%
53018:One Time Expenses	-	(1)	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	5,366	46,261	49,000	813.19%	50,000	2,000	52,000	6.12%
OPERATIONS TOTAL	1,314,855	1,348,930	2,283,105	2,207,250	63.63%	2,200,882	356,887	2,557,769	15.88%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	40,468	96,895	77,104	77,104	-20.43%	88,697	560,296	648,993	741.71%
OPERATING CAPITAL TOTAL	40,468	96,895	77,104	77,104	-20.43%	88,697	560,296	648,993	741.71%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0742 Police Operations Total	12,397,331	12,947,788	14,669,105	14,508,770	12.06%	15,897,739	1,118,957	17,016,696	17.29%

General Fund: CC0744 Animal Services

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	PROJECTED	BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	445,139	458,882	580,554	525,868	14.60%	639,697	-	639,697	21.65%
50200:Payroll Tax Expense	33,339	35,156	37,688	38,879	10.59%	50,097	-	50,097	28.86%
50201:Worker's Compensation	2,943	4,748	5,973	6,301	32.70%	8,645	-	8,645	37.21%
50202:TWC Expense	302	2,378	1,989	1,511	-36.47%	1,350	-	1,350	-10.65%
50300:Benefits	82,734	89,237	84,085	76,550	-14.22%	103,698	-	103,698	35.46%
50301:TMRS Expense	51,339	52,832	55,609	57,990	9.76%	74,652	-	74,652	28.73%
PERSONNEL TOTAL	615,796	643,233	765,898	707,099	9.93%	878,140	-	878,140	24.19%
OPERATIONS									
51001:Administrative Expense	134,509	140,671	168,186	168,186	19.56%	201,225	-	201,225	19.64%
51002:Publishing & Printing	2,066	383	1,250	1,250	226.58%	1,250	-	1,250	0.00%
51004:Contractual Services	2,015	18,061	10,496	21,035	16.47%	16,000	-	16,000	-23.94%
51006:Subscriptions	1,113	1,129	-	1,763	56.10%	1,850	-	1,850	4.93%
51007:Contracts & Leases	20,499	-	-	-	0.00%	-	-	-	0.00%
51008:Utilities	22,389	23,239	55,690	45,000	93.64%	50,000	-	50,000	11.11%
51009:Telephone	1,513	2,013	2,552	2,000	-0.63%	2,000	-	2,000	0.00%
51340:Employee Recognition	-	1,150	250	250	-78.27%	250	-	250	0.00%
52501:Office Supplies	1,344	1,772	1,320	1,300	-26.64%	1,350	-	1,350	3.85%
52502:Educational Supplies	126	451	350	200	-55.63%	250	-	250	25.00%
52506:Operational Supplies	41,597	40,997	82,510	81,690	99.26%	51,773	-	51,773	-36.62%
52507:Janitorial Supplies	2,239	1,346	1,100	1,050	-21.97%	1,000	-	1,000	-4.76%
52509:Maintenance Expense	3,034	2,771	-	-	-100.00%	-	-	-	0.00%
53001:Public Notices & Recording Fees	-	-	-	71	0.00%	135	-	135	90.14%
53002:Postage & Freight	1,696	1,760	1,250	2,025	15.08%	1,800	-	1,800	-11.11%
53003:Food	636	628	1,100	900	43.24%	1,000	-	1,000	11.11%
53004:Insurance Expense	-	-	-	(30)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	4,546	1,613	3,500	5,000	209.99%	4,000	-	4,000	-20.00%
53015:Other Miscellaneous Expense	100	(335)	1,250	1,250	-473.13%	1,250	-	1,250	0.00%
53016:Travel Expense	16,679	5,517	4,950	1,600	-71.00%	7,500	-	7,500	368.75%
53017:Training Expense	-	600	5,050	5,050	741.67%	5,500	-	5,500	8.91%
OPERATIONS TOTAL	256,101	243,767	340,804	339,590	39.31%	348,133	-	348,133	2.52%
OPERATING CAPITAL									
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0744 Animal Services Total	871,897	887,000	1,106,702	1,046,689	18.00%	1,226,273	-	1,226,273	17.16%

General Fund: CC0745 Code Compliance

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	225,679	222,575	339,906	292,889	31.59%	334,568	9,500	344,068	17.47%
50200:Payroll Tax Expense	16,311	16,405	23,766	21,579	31.54%	25,599	927	26,526	22.93%
50201:Worker's Compensation	210	418	763	677	62.01%	830	-	830	22.66%
50202:TWC Expense	38	1,147	918	918	-19.95%	540	-	540	-41.18%
50300:Benefits	44,190	58,391	60,472	64,466	10.40%	73,130	-	73,130	13.44%
50301:TMRS Expense	28,186	28,464	38,268	36,481	28.16%	42,124	1,188	43,312	18.73%
PERSONNEL TOTAL	314,613	327,400	464,093	417,009	27.37%	476,791	11,615	488,406	17.12%
OPERATIONS									
51001:Administrative Expense	49,064	51,215	51,002	51,452	0.46%	51,454	-	51,454	0.00%
51002:Publishing & Printing	-	120	2,100	1,500	1150.00%	1,200	-	1,200	-20.00%
51004:Contractual Services	-	-	-	6,800	0.00%	9,744	-	9,744	43.29%
51006:Subscriptions	1,055	1,079	1,040	1,240	14.93%	1,820	-	1,820	46.77%
51007:Contracts & Leases	9,716	9,771	19,350	16,150	65.29%	17,200	-	17,200	6.50%
51009:Telephone	3,133	2,513	3,920	4,572	81.90%	4,572	-	4,572	0.00%
52501:Office Supplies	1,730	1,124	1,900	2,400	113.44%	2,400	-	2,400	0.00%
52503:Books and Periodicals	-	193	-	300	55.63%	300	-	300	0.00%
52506:Operational Supplies	337	3,534	4,800	3,682	4.19%	5,100	-	5,100	38.51%
52509:Maintenance Expense	-	-	200	148	0.00%	100	-	100	-32.43%
53001:Public Notices & Recording Fees	-	530	-	-	-100.00%	-	-	-	0.00%
53002:Postage & Freight	3,203	3,260	3,885	3,885	19.16%	3,885	-	3,885	0.00%
53003:Food	-	102	200	200	96.06%	300	-	300	50.00%
53004:Insurance Expense	-	-	-	(16)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	1,454	453	3,100	4,600	914.49%	3,100	-	3,100	-32.61%
53015:Other Miscellaneous Expense	-	13	-	-	-100.00%	-	-	-	0.00%
53016:Travel Expense	7,047	2,974	1,900	1,400	-52.92%	2,100	-	2,100	50.00%
53017:Training Expense	-	1,000	5,250	5,568	456.80%	5,568	-	5,568	0.00%
OPERATIONS TOTAL	76,740	77,882	98,647	103,881	33.38%	108,843	-	108,843	4.78%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	651	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	-	651	-	-	-100.00%	-	-	-	0.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0745 Code Compliance Total	391,353	405,933	562,740	520,890	28.32%	585,634	11,615	597,249	14.66%

General Fund: CC0802 Public Works

	FY2019	FY2020	FY2021			FY2022			
					% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED			PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED		BASE BUDGET	CHANGES		
PERSONNEL									
50100:Salaries	351,273	292,852	465,705	370,495	26.51%	497,664	-	497,664	34.32%
50200:Payroll Tax Expense	26,258	22,985	34,449	28,278	23.03%	38,175	-	38,175	35.00%
50201:Worker's Compensation	1,530	882	665	517	-41.42%	768	-	768	48.61%
50202:TWC Expense	237	725	918	725	-0.01%	540	-	540	-25.56%
50300:Benefits	46,019	52,489	51,663	36,887	-29.72%	49,746	-	49,746	34.86%
50301:TMRS Expense	40,843	37,176	55,431	46,326	24.61%	62,851	-	62,851	35.67%
PERSONNEL TOTAL	466,160	407,110	608,830	483,229	18.70%	649,744	-	649,744	34.46%
OPERATIONS									
51001:Administrative Expense	60,371	105,940	125,786	125,786	18.73%	163,564	-	163,564	30.03%
51002:Publishing & Printing	593	-	500	500	0.00%	500	-	500	0.00%
51004:Contractual Services	512,558	173,716	32,000	53,996	-68.92%	32,500	-	32,500	-39.81%
51005:Professional Services	-	143,934	50,000	53,549	-62.80%	100,000	-	100,000	86.74%
51006:Subscriptions	809	-	1,145	1,500	0.00%	500	-	500	-66.67%
51007:Contracts & Leases	14,091	40,756	243,108	248,770	510.39%	93,650	505,000	598,650	140.64%
51008:Utilities	-	3,542	8,766	8,766	147.51%	8,766	-	8,766	0.00%
51009:Telephone	2,104	1,254	1,941	1,941	54.72%	1,941	-	1,941	0.00%
52501:Office Supplies	7,070	3,624	6,000	6,000	65.58%	5,500	-	5,500	-8.33%
52506:Operational Supplies	-	16	570	10,094	64732.56%	-	-	-	-100.00%
52509:Maintenance Expense	-	817	-	10,930	1237.88%	-	-	-	-100.00%
53001:Public Notices & Recording Fees	90	-	250	99	0.00%	250	-	250	153.68%
53002:Postage & Freight	13	-	-	2	0.00%	-	-	-	-100.00%
53003:Food	1,181	1,331	1,187	1,006	-24.40%	1,500	-	1,500	49.06%
53004:Insurance Expense	-	-	-	(23)	0.00%	-	-	-	-100.00%
53005:Interlocal Agreement Expense	-	127,661	619,369	619,369	385.17%	400,000	-	400,000	-35.42%
53010:Uniform Expense	411	178	1,200	1,200	576.01%	1,200	-	1,200	-0.04%
53016:Travel Expense	15,035	5,124	3,262	5,965	16.41%	10,000	-	10,000	67.65%
53018:One Time Expenses	55,565	10,000	-	-	-100.00%	-	-	-	0.00%
53017:Training Expense	-	-	2,000	-	0.00%	-	-	-	0.00%
OPERATIONS TOTAL	669,889	617,893	1,097,084	1,149,450	86.03%	819,871	505,000	1,324,871	15.26%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	294	-	120	-59.14%	-	-	-	-100.00%
OPERATING CAPITAL TOTAL	-	294	-	120	-59.14%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0802 Public Works Total	1,136,049	1,025,296	1,705,914	1,632,799	59.25%	1,469,615	505,000	1,974,615	20.93%

General Fund: CC0846 Streets

	FY2019	FY2020	FY2021			FY2022			
	ACTUALS	ACTUALS	AMENDED BUDGET	PROJECTED	% VARIANCE: FY2020 ACTUALS TO FY2021 PROJECTED	BASE BUDGET	CHANGES	PROPOSED BUDGET	% VARIANCE: FY2021 PROJECTED TO FY2022 BUDGET
PERSONNEL									
50100:Salaries	882,130	712,929	1,004,161	953,043	33.68%	1,045,263	137,750	1,183,013	24.13%
50200:Payroll Tax Expense	65,015	53,958	62,352	67,372	24.86%	83,744	10,538	94,282	39.94%
50201:Worker's Compensation	12,618	12,628	21,081	17,883	41.62%	22,370	84	22,454	25.56%
50202:TWC Expense	162	3,179	2,601	2,538	-20.15%	1,800	90	1,890	-25.54%
50300:Benefits	201,674	196,363	193,876	197,890	0.78%	237,627	8,800	246,428	24.53%
50301:TMRS Expense	111,407	91,597	100,231	112,236	22.53%	132,232	17,132	149,363	33.08%
PERSONNEL TOTAL	1,273,006	1,070,653	1,384,302	1,350,963	26.18%	1,523,035	174,394	1,697,430	25.65%
OPERATIONS									
51001:Administrative Expense	306,913	256,534	321,132	321,132	25.18%	332,832	5,730	338,562	5.43%
51003:Marketing & Promotional	-	1,503	-	-	-100.00%	-	-	-	0.00%
51004:Contractual Services	10,444	12,826	-	3,495	-72.75%	500	500,000	500,500	14219.35%
51005:Professional Services	-	22,671	102,500	102,500	352.12%	-	-	-	-100.00%
51006:Subscriptions	585	312	1,559	1,266	306.41%	3,500	-	3,500	176.36%
51007:Contracts & Leases	60,964	36,858	-	-	-100.00%	106,050	-	106,050	0.00%
51008:Utilities	403,494	402,861	463,468	463,468	15.04%	463,468	-	463,468	0.00%
51009:Telephone	16,205	18,094	6,707	6,000	-66.84%	7,000	-	7,000	16.66%
52501:Office Supplies	1,490	1,422	1,689	2,000	40.64%	2,000	-	2,000	-0.02%
52502:Educational Supplies	222	96	500	500	421.43%	500	-	500	0.00%
52506:Operational Supplies	71,406	172,214	538,976	419,741	143.73%	407,750	-	407,750	-2.86%
52507:Janitorial Supplies	-	80	-	11	-86.30%	-	-	-	-100.00%
52509:Maintenance Expense	599,117	713,953	283,400	385,356	-46.02%	884,794	-	884,794	129.60%
53002:Postage & Freight	-	35	-	-	-100.00%	-	-	-	0.00%
53003:Food	2,766	1,923	3,074	1,000	-48.01%	2,500	-	2,500	150.04%
53004:Insurance Expense	-	-	-	(55)	0.00%	-	-	-	-100.00%
53010:Uniform Expense	15,083	6,895	5,000	6,419	-6.90%	9,500	-	9,500	48.00%
53016:Travel Expense	32,174	9,882	14,102	2,152	-78.22%	13,500	-	13,500	527.19%
53018:One Time Expenses	202,185	-	-	-	0.00%	-	-	-	0.00%
53017:Training Expense	-	-	10,000	4,000	0.00%	10,000	1,000	11,000	175.00%
OPERATIONS TOTAL	1,723,050	1,658,161	1,752,107	1,718,988	3.67%	2,243,894	506,730	2,750,624	60.01%
OPERATING CAPITAL									
60004:Capital Outlay - Equipment	-	378	740	58	-84.66%	-	-	-	-100.00%
60006:Capital Outlay - Streets	153,126	723,708	-	-	-100.00%	-	-	-	0.00%
60009:Capital Outlay - Improvements	158,180	45,935	-	12,486	-72.82%	-	-	-	-100.00%
60010:Capital Outlay	-	224,686	-	-	-100.00%	-	-	-	0.00%
OPERATING CAPITAL TOTAL	311,306	994,708	740	12,544	-98.74%	-	-	-	-100.00%
CIP EXPENSE									
DEBT SERVICE									
TRANSFERS									
CC0846 Streets Total	3,307,362	3,723,522	3,137,149	3,082,495	-17.22%	3,766,930	681,124	4,448,054	44.30%

Levels	Reporting - SLR Name	Proposed - Operations	Proposed - Personnel	Not Proposed - Operations	Not Proposed - Personnel
CC0107 Planning	SLR-1: UDC Diagnostic and Rewrite	500,000	0	0	0
	SLR-3: Subarea Demographic Update	20,000	0	0	0
	SLR-4: Future Land Use Map Update	100,000	0	0	0
	SLR-6: Home Repair	0	0	15,000	0
	SLR-8: New Office Furniture	2,500	0	0	0
	SLR-9: New Lobby Furniture	3,900	0	0	0
	SLR-10: Principal Planner and Engineering Tech	4,000	161,045	0	0
	Subtotal	630,400	161,045	15,000	0
CC0536 Inspection Services	SLR-1: Administrative Assistant	0	0	4,200	63,279
	Subtotal	0	0	4,200	63,279
CC0605 Community Services					
CC0744 Animal Services	SLR-1: Community Engagement Supervisor	0	0	4,000	61,099
	SLR-2: Animal Health Technician	0	0	4,000	42,281
	Subtotal	0	0	8,000	103,380
CC0745 Code Compliance	SLR-2: Code Compliance Field Supervisor Reclass	11,615	0	0	0
	Subtotal	11,615	0	0	0
CC0533 Environmental Services	SLR-1: Environmental Services Program Coordinator	0	0	0	69,447
	SLR-2: Cost of Service Study	0	0	50,000	0
	Subtotal	0	0	50,000	69,447
CC0802 Public Works	SLR-1: Overall Transportation Plan Amendment	400,000	0	0	0
	SLR-2: Williams Drive Access Management Study	105,000	0	0	0
	Subtotal	505,000	0	0	0
CC0846 Streets	SLR-1: Assistant Director of Public Works	6,730	99,411	0	0
	SLR-2: OT and Standby Stipends	74,983	0	0	0
	SLR-3: Pavement Condition Index Assessment	500,000	0	0	0
	Subtotal	581,713	99,411	0	0
CC0316 Municipal Court	SLR-1: Software Upgrade	0	0	50,000	0
	Subtotal	0	0	50,000	0
CC0210 Library	SLR-1: Library Circulation Supervisor	0	0	4,000	58,585
	SLR-2: Library Electronic Materials	63,000	0	0	0
	SLR-3: Restore Funding - Children's Books	15,000	0	0	0
	SLR-4: Library Assistant	0	0	4,000	44,007

	SLR-5: Library Collection Needs - Adult	0	0	25,000	0
	SLR-6: Library Collection Needs - DVD/CD	0	0	11,000	0
	SLR-7: Library Collection Needs - Youth	0	0	3,000	0
	Subtotal	78,000	0	47,000	102,592
CC0218 Arts and Culture	SLR-1: Arts & Culture Coordinator Upgrade to Full-Time	0	40,637	0	0
	SLR-1: Arts and Culture Programming	13,701	0	0	0
	Subtotal	13,701	40,637	0	0
CC0202 Parks Administration					
CC0211 Parks	SLR-1: Parks & Recreation Manager	3,500	83,101	0	0
	SLR-2: Records Specialist	0	0	6,500	48,432
	SLR-4: iPads for Field Staff	10,192	0	0	0
	SLR-5: Sports Field Maintenance Increase for Rentals	15,000	0	0	0
	Subtotal	28,692	83,101	6,500	48,432
CC0215 Garey Park	SLR-2: iPads for Field Maintenance Staff	1,456	0	0	0
	Subtotal	1,456	0	0	0
CC0212 Recreation	SLR-1: Social Media Monitoring Tool	2,000	0	0	0
	Subtotal	2,000	0	0	0
CC0213 Tennis Center	SLR-1: McMaster Pickleball Tournaments	2,000	0	0	0
	SLR-2: McMaster Pickleball Programs	1,000	0	0	0
	Subtotal	3,000	0	0	0
CC0214 Recreation Programs					
CC0001 Non-Departmental	SLR-1: Assistant City Manager - Restore Funding	3,000	0	0	0
	SLR-1: Assistant Director of Public Works	38,000	0	0	0
	SLR-1: Business Analyst	3,000	0	0	0
	SLR-1: Open Records Coordinator	3,000	0	0	0
	SLR-1: Parks & Recreation Manager	3,000	0	0	0
	SLR-4: Police Records Specialist	3,000	0	0	0
	SLR-4: Website content specialist	3,000	0	0	0
	SLR-5: Logistics Coordinator	3,000	0	0	0
	SLR-6: Fire and Life Safety Specialist	3,000	0	0	0
	SLR-9: Administrative Assistant	3,000	0	0	0
	SLR-10: Criminal Investigations Detective	5,000	0	0	0
	SLR-10: Principal Planner and Engineering Tech	6,000	0	0	0
	SLR-11: Firefighter Safety and Service Delivery - Traffic Equipment	44,000	0	0	0
	Subtotal	120,000	0	0	0
CC0634 City Council Services	SLR-1: Consulting - Council Goals Facilitator	5,000	0	0	0

	Subtotal	5,000	0	0	0
CC0635 City Secretary Services	SLR-1: Open Records Coordinator	1,000	39,107	0	0
	Subtotal	1,000	39,107	0	0
CC0602 Administrative Services	SLR-1: Assistant City Manager - Restore Funding	-61,025	246,089	0	0
	SLR-3: Internship Program	0	0	10,000	0
	SLR-4: Purchase of Art for City Hall	0	0	3,000	0
	SLR-5: City Hall Holiday Decorations	0	0	1,500	0
	SLR-6: ICMA Expenses for FY22 Annual Conference	0	0	7,500	0
	SLR-7: 311 Like System - Project Consulting	125,000	0	0	0
	Subtotal	63,975	246,089	22,000	0
CC0638 General Government Contracts	SLR-1: Fire Over Hire and Police K9 Start Up	800,000	0	0	0
	Subtotal	800,000	0	0	0
CC0655 Communications/Public Engagement	SLR-1: Contract for website redesign	80,000	0	0	0
	SLR-3: Social Media and Marketing Coordinator	0	0	5,500	63,744
	SLR-4: Website content specialist	1,000	81,184	0	0
	SLR-5: Multimedia Specialist	0	0	4,000	84,717
	SLR-6: Public information specialist	0	0	4,000	81,190
	Subtotal	81,000	81,184	13,500	229,650
CC0402 Fire Support Services/Administration	SLR-1: Business Analyst	1,000	96,393	0	0
	SLR-5: Logistics Coordinator	1,000	68,677	0	0
	SLR-6: Fire and Life Safety Specialist	3,285	96,393	0	0
	SLR-8: PSOTC FLS Conference Room Remodel	35,000	0	0	0
	SLR-9: Fire Inspector Vehicle (Existing Position)	2,285	0	0	0
	Subtotal	42,570	261,464	0	0
CC0422 Fire Emergency Services	SLR-2: Fire Captain - Training Officer	11,600	117,580	0	0
	SLR-3: Firefighter - Second Battalion	0	0	152,800	218,623
	SLR-4: Firefighter - Overtime Float	0	0	34,800	218,623
	SLR-11: Firefighter Safety and Service Delivery - Traffic Equipment	4,360	0	0	0
	SLR-12: Fire Station 5 Remodel	20,000	0	0	0
	SLR-13: Security Cameras	60,000	0	0	0
	SLR-14: Washer/Extractor/Dryer	25,000	0	0	0
	SLR-15: Firefighter - Rescue Unit Staffing	0	0	104,400	655,689
	Subtotal	120,960	117,580	292,000	1,092,935
CC0448 EMS	SLR-10: Medical Supplies and Equipment	100,226	0	0	0
	Subtotal	100,226	0	0	0
CC0742 Police Operations	SLR-2: Ammunition Budget Increase (New Range)	145,000	0	0	0

	SLR-3: Digital Forensics Hardware/Software	102,956	0	0	0
	SLR-4: Police Records Specialist	1,400	58,396	0	0
	SLR-5: K9 Sergeant and 2 Officers	0	0	399,385	323,808
	SLR-6: 2 Additional Dispatch Workstations	533,000	0	0	0
	SLR-7: Central Texas Regional SWAT Transport Van	11,555	0	0	0
	SLR-8: Central Texas Regional SWAT Budget Increase	25,000	0	0	0
	SLR-9: Administrative Assistant	1,400	63,274	0	0
	SLR-10: Criminal Investigations Detective	24,072	80,103	0	0
	SLR-12: 75th Anniversary Badges/Books	0	0	22,000	0
	SLR-13: Department Physical Exams	72,800	0	0	0
	SLR-15: Emergency Operations Center and Training Rooms AV Upgrades	0	0	65,918	0
	Subtotal	917,183	201,774	487,303	323,808



THIS PAGE INTENTIONALLY LEFT BLANK.